



I hereby give notice that an ordinary meeting of the Independent Māori Statutory Board will be held on:

**Date:** Monday, 1 October 2018  
**Time:** 10.00am  
**Meeting Room:** Ground Floor  
**Venue:** 16 Viaduct Harbour Avenue  
Auckland

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## Independent Maori Statutory Board

### OPEN AGENDA

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#### MEMBERSHIP

<b>Chairperson</b>	David Taipari
<b>Deputy Chairperson</b>	Glenn Wilcox
<b>Members</b>	Renata Blair
	James Brown
	Hon Tau Henare
	Terrence Hohneck
	Tony Kake
	Dennis Kirkwood
	Liane Ngamane

(Quorum members)

**David Taipari**  
**Chairperson**

**1 October 2018**

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## 1 Apologies

At the close of the agenda no apologies had been received.

## 2 Declaration of Interest

Members are reminded of the need to be vigilant to stand aside from decision making when a conflict arises between their role as a member and any private or other external interest they might have.

## 3 Confirmation of Minutes

That the Independent Māori Statutory Board:

- a) confirm the ordinary minutes of its meeting, held on Monday, 6 August 2018, including the confidential section, as a true and correct record.

## 4 Extraordinary Business

Section 46A(7) of the Local Government Official Information and Meetings Act 1987 (as amended) states:

“An item that is not on the agenda for a meeting may be dealt with at that meeting if-

- (a) The local authority by resolution so decides; and
- (b) The presiding member explains at the meeting, at a time when it is open to the public,-
  - (i) The reason why the item is not on the agenda; and
  - (ii) The reason why the discussion of the item cannot be delayed until a subsequent meeting.”

Section 46A(7A) of the Local Government Official Information and Meetings Act 1987 (as amended) states:

“Where an item is not on the agenda for a meeting,-

- (a) That item may be discussed at that meeting if-
  - (i) That item is a minor matter relating to the general business of the local authority; and
  - (ii) the presiding member explains at the beginning of the meeting, at a time when it is open to the public, that the item will be discussed at the meeting; but
- (b) no resolution, decision or recommendation may be made in respect of that item except to refer that item to a subsequent meeting of the local authority for further discussion.”





## Financial Management Report July 2018

File No.: CP2018/18185

### Ngā tūtohunga / Recommendation/s

That the Independent Māori Statutory Board:

- a) receives the report

### Te take mō te pūrongo / Purpose of the report

1. The purpose of this report is to present the Independent Māori Statutory Board's (the Board) financial position as at 31<sup>st</sup> July 2018.

### Whakarāpopototanga matua / Executive summary

2. The figures presented are exclusive of GST. The budget has been phased evenly over 12 months to align with the Board's strategic work plan. It is expected that variances may occur depending on the resources required to complete the work. Due to a delay by council's financial processes, some accruals for contractors tagged for this month will be paid in August.
3. This report includes a visual representation of the Month to Date (MTD) spend and Year to Date (YTD) spend against budget.
4. July's expenditure is at 6.8% of the annual budget which is slightly under the monthly forecast.

### Ngā tāpirihanga / Attachments

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### Ngā kaihaina / Signatories

Authors	Kimiora Brown - Executive Finance and Office Manager
Authorisers	Brandi Hudson - Independent Māori Statutory Board CEO





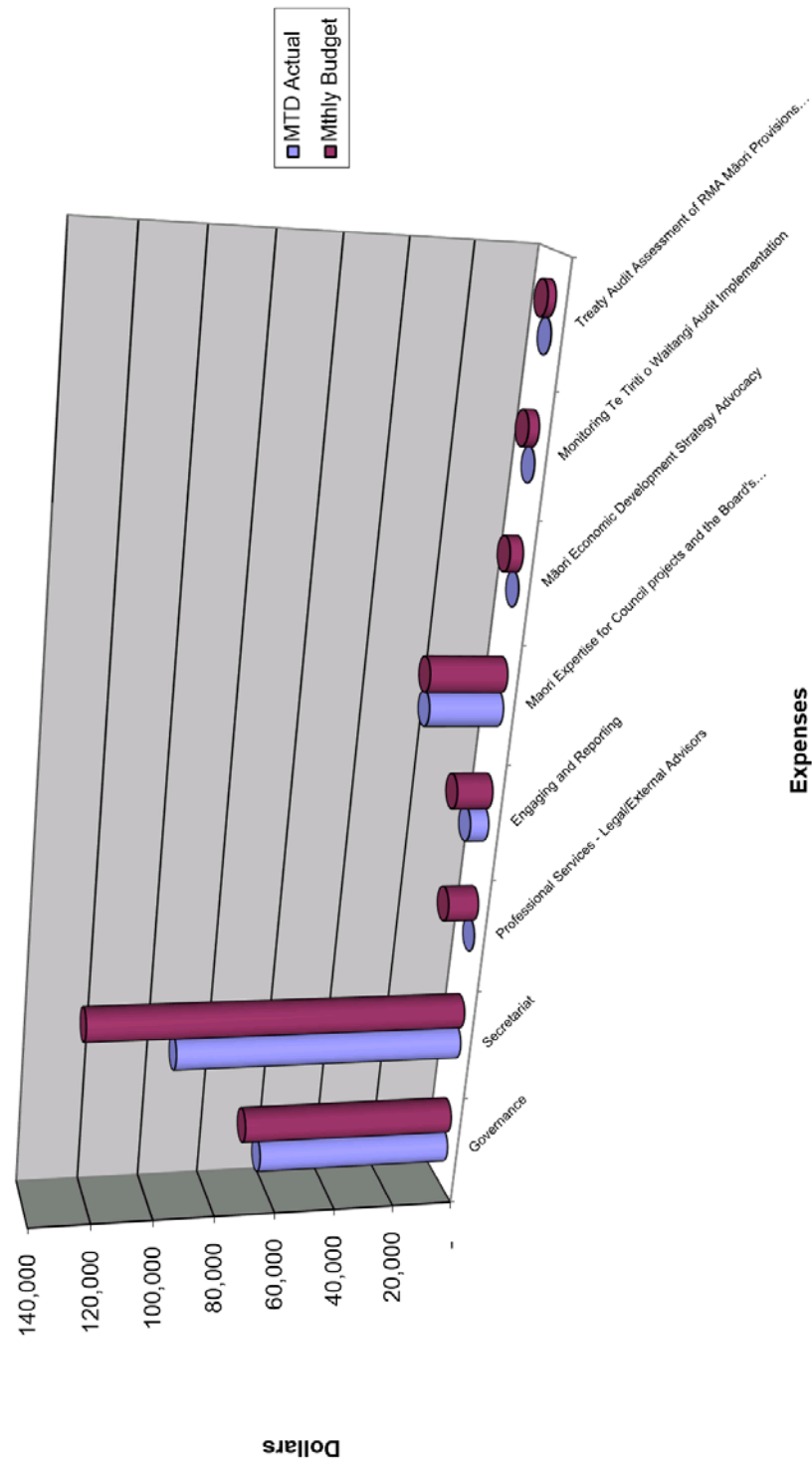


Financial Report for July 2018										
	Notes	Annual Budget Excl GST	Mthly Budget	Jul Expenses	Variance	% Variance	Previous YTD	Total YTD Jul 2018	Budget Remaining	% total budget
<b>Governance</b>										
Board Remuneration	1	740,760	61,730	61,188	542	0.9%		61,188	679,572	8.3%
Expense Reimbursement		56,000	4,667	870	3,797	81.4%		870	55,130	1.6%
Training		42,000	3,500	2,060	1,440	41.1%		2,060	39,940	4.9%
<b>Total Governance Expenses</b>		<b>838,760</b>	<b>69,897</b>	<b>64,118</b>	<b>5,779</b>	<b>8.3%</b>		<b>64,118</b>	<b>774,642</b>	<b>7.6%</b>
<b>Secretariat</b>										
Temporary support										
Salary Expenses				15,339				15,339		
				79,172				79,172		
<b>Totals to be covered by Secretariat Salaries</b>		<b>1,365,974</b>	<b>113,831</b>	<b>94,511</b>	<b>19,320</b>	<b>17.0%</b>		<b>94,511</b>	<b>1,271,463</b>	<b>6.9%</b>
Office		119,000	9,917	16,598	-6,681	-67.4%		16,598	102,402	13.9%
<b>Total Secretariat Expenses</b>		<b>1,484,974</b>	<b>123,748</b>	<b>111,109</b>	<b>12,639</b>	<b>10.2%</b>		<b>111,109</b>	<b>1,373,865</b>	<b>7.5%</b>
<b>Professional Services</b>										
Legal	2	60,000	5,000	-	5,000	100.0%		-	60,000	0.0%
Planning experts for monitoring Maori Provisions		60,000	5,000	-	5,000	100.0%		-	60,000	0.0%
Engagement & Reporting to Maori & Stakeholders		140,000	11,667	6,036	5,631	48.3%		6,036	133,964	4.3%
<b>Total Professional Services</b>		<b>260,000</b>	<b>21,667</b>	<b>6,036</b>	<b>15,631</b>	<b>72.1%</b>		<b>6,036</b>	<b>253,964</b>	<b>2.3%</b>
<b>Work Program</b>										
Maori Expertise for Council projects and the Board's strategic priorities		300,000	25,000	23,978	1,022	4.1%		23,978	276,022	8%
Maori Economic Development Strategy Advocacy		50,000	4,167	-	4,167	100.0%		-	50,000	0%
Monitoring Te Tiriti o Waiangi Audit Implementation		40,000	3,333	-	3,333	100.0%		-	40,000	0%
Treaty Audit Assessment of RMA Maori Provisions and Monitoring of Audit Implementation		30,000	2,500	-	2,500	100.0%		-	30,000	0%
<b>Total Operating Expenditure</b>		<b>3,003,734</b>	<b>250,311</b>	<b>205,240</b>	<b>45,071</b>	<b>18.0%</b>		<b>205,240</b>	<b>2,798,494</b>	<b>6.8%</b>
Notes:										
	1	Board remuneration subject to any remuneration review as applied to council elected members.								
	2	In addition to the direct funding for Maori Specialist Expertise for Council Projects, \$130,000 will be held within council's budget with an agreed sign-off process between council and the IMSB to ensure there is no duplication of effort between the two organisations.								





Independent Māori Statutory Board  
Month to Date @ 31 July 2018  
(FYE June 2019)

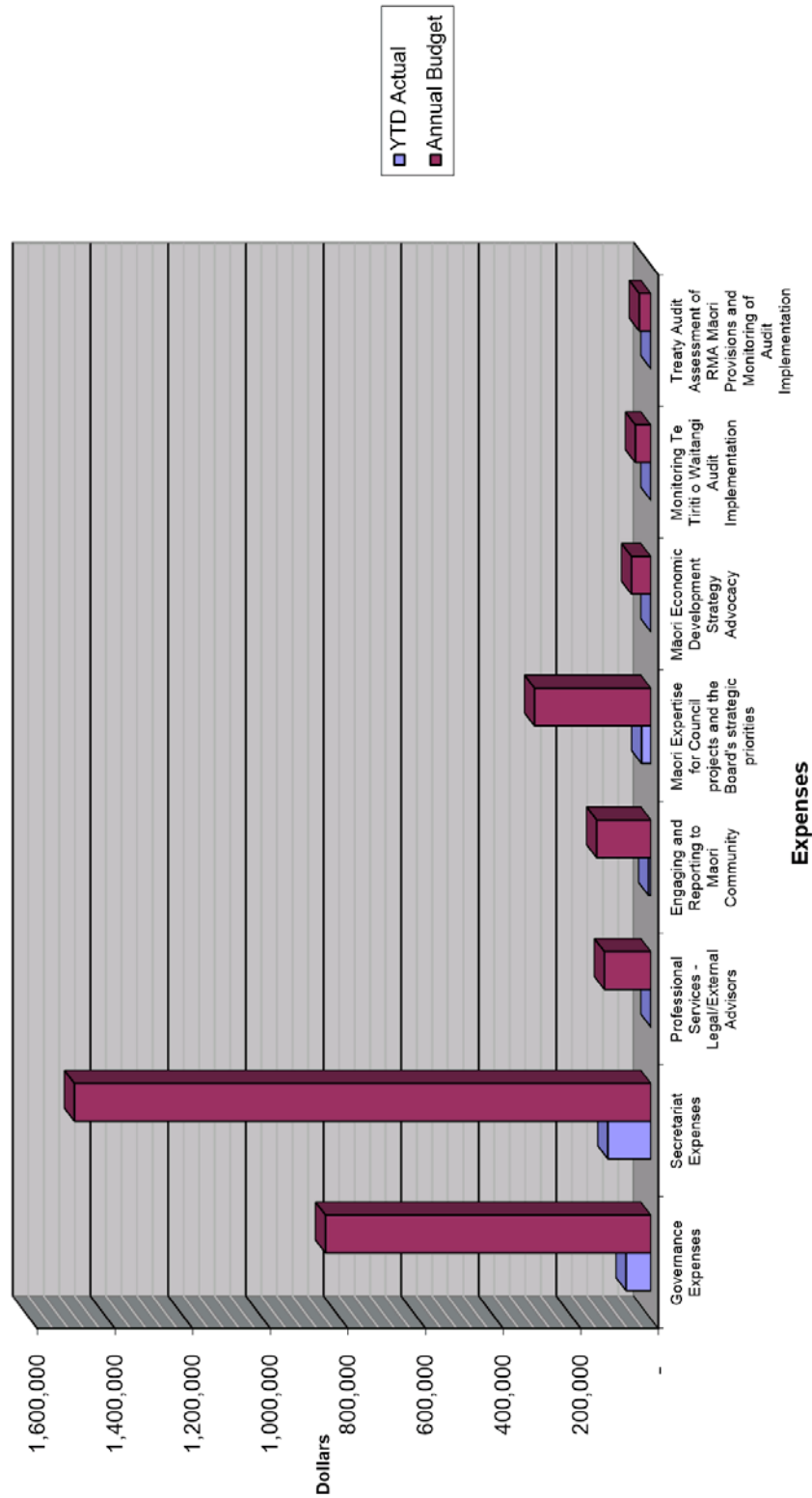


Expenses





Independent Māori Statutory Board  
Year to Date @ 31 July 2018  
(FYE June 2019)







## Financial Management Report August 2018

File No.: CP2018/18207

### Ngā tūtohunga / Recommendation/s

That the Independent Māori Statutory Board:

- a) receives the report

### Te take mō te pūrongo / Purpose of the report

1. The purpose of this report is to present the Independent Māori Statutory Board's (the Board) financial position as at 31<sup>st</sup> August 2018.

### Whakarāpopototanga matua / Executive summary

2. The figures presented are exclusive of GST. The budget has been phased evenly over 12 months to align with the Board's strategic work plan. It is expected that variances may occur depending on the resources required to complete the work.
3. This report includes a visual representation of the Month to Date (MTD) spend and Year to Date (YTD) spend against budget.
4. The Month to Date Graph shows a high spend in the Secretariat and Māori Economic Development Strategy budget lines. This is due to delays from council processing the Board's End of the Financial Year 2017/2018 accounts and the accruals for July.
5. August's expenditure is at 15.3% of the annual budget which is just under the monthly forecast.

### Ngā tāpirihanga / Attachments

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B	Month to Date 31 August 2018	19
C	Year To Date 31 August 2018	21

### Ngā kaihaina / Signatories

Authors	Kimiora Brown - Executive Finance and Office Manager
Authorisers	Brandi Hudson - Independent Māori Statutory Board CEO



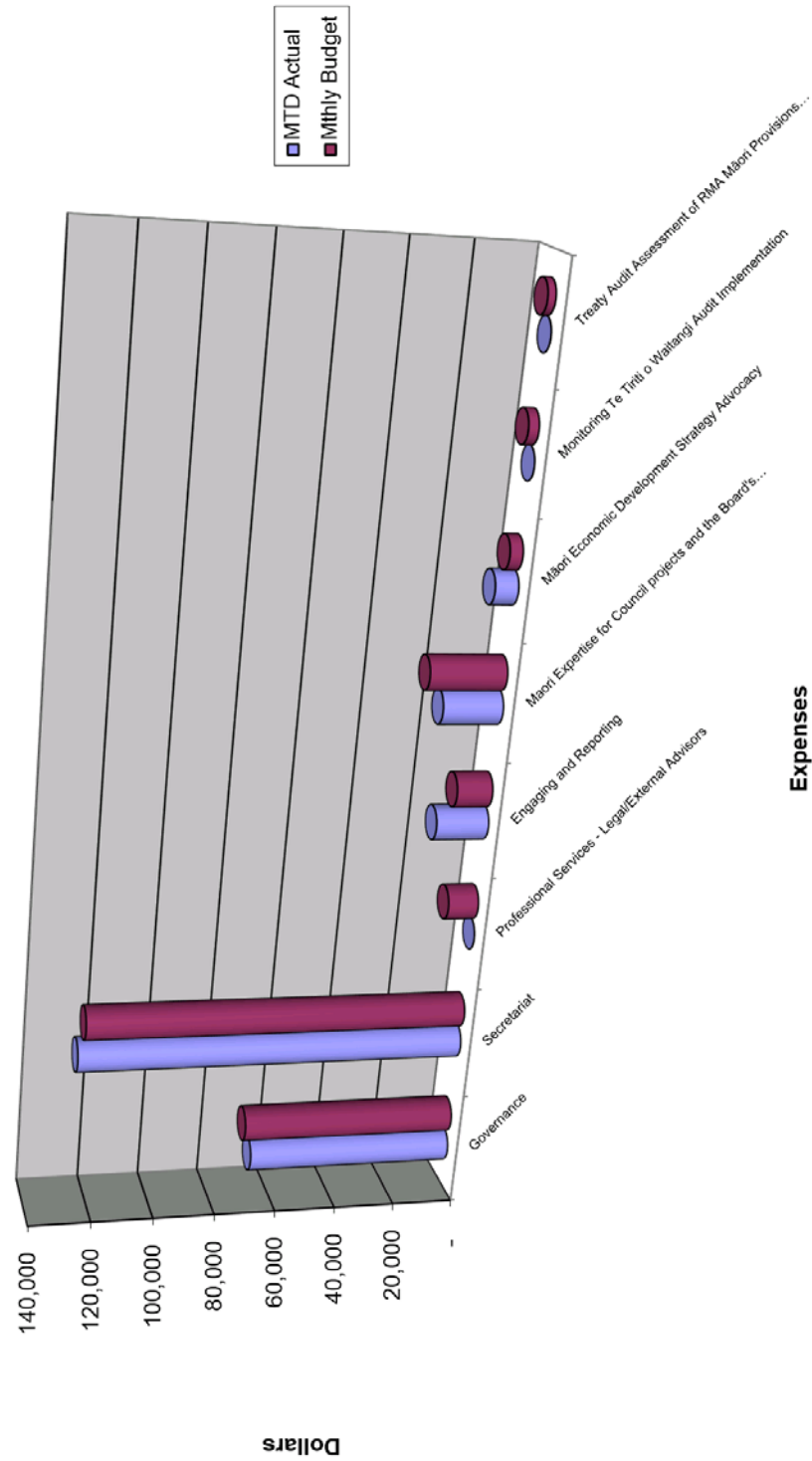








Independent Māori Statutory Board  
Month to Date @ 31 August 2018  
(FYE June 2019)

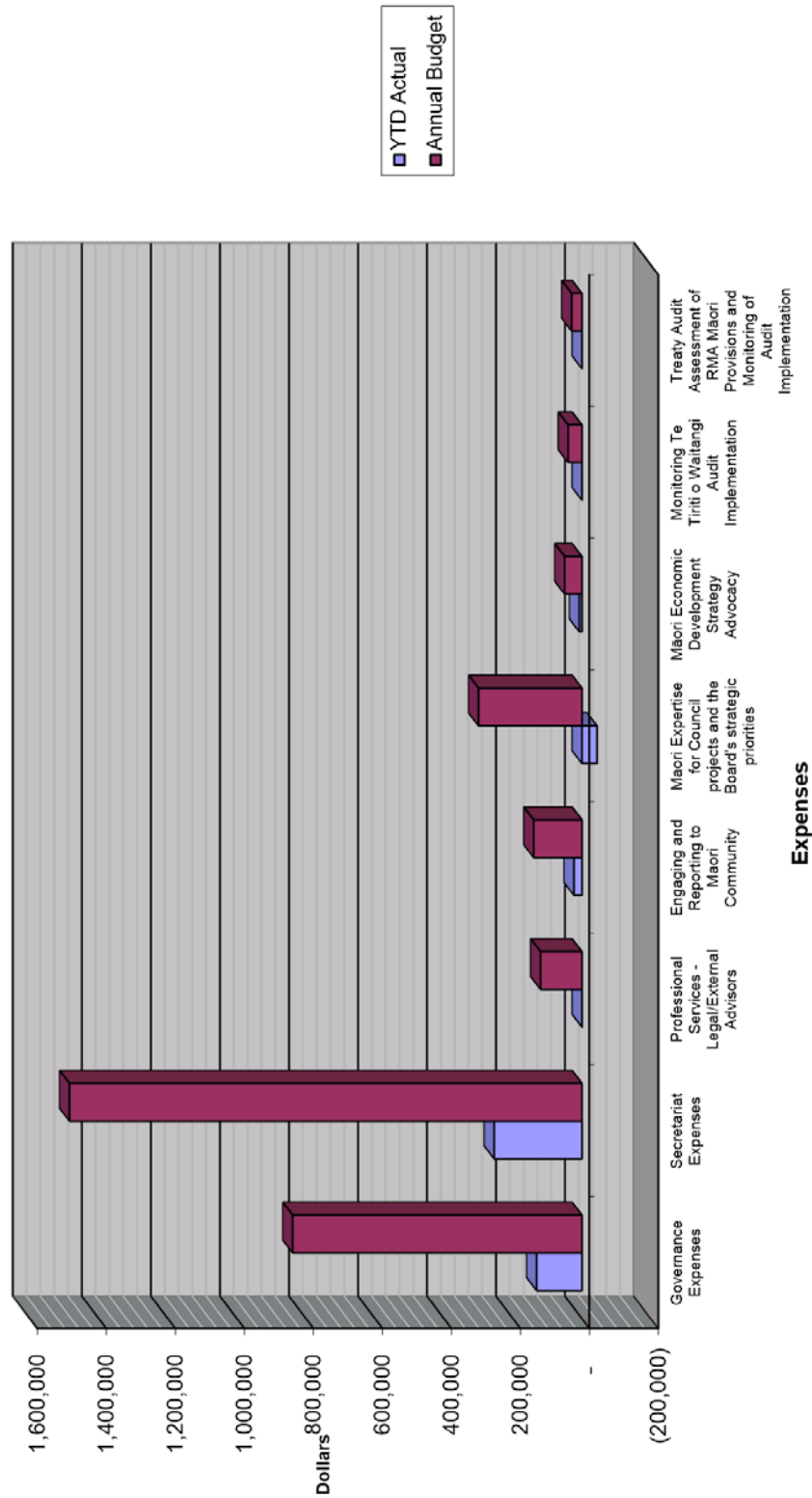


Expenses





Independent Māori Statutory Board  
Year to Date @ 31 August 2018  
(FYE June 2019)







## Update Board Strategic Priorities Report - October 2018

File No.: CP2018/18019

### Ngā tūtohunga / Recommendation/s

That the Independent Māori Statutory Board:

- a) receive the report

### Te take mō te pūrongo / Purpose of the report

1. The purpose of this update report is to update the Independent Māori Statutory Board (the Board) on its strategic work priorities

### Horopaki / Context

2. For 2018, this report has been organised to correlate with the Board's Long Term Plan business cases and the Board's key documents. Secretariat staff will utilise opportunities across each of their respective work programmes to address a number of Board strategic priority outcomes in a pragmatic and collaborative way

### Ngā tāpirihanga / Attachments

No.	Title	Page
A	Update Board Strategic Priorities October 2018	25

### Ngā kaihaina / Signatories

Authors	Awhina Kanohi - Senior Executive Advisor
Authorisers	Brandi Hudson - Independent Māori Statutory Board CEO







UPDATE BOARD STRATEGIC WORK PRIORITIES OCTOBER 2018		
Board priorities	Allied Work	Update Deliverables / Upcoming Issues
<b>BUSINESS CASES</b>		
<p><b>1. Māori Economic Development</b> “establish a Māori Entrepreneur Fund to co-design and implement a Māori enterprise centric accelerator/innovation lab and eco-system connector “</p>	Fund and Lab	<p>Ngahere Communities opened the doors of Te Haa o Manukau (Haa) to Māori Women’s Development Inc and Pledge Me (Crowd Funding) for the launch event of a new indigenous education platform Ta Koha. Originally this event was going to take place in Wellington but ATEED and TSI made it possible to hold the event in Tāmaki Makaurau.</p> <p>The event was opened by Hon Nanaia Mahuta hosted at the new (not yet officially opened) Māori and Pasifika co working space. A number of SMEs attended to:</p> <ol style="list-style-type: none"> <li>1. learn about Ta Koha and how this could work for your enterprise/venture</li> <li>2. sign up ventures that might be interested in using this platform for future Crowdfunding campaigns</li> <li>3. learn more about the inspiring ventures who are using Ta Koha and are raising funds for kaupapa they care about to help create a better world and community.</li> </ol>
	Increasing participation of Māori in Business Ecosystem	<p><b>Monitoring and watching brief: ATEED’s Māori Economic Growth Strategy</b></p> <ul style="list-style-type: none"> <li>• has not progressed the Māori cultural centre concept any further, partially because these discussions are being captured in the AC36 discussions around legacy building. ATEED’s focus is on Te Papa (North) Manukau</li> </ul>



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Attachment A

		<ul style="list-style-type: none"> <li>• is interested in progressing discussions with internationally renowned sculptor Chris Booth on his Subterranean village idea as a potential visionary Māori ED opportunity.</li> </ul> <p><b>Tāmaki Herenga Waka (THWF)</b> The Māori Economic Development manager is leading the Business case for THWF for 2019. The key changes recommended are:</p> <ul style="list-style-type: none"> <li>• Implementing a clear separation of governance from operations. Authority over the operations i.e. Project management decisions, creative concept and production will rest with ATEED and will seek endorsement and support of the concept by Mana Whenua.</li> <li>• Appoint a Concept Design consultant to provide the creative direction, theme and narrative to elevate the event from ordinary to the biggest annual event on Auckland’s calendar</li> <li>• Engaging with Mana Whenua to re-set the long-term vision, aspiration and goals for the event through the economic workstream of the Kaitiaki forum. Meetings with iwi leaders are being held to socialise this before it gets to the forum.</li> <li>• Seeking an event concept that has the potential to be truly world class and delivers on ATEEDs aspirations in the Destination Plan – a spectacle event.</li> </ul> <p><b>Re: Te Papa Manukau</b></p> <ul style="list-style-type: none"> <li>• ATEED’s CEO met with the CEO of Te Papa, Geraint Martin to discuss Te Papa Manukau – watching brief</li> <li>• ATEED expressed a commitment to this kaupapa and the desire to work with Te Papa to build the business case for funding</li> <li>• There is a Māori economic development opportunity for the South around which services and business development support can be wrapped</li> <li>• Manukau is a priority for ATEED. The GM for Economic Development will lead an ATEED strategy for Manukau. As part of the Manukau strategy ATEED, Panuku and TSI are working more</li> </ul>
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		<p>collaboratively</p> <p>As part of Te wiki o te reo Māori celebrations, TSI held wananga and workshops over the duration, with the first workshop being delivered by the Manager of Treaty Settlements Auckland Council. He presented on the Treaty and its relevance within Auckland Council. We will discuss with council HR, the opportunity for this presentation to be part of Auckland Council's staff induction training.</p> <p>TSI collaborated with Te Puni Kōriki, Te Wananga o Aotearoa Te Whare Wānanga o Awanui-a-Rangi and Te Wānanga Takiura o Ngā Kura Kaupapa Māori to deliver wananga that focused on Mātauranga Maramataka and te reo Māori.</p> <p>Vibrant Te Reo Māori Parades in central and south ended the week-long celebrations.</p> <p><b>Māori Creative Sector</b> From a public art perspective, in terms of an underground opportunity for building the unique Māori image of a city, the Arts &amp; Culture unit focus is on the CRL. The following is a link to some of the work to develop the concepts for the CRL thresholds: <a href="https://www.nzherald.co.nz/nz/news/article.cfm?c_id=1&amp;objectid=12002410">https://www.nzherald.co.nz/nz/news/article.cfm?c_id=1&amp;objectid=12002410</a></p> <p><b>Tertiary Sector</b> The Board secretariat is liaising with AUT, MIT and Te Wananga o Aotearoa to identify best practice to prepare rangatahi for tertiary studies.</p> <p>AUT appear to be leading the way with their Uni-Prep programme and shuttle service.</p> <p>AUT also have an Interns website is for both employers looking for student talent, as well as students looking for internships we are facilitating a more</p>
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		<p>workable relationship between AUT and Auckland Council to ensure rangatahi Māori are presented with internship opportunities with Council.</p> <p>The Board secretariat are liaising with Te Wananga o Aotearoa and MIT to discuss whether they are able to provide a similar service (for rangatahi Māori). Both are interested in supporting rangatahi Māori into courses that will lead to higher paying employment opportunities that some could potentially be with Auckland Council.</p> <p>On Thursday 6 September, Auckland Transport, Air New Zealand, Datacom, Microsoft, KPMG, Fonterra and Auckland Tourism Economics and Events held the first 'Viaduct Village Māori and Pasifika Careers Day'. This initiative was set up by these organisations to collaborate in providing positive outcomes for Māori and Pasifika tertiary students. Students from across the region attended interactive workshops throughout the day, including AT's Careers Market, which showcased the depth and variety the workplace; and a presentation and hiko to Grid AKL by two of ATEED's Māori staff.</p> <p>The organisations did a great job in hosting and helping the students, who attended, on their journey towards a successful career.</p> <p>The Board secretariat has requested a breakdown of the attendance numbers and has been extended an invitation to the debrief of the event.</p>
<p><b>2.Unique Māori Identity</b> <i>"co-design a programme with Māori to reflect the dimensions of "Hear, See and Experience"</i></p>	<p>Embed Te Reo Māori Language Strategy and Implementation</p>	<p>Te Waka Angamua have convened a Te Reo Forum that will follow an implementation Plan. Te Reo has been recognised as one of the three top priorities by Te Toa Takitini. A Project Manager is soon to be announced which will start a number of programmes across Council including CCOs.</p>
	<p>Te Aranga Principles</p>	<p>Panuku continue to be the main instigators of design and build proposals on public land throughout Tāmaki Makaurau. The latest proposal has been</p>



		<p>a development at Takapuna's North Shore, namely Anzac Square. Upon review of the development, little design regard had been given to telling the stories of its rich Māori heritage. The Board secretariat have made a recommendation that Panuku use Māori designers from the concept design to its build and implementation.</p>
	Signage and Place Names	<p>On September 10, Te Kete Rukuruku programme (dual naming of parks and reserves) was reported to the Environment and Community Committee on September 10.</p> <p>Currently 12 of 19 Mana Whenua entities are actively supporting the programme, and 11 local boards are participating. The programme's dual naming approach means that Māori language names agreed and gifted by Mana Whenua will sit alongside English names, and will not be translations of the English.</p> <p>Local Boards supporting the programme are providing some funding, but there remains a question about whether Mana Whenua are being adequately resourced to participate. We continue to raise this as a concern to council.</p> <p>Dual names will only appear on signage as signage is renewed across the network in accordance with the existing capital works programme. This needs to be better project managed by council and the Secretariat continues to liaise with them about that.</p>
	Māori Public Art	Nothing to report.
<p><b>3. Māori Sites of Significance and cultural landscapes</b> "establish a fund for site infrastructure development"</p>	Māori Cultural Heritage Programme	<p>The Board continues to work with the Māori Cultural Heritage Team on confirming and preparing 36 sites of significance to part of a Plan Change application. The Māori Heritage Team have also developed a business case to bid for additional funding through the LTP Māori responsiveness re-prioritisation budget process. The current programme receives \$770k p.a</p>



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		and will not be affected by decisions made in the reprioritisation funding process.
	Restore and enhance/innovative technologies	<p>The “Status and Options report on Māori Cultural Landscapes “ to the Board (October) sets out existing and potential strategies for celebrating, restoring and enhancing recognition of Māori Cultural Landscapes. These strategies include;</p> <ul style="list-style-type: none"> <li>• Status quo plan change applications for sites of significance</li> <li>• Investing in iwi management plans</li> <li>• Mana Whakahono a Rohe agreements – Cultural Landscapes</li> <li>• Proposed Mana Whenua Cultural Heritage grants programme</li> <li>• Investment in regional planning processes</li> </ul>
<b>4. Rangatahi</b> “establish a leadership forum, fund and scale up initiatives”	Supporting Better Futures for Rangatahi	<p><b>Rangatahi Mahi Pathways</b> The secretariat is providing advice for the development of a new rangatahi whai mahi pathways policy model lead by Te Puni Kōkiri Regional and National policy team. The aim is to sustainably transition rangatahi into the workforce and prepare them for the realities and possibilities of future work.</p> <p>This new model supports the Board’s advocacy of providing economic security in achieving middle income by middle age including the governments He kai kei aku ringa commitment to support rangatahi Māori to define and lead their economic aspirations. The Board secretariat will work with TPK to an agreed policy model to improve rangatahi economic and employment outcomes.</p> <p><b>Māori Voter Participation 2019</b> Board secretariat facilitated a meeting between the council’s Citizen engagement and insights and Democracy Services unit with Te Puni Kōkiri’s policy team to identify opportunities to collaborate in increasing Māori voter participation for the 2019 election, including leveraging Māori community partner’s local schools and kura to develop and deliver civics</p>

Attachment A



		<p>education programmes. We will continue to monitor the outcome of this work.</p> <p><b>Te Kaha o Rangatahi – Housing Aspirations</b> Board secretariat in conjunction with Te Puni Kōkiri facilitated a housing aspirations workshop with rangatahi from Te Kaha o Rangatahi organisation in Manurewa. Key themes of location, safety, privacy, large lounge and kitchen with a minimum of three bedrooms were identified. All aspirations will be collated as part of the rangatahi consultation process to inform the Board’s Kāinga housing action plan.</p> <p><b>Tuia Te Ako – Vocational Pathways to Māori Learner Success</b> The Ako Aotearoa’s Māori Education Hui was co-hosted by Industry Training Organisations aimed at advancing the achievement of Māori. It highlighted a key theme of whanaungatanga with iwi, communities, educators, and employers to develop good practice models in vocational pathways for Māori learner success.</p> <p>Workshops provided exemplars of a Te Ao Māori approach that can be used for successful transition to tertiary providers.</p> <p>The information gained by attending the hui will be used to inform a rangatahi position paper that will be provided at the next Board meeting.</p>
<p><b>5. Relationship Agreements</b> “ a co-governance work programme , dedicated resourcing/fund , increase council capability, refresh iwi management plans and funding for Whakahono a Rohe Agreements”</p>	<p>Co-governance</p>	<p>LTP objectives and funding (proposed 200k pa) for two co-governance initiatives are part of the Council’s reprioritisation funding process.</p>
	<p>Council capability</p>	<p>LTP objectives and funding (proposed 570k pa) to develop relationship agreements with Mana Whenua is to be considered in Council’s reprioritisation funding process.</p> <p>The Board is working with council’s Plans and Places team to develop a</p>



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Attachment A

		shared understanding of possible opportunities provided in Mana Whakahono a Rohe agreements.
	Iwi Management Plans	<p>Ngāti Whātua Ōrākei have registered their latest iwi management plan “Te Pou o Kahū Pōkere Iwi Management Plan 2018”. Council contributed technical assistance and resources to support their plan-making process.</p> <p>The Board is currently working with Plans and Places to ascertain the type of support Council can continue to provide to any Mana Whenua group interested in developing an iwi management plan. A summary of Council’s engagement with the Ngāti Whātua Ōrākei iwi management plan will be confirmed in October.</p>
	Whakahono a Rohe Agreements	<p>The Board has completed a stocktake of provisions in the RMA 1991 which can be part of a Mana Whakahono a Rohe (MWHR) agreement. The stocktake provides a list of opportunities that Mana Whenua could apply in the development of a MWHR agreement.</p> <p>We are working with Plans and Places to discuss the implementation of changes that can occur without the need for a MWHR agreement. LTP objectives and funding has been set out to develop formal relationship agreements with the Governing Body and 19 Mana Whenua groups by 2028 (LTP, Vol.2, p.15).</p>
<b>6. Empowered Marae and sustainable Papakainga</b> “address needs identified”	Council’s Māori Cultural Initiatives Fund and Marae Development	<p>In July Council provided the Board with a draft Cultural Initiatives Fund policy for review. Feedback was provided in a meeting with officers and written feedback was provided directly to the Council CEO to ensure some executive oversight of the policy and issues identified.</p> <p>The LTP funding allocated to this purpose in 2018/19 has increased and there are signals that various areas of council are taking a new interest in the CIF, and the marae outcomes it could provide.</p>





		This is in part due to Council internal decision making about how the capex should be used. The main options were that either the increased capex continued to be the subject of a contestable process, or the fund remained in-house to be used by Council to pay for work undertaken in accordance with applications made to the fund. Council officers have elected to pursue the second option. This may have resulted in other areas of council perceiving that this funding might be more accessible than it was previously.
	Papakāinga	Council officers have been undertaking further work subsequently to the Board's feedback on the draft policy, to understand the potential implications if the fund was available to Mataawaka organisations seeking to develop papakāinga, in accordance with the Board's resolution in 2017.
<b>7. Quality Affordable Housing for Māori</b> "a comprehensive intervention for affordable housing, a centre for Affordable Housing Innovation and a Centre of Excellence and Innovation".	Council's Māori Housing programme	Council officers are continuing to develop a regional cross-sectoral homelessness project, which the secretariat is monitoring.
	Panuku	No update.
<b>BOARD CORE INSTRUMENTS</b>		
Schedule of Issues of Significance		Ongoing advocacy as part of meetings with local government officials and the shaping of Board secretariat work programmes and briefings.
Treaty Audit 2017-18		Refer to Board Report on 2018 Tiriti o Waitangi Audit and the Treaty Audit Response Programme.  Council officers have worked with the Independent Māori Statutory Board secretariat and PricewaterhouseCoopers (PwC) to develop a programme of work to implement the 2018 Tiriti o Waitangi Audit findings.  The Treaty Audit Response Programme will be monitored by the Chief



		<p>Internal Auditor and reported biannually to the Audit and Risk Committee.</p> <p>A summary of progress against the response programme will be included in the reporting to the Finance and Performance Committee on Te Toa Takitini/Māori outcomes for the Auckland Council group.</p>
Council Treaty Audit Responsiveness Programme	Māori Responsiveness Plans	Refer to Board Report on 2018 Tiriti o Waitangi Audit and the Treaty Audit Response Programme.
	Māori Employment Strategy	<p>Some recent achievements for the strategy are:</p> <ul style="list-style-type: none"> <li>• People and Performance has established a system to gather data on Council's Māori workforce and cultural capability. The tracking system provides an evidence-based understanding of Māori employees aspirations and needs.</li> <li>• The Māori staff network 'Whānau Manawa' was relaunched and there has been a significance increase in participation. This contributes to retention of staff and career development opportunities.</li> </ul>
Monitoring and Evaluation	<p>Board's Data Strategy Implementation</p> <p>The Manaakitanga Report</p>	<p>The Manaakitanga Report is now underway, including work on the Data Plan that will ensure the Board can manage the right data and information.</p> <p>This will help to better coordinate how other agencies collect and manage data and ensure information is visible and easy to use. We will have a repository for data that is generated as part of the development of the Manakitanga Report and will utilise Takiwa as a platform to display the data geo-spatially.</p> <p>The intention of holding this data is that it will allow the Board to be able to make more informed decisions for advocacy that will assist Council to meet its legal obligations.</p>
<b>COUNCIL PROCESSES AND DOCUMENTS</b>		
Te Toa Takitini	Māori Outcomes Steering Group	We are participating in a Te Toa Takitini Māori Outcomes Steering Group that is reshaping the portfolio by seeking information on project budgets



		<p>and outcomes from across the council and CCOs, and will then move into identifying gaps and potential new priority areas of work.</p> <p>Progress has been slow and there are risks to a draft revised work programme being in good shape by November 2018. We are closely monitoring this work and advocating for supporting measures to be taken by council and CCO staff to keep the process on track.</p>
Auckland Plan	Implementation Programme	<p>On 9 August 2018 the Auckland Plan was launched. Councillors spoke highly about the Board's contribution and that there is a strong statement about Te Tiriti o Waitangi at the beginning of the Plan.</p> <p>Work is ongoing in preparing an implementation programme for the Auckland Plan. There will be an initial report on the 27 November Planning Committee Agenda. A stocktake of existing underpinning strategies that are linked to activities is underway that will lead to consideration of gaps and developing of responses for future Annual Plans.</p> <p>The Board secretariat has provided advice on measures and has been monitoring developments in the government's Urban Development Agenda that raises issues for the Auckland Plan Development Strategy and the Auckland Unitary Plan application; and impacts and opportunities for Māori.</p> <p>The setting-up of the political working group for working with central government on Auckland Plan targets has not yet been finalised.</p>
Auckland Plan	Timeline	The timeline for the draft Annual Plan 19/20 is not yet available.
Annual Plan 2019-20	Fuel Tax Impacts	The secretariat is liaising with the Mayoral office to seek Auckland Transport and council's commitment to develop a monitoring approach on the impact of the tax on travel behaviour of low-income households, and to explore mitigation options as part of future annual plan and LTP cycles. Progress with this will be provided to the Board in the following months.



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		A new Development Contributions (DCs) Proposal will be brought to the Finance and Performance Committee in the next two months to be consulted on in the New Year. The implications for how marae and papakainga will be treated (i.e. subject to DC's) will be of particular interest.
CCO's	Council's Statement of Intent and Reporting Cycle	CCO Final Sols were approved by the Finance & Performance Committee in August. They adequately incorporate previous input from the Board included in the council's feedback on the draft Sols. Some relatively minor issues remain to be worked on by council and CCO staff in ATEED and Auckland Transport to refine performance measures.
Long-term Plan		No report update

Attachment A

<b>Communications Report</b>	
<b>Media</b>	<p><b>Fuel Tax</b></p> <ul style="list-style-type: none"> <li>• A media statement on the effect of the Regional Fuel Tax on low-income Māori households in South Auckland was prepared and publicly released along with the Sapere Report on the RFT.</li> <li>• The Chairman was interviewed by Bernard Orsman from the NZ Herald, Stuff and on Waatea News on the Regional Fuel Tax.</li> <li>• The Chairman wrote to Auckland Mayor, Phil Goff, expressing disappointment the RFT will disproportionately impact low income Māori households in south Auckland. A copy of the Sapere Fuel Tax Impacts Report was forwarded to the Mayor.</li> </ul> <p><b>Te Tiriti o Waitangi Audit Report</b></p> <ul style="list-style-type: none"> <li>• A media statement on Te Tiriti o Waitangi was prepared and publicly released along with the PriceWaterhouseCoopers (PwC) Audit on Auckland Council. The media statement included comment from the Auckland Mayor, Phil Goff.</li> <li>• A Stakeholder and Communications plan for the release of Te Tiriti o Waitangi was prepared in advance of the release of the report.</li> </ul>



	<ul style="list-style-type: none"> <li>• Stakeholders, including from central and local government, were sent a copy of Te Tiriti o Waitangi along with a covering letter from the Chairman.</li> <li>• Some social media comment was also made on the Regional Fuel Tax following the release of the Board’s media statement and the Sapere Report on the RFT.</li> </ul> <p>The NZ Herald has assigned a new reporter to cover Auckland Council issues and the work of the Board. The secretariat will meet with the reporter to discuss media opportunities for the Board.</p>
<p><b>Website &amp; Social</b></p>	<p><b>IMSB Website</b> At the time of drafting this report, in the six weeks of August to mid –September. There were 709 users of the website across 899 sessions.</p> <ul style="list-style-type: none"> <li>• This equated to over 2,790 page views.</li> <li>• People continue to looking at the website in the course of their work with the majority of views during working hours on week days.</li> <li>• Website visits spike following media releases and posting on the Chair’s Linked in page.</li> <li>• Visits to the website on the same day as the Te Tiriti Audit Report release increased by 250% over the previous day.</li> <li>• Visits to the website on the same day as the Fuel Tax release on 7 August increased by 140% over the previous day.</li> <li>• Te Reo translation for the website is being scoped. The volume of content to translate is significant therefore it will require a pragmatic approach.</li> <li>• More pages of information about the Board’s portfolio of work is in progress, in particular updated information about Housing, Data and the Māori Report.</li> </ul> <p><b>TinoAKL</b> The Tino website refresh is underway with a review of the existing content currently being undertaken by the web experts. TinoAKL is now live on Facebook.</p> <p><b>Board Chair’s LinkedIN</b> The Fuel Tax posting received 756 views.</p>



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	The Te Tiriti o Waitangi Audit posting on LinkedIn received 1,422 views.
<b>The Māori Report for Tāmaki Makaurau</b>	<p><b>The Rangatiratanga Report.</b> The document is at final design and publication for completion by 20 September 2018. The Rangatiratanga Report will be available in the IMSB website and in hard copy format and is the first of five values reports the Board will produce.</p> <p>A communication programme promoting the key messages in the report, including a plan to comment on data strategy in general is being developed for October. Rangatiratanga is being featured on TinoAKL in October.</p>
<b>Other</b>	<p>During August, the secretariat advocated for the removal of certain posters from an Auckland Transport campaign on train platforms. The campaign reinforces that there is no excuse for not having a ticket or tagged-on hop card, and that fines apply. They feature posters with 'yeah right' excuses like 'aliens stole my ticket'. One poster used the caption 'I'm time-travelling, my ticket is back in 1840'. We considered that AT was bringing the year the Treaty was signed into disrepute and possibly perceived as questioning the legitimacy of settlements. We requested an explanation and suggested these posters be taken down. AT's CEO advised that 1840 referred to time standardisation on the train system in England, but later agreed to remove the signs. This raises questions about AT's sign off process for such material, which we will continue to monitor.</p>

Attachment A

Health and Safety October Update	Risk Register								
	Description of hazard	Location or task	Potential Harm	Risk Rating	Significant Hazard	Control method E & M	Controls applied	Frequency of monitoring	Person Responsible
	Change of floor levels in the		Possibility of slip / trip / fall		Y	M	Hazard Sign posted at front door	Weekly	Kimiora Brown/Brady Parker



entrance to tenancy						Report lodged on council system Vault 6/5/2016 ID18728 requested assessment & mitigation		
Change of floor levels from tiled area (outside kitchen) to carpeted area (resource / hallway)		Possibility of slip / trip /fall			M	Report lodged on council system Vault 6/5/2016 ID18728 requested assessment & mitigation	Weekly	Kimiora Brown/Brady Parker
Hotwater tap	Kitchen	Burns		Y	M	Hazard sign posted in kitchen above sink	Weekly	Kimiora Brown/Brady Parker
Doors to toilets – heavy to manage	Toilets	For small children/seniors					Weekly	Kimiora Brown/Brady Parker
<b>Office Status Update</b>								
<b>Incident Injury Report</b>	<b>New Hazards</b>	First Aid refresher course required for Beth Tauroa.			The Health and Safety e-module has been completed successfully by all staff.			
Nil	Nil	Workstation assessments for all staff have been completed by JoyWorks. Recommended equipment to assist staff wellbeing.						







## Quality Affordable Housing for Māori

File No.: CP2018/18023

### Ngā tūtohunga / Recommendation/s

That the Independent Māori Statutory Board:

- a) receive the report
- b) approve the final draft Kainga strategic action plan to be circulated for consultation.

### Te take mō te pūrongo / Purpose of the report

1. To update the Board on progress with the development of the strategic action plan to improve housing outcomes for Māori, to present the final draft Kainga strategic action plan in Attachment A, and seek approval to consult with stakeholders on the final draft.

### Whakarāpopototanga matua / Executive summary

2. Since May the Board has been engaged in developing the strategic action plan to improve housing outcomes for Māori (the *Kāinga* strategic action plan).
3. The Auckland Māori Housing Summit and on-going engagement with stakeholders provided the basis for drafting a strawman/draft strategic action plan. During September this has been circulated to members, summit attendees and other stakeholders seeking feedback so a final draft can be compiled. Note actions, action owner and any timelines are not confirmed.
4. In addition, project updates have informed stakeholders of the broad direction of the project, and the timeline for engagement (to October), consultation (to October 19) and completion of the project (December).
5. Following approval of the draft *Kāinga* strategic action plan for consultation, it will be circulated with accompanying material to stakeholders, advising that the consultation period ends on 19 October. That consultation period will include a consultation hui between 8 - 12 October.
6. On November 5, following consultation feedback, it is anticipated that the Board will receive a final version of the strategic action plan for consideration. It is expected this version may evolve from the current version, based on input received through consultation.
7. A brief paper setting out key points of the strategic action plan and the development process will be prepared for Member Kake to present at the National Māori Housing Conference in Kirikiriroa between 13 and 15 November. In addition, an invitation has been received from the coordinators of the 8th International Conference on Energy and Environment of Residential Buildings (ICERB, 19 – 21 November) to present this project.
8. In accordance with direction set at the summit it is hoped the strategic action plan can be agreed and signed off with Ministers and possibly other stakeholders in December, ideally at the Board's scheduled 3 December meeting, however this depends on a number of variables.
9. To achieve outcomes in the medium and long term, the action plan will need to be implemented and reviewed, taking an agile approach to identifying opportunities and change overtime.
10. In keeping with that, it is intended that a cross-sector group including government is convened to oversee and drive the implementation and monitoring of this strategic action



plan, meeting for the first time in December 2018 (following sign-off preferably) to develop a work programme for 2019.

## Item 8 Ngā koringa ā-muri / Next steps

11. On-going engagement with stakeholders will continue through September and October in order to refine the strategic action plan, incorporate the headline directions set out in August, and develop content for the final documentation.
12. Substantial feedback on the project headline directions (August project update) has been received from community housing sector entities and from Auckland Council officers, which will be reviewed and responded to, and incorporated.
13. This project will continue to align with and promote Auckland Council's regional cross-sectoral homelessness project which like this project identifies systemic and structural issues contributing to housing outcomes.
14. A presentation is being prepared to communicate clearly and consistently with government agencies regarding the project and in particular the project timeline and need for Ministers to be supported to engage with and agree to the plan.
15. Consultation during October includes a consultation hui in mid-October, as well as a meeting with Te Matapihi and Minister Twyford (together) in preparation for the National Māori Housing Conference in November
16. Further Analysis and Risks are outlined in Attachment B.

### **Consultation process**

17. Following approval by the Board on October 1 of the draft strategic action plan for consultation, it will be circulated with accompanying material to stakeholders. Some stakeholders will already have received earlier versions of the draft action plan, so it will be largely familiar material to them however this will be the Board's final draft version for consultation.
18. Material distributed to stakeholders will include the draft action plan, and sufficient commentary to provide context. In particular this will link the draft strategic action plan back to the summit and reiterate the project timeline so stakeholders can understand the overall process, and next steps. The consultation period will include a consultation hui between 8 - 12 October.
19. The consultation documentation and other relevant material will be available on the Board website, with clear navigation in place. Through this avenue it will be available publicly.
20. Feedback will be invited to the Board's panui email address or to the relevant secretariat staff.
21. Between 19 October and 2 November 2018, the strategic action plan will be reviewed and updated to reflect the process. A report including the plan will be provided to the Board at the 5 November meeting.

## Ngā tāpirihanga / Attachments

No.	Title	Page
A	Kāinga Strategic Action Plan (Draft)	45
B	Quality Affordable Housing for Māori Risks and Analysis	59



## Ngā kaihaina / Signatories

Authors	Brennan Rigby - Principal Advisor Social Outcomes
Authorisers	Catherine Taylor - Manager Policy and Evaluation Brandi Hudson - Independent Māori Statutory Board CEO





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## KĀINGA STRATEGIC ACTION PLAN 2018

1. Introduction
2. Key targeted directions
3. Headlines
4. Strategic action plan

### 1. HE KŌRERO WHAKATAKI

*Ehara i te mea ko ngā pātū me ngā paepae ngā mea hanga ai te kāinga, engari ko ngā tūmanako me ngā moemoeā o te iwi*

*Ko tēnei mea te kāinga, ehara i te whare noa iho*

*He ruruhau; he manaaki tāngata; he mana motuhake, kōia tēnei ko te Kāinga*

"It's not about walls and beams; it's about hopes and dreams. It's about our hopes and dreams for our whanau, starting with a roof over our heads"

– Tony Kake, Independent Māori Statutory Board Member and CEO Papakura Marae.

Adding to this, the Ministers said at the Summit:

Not only the shelter of a house, not only the walls and the beams,

... but the certainty of belonging that comes with stability and a place you can call your own

- Hon Phil Twyford



## Item 8

## Attachment A

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(we are) talking about housing rather than bricks and mortar, as kainga... kainga gives you a sense of place and a sense of belonging ...it also connects to who we are as people because we know more than ever before, if we take kainga as the reference point... that gives us a sense of identity and belonging

– Hon Nanaia Mahuta

Kāinga is the concept on which this strategic action plan is founded. The emphasis is on people and whanau and their wellbeing. Next is shifting mindsets including government policy; and finally bricks and mortar options and solutions.



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## 2. KEY TARGETED DIRECTIONS

To promote housing outcomes for Māori this strategic action plan has identified the following key target areas:

1. **Whānau focused strategies, navigators and brokers**
  - Services to support whanau, navigate systems and process, and access resources;
2. **Skilled professionals in housing** with expertise in facilitating and achieving housing outcomes for Māori
  - Supporting iwi and whanau through professional standards and a training curriculum relating to housing for Māori;
3. **Tailored housing and finance products meeting the need of Maori whanau:** shared equity, progressive ownership models resourced and fit for purpose for Māori whanau
4. **End homelessness;**
  - Based on a Te Tiriti and human rights based approach to national housing strategy and related approaches
5. **More Auckland Council land and Crown land** utilised for quality and accessible affordable housing
6. **Measurement and indicators** that drive outcomes relating to Māori values and experiences, and the social function of housing;



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**2. HEADLINES**

<i>Iwi, Māori, community focused and facing headlines (service oriented)</i>	
1	<b>Whānau focused strategies:</b> Identify ways to communicate better with whānau and support whānau better through housing information and experiences
2	<p><b>Housing navigators and brokers:</b> Establish Māori housing navigators/brokers who are able and empowered to support Māori at any stage of housing need or aspirations</p> <ul style="list-style-type: none"> <li>• Curriculum: establish a curriculum and training programme to develop navigators/brokers; trained experts to guide Māori in achieving their housing aspirations</li> <li>• Location: ensure this expertise is located in the community, with iwi, marae and NGOs, and there is corresponding expertise and experience within government agencies and advising them at a senior level.</li> <li>• Cooperation: provide for sharing and development of this expertise through secondment and professional development opportunities to create a viable recognized community of practice</li> </ul>
3	<p><b>Homelessness:</b> Continue to identify and grow funding and programme delivery options and opportunities to better serve Maori and whanau in need</p> <ul style="list-style-type: none"> <li>• Align with and promote <i>Kia Whai Kāinga Tātou Katoa</i> Auckland Council cross sector planning</li> </ul>
4	<b>Leveraging expertise:</b> Increase housing expertise and capability across and within Crown (including the new Ministry of Housing and Urban Development), Auckland Council and Māori entities by seconding staff/officials to and from such organisations
5	<b>Papakāinga:</b> Continue work to better understand and communicate about papakāinga opportunities in Auckland
6	<b>Community housing:</b> Māori supporting and participating in the future of community housing delivery in Aoteroa; lower barriers to registration (CHRA); consider a purpose designed MH-IRA; increase number of registered Māori Community Housing Providers in Auckland; shared equity – products which appeal and are more accessible to Māori
<i>Shared headlines</i>	
7	<b>Te Tiriti and human rights:</b> Develop a shared approach to housing and housing advocacy based on Te Tiriti and human rights standards and obligations
<i>Crown and government focused headlines (service and construction oriented)</i>	
8	<p><b>Ministerial and Crown agency accountability:</b> Require that measurable housing outcomes for Māori be included in key performance indicators for Chief Executive Officers (CEOs) of relevant Crown entities</p> <ul style="list-style-type: none"> <li>• Ensure Māori capability in Ministry of Housing and Urban Development</li> <li>• Establish a Māori housing measure (<i>Government Kāinga performance measure</i>) to enable measurement and evaluation, and help define and achieve</li> </ul>





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	<p>success</p> <ul style="list-style-type: none"> <li>Government commitments to service development, responsiveness and growth (to be specified)</li> <li>Iwi and hapū able to utilise these measures in auditing Crown Treaty compliance in housing provision</li> </ul>
9	<p><b>Mana whenua interests, investment and development:</b> Support and empower Mana Whenua. Consider ways to promote partnership with Mana Whenua in strategy, policy, governance and co-governance, and housing development and services including by building on existing models</p>
10	<p><b>State housing:</b> Identify opportunities including:</p> <ul style="list-style-type: none"> <li>supporting intergenerational tenants in empowering ways;</li> <li>target and plan for, and achieve real sustainability of State social housing stock to maintenance and adequate development to meet our human rights obligations;</li> <li>sale or transfer to iwi, providers, and other entities; and</li> <li>design and build of Māori friendly housing.</li> </ul>
11	<p><b>HLC (Homes, Land, Community) portfolio:</b> Influence and shape HNZ and government policy that guides or directs HLC and new Urban Development Authority master-planning approach, and explore opportunities to increase, capture and highlight Māori outcomes opportunities</p>
12	<p><b>Urban Development Authorities (Housing Commission):</b> Promote effective decision making and progress reflecting Māori aspirations</p>
13	<p><b>Procurement:</b> Explore options and opportunities relating to Crown and Auckland Council procurement in housing development and housing related services</p>
	<p><i>Development and planning focused</i></p>
14	<p><b>Legislative settings and policy:</b> Ensure that relevant legislation is enabling and identify policy setting tweaks including through a legal opinion/review</p>
15	<p><b>Māori housing development on general land:</b> Apply papakāinga provisions to general land owned by Māori (include general land not owned by Māori)</p>
16	<p><b>Reserves + marae:</b> opportunities to utilise reserves where marae are located and adjoined to marae. Enable housing development including, as/if necessary, establishing workable co-governance arrangements between the council/Crown and Māori</p>
17	<p><b>Accelerating development:</b> Bring more funders to the table more quickly (including shared equity partners) by (e.g.) driving enabling variations of the Unitary Plan. Include consideration of prefabrication as an accelerator</p>
18	<p><b>Financial leverage:</b> Commission research and <i>paint the picture</i> of the high number of Māori-owned freehold properties in Auckland to illustrate the leverage potential of Māori</p>



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**3. ACTION PLAN****Crown Entities and Government Agencies:**

Action	Owner	Collaboration Partner(s)
<p><b>SERVICES: Promoting whanau outcomes through improvements to services and systems</b></p> <p>1. Require inclusion of measurable housing outcomes for Māori amongst the key performances indicators (KPIs) for Chief Executives of all relevant Crown entities and agencies to drive improvements to service delivery for outcomes for Māori, including but not limited to:</p> <ul style="list-style-type: none"> <li>a) Treasury;</li> <li>b) Housing NZ (HNZ); and by connection,</li> <li>c) Homes Lands Community (HLC);</li> <li>d) Ministry of Housing and Urban Development (MHUD);</li> <li>e) Ministry of Social Development (MSD);</li> <li>f) Ministry of Business, Innovation and Employment (MBIE);</li> <li>g) Te Puni Kōkiri (TPK).</li> </ul> <p>The KPIs will include measures that demonstrate how government perspectives on housing are shifted from viewing Kāinga as a capital value to a social function, highlighting:</p> <ul style="list-style-type: none"> <li>i. Te Tiriti o Waitangi as a framework to understand the provision of adequate housing to Māori on an equitable basis;</li> <li>ii. United Nations Universal Declaration on Human Rights (1948) establishing adequate housing as a human right;</li> <li>iii. United Nations Declaration on the Rights of Indigenous Peoples including the right of Māori to equitable treatment and to not be discriminated against;</li> <li>iv. United Nations reporting on the right to adequate housing; and</li> <li>v. United Nations advice to the government of New Zealand to adopt a rights-based approach to state housing provision as the basis for on-going strategic development and policy level and system level implementation.</li> </ul> <p>2. In accordance with this, the community identifies and proposes the establishment of the role of <b>Associate Minister of Housing</b> as the principal government role overseeing and promoting housing outcomes for Maori, with specialized ring-fenced capacity and resources available - in the current government held by the Hon. Nanaia Mahuta.</p>	Cabinet	State Services Commissioner, Te Puni Kōkiri (TPK), Te Matapihi



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Action	Owner	Collaboration Partner(s)
3. Establish <i>Kāinga Ora</i> <sup>2</sup> service hubs of wrap-around social services for emergency, transitional and social housing developments including on marae.	MSD	Māori social services providers
4. Establish a Housing Commission to pursue, improve and achieve housing outcomes for Maori in Auckland including: a) A mandated role working with MHUD, HNZA and HLC b) A mandated role to work on behalf of iwi in Auckland and for the benefit of Maori in Auckland c) Supporting and identifying service requirements in Auckland d) The role of developing and providing affordable housing options for Maori in Auckland e) The power to aggregate land and undertake development through either a direct negotiating mandate or UDA legislation f) The opportunity to catch land and development opportunities relating to Council land from Panuku, Crown land not purchased through the Tamaki Collective carousel, and other Crown and Council land identified as non-service or surplus, on behalf of Auckland Maori g) Leveraging Crown financing and funding opportunities such as the sale of Crown land directly for Maori outcomes and build and extract value for Maori and for whanau outcomes h) Accessing, holding and facilitating access for Maori to HLC KiwiBuild properties to ensure KiwiBuild delivers housing outcomes for Maori, and negotiating such terms i) Acting as a regional one stop shop on housing outcomes for Maori and linking closely with MHUD and TPK housing resources and capacity j) Providing a location for expertise in housing outcomes for Maori k) Authority to deliver the newly developed curriculum to develop expertise in housing outcomes for Maori l) Enabling the provisions of the Maori Housing Act 1935 m) Direct advocacy to government and council on Maori housing outcomes and issues	Cabinet	MHUD
5. Establish co-governance as the basis for structuring and mandating UDAs in New Zealand. Establish co-governance based Urban Development Authority or authorities (UDA) reflecting Te Tiriti and actions above, and enabling land to be aggregated, infrastructure to be optimized and provided, and development to occur at appropriate and sufficient scale a) <b>In addition to co-governance of the UDA(s) ensure mana whenua are included in planning and implementation, and enables to participate in the UDA in a range of</b>	Ministry of Housing and Urban Development (MHUD)	Te Matapihi, Mana Whenua, TPK

<sup>2</sup> *Kāinga Ora* is a suite of social services provided by MSD-accredited social services providers designed and delivered around the concept of *kāinga*



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Action	Owner	Collaboration Partner(s)
<p><b>ways</b> including commercial opportunities, and continue to have rights to input and respond to plans and consenting in accordance with current rights, and Te Tiriti o Waitangi</p>	Ministry of Housing and Urban Development (MHUD)	Te Matapihi, Auckland Council, Māori NGOs
<p>6. Establish and resource a Māori Housing Centre for Auckland that:</p> <ul style="list-style-type: none"> <li>a) Supports the Housing Commission</li> <li>b) Assists Māori to navigate housing support and development opportunities</li> <li>c) Enables and supports Māori NGOs to provide housing broker services</li> <li>d) Acts as a single regional point of contact for Māori wanting to build kāinga on their land, or explore and achieve other housing outcomes</li> <li>e) Develops and advocates policy solutions to increase the rate of kāinga development and other housing outcomes for Maori</li> <li>f) Works with Te Matapihi, HNZ, HLC, developers, communities and other stakeholders to realise Māori aspirations for affordable and social housing and to support the Auckland Housing Programme</li> <li>g) Provides financial literacy services relating to housing</li> </ul>	Cabinet	MHUD, Te Matapihi
<p>7. Ensure that Ministry of Housing and Urban Development (MHUD) is skilled in Māori housing and has the capacity to become the recognised leader in government on housing outcomes for Māori, housing development for Māori, services, and issues.</p> <p>Second expertise in housing outcomes for Māori into MHUD's leadership structure including, for instance, from Te Matapihi.</p> <p>Establish a unit in MHUD<sup>3</sup> with expertise, relationships and experience to deliver housing outcomes for Maori within the role of MHUD.</p>	Ministry of Housing and Urban Development (MHUD)	Industry Training Federation, CHA, Māori NGOs, Māori Land Court, EY Tahī, Te Matapihi, Te Turu Kāinga
<p>8. Establish and resource a curriculum and training programme to develop brokers to guide Māori establishing kāinga and fund the establishment of housing brokers in Māori NGOs.</p> <p>9. Research and develop measures and services to support intergenerational tenants of state housing to establish their tenure in their home as Kāinga including in accordance with the recent progressive home ownership consultation advice.</p>	MHUD	Te Matapihi, TPK

<sup>3</sup> The scope and role of this unit to be proposed in this action plan may be informed by the Ernst and Young (EY Tahī) Māori Housing Finance Options (August 2018) policy paper



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Action	Owner	Collaboration Partner(s)
10. Establish agreed protocols for the provision of emergency housing and transitional housing by Māori providers and Mana Whenua as appropriate that are consistent with the kaupapa <i>Kāinga</i> . <ul style="list-style-type: none"> <li>Review the definition of homelessness in regard to related services to ensure the definition and its implications are fit for purpose for service providers</li> </ul>	HNZC	HLC, Community Housing Aotearoa, Māori providers
11. Develop, implement and circulate a work programme to respond to the policy paper on financial instruments for development on Māori land ( 2018).	MBIE, MHUD, TPK	TPK, EY Tahī
12. Review the CHRA registration requirements and process, which have both been identified as a barrier for Māori organisations, and amend to ensure they are fit for purpose for Mana Whenua, other Māori and Māori organisations.	MBIE, Te Matapihi	CHA CHRA
13. Support the development to the stage of registration of an additional three Māori organisations in Auckland as Class 1: Social Landlord social housing providers during 2019.	MHUD, CHRA	Te Matapihi, Māori NGOs, Community Housing Aotearoa
<b>MINDSET CHANGE: Driving outcomes change through strategic planning, actions and transparency</b>		
14. Develop and consult on an effective <b>National Housing Agenda</b> to set the agenda for housing aspirations and direction, provides a context for identifying, evaluating, understanding New Zealand's Housing System. <ol style="list-style-type: none"> <li>The <b>Housing Agenda</b> provides an agreed set of national expectations for housing provision and the housing system at large.</li> <li>Investigate and illustrate the <b>New Zealand Housing System</b>, which acts as both a service and delivery identification model, and a gap analysis.</li> </ol>	Cabinet	Public, sector
15. Develop a public <b>National Housing Strategy</b> with Te Tiriti and the human right to adequate housing at its center and a clear identification of and response to the housing needs and aspirations of Māori; <ol style="list-style-type: none"> <li>ensure all agencies with housing responsibilities have a public 'sub-strategy' which, demonstrates clear links to the national strategy and guides their internal responsibilities and activities;</li> <li>Establish a process for regular and timely public review led by an independent panel of the National Housing Strategy including against outcomes achieved and significant changes in the housing system or market</li> </ol>	Cabinet, and agencies with housing responsibilities	Public, State Services Commissioner, Te Puni Kōkiri (TPK), Te Matapihi
16. Promulgate an agreement which promotes the future of social housing in New Zealand in	Cabinet	HNZC



Document: Draft actions v5

Action	Owner	Collaboration Partner(s)
<p>accordance with a National Housing Strategy and the role identified for social housing in meeting our Te Tiriti and human rights obligations by:</p> <ul style="list-style-type: none"> <li>a) Ceasing the application and use by HNZC of deferred maintenance as a tool relating to the management of national social housing stock, to ensure our housing stock occupied by our most vulnerable citizens is properly maintained in perpetuity; and</li> <li>b) Requiring on-going development of effective measurement of current demand for social housing, and estimation of future demand, which is demonstrably planned for in a robust targeted development programme.</li> </ul>	TPK	OTS, Te Matapihi, PSGES
<p>17. Build on the legislation review commissioned by the Independent Māori Statutory Board (IMSB) to identify legislative reforms that will better enable Kāinga (for example, Māori Housing Act, Reserves Act, Local Government Act).</p>	MHUD	Te Matapihi, Community Housing Aotearoa, IMSB
<p>18. Commission research on</p> <ul style="list-style-type: none"> <li>a) the future of community housing delivery in a manner is consistent with Kāinga, and in a way that provides an opportunity to Mana Whenua to express their aspirations.</li> <li>b) The number of Māori-owned freehold properties in Auckland to illustrate the leverage potential of Māori to develop Kāinga.</li> </ul>		
<b>DEVELOPMENT - bricks and mortar</b>		
<p>19. Recognise and promote the role of ngā iwi and hapū of Auckland in the long-term housing picture, in development, as kaitiaki, and as Mana Whenua.</p>	Cabinet, Crown-Māori Relations	MHUD, HNZC, HLC.
<p>20. Leverage the Auckland Housing Programme (AHP) and the capital release from Crown land holdings in Auckland to achieve housing outcomes for Māori including through:</p> <ul style="list-style-type: none"> <li>a) Enshrining co-governance of the programme;</li> <li>b) ensuring Māori participation at all stages and levels of development; and</li> <li>c) ensuring that the contribution of community housing providers to housing outcomes of Māori and of low-income whānau is recognised through real and agreed opportunities to expand and participate in the programme and through the process and outcomes it involves.</li> </ul>	MHUD	HNZC, HLC
<p>21. Establish agreed mechanisms to enable the transfer of Auckland Housing Programme (AHP) houses to Mana Whenua, Māori entities, marae and community housing providers as construction is completed. In particular, consider the inherent opportunities in transferring housing stock to marae and Māori providers within the neighborhoods in which they operate. Review and ensure the governance structure and the governance of the AHP in practice reflect Māori aspirations and co-governance, promoting iwi roles and participation, and other</p>	HNZC	HLC, Community Housing Aotearoa, Māori providers



Document: Draft actions v5

Action	Owner	Collaboration Partner(s)
outcomes deriving from Te Tiriti.		

**Auckland Council:**

Action	Owner	Collaboration Partner(s)
22. Develop and improve provisions in the Unitary Plan to enable papakāinga on general land and other otherwise viable Māori housing outcomes	Auckland Council	Te Matapihi, IMSB
23. Enable marae control and management of associated and adjoining reserves and provide for housing on these reserves under the Reserves Act or as a permitted or controlled activity under the Unitary Plan.	Auckland Council	Crown, respective marae trustees
24. Complete the <i>Kia Whai Kāinga Tatou Kafoa</i> regional cross-sectoral homelessness plan and fully resource and support internally the back-bone role.	Auckland Council	Sector leaders group
25. Utilise Auckland Council public land for housing, providing opportunities for Māori organisations, iwi and whanau, in accordance with Panuku's relevant strategic documents.	Auckland Council, Panuku	Iwi and hapū, Te Matapihi, ACHPN, CHA
26. Embed better and faster consenting to provide more security to developers, and consider ways to support community housing and affordable housing outcomes through prioritisation	Auckland Council	Iwi and hapū, CHA, Te Matapihi
27. Consistently report against affordable housing progress and Māori housing outcomes in Auckland including those relating to LTP Māori housing and papakāinga funding	Auckland Council	Auckland Council
28. Enable the use and occupation of empty housing acquired by the Council for development purposes, before they are required for development.	Auckland Council, Panuku	Iwi and hapū, CHA, Te Matapihi, ACHPN

**Community Sector:**

Action	Possible lead Partner(s)	Collaboration Partner(s)
29. Support the development and registration of an additional three Māori organisations in Auckland as Class 1: Social Landlord social housing providers during 2019.	Te Matapihi, Community Housing Aotearoa	Māori NGOs
30. Work with and support HLC to help realise HNZ's imperative of creating integrated, viable and diverse communities in future developments by, amongst other things, supporting the monitoring of KPIs and Māori outcome expectations from a community perspective, supporting and informing the	Community Housing Aotearoa, Te Matapihi	HNZC, HLC, ACHPN



Document: Draft actions v5

Action	Possible lead Partner(s)	Collaboration Partner(s)
dis-aggregation of housing tenure types (social, affordable, and open market), and supporting and monitoring for universal standards for design, quality and housing amenity within planned developments.		

**Iwi, Māori Advocates and Māori Organisations:**

Action	Possible lead Partner(s)	Collaboration Partner(s)
31. Consider the potential form and function of a collective entity designed to gather together opportunities to promote housing outcomes for Māori – such as surplus Auckland Council land not sought by any particular iwi or rūpū, along with the functions set out in action 4 above. a) Consider the potential role of an entity established to provide regional housing related advocacy and services, along with the functions set out in action 6 above.	Iwi	Marae and other entities
32. Support the injection of Māori expertise into MHUD's leadership structure by supporting the secondment of Te Matapihi's Principal – Programme and Design or otherwise providing to the Ministry expertise on Māori housing.	Te Matapihi	MHUD, TPK
33. Monitor and report on performance against KPIs for Chief Executives of relevant Crown entities against KPIs relating to housing outcomes for Māori (reference action 1 above). a) Provide ongoing advice to the Crown, government agencies and Auckland Council on Kāinga b) Provide advice to and support HLC to realise HNZ's imperative of creating integrated, viable and diverse communities in major upcoming developments. c) Promote coherent regulatory and legislative review across relevant Ministries and portfolios to promote Māori housing outcomes (reference action 12 above).	Te Matapihi	HLC
34. Manage any agreed allocated social housing within the upcoming Mangere development, in accordance current kaupapa Māori practices and principles and giving effect to the concept of Kāinga (reference action 6 above)	Marae, Māori organisations	HNZ, MSD, MBIE
35. Scope and promote 'on the ground' opportunities for kāinga development of reserves on which marae are sited and reserves adjoining marae (reference actions 12, 13, 16).	Te Matapihi, marae trustees	Auckland Council
36. Lead discussions with government agencies on the establishment of Kāinga Ora hubs of wrap-around social services for emergency, transitional and social housing developments	Māori organisations	MSD, Māori social services providers
37. Support the development of a training programme for Kāinga brokers/navigators, deliver training	Māori NGOs	MHUD, Relevant





Document: Draft actions v5

Action	Possible lead Partner(s)	Collaboration Partner(s)
programmes for Kāinga brokers/navigators (in accordance with funding and resources), and incorporate this as a service provision where appropriate.		Industry Training Organisation(s),





## Attachment B: Quality Affordable Housing for Maori - Analysis and Risks

1. In accordance with the summit and as captured in the project scoping report (July), the strategic action plan project has taken a broad view of the opportunities to improve housing outcomes for Māori. These opportunities arise among whanau and marae, within the community and NGO sector, and in the public sector including local and central government, and importantly, in the inter-relationships between these contexts (for example, in the settings applied to programmes funded by government and delivered by NGOs, with flow on impact for whanau).
2. For this reason the strategic action plan is also broad based and covers a wide range of issues and areas of action.
3. The project has important alignment with Te Tiriti, and in addition to the rights and obligations that flow from Te Tiriti the United Nations (the UN) have published in 2018 a significant and highly relevant report on the right to adequate housing.
4. The UN report (Report of the Special Rapporteur on adequate housing as a component of the right to an adequate standard of living, and on the right to non-discrimination in this context, February 2018) calls on nations to adopt effective housing strategies with human rights at their centre. It provides clear direction on how a strategy is different from policies and programmes, and why it is needed.
5. The Special Rapporteur also sets out the need to move from a financial focus on housing issues, to prioritising the social function of housing. This move was clearly signalled at the Auckland Māori Housing Summit, in which all parties called for recognition of the importance of secure, stable, safe, *kāinga* for whanau.
6. Te Tiriti and this direction from the United Nations both provide unique direction and leverage to this project.
7. Consultation on this strategic action plan will require sharing some of this context around the approach to the project, which has included building on the summit, seeking to influence government by reflecting back what Ministers said at the summit, and seeking to leverage Te Tiriti and the United Nations direction. There is also a range of 'business as usual' material the project has relied on, such as KiwiBuild information and government housing reports, which have also been reviewed and drawn on.
8. A range of additional papers have been prepared to facilitate this covering the project intervention logic, a discussion on rights to housing flowing from Te Tiriti o Waitangi and international human rights, approaches to housing through the Board's Māori values framework, and a discussion paper which sets out a starting point for an effective national housing agenda. These are available for review any time.
9. HLC (Homes, Land, Communities) remains a key interest in this project. Board members Kake and Henare met with HLC CEO Chris Aiken on 5 September. A financial model for supporting whanau into homes through a deposit grant was proposed (based only on estimates and assumptions) and there will be further meetings at officer level to discuss and develop that. In addition, accessibility research into HLC's Hobsonville Point development has indicated that some elements of the general urban form in Hobsonville creates pedestrian and access risks.
10. Further analysis of this is required, and work will continue to identify opportunities to optimise HLC-led development to be as good for whanau as it can be.



11. Auckland Council is currently progressing a regional cross-sectoral homelessness project (*'Kia Whai Whare Tatou Katoa'*), which has layers of systemic and structural analysis similar to the strategic action plan, shares a broadly similar aim of better housing outcomes for Aucklanders, and includes many of the same stakeholders. Māori are recognised as a key part of Auckland Council's project, in particular due to the proportion of Māori experiencing forms of homelessness.
12. Together the two projects offer the opportunity to amplify messages around housing outcomes for Māori in Auckland and maintain Ministerial and governmental attention on this subject. The projects can and must be broadly complimentary. Following initial assessment and discussion, it appears there is high alignment and the projects do not contradict one another.
13. Finally, government progress on the development of Urban Development Authorities is emerging, with recent press and a briefing from the Minister to the Chairman has been secured during November. Some information suggests that UDAs may sit as part of HNZA. Importantly, summit attendees specifically raised concerns about the impact UDAs might have on Mana Whenua input into planning processes, so there is a need to keep a close eye on these developments.

### Ngā raru tūpono / Risks

14. Ministerial, Auckland Council and CCOs, and other stakeholders' sign-off of this strategic action plan remains unconfirmed. Proposed actions and obligations are being shared during September and will be flagged and negotiated with proposed owners over the next 2 months.
15. In the event broad agreement is not reached by November two options are available to mitigate this as a project risk. Sign-off of the strategic action plan can be delayed to enable on-going negotiation of actions and obligations. If a delay resulted in a fuller sign-off and agreement to actions and obligations, this would increase accountability, potentially justifying any delays.
16. Alternately, proposed actions and obligations can be 'softened' in the near term to enable immediate agreement. For example, the hypothetical action "Support marae to develop housing on adjacent land" may be amended to "Identify marae interested in developing housing on adjacent land and commit to a work programme with those marae in 2019". This is likely to have the same result albeit over a slightly longer timeframe, but it can be agreed to more easily.
17. Mana Whenua have a key role in this strategic action plan and had a strong voice at the summit. However, due to the diverse range of housing aspirations across Mana Whenua in Auckland it is difficult to articulate actions which both reflect all interests and do not cut across existing Crown/Māori relationships. As relevant actions are identified there may be a perception that the strategic action plan does not adequately reflect Mana Whenua aspirations and positions. We will work through these issues pragmatically if they arise.



## Independent Māori Statutory Board Appointment to Public Safety and Bylaw Hearing Panel

File No.: CP2018/18022

Item 9

### Ngā tūtohunga / Recommendation/s

That the Independent Māori Statutory Board:

- a) receive the report
- b) appoint a Board member onto the Public Safety and Bylaw Hearing Panel

### Te take mō te pūrongo / Purpose of the report

1. At the Regulatory Committee held on 13<sup>th</sup> September 2018 the hearing panel for the Public Safety and Nuisance bylaw was appointed.
2. The resolution was made to appoint an Independent Māori Statutory Board member to attend 'Have Your Say' events, to deliberate and make recommendations to the Governing Body on public feedback to the statement of proposal. The publication related to this - Enabling people to enjoy Auckland's public places, is available at the Board office.

### Horopaki / Context

3. On 13<sup>th</sup> September 2018 at the Regulatory Committee, the following resolution was made:

Item 10: Public Safety and Nuisance Bylaw Statement of Proposal

Resolution number REG/2018/65

MOVED by Chairperson L Cooper, seconded by Cr J Bartley:

That the Regulatory Committee:

- d) appoint the Chairperson, Cr Cooper, Cr Casey and Cr Newman and **an Independent Māori Statutory Board member to attend 'Have Your Say' events, to deliberate and make recommendations to the Governing Body on public feedback to the statement of proposal in Attachment A of the report.** **CARRIED**

### Ngā koringa ā-muri / Next steps

4. The hearing panel members will be attending Have Your Say (HYS) events during the public consultation period which is from 26 October to 2 December. The council set the Have Your Say event dates and the public deliberation dates before 1 October.

### Ngā tāpirihanga / Attachments

There are no attachments for this report.

### Ngā kaihaina / Signatories

Authors	Awhina Kanohi - Senior Executive Advisor
Authorisers	Brandi Hudson - Independent Māori Statutory Board CEO





## International Travel Approval

File No.: CP2018/18020

### Ngā tūtohunga / Recommendation/s

That the Independent Māori Statutory Board:

- a) receives the report
- b) approves retrospective international travel for Board member Tau Henare to attend the PrefabAus 2018 conference in Brisbane, Australia on the 11-12 September 2018

### Te take mō te pūrongo / Purpose of the report

1. To approve retrospective international travel

### Horopaki / Context

2. Māori housing is one of the Board's strategic priorities. PrefabAUS has leading edge information and solutions for housing building options that could be used NZ. PrefabAUS is passionate about the role of prefabrication in transforming the built environment, such as decreasing construction time frames and construction waste while increasing quality, productivity and affordability.
3. **The conference objectives were to:**
  - educate a wide audience about the benefits of modern building prefabrication,
  - act as a portal for quality information about building prefabrication,
  - explore and address barriers to the uptake of building prefabrication,
  - encourage research and development programs across the industry,
  - connect with like-minded professionals with attendees coming from around the world,
  - visit exhibitors representing leading materials, technologies and prefab manufacturing processes,
  - hear from leading practitioners in Education, Healthcare, Services, Technology, Research, Procurement and Project Management,
  - <http://www.prefabaus.org.au/conference-2018/#2018-conference-program> for more information.
4. Travel and accommodation amounted to \$4120.00 plus disbursements.

### Ngā tāpirihanga / Attachments

There are no attachments for this report.



## Ngā kaihaina / Signatories

Authors	Brandi Hudson - Independent Māori Statutory Board CEO
Authorisers	Brandi Hudson - Independent Māori Statutory Board CEO

Item 10





## Update Te Tiriti o Waitangi Report and 2018 Treaty Audit Response Programme

File No.: CP2018/18018

### Ngā tūtohunga / Recommendation/s

That the Independent Māori Statutory Board:

- a) receives the report

### Te take mō te pūrongo / Purpose of the report

1. This reports updates on Te Tiriti o Waitangi Audit Report (the Report) and progress in Council setting in place its response. It lists some areas of focus for the Board over the next year.

### Horopaki / Context

2. Te Tiriti o Waitangi Audit Report (the Report) assists the Auckland Council Group to identify areas for improvement in meeting its statutory provisions referring to the Treaty of Waitangi and Māori; and improve its Māori responsiveness. Meeting these legislative requirements and Treaty principles means council working together with Māori, becomes responsive to their perspectives, values and aspirations and achieving positive outcomes for Māori.
3. The Independent Māori Statutory Board approved 2018 Te Tiriti o Waitangi Audit Report (the Report) in its June meeting and agreed that the council's Internal Audit department should continue to review progress and risks biannually to the Audit and Risk Committee with the Independent Māori Statutory Board chairman continuing to be an ex-officio member of the Audit and Risk Committee.

### Comment

4. On 24 July 2018 PwC provided a presentation to the Finance and Performance Committee on Te Tiriti o Waitangi Audit Report and they formally received the report.
5. In total there are 13 new recommendations in the PwC report that have been accepted and will be actioned as described in the Council Group's Treaty Audit Response Programme (Attachment A). Council officers worked closely with the Board secretariat and PwC to develop a response programme that is clear and actionable.
6. The Treaty Audit Response Programme provides a management response, completion date and action owner for each of the 13 new recommendations and includes all other outstanding actions from previous audits.
7. The Council's approach to monitoring and reporting on its Treaty Audit Response Programme is now well established. This involves:
  - senior officer responsibility and accountability for actions;
  - clear statement of what is required to close the action through addressing the intent of the audit recommendation (closure criteria) with associated evidence;
  - review by the Waharoa Group (includes Te Waka Angamua, Chief Internal Auditor and Board secretariat member) of the closure criteria and the closure of the action;
  - internal independent audit and biannual reporting to Audit and Risk Committee (with the Board Chairman as a member); and



- summary reporting on progress to Finance and Performance Committee as part of the reporting on the Te Toa Takitini/ Māori Outcome Reporting.
8. This process is robust, and Council will be making a few refinements in response to the Audit report.
  9. Outstanding recommendations from the 2012 and 2015 audits have also been incorporated into the response programme. The timeline for completing these outstanding recommendations is December 2019. Some of the items are substantive and the Board secretariat will be focussing on these.
  10. The 2018 Treaty Audit, part 3 undertook a targeted follow-up of previous audit recommendations one of which was 24. Performance Framework (from 2012 Audit). It stated
    - The project to develop the monitoring and performance framework should be completed.
    - The framework should include key performance indicators to enable measurement of the Council's performance in the short to medium term, and which are relevant for a broad range of stakeholder needs.
  11. The Performance Framework action (still open) is a fundamental building block for the Council Group to measure its own Māori responsiveness performance and achievement of Māori outcomes- more generally and as part of measures for Māori Responsiveness Plans.
  12. The Board secretariat has observed slow progress on this Performance Framework action. For example, there was an action for it to be reported to the August Te Toa Takitini Executive Leadership Group that did not eventuate. On 13 September 2018 the Board Chairman recommended that this Performance Framework action be reinstated in the 2018 Treaty Audit Response Programme. In addition, that the Waharoa Group review its timeline, closure criteria and evidence for this Performance Framework action and that this matter be specifically reported to the February 2019 meeting of the Audit and Risk Committee.
  13. We note that PwC acknowledged that Māori Responsiveness Plans gave greater emphasis to building capability and that the next phase would give more emphasis to delivering Māori outcomes. PwC recommended that
    - “MRP initiative tracking and monitoring processes agreed to in MRPs are followed consistently and structured and regular progress reporting to better track and monitor performance on operational matters (details of progress on milestones, forecast completion of actions against plan (and any shifting due dates), actuals versus budget and key risks/issues) as well as a more strategic focus”.
  14. Now that the bulk of the previous audit recommendations have been addressed, the Board secretariat will monitor and report on the progress of MRPs. These should be informed by the work on the Performance Framework and delivery of the Te Toa Takitini/ Māori outcome Portfolio. Relevant issues from 2018 Treaty Audit Response Programme and MRPs will be raised as part of Board committee briefings where relevant.

## Ngā koringa ā-muri / Next steps

15. In October Council officers will present the 2018 Treaty Audit Response Programme to the Finance and Performance Committee.
16. The Waharoa Group will meet on a regular basis and the Chief Internal Auditor will report in February 2019 and September 2019 on progress. There will also be a summary report on progress as part of the biannual reporting of the Te Toa Takitini/Māori Outcomes Programme (14 November 2018 and 21 May 2019)



## Ngā tāpirihanga / Attachments

No.	Title	Page
A	2018 Treaty Audit Response Programme	69

## Ngā kaihaina / Signatories

Authors	Catherine Taylor - Manager Policy and Evaluation
Authorisers	Brandi Hudson - Independent Māori Statutory Board CEO





**DRAFT – 2018 Treaty Audit Response Programme**

<b>Audit part 1: The Council's framework for responding to previous audit recommendations</b>							
Ref	Initiative	Recommended Action from the audit report:	Council response to the recommended action:	Timeframe	Action Owner	Action Sponsor	Evidence required
1	Action closure criteria should fully address previous audit recommendations and underpinning statutory references, and evidence of closure should always be sought	<ol style="list-style-type: none"> <li>Closure criteria should be reviewed for all open audit actions against the recommendations the Audit Report 2015, underpinning statutory reference and actual work planned or underway. If there is a mismatch, i.e. the closure criteria do not address the intent of the statutory reference; the closure criteria should be revised and agreed with the Action Owner and relevant Senior Leader.</li> <li>Evidence of action closure should always be sought and maintained by the Waharoa Group.</li> </ol>	<ol style="list-style-type: none"> <li>The Waharoa group (TWA, Internal Audit and IMSB) will review existing evidence templates against the recommendations in the 2015 Audit Report and actual work planned or underway, and where required, amend closure criteria with the relevant owner and senior leader.</li> <li>To ensure the ongoing integrity of the Waharoa process, evidence of action closure will always be sought and maintained by the Waharoa Group.</li> </ol>	<ol style="list-style-type: none"> <li>1. October 2018</li> <li>2. Immediately (August 2018)</li> </ol>	Head of Maori Strategy, Policy and Effectiveness	General Manager, Te Waka Anga Mua ki Uta	Updated evidence templates for all open actions
2	Senior leaders (with responsibility for outstanding actions) should be engaged in action monitoring	<ol style="list-style-type: none"> <li>The expectations for oversight of Senior Leaders/Executives (with responsibility for outstanding actions) in developing and agreeing closure criteria and target completion dates should be defined and implemented.</li> <li>A reporting channel (such as to Te Toa Takitini Executive Leadership Group) should be established for progress and actions due/overdue to Senior Leaders/Executive (with responsibility for outstanding actions), to support timely action delivery and escalation of risks/changes to delivery.</li> </ol>	<ol style="list-style-type: none"> <li>To ensure Senior Leaders/Executives take ownership for outstanding actions, the Waharoa group will work with recommendation owners and their Senior Leader/Executive to develop and agree closure criteria and set target completion dates. The action owner and Senior Leader/Executive will jointly attend and report to the Waharoa when their action is due for completion,</li> <li>A new reporting template will be developed by the Waharoa. This reporting template will be used by actions owners when reporting to their Senior Leaders/Executives quarterly. This report will also be used to inform a higher level report to the Māori Outcomes Steering Group and/or Executive Leadership Group.</li> </ol>	<ol style="list-style-type: none"> <li>3. October 2018</li> <li>4. October 2018</li> </ol>	Head of Maori Strategy, Policy and Effectiveness	General Manager, Te Waka Anga Mua ki Uta	<p>Evidence templates and planning completed with oversight of Senior leader/Executive</p> <p>Reporting template for senior leaders</p>
3	Shifts in audit action target completion dates should be made visible	<ol style="list-style-type: none"> <li>Treaty Audit Work Programme progress reports to Senior Leaders (with responsibility for outstanding actions) should include the full history of due dates, to enable visibility of these changes.</li> </ol>	<ol style="list-style-type: none"> <li>The new reporting template being developed for senior leaders will include history of due dates for actions to capture any movement in timeframes for delivery and the reason why.</li> </ol>	5. October 2018	Head of Maori Strategy, Policy and Effectiveness	General Manager, Te Waka Anga Mua ki Uta	Completed reporting templates for all senior leaders
<b>Audit part 2: Māori Responsiveness Plan programme and review process</b>							
Ref	Initiative	Recommended Action from the audit report:	Council response to the recommended action:	Timeframe	Action Owner	Action Sponsor	Evidence required
4.	Māori Responsiveness Plan initiatives and actions should be more formally monitored in line with MRP requirements and progress reported	<p>MRP Sponsors/relevant member of the Senior Leadership Team with MRP oversight should:</p> <ol style="list-style-type: none"> <li>Ensure that MRP initiative tracking and monitoring processes agreed to in MRPs are followed consistently. Where these are deemed no longer appropriate, revised monitoring and reporting processes should be defined and</li> </ol>	<ol style="list-style-type: none"> <li>To gain oversight of MRP implementation, Te Waka Anga Mua ki Uta will develop a one page reporting template focussing on initiatives, milestones, budget and specific outcomes to be completed quarterly by MRP sponsors. The Waharoa Group will review these. Te Waka Anga Mua ki Uta will analyse the individual quarterly reports and produce a quarterly status report for the Executive Leadership Group. This report will</li> </ol>	6. October 2018	Head of Maori Strategy, Policy and Effectiveness	General Manager, Te Waka Anga Mua ki Uta	MRP Implementation reporting template



**DRAFT – 2018 Treaty Audit Response Programme**

Item 11

Attachment A

		<p>agreed with MRP Sponsors.</p> <p>7. Require structured and regular progress reporting to better track and monitor performance on operational matters (details of progress on milestones, forecast completion of actions against plan (and any shifting due dates), actuals versus budget and key risks/issues) as well as a more strategic focus (whether MRP objectives and outcomes are being achieved). The frequency of reporting should be determined by the nature of initiatives.</p> <p>MRP reporting should be through the relevant business unit/division or CCO, i.e. not necessarily whole of Council reporting.</p>	<p>give Executive leaders oversight of MRP implementation across the council group.</p> <p>7. Actions arising out of MRPs will be incorporated into Business plans from 1 July 2019 Business plans are routinely reported against and analysis of them is provided to Senior and Executive Leadership.</p>	<p>February 2019</p> <p>7. July 2019</p>			<p>Set of completed templates provided by MRP Sponsors</p> <p>Departments with MRP's incorporate initiatives, actions and specific outcomes from the MRP into their business plan</p>
5.	<p>Legal assessments, reflective of the department's key activities and obligations, should be performed during MRP development and reviewed</p>	<p>Going forward:</p> <p>8. MRP development processes should include, as appropriate, self-assessments of compliance with statutory references to Te Tiriti o Waitangi and Māori to determine whether any initiatives are required to meet departmental obligations (considering departmental activities). This assessment should be checked by Legal review processes.</p> <p>9. Assessment guidance to support the review of MRP legal assessment by the Legal team/relevant subject matter experts should be established.</p>	<p>8. As part of reviewing draft MRP's, Te Waka Anga Mua ki Uta will check there has been a legal self-assessment completed as part of developing the MRP and that the self-assessment has informed and influenced the proposed actions. The reviewer will note whether the self-assessment has been adequately completed.</p> <p>9. To ensure MRP's in development are reviewed by legal, a monitoring process will be added to Te Waka Anga Mua ki Uta's programme management to capture whether a legal review was completed during the course of developing the MRP and by which Public Law team member. MRP's that have not been reviewed by Legal and Risk will not be approved by Te Waka Anga Mua ki Uta.</p> <p>As discussed and approved by officers of the IMSB, due to the specialised nature of a legal review, no further assessment guidance will be provided by Legal and Risk.</p>	<p>8. Immediately (August 2018)</p> <p>9. Immediately (August 2018)</p>	<p>Head of Maori Strategy , Policy and Effectiveness</p> <p>Waharoa Group</p> <p>Manager, Public Law</p>	<p>General Manager, Te Waka Anga Mua ki Uta</p> <p>Director, Legal and Risk</p>	<p>Updated MRP Register with legal self-assessment column ticked and dated</p> <p>Updated MRP Register with legal review column ticked and dated</p>
<b>Audit part 3: Targeted follow-up of previous audit recommendations</b>							
Ref	Initiative	Recommended Action from the audit report:	Council response to the recommended action:	Timeframe	Action Owner	Action Sponsor	Evidence required
6	<p>Processes to manage relationship agreements and capacity contracts should be established</p>	<p>The Governance Director and Te Waka Anga Mua ki Uta should:</p> <p>10. Confirm the relationship agreement framework for relationship agreements between iwi and the Governing Body and Local Boards, their</p>	<p>10. Guidance for achieving relationship agreements between mana whenua and Local Boards and the</p>	<p>10. December 2018</p>	<p>Head of Governance and Relationships</p>	<p>General Manager, Te Waka Anga</p>	<p>Document setting out the end to end</p>



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	<p>Relationship agreements (action group 12, audit recommendation 31)</p> <p>Capacity building (action group 19, audit recommendation 57)</p>	<p>objectives, and set out the processes to manage relationship agreements for both groups and a timeframe for establishing these.</p> <p>11. Establish processes to manage capacity contracts and their deliverables.</p>	<p>Governing Body is being developed. This will include an end to end process around developing and managing a Relationship Agreement.</p> <p>11. An adequate process to monitor and manage capacity contracts is being developed.</p> <p>Note: Council recognises these recommendations were determined closed by the Waharoa even though they had not been fully completed. These recommendations were closed prior to the 2016 Treaty Audit Health check which reviewed the Waharoa's processes. Following implementation of the recommendations from the 2016 Health Check, new processes have been adopted by the Wahaora to assess closure of recommendations and they are robust. No other recommendations have been closed without meeting criteria since these new processes so trust and confidence in the Waharoa process can be maintained.</p>	<p>11. December 2018</p>		<p>Mua ki Uta</p>	<p>process/timeline for developing relationship agreements</p> <p>An up to date register listing all relationship agreements in development and stating their status</p> <p>Guidelines for Relationship agreements</p> <p>Monitoring process (steps and timeline)for capacity contracts</p>
7	<p>Closure criteria need to be reframed for action groups relating to Mana Whenua participation in resource consents</p>	<p>The Waharoa Group should:</p> <p>12. Work with the Principal Advisor to reframe closure criteria for action groups relating to Mana Whenua participation in resource consents.</p> <p>13. Ensure that responsibility for the establishment of policies for co-management/co-governance (audit recommendation 9 in Action Group 4) is assigned to the appropriate person, and progressed as part of the Work Programme.</p>	<p>12. Closure criteria will be reframed by December 2018</p> <p>13. Appropriate owners for actions falling outside of Regulatory Services will be identified by the Waharoa. This includes recommendation 9 for a policy on co-management/co-governance and other recommendations currently assigned to Regulatory Services where the work required to complete the intent of the recommendation sits outside the scope of Regulatory Services.</p>	<p>12. December 2018</p> <p>13. December 2018</p>	<p>Principal Advisor, Regulatory Services</p> <p>Head of Maori Strategy, Policy and Effectiveness</p>	<p>Director, Regulatory Services</p> <p>General Manager, Te Waka Anga Mua ki Uta</p>	<p>Reframed closure criteria and required evidence</p> <p>Recommendations reassigned to relevant business owners</p>



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<b>Recommendations remaining from the 2015 Treaty Audit Work Programme</b>					
<b>Action Group</b>	<b>Rec no.</b>	<b>In progress recommendation from previous audit report:</b>	<b>Management response on progress made:</b>	<b>Timeframe</b>	<b>Action Owner</b>
4	9 & 23	<p>Develop co-management/co-governance policy. Co-management and co-governance agreements - a policy should be drafted including principles, rules and guidelines to direct the Auckland Council group's actions with regard to these agreements.</p> <p>Develop Transfer of powers policy. A policy on the transfer of powers should be drafted including principles, rules and guidelines to direct the Auckland Council group's actions when initiating and managing transfer of powers.</p>	<p>These recommendations are currently sitting with Regulatory Services but they need to be reassessed and if required, assigned to another business area. To do this Te Waka Anga Mua ki Uta will:</p> <ol style="list-style-type: none"> <li>1. Have a conversation with Dominic Wilson, Head of Co-Governance, to understand what policies/guidance already exist in this space that could meet the intent of these recommendations</li> <li>2. The Waharoa will determine whether any additional work needs to be carried out in order to meet the intent of this recommendation</li> <li>3. If further work is required, the Waharoa will agree the scope of the work and timeline for delivery with the new action owner.</li> </ol>	TBC	Governance Director / Head of Co-Governance
6	12	Develop Management of Taonga policy. Management of taonga - A policy on the management of taonga should be drafted. The policy should include the principles, rules and guidelines to direct the Auckland Council group's actions with regard to the management of taonga, to ensure it is properly cared for, used, accessed and protocols respected.	This recommendation is in progress and will continue as planned in the previous work programme.	December 2018	Te Waka Anga Mua ki Uta
7	13	Develop protection and management of sensitive information policy. Protection and management of sensitive information from Māori - a policy covering the protection and management of sensitive information for Māori should be drafted, including principles, rules and guidelines to direct the Auckland Council group's actions with regard to the protection and management of sensitive information from Māori	<p>This recommendation is currently sitting with Regulatory Services but it may need to be reassigned or co-assigned to another business area. To do this Te Waka Anga Mua ki Uta will:</p> <ol style="list-style-type: none"> <li>1. Have a conversation with Phoebe Monk, Principal Advisor Regulatory Services, and Caitlin Borgfeldt, Principal Advisor Māori Engagement, to understand what work has been done or is planned that could meet the intent of the recommendation</li> <li>2. The Waharoa will determine whether any additional work needs to be carried out in order to meet the intent of this recommendation</li> <li>3. If further work is required, the Waharoa will agree the scope of the work and timeline for delivery with the new action owner(s).</li> </ol>	June 2019	Principal Advisor, Regulatory Services
4	22 & 35	<p>Develop joint management agreements policy. Joint management agreements - a policy on the establishment of joint management agreements with Māori should be drafted including the principles, rules and guidelines to direct the Auckland Council group's actions and include the criteria for such agreements.</p> <p>Transfer of powers and joint management agreement process. Once policies are established, processes surrounding the transfer of powers and use of joint management agreements should be developed. These should include when such arrangements will be triggered and the considerations for establishing these.</p>	<p>These recommendations are currently sitting with Regulatory Services but may need to be reassigned or co-assigned to another business area. To do this Te Waka Anga Mua ki Uta will:</p> <ol style="list-style-type: none"> <li>1. Have a conversation with Phoebe Monk, Principal Advisor Regulatory Services, and Ani Pitman, Principal Advisor Māori Responsiveness in the CPO, to understand what work has been done or is planned that could meet the intent of the recommendation</li> <li>2. The Waharoa will determine whether any additional work needs to be carried out in order to meet the intent of this recommendation</li> <li>3. If further work is required, the Waharoa will agree the scope of the work and timeline for delivery with the new action owner(s).</li> </ol>	TBC	Action Owner to be identified
10	25 & 26	The development of systems which allow information to be shared across the organisation. The gaps identified above be rectified to ensure a robust process is in place to manage each of these areas. Controls are also required to ensure the accuracy and completeness of data captured - including having central repositories and points of	This recommendation is in progress and will continue as planned in the previous work programme.	June 2019	Principal Advisor, Citizen Engagement and Insights





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		reference, restricting access and allocating responsibility for the collection and maintenance of information.			
10	29	Values, interests, aims and aspirations of Māori information. Obtain information on Māori values, interests, aims and aspirations. Assign responsibility for capturing and maintaining it centrally and clearly define processes to ensure the information is communicated, managed appropriately and accessible to those requiring it.	This recommendation is in progress and will continue as planned in the previous work programme.	June 2019	Principal Advisor, Citizen Engagement and Insights
12	31	Agreements and contract management system. MoU, service agreements and co-management/co-governance agreements with Mana Whenua (actions) - Processes to support the effective management of MoU, service agreements and co-management/co-governance agreements with iwi should be developed. These should align to policies over these areas. A contract management system should be implemented to assist in ongoing management of agreements. Instances of lost agreements should be resolved in collaboration with Māori organisations, and a decision agreed to on whether to replace these agreements.	Guidance for achieving relationship agreements between mana whenua and Local Boards and the Governing Body is being developed. This will include an end to end process around developing and managing a Relationship Agreement.	December 2018	Head of Governance and Relationships
14	34	Resource consents process. The MS&R Unit and Resource Consents team should work together with Mana Whenua to establish key contacts list for consultation on resource consent applications The MS&R Unit and Resource Consents team should work together with Mana Whenua to establish guidance to staff to enable them to recognise and provide for the relationship of Māori and their culture with their ancestral lands, water, sites, waahi tapu and other taonga The MS&R Unit and Resource Consents team should work together with Mana Whenua to establish monitoring processes for consents	Closure criteria will be reframed by December 2018.  Appropriate owners for actions falling outside of regulatory services will be identified by the Waharoa by December 2018.	TBC	Action Owner to be identified
10	54	Centralised system should be implemented to track Māori key contacts and their details, and to track current consultation activities.	This recommendation is in progress and will continue as planned in the previous work programme.	October 2018	Principal Advisor, Citizen Engagement and Insights
19	57	Expertise - council should support Māori with training in council language and process, information, council expertise or systems e.g. GIS to improve quality of Māori contribution to council decision making. Council should provide training to staff in Māori customs, interests and protocols, with input from Mana Whenua and Mataawaka organisations to improve council's response to Māori.	This recommendation is in progress and will continue as planned in the previous work programme.	December 2018	Principal Advisor, Citizen Engagement and Insights
19	58.a	Funded service agreements should be put in place to enhance iwi capacity and enable their contribution to council plans	An adequate process to monitor and manage capacity contracts is being developed.	December 2018	Head of Governance and Relationships
20	58.b	With regards to resource consents applications should be investigated to determine how these can be used more efficiently and effectively, or is there an alternative solution	Closure criteria will be reframed by December 18.  Appropriate owners for actions falling outside of regulatory services will be identified by the Waharoa.	TBC	Action Owner to be identified
24	67	Short term key performance indicators (KPIs) should be established to provide measures of the AC's group performance. Mana Whenua and Mataawaka should be involved in establishing KPIs with the AC group. When designing monitoring and reporting mechanisms, council should	This recommendation is in progress and will continue as planned in the previous work programme.	June 2019	Head of Strategy, Policy and Effectiveness



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		ensure that clear roles and responsibilities are allocated to staff that have capacity, knowledge and authority to perform such roles.			
<b>Recommendations remaining from the 2012 Treaty Audit to be reviewed by the Wahaora:</b>					
Action Group	Rec no.	In progress recommendation from previous audit report:	Management response on progress made:	Timeframe	Action Owner
N/A	17	Development of management of court order agreements policy. Management of court order agreements - a policy covering the management of court order agreements should be drafted including principles, rules and guidelines to direct the Auckland Council group's actions in identifying, adopting, communicating and monitoring Court Order Agreements that may impact upon Council responsibilities to Māori.	<p>This recommendation from the 2012 Treaty Audit was not incorporated into the 2015 Treaty Audit work programme. There is no action owner assigned to this recommendation and no work has been done to progress it since 2012. Further investigation by the Wahaora is required to:</p> <ol style="list-style-type: none"> <li>1. Identify the 'owner' of any court order agreements and understand how they are currently being managed</li> <li>2. The Wahaora will determine whether this recommendation is still valid</li> <li>3. If further work is required, the Wahaora will agree the scope of the work and timeline for delivery with the new action owner.</li> </ol> <p>Note: It will be considered whether any informal case by case process that may be in place, should continue.</p>	Report back to ELG on whether this recommendation will be progressed by December 2018	TBC
N/A	32	Court order agreements register. Processes and controls to support the capture, adoption, communication and monitoring of compliance with court order agreements should be developed.	<p>This recommendation from the 2012 Treaty Audit was not incorporated into the 2015 Treaty Audit work programme. There is no action owner assigned to this recommendation and no work has been done to progress it since 2012. Further investigation by the Wahaora is required to:</p> <ol style="list-style-type: none"> <li>1. Identify the 'owner' of any court order agreements and understand how they are currently being managed</li> <li>2. The Wahaora will determine whether this recommendation is still valid</li> <li>3. If further work is required, the Wahaora will agree the scope of the work and timeline for delivery with the new action owner.</li> </ol> <p>Note: It will be considered whether any informal case by case process that may be in place, should continue.</p>	Report back to ELG on whether this recommendation will be progressed by December 2018	TBC
N/A	36	Acquisition and disposal of Māori Freehold land processes. Processes, roles and responsibilities with regard to the acquisition and disposal of MFL should be clarified to ensure compliance with the PWA 1981. [Notes: where policies identified in section 2 require updates or are being created, processes should be developed in support].	<p>This recommendation from the 2012 Treaty Audit was not incorporated into the 2015 Treaty Audit work programme. There is no action owner assigned to this recommendation. Further investigation by the Wahaora is required to understand the relevancy of this recommendation in 2018 by:</p> <ol style="list-style-type: none"> <li>1. Have a conversation with Toni Giacon, Manager Governance relationships, Panuku to understand what work has been done</li> </ol>	Report back to ELG on whether this recommendation will be progressed by December 2018	TBC



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			<p>or is planned that could meet the intent of the recommendation</p> <ol style="list-style-type: none"> <li>2. The Waharoa will determine whether any additional work needs to be carried out in order to meet the intent of this recommendation</li> <li>3. If further work is required, the Waharoa will agree the scope of the work and timeline for delivery with the new action owner</li> </ol>		
N/A	45	<p>Roles and responsibilities throughout CCOs and local boards for Māori consultation and engagement should be established and clearly defined. Responsibility for engagement with Māori should be embedded into business as usual processes, rather than reliance being placed on key individuals, and should align with the GB's policies.</p>	<p>This recommendation from the 2012 Treaty Audit was not incorporated into the 2015 Treaty Audit work programme. There is no action owner assigned to this recommendation. Further investigation by the Waharoa is required to understand the relevancy of this recommendation in 2018 by:</p> <ol style="list-style-type: none"> <li>1. Have a conversation with Caitlin Borgfeldt, Principal Advisor Māori Engagement to understand what work has been done or is planned that could meet the intent of the recommendation</li> <li>2. The Waharoa will determine whether any additional work needs to be carried out in order to meet the intent of this recommendation</li> </ol> <p>If further work is required, the Waharoa will agree the scope of the work and timeline for delivery with the new action owner</p>	<p>Report back to ELG on whether this recommendation will be progressed by December 2018</p>	TBC





## Independent Māori Statutory Board Schedule of Meetings 2019

File No.: CP2018/18021

### Ngā tūtohunga / Recommendation/s

That the Independent Māori Statutory Board:

- a) receives the report
- b) approves the Independent Māori Statutory Board Schedule of Meetings 2019

### Te take mō te pūrongo / Purpose of the report

1. To approve the proposed Independent Māori Statutory Board schedule of meeting dates for 2019
  - January 2019 – No Meeting
  - Monday 11<sup>th</sup> February 2019
  - Monday 11<sup>th</sup> March 2019
  - Monday 8<sup>th</sup> April 2019
  - Monday 6<sup>th</sup> May 2019
  - Monday 10<sup>th</sup> June 2019
  - Monday 8<sup>th</sup> July 2019
  - Monday 5<sup>th</sup> August 2019
  - Monday 2<sup>nd</sup> September 2019
  - Monday 7<sup>th</sup> October 2019
  - Monday 4<sup>th</sup> November 2019
  - Monday 2<sup>nd</sup> December 2019

### Ngā tāpirihanga / Attachments

There are no attachments for this report.

### Ngā kaihaina / Signatories

Authors	Awhina Kanohi - Senior Executive Advisor
Authorisers	Brandi Hudson - Independent Māori Statutory Board CEO





## Update on Response to Cultural Landscapes / Sites of Significance

File No.: CP2018/18024

### Ngā tūtohunga / Recommendation/s

That the Independent Māori Statutory Board:

- a) receive the report

### Te take mō te pūrongo / Purpose of the report

1. This report provides an update of programmes and initiatives undertaken by Auckland Council in recognising, preserving and providing for Mana Whenua cultural landscapes and sites of significance.
2. The report will inform the Independent Māori Statutory Board (the Board) of current regional planning programmes and proposed enhancement of these initiatives to advance and expediate formal recognition of Māori cultural landscapes in Auckland.

### Whakarāpopototanga matua / Executive summary

3. The Board through the Māori Plan and Issues of Significance advocates for Council to initiate programmes with Mana Whenua to restore sites of significance and cultural landscapes. The Board's priority action is to improve protection, preservation and accessibility of sites and areas for the enjoyment of Māori and the wider community.
4. Auckland Council has reported that the Māori Heritage Team are in the final stages of preparing a proposed plan change to the Auckland Unitary Plan, to include 36 Mana Whenua sites of significance. The proposed plan change will be ready pre-Christmas 2018.
5. This update report sets out existing initiatives for celebrating, restoring and enhancing recognition of sites of significance and Māori Cultural Landscapes. The initiatives presented in this report are not new but require strengthening the Board's interest in ensuring that identification of sites of significance and Māori cultural landscapes are a critical component and outcome of these initiatives.
6. The Board will need to formalise Council reporting to the Board on these initiatives, so the Board can monitor progress. The initiatives are;
  - Māori Cultural Heritage Programme – proposed plan change applications for sites of significance;
  - Enhancing investment in developing iwi management plans;
  - Mana Whakahono a Rohe agreements – Cultural Landscapes;
  - Increasing investment in regional planning processes; and
  - Proposed Mana Whenua Cultural Heritage grants programme.



## Horopaki / Context

7. The Board has set out in the Schedule of Issues of Significance<sup>1</sup> and Māori Plan to undertake further work on sites of significance and Māori cultural landscape policies and rules.
8. In June 2017<sup>2</sup>, the Heritage Team began working on the Cultural Landscapes and Sites of Value Project. The project is focussed on gathering relevant information to support the scheduling of sites through a RMA plan change<sup>3</sup>. The work programme was resourced 2017-2019 at \$775,000 per annum to undertake this work. It was expected that 84 unscheduled sites would be nominated in a plan change.
9. The Board has met regularly with John Duguid, General Manager, Plans and Places and received monthly progress reports from Noel Reardon, Heritage Team Manager. The Heritage Team are finalising the evaluation of the sites and preparing the proposed plan change. The Māori Cultural Heritage Report has indicated that 36 sites will be considered in this first tranche and form the basis of a proposed plan change by December 2018.
10. The Board successfully presented a business case in the Long-term Plan 2018-28 for an additional investment of \$995,000 per annum for infrastructure development for sites of cultural significance. This is part of the reallocation funding process. This funding provides an opportunity to advocate for further investment in programmes and initiatives that will ensure cultural landscapes and sites of significance are recognised and restored in partnership with Mana Whenua.

## Tātaritanga me ngā tohutohu / Analysis and advice

### *Issue: Time and Resources Required for Sites of Significance Scheduling*

11. Currently, the Council's primary programme for recognising and preserving cultural landscapes is invested in the Māori Heritage Programme which involves working with Mana Whenua on developing a proposed plan change to schedule sites of significance in the Auckland Unitary Plan. An application for a proposed plan change may take up to four years to complete each tranche of nominated Māori sites of significance before gaining regulatory recognition.
12. It has taken 14 months to undertake all the tasks to prepare 36 sites for a plan change. In response to the time required for a Unitary Plan regulatory approach, the Board has been investigating other mechanisms to achieve the identification, protection and restoration and celebration of sites.
13. Some issues and learnings identified in the proposed plan change process to date include;
  - The Plan Change process is slow and regional development is occurring quite rapidly, making it difficult to locate and negotiate forms of protection and recognition for unidentified sites of significance and cultural landscapes;
  - Mana Whenua resources are challenged due to the number of other RMA and internal iwi projects they engage with. This poses a challenge to the programme as the Māori Heritage Team need to retain Mana Whenua interests and commitment to the programme for each tranche being prepared for proposed plan changes.
  - It has taken 14 months for the first tranche which involves 36 sites and the planning process to completion may take up to four years. Mana Whenua will determine the value they get from participating in the plan change process and this is a potential risk as the results achieved may not meet Mana Whenua expectations.

<sup>1</sup> Independent Māori Statutory Board, Issues of Significance, p.35.

<sup>2</sup> Memo dated 12 June 2017 by Catherine Taylor. See [U:\CFO\Independent Maori Statutory Board\ENVIRONMENTAL WELLBEING \(DF\)\PROJECT - Maori Heritage\12062017DRAFTmemoCulturalLandscapesandSitesofvalue.docx](U:\CFO\Independent Maori Statutory Board\ENVIRONMENTAL WELLBEING (DF)\PROJECT - Maori Heritage\12062017DRAFTmemoCulturalLandscapesandSitesofvalue.docx)

<sup>3</sup> RMA 1991, Schedule 1.





14. The RMA, Auckland Unitary Plan and Auckland Council regional plan-making processes and Heritage grant schemes provide opportunities for gaining more recognition of sites of significance and Māori cultural landscapes. These initiatives should work in parallel with the current Māori Heritage work programme. The Board does not currently have full oversight of the outcomes achieved in these programmes and initiatives.
15. However, the Board will promote these opportunities for increasing both the use of regulatory and non-regulatory recognition of sites of significance and cultural landscapes. The outcome of these programmes and initiatives should be monitored and reported to the Board. A summary of these initiatives are set out below.

### **Regional Planning and Māori Cultural Landscapes initiatives**

16. The following opportunities are listed (in no particular order) to provide a summary of initiatives for increasing the regulatory and non-regulatory recognition of unscheduled sites of significance and Māori cultural landscapes. This is a summary of each initiative.

#### ***Māori Heritage Programme- Proposed Plan Changes for Sites of Significance***

17. The Māori Heritage Team is committed to working with Mana Whenua to develop a proposed plan change for tranche 1 and 2. The process takes approximately 18 months to lodge the plan change application and it is expected that 36 sites will be nominated in this first tranche. A decision on a plan change must be made within 2 years and up to 2.5 years if appealed.
18. The cost of this work programme is estimated to cost \$770,000 per annum. This process may gather momentum as Council staff and Mana Whenua gain more experience and confidence in the process. However, this will only reduce the time taken to prepare the plan change application and have little impact on the time it takes to proceed through to the planning process (from lodgement to a decision on the application). Therefore other opportunities need to be pursued to ensure that Māori cultural landscapes keep up with the scale and pace of regional development.

#### ***Investing in Iwi Management Plans***

19. The Board is currently working with Plans and Places to confirm the scope of Council assistance in supporting the development of iwi management plans.
20. Iwi management plans can advance the recognition, protection, restoration or celebration of cultural landscapes as Council plans must take into account iwi management plans when preparing or changing regional policy statements and regional and district plans. They are used by iwi/hapū to express kaitiakitanga and are:
  - recognised by an iwi authority;
  - relevant to the resource management issues of the region/district/rohe; and
  - lodged with the relevant local authority.
21. They include matters such as:
  - environmental, cultural, economic, spiritual aspirations and values;
  - areas of cultural significance;
  - outline how the iwi/hapū expects to be involved in the management, development and protection of resources; and
  - expectations for engagement and participation in RMA processes.



22. Investing in the development or refresh of iwi management plans would provide a strong basis for Mana Whenua interests to be part of plan-making processes i.e. structure plans, area plans and plan changes. Iwi management plans would also be part of any future statutory plans.
23. This initiative provides iwi with opportunities to self-direct the process of describing their cultural landscapes, associated values and identifying sites and areas of significance.

**Mana Whakahono a Rohe**

24. Where sites of significance have not been adequately provided for, a local authority may make a commitment through a Mana Whakahono agreement to lead (fund) a plan change to address this omission. However, this initiative will take time to action post the signing of the Mana Whakahono a Rohe agreement but is still a viable initiative for iwi negotiating a Mana Whakahono a Rohe agreement.

**Investing in Regional Plan-making processes**

25. Participation in structure plans and area plans provides an opportunity to record cultural landscapes and sites of significance within these growth areas. The sites and places recorded would be part of Council’s plan change application and therefore not place costs on Mana Whenua or Māori communities.
26. This option requires Mana Whenua participants to get involved in gathering information, attending meetings and writing reports to record information about the cultural values and significance of the site or place. This initiative could provide for both regulatory and non-regulatory recognition of sites and cultural landscapes.
27. The Council has different types of heritage funding available to support the protection, restoration or enhancement of Auckland’s environment. There is a local board grant programme, as well as multi-board grants, and a regional grant programme. This includes funding for Mana Whenua sites of significance.
28. Further examination of these grants may provide an opportunity to have a specific grant for Mana Whenua Cultural Landscapes. This will enhance the ability of Mana Whenua to determine how they want their tribal landscape to be recognised, celebrated, preserved or restored. This aligns to the Board’s rangatiratanga key direction.

**Ngā koringa ā-muri / Next steps**

29. The Board secretariat will develop advocacy positions to Council to use non-regulatory and statutory levers to address cultural landscapes and sites of significance, particularly in high growth and development areas.

**Ngā tāpirihanga / Attachments**

There are no attachments for this report.

**Ngā kaihaina / Signatories**

Authors	Lena Henry - Principal Advisor
Authorisers	Catherine Taylor - Manager Policy and Evaluation Brandi Hudson - Independent Māori Statutory Board CEO