



I hereby give notice that an ordinary meeting of the Independent Māori Statutory Board will be held on:

Date: Monday, 6 November 2017
Time: 10.00am
Meeting Room: Ground floor
Venue: 16 Viaduct Harbour Avenue
Auckland

Independent Māori Statutory Board

OPEN AGENDA

MEMBERSHIP

Chairperson	Chair David Taipari
Deputy Chairperson	Glenn Wilcox
Members	Renata Blair
	James Brown
	Hon Tau Henare
	Terrence Hohneck
	Tony Kake
	Dennis Kirkwood
	Liane Ngamane

(Quorum members)

David Taipari
Chairperson

6 November 2017

Contact Telephone: 021 818 301
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Note: The reports contained within this agenda are for consideration and should not be construed as Council policy unless and until adopted. Should Members require further information relating to any reports, please contact the Chief Executive Officer.



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1 Apologies

At the close of the agenda no apologies had been received.

2 Declaration of Interest

Members are reminded of the need to be vigilant to stand aside from decision making when a conflict arises between their role as a member and any private or other external interest they might have.

3 Confirmation of Minutes

That the Independent Māori Statutory Board:

- a) confirm the ordinary minutes of its meeting, held on Monday, 2 October 2017, including the confidential section, as a true and correct record.

4 Extraordinary Business

Section 46A(7) of the Local Government Official Information and Meetings Act 1987 (as amended) states:

“An item that is not on the agenda for a meeting may be dealt with at that meeting if-

- (a) The local authority by resolution so decides; and
- (b) The presiding member explains at the meeting, at a time when it is open to the public,-
 - (i) The reason why the item is not on the agenda; and
 - (ii) The reason why the discussion of the item cannot be delayed until a subsequent meeting.”

Section 46A(7A) of the Local Government Official Information and Meetings Act 1987 (as amended) states:

“Where an item is not on the agenda for a meeting,-

- (a) That item may be discussed at that meeting if-
 - (i) That item is a minor matter relating to the general business of the local authority; and
 - (ii) the presiding member explains at the beginning of the meeting, at a time when it is open to the public, that the item will be discussed at the meeting; but
- (b) no resolution, decision or recommendation may be made in respect of that item except to refer that item to a subsequent meeting of the local authority for further discussion.”



Financial Report to 30 September 2017

File No.: CP2017/22546

Recommendation/s

That the Independent Māori Statutory Board:

- a) receives this Financial Management Report to 30 September 2017.

Executive Summary

The purpose of this report is to present the Independent Māori Statutory Board's (the Board) financial position as at 30 September 2017.

Narrative

The figures presented are exclusive of GST. The budget has been phased evenly over 12 months however, as the secretariat schedules the work to meet the Board's work plan, variances may occur. This report includes a visual representation of the Month to Date (MTD) spend and Year to Date (YTD) spend against budget.

Total expenditure is tracking slightly under budget at 20% (25%).

The focus for August and September has been on planning, scoping and engagement of contractors for the implementation of the Board's strategic priorities for this financial year.

Overheads have been the main expenditure to date.

Attachments

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Signatories

Authors	Sheri-Ann Atuahiva - Executive Finance and Office Manager
Authorisers	Brandi Hudson - Independent Māori Statutory Board CEO

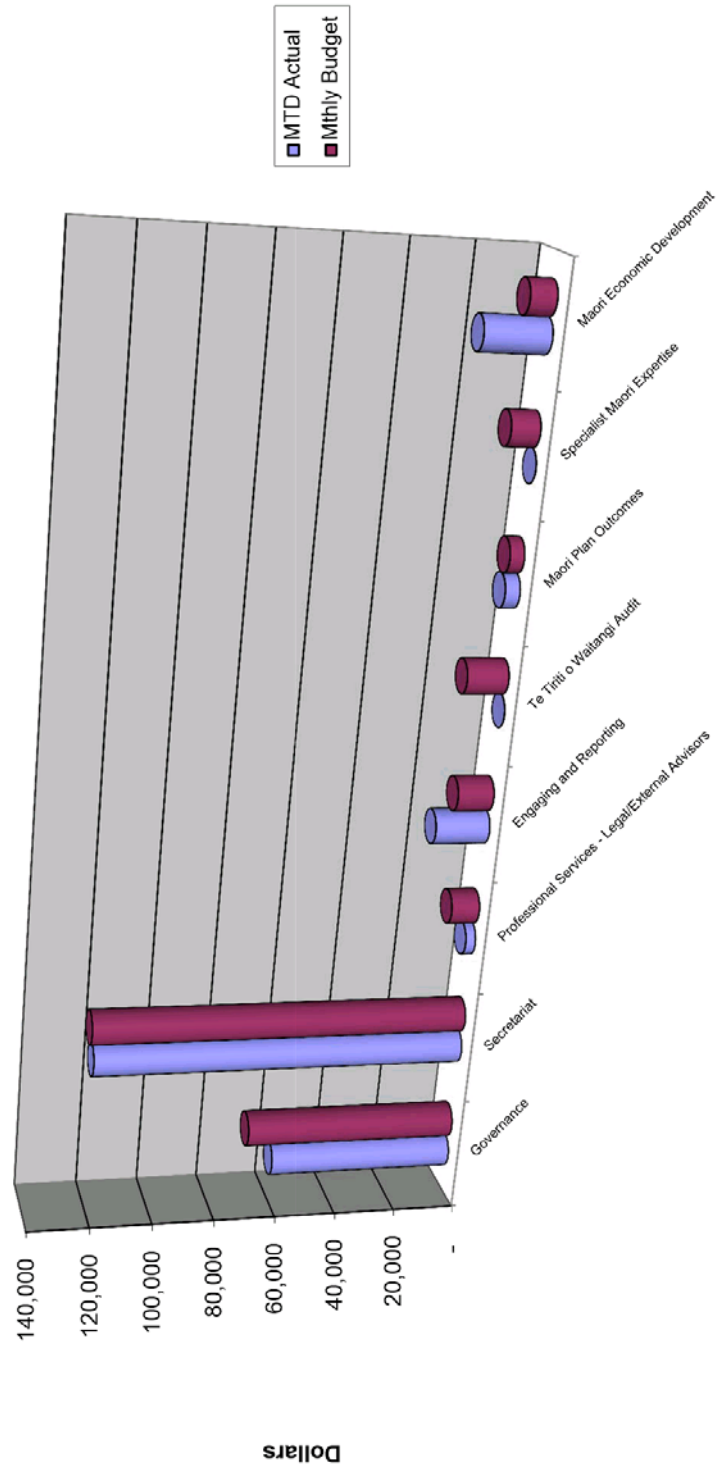


Financial Report for September 2017

	Notes	Annual Budget Excl GST	Monthly Budget	September Expenses	Variance	% Variance	Previous YTD	Total YTD Jun 2017	Budget Remaining	% total budget
Governance										
Board Remuneration	1	738,000	61,500	58,407	3,093	5.0%	122,376	180,783	557,217	24.5%
Expense Reimbursement		50,000	4,167	1,595	2,571	61.7%	3,580	5,176	44,824	10.4%
Training		36,000	3,000	0	3,000	100.0%	-	-	36,000	0.0%
Total Governance Expenses		824,000	68,667	60,002	8,664	12.6%	125,956	185,959	638,041	22.6%
Secretariat										
Temporary support				37,859			91,292	129,151		
Salary Expenses				65,777			119,907	185,684		
Totals to be covered by Secretariat Salaries				103,636	7,864	7.1%	211,199	314,834	1,023,166	23.5%
Other Expenses		119,000	9,917	16,679	(6,762)	-68.2%	9,135	25,813	93,187	21.7%
Total Secretariat Expenses		1,457,000	121,417	120,314	1,103	0.9%	220,334	340,648	1,116,352	23.4%
Professional Services										
Legal		60,000	5,000	3,200	1,800	36.0%	-	3,200	56,800	5.3%
Contractors/Consultants		50,000	4,167		4,167	100.0%	2,670	2,670	47,330	5.3%
Engagement & Reporting to Maori & Stakeholders		140,000	11,667	17,611	(5,944)	-50.9%	5,804	23,415	116,585	16.7%
Total Professional Services		250,000	20,833	20,810	23	0.1%	8,474	29,284	220,716	11.7%
Work Program										
Te Tiriti o Waitangi Audit		160,000	13,333		13,333	100.0%	-	-	160,000	0%
Māori Plan Outcomes		55,000	4,583	4,702	(119)	-2.6%	2,560	7,262	47,738	13%
Māori Specialist Expertise for Council Projects	2	110,000	9,167		9,167	100.0%	-	-	110,000	0%
Monitoring & Informing council's Māori Economic Development Strategy		100,000	8,333	21,000	(12,667)	-152.0%	8,400	29,400	70,600	29%
Total Operating Expenditure		2,956,000	246,333	226,829	19,505	7.9%	365,724	592,553	2,363,447	20.0%
Notes:										
	1	Board remuneration subject to any remuneration review as applied to council elected members.								
	2	In addition to the direct funding for Māori Specialist Expertise for Council Projects, \$130,000 will be held within council's budget with an agreed sign-off process between council and the IMSB to ensure there is no duplication of effort between the two organisations.								



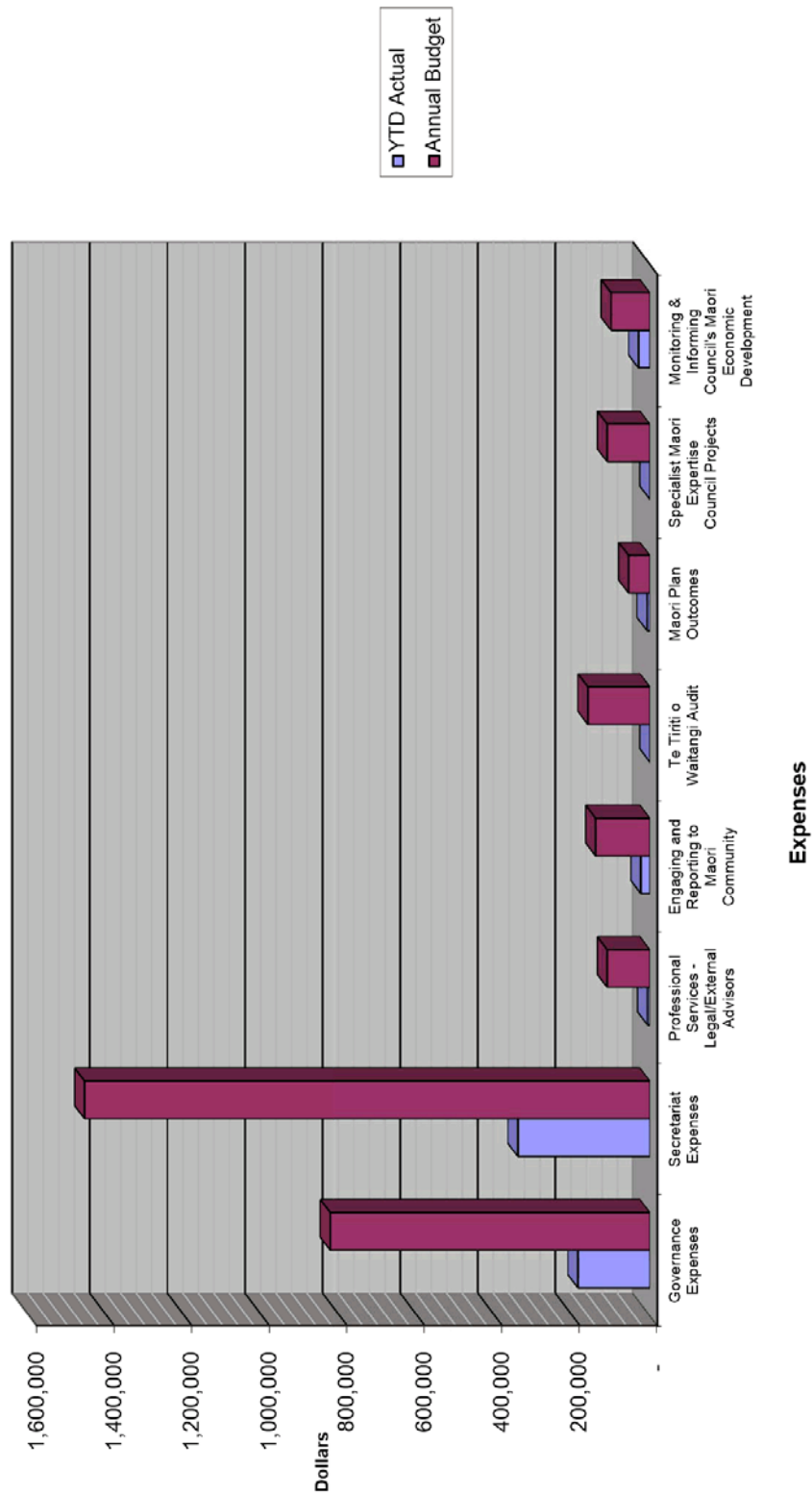
Independent Māori Statutory Board
Month to Date @ 30 September 2017
(FYE June 2018)



Expenses



Independent Māori Statutory Board
Year to Date @ 30 September 2017
(FYE June 2018)





Update Board Strategic Priorities Progress Report

File No.: CP2017/23108

Recommendation/s

That the Independent Māori Statutory Board:

- a) receives the Board Strategic Priorities Progress Report October 2017

Purpose

1. The purpose of this update report is to update the Independent Māori Statutory Board (the board) on its strategic work priorities,

Comments

2. For 2017 a number of projects have been scoped to ensure that secretariat staff can utilise opportunities across each of their respective work programmes to address a number of Board strategic priority outcomes in a pragmatic and collaborative way. The projects are:
 - Supporting better futures for Auckland's Rangatahi
 - Embed Te Reo across Tāmaki Makaurau
 - Embed Māori values in the environment
 - Improving council's capability and capacity
 - Increase opportunities for Māori to participate in the economy

Attachments

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A	Update Board Strategic Priorities Progress Report October	17

Signatories

Authors	Awhina Kanohi - Senior Executive Advisor
Authorisers	Brandi Hudson - Independent Māori Statutory Board CEO



UPDATE BOARD STRATEGIC WORK PRIORITIES NOVEMBER 2017

Board Priorities	Allied Projects	Update: Milestones / Upcoming Issues
Economic Development	Supporting Better Futures for Rangatahi	<p>Board staff are investigating ways to better understand the transport needs of rangatahi, particularly those in South and West Auckland with a focus on rangatahi access to educational and employment opportunities.</p> <p>We are also seeking information from Māori specialists in the digital sector and the creative sector in Tāmaki Makaurau to provide the Board with advice related to achieving positive rangatahi outcomes in those sectors.</p> <p>A rangatahi position paper will be ready for the February Board meeting.</p>
	The Māori Economy of Tāmaki Makaurau	<p>Following the Finance and Performance Committee on 19th September 2017, which resolved to approve the group policies on insurance and procurement, we met with the Chief Adviser to the Deputy Mayor in regards to his interest in social procurement, particularly for the Southern Initiative and West Auckland. The Deputy Mayor's staff consider that they may be able to assist by providing advice to the council procurement team, AT and TSI to continue to work collaboratively to develop and support social procurement. This could result in more opportunities for Māori owned businesses to procure contracts directly from council & CCOs.</p> <p>ATEED is currently refreshing the Māori Economic Development strategy and the Destination Auckland (Tourism) plan. The latest NZIER report key findings can contribute to the development of both and we are working with ATEED staff to ensure that they understand these.</p> <p>A Tourism position paper is presently being drafted.</p> <p>Board staff monitor and meet with the Auckland International Managers Network (representing central and local government senior managers involved in investment and international relationships) promoting the opportunity to include Māori in their local and central government investments and relationships.</p>



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		<p>The following items have been included in the Auckland International Managers Network investment schedule: Collaborative Investment and Business Attraction Investment Priorities – Opportunities & Challenges. Under the categories:</p> <ul style="list-style-type: none"> • Investment: Te Matatini, Auckland 2021 • Business / Sectors category: Māori Economy • Other: Māori e.g. elements/dimension incorporated in Auckland investment story. <p>We will continue to advocate for the network to consider investment into Marae infrastructure as a viable tourism proposition.</p>
Cultural	Embed Te Reo	<p>Te Waka Angamua has completed the Te Reo Implementation Plan (Plan) which gives effect to being able to implement Te Reo across Council and CCOs.</p> <p>However, it is still unclear if there is oversight of the Plan by council's senior management and if a budget is set aside for its implementation. The Māori Language Implementation Plan is being considered as an item for the next Te Toa Takitini agenda.</p> <p>In the meantime, the Board has given priority to advocating for Te Reo in the LTP "Unique Māori Identity Business Case".</p>
	Local Boards	<p>Local Boards continue to develop better ways to work with Māori in their areas. This has included Relationship Agreements in the South.</p> <p>Local Boards are often in a position to work with local marae, support 'Māori Enterprise' and partner with Māori organisations (aligning with Māori values i.e. kaitiaki and restoring ecological habitats) as is in the case of Henderson-Massey Local Board. We will continue to monitor how they are achieving Māori outcomes</p>



		and implementing their Māori Responsiveness Plans.
	Māori Urban Design	<p>Within Council, current urban design and its procurement tends to mainly occur with CCOs, in particular Panuku in respect to urban design in and around communities.</p> <p>At present, Panuku are working to improve their Mana Whenua relationships and are requiring guidance on how these can be facilitated a lot more effectively.</p> <p>Ngā Aho (the National Māori Design network) has advised of the difficulty to implement cultural values in urban design. Three areas that have been identified by both Panuku and Ngā Aho as needing improvement are:</p> <ol style="list-style-type: none"> 1. Relationships with Māori 2. Procurement processes and practices that reflect good relationships (with Māori and non-Māori) 3. Monitoring and evaluations of indicators that reflect “good relationships” and “successful design” <p>To increase Māori design in the built environment, the inclusion of a Māori Design KPI for private commercial development is a suggested advocacy opportunity to raise with relevant council staff to include in their procurement policy.</p>
Marae Development	Council’s Māori Cultural Initiatives Fund (CIF) and Marae Development	<p><i>Committee report</i></p> <p>A report to Community Development and Safety meeting on 19 October 2017 seeks approval for the proposed allocation of the 2017/2018 funding available through Cultural Initiatives Fund. This is a reversal to previous years where the funding allocation process commenced at the end of the financial year.</p> <p>This should ensure that the funding is used by marae in the relevant year (the funding is not paid out in bulk, but paid on invoices submitted). This provides for more robust planning and administration of the fund and should provide the basis for a more regular and robust application and decision making process.</p> <p>Our advice is that the fund should use the Council’s strict scoring system based on a criteria matrix for decision making. This may need to be developed.</p>



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		<p><i>Meeting with Council's Strategic Partnership team</i></p> <p>Met with Council's Strategic Partnership staff to discuss the need for strategic partnerships in this area, especially with Te Puni Kokiri and Foundation North to achieve Māori outcomes. This would ensure that the relationships add value strategically over time. Discussions will be on-going.</p>
Environment	Embed Māori Values in the Environment	<p>A full report on the "Auckland Unitary Plan (AUP) and RMA Provisions relevant to Māori" is an agenda item for this Board meeting. A summary of this report is as follows:</p> <p>The AUP provides a number of opportunities for Mana Whenua and Māori to participate in resource management decisions. Some provisions seek to enable the utilisation and development of Māori land and Treaty settlement land.</p> <p>The Board will consider providing a lead advocacy role in directing Council's resources to educate and promote participation of Māori in the development of Auckland. User friendly resources are needed to encourage Māori to utilise development opportunities and participate in resource management processes.</p> <p>The Board will also consider recommendations to seek support for funding of Mana Whakahono a Rohe agreements to the value of \$1.75 million over 10 years. The fiscal investment will enable Council to plan for the establishment and implementation of agreements with Mana Whenua to achieve the provisions set out in the Resource Management Legislation 2017.</p>
CCO Strategy	Council's Statement of Intent and Reporting Cycle	<p>Subsequent to the CCO Sols being finalised in July-August 2017, the Mayor and Cr. Clow as Chair of the Finance and Performance Committee, requested ATEED prepare a 'first principles' review of all of its activities, and develop options on its future scope and funding, to input into the LTP process. An initial response is expected by late October 2017.</p> <p>ATEED is requested to address (along with other matters): "the challenges facing the Auckland economy, including the specific challenges we face in our less prosperous communities" and "opportunities to form stronger partnerships with</p>



		<p>other arrangements in the region such as COMET, the Southern Initiative, and business districts”.</p> <p>Although this request is somewhat unusual in that it was not part of the 2018-2021 Statement of Intent (SoI) round or directly sought by the Committee or Governing Body, it may generate opportunities for stronger alignment between ATEEDs activities and the Board’s advocacy objectives for Māori economic development.</p> <p>It could also lead to pressure to reduce ATEED’s involvement in supporting events and economic development programmes if the review leads to a view that there is a high level of duplication between ATEED and government agencies (e.g. NZTE, Tourism NZ) or the private sector. The Board will seek to influence the options through advocacy and will monitor developments as part of the forward LTP process.</p>
Affordable Housing for Māori	Affordable Housing and implementation of Quality Affordable Housing position paper	<p>The Planning Committee report on Affordable Housing delivery in Auckland under the Auckland Housing Accord highlighted the high proportion of affordable housing being delivered by Māori. The Board’s media statement and Chairman’s interviews emphasised that Māori are proactively addressing the housing crisis and are innovative and capable partners in development.</p> <p>Mayoral Taskforce implementation steering group report on its first meeting is being analysed with a range of reports from ELG members on housing progress in their areas.</p>
	Homelessness	<p>Meeting with Auckland Housing First collective impact project to discuss possible avenues for support and collaboration – implementing Board position paper.</p> <p>Housing First Project manager has been investigating Māori evaluation expertise to help drive the project’s delivery of Māori outcomes. Housing First Project manager and others including Council officers are traveling to Canada for the Canadian National Conference on Ending Homelessness, which has a strong indigenous focus.</p>
	Council’s Māori Housing	Meeting held with the Māori Housing Unit lead officer to discuss work programme



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	programme (including papakāinga)	<p>and issues. Papakāinga funding is being used only for Mana Whenua groups, however Mataawaka groups are able to access all areas of council support (advice) except for the fund itself. The unit appears to be developing a robust regional view of possible and existing projects.</p> <p>There are currently 15 papakāinga projects on Council's books with a potential overall yield of over 200 houses.</p>
Treaty Audit	Improving Council's Māori Capability and Capacity (including Māori Responsiveness Plans)	<p>The Board provided additional input to the measurement of the quality of Council's Policy Advice. The key issue is that questionnaire seeks a generic response rather than being specific about the quality of advice provided by a part of Council and to a specific committee.</p> <p>On 8 November NZIER will present on this years' review of the quality of policy advice to the Political Working Group.</p> <p><i>Māori Responsiveness Plans</i> Auckland Transport (AT) has provided the Board with an updated version of their Māori Responsiveness Plan. It is more of a comprehensive document and there are opportunities for AT to embed it into core business processes. We will engage with AT on this and will monitor its further development and implementation.</p> <p>As yet Watercare have not completed a Māori Responsiveness Plan but still make reference to developing Māori capability through their SOIs. Te Waka Angamua is assisting Watercare to plan the development of one.</p> <p>ATEED has also completed an updated Māori Responsiveness Plan, 2016. The MRP is part of business planning as usual and socialised across the CCO. They report at a high level to Finance and Performance every 3 months. ATEED are presently sharing their MRP with Panuku. There are still some gaps in the implementation of the MRP but ATEED is more advanced than other CCOs.</p>
	Treaty Audit 2017-18	<p>Finalised contract with PwC and undertaking Treaty Audit planning.</p> <p>Shortly there will be communications and setup arrangements with the Council Group. We plan to set up a council liaison group of senior managers that assist</p>



		<p>the progress and full participation on the Treaty Audit (this worked effectively in the previous audit).</p> <p>The Treaty Audit will have a greater emphasis on council identifying their gaps and priorities and shaping and owning the future response programme. There will be a greater emphasis in how the Council Controlled Organisations are meeting their responsibilities.</p>
	Treaty Audit Response Programme	<p>On 28 September the Head of Internal Audit advised the Audit and Risk Committee that at the time of writing this report, 12 of 24 action groups of the Treaty Audit had been assessed and categorised as 'closed'.</p> <p>In July 2017 seven of 24 action groups were closed. Of the twelve action groups yet to be closed, three are substantially progressed and nine are partially progressed. The nine action groups that are partially progressed will be subject to close monitoring over the next year.</p>
Monitoring and Evaluation	Update of Schedule of Issues of Significance and the Māori Plan (IOS/MP)	Work is under-away on publishing the Schedule of Issues of Significance and designing a timeline and process for reporting on the issues and their actions.
	Board's Data Strategy Implementation update	<p>The report on the <i>Independent Māori Statutory Board Data Analytics Programme</i> is on the agenda.</p> <p>Set out below is some further information of the Takiwa platform in conjunction with QLIK and made available to the Board.</p> <p>The Takiwa platform is now functional and is able to model census, schooling and housing data and soon it will also be able to model water data, enabling more opportunities to be fully realised. This new data driven model creates opportunities for new and emerging areas of interest.</p> <ol style="list-style-type: none"> 1. For example, state of housing can be modelled where the 'worst housing' is combined with 'the most hospital admissions associated with respiratory conditions'. The models suggest that some places (with a high population of Māori) in Pt England are of grievous concern to young children.



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		<p>2. Another example is that projected projects can be highlighted on a map, overlaid with 'high density populations' so as to consider the opportunities or there lack of for Māori communities and their Local Boards.</p> <p>3. When water data is also added to the model, issues such as flooding and pollution can be overlaid so as to be able to inform local communities and Local Boards.</p> <p>The Takiwa platform in conjunction with the QLIK model enables better focus of issues that are more relevant to specific Māori communities and of which enables Local Board and council partnership opportunities.</p>
Auckland Plan Refresh	All projects	Refer to report on agenda
Te Toa Takitini	<p>All projects</p> <p>Independent assessment of the expenditure incurred on Te Toa Takitini projects for the period 1 July 2015 to 30 June 2016</p>	<p>Te Toa Takitini Executive leadership Group (ELG) met on the 11th October and the Board's CEO and a KPMG Partner presented the LTP business cases ahead of the Mayoral proposal and LTP round decision-making. This was to ensure that council's leadership staff are clear about the Board's LTP advocacy and will consider this in their planning and preparation of key documents for the Mayor and councillors.</p> <p>We obtained an agreement for Council to work with the Board to further develop their business cases for submission to a Finance and Performance workshop early in 2018. Two ELG meetings are being scheduled for early November and February.</p> <p>The report on the <i>Independent assessment of the expenditure incurred on Te Toa Takitini projects</i> is on this agenda. It is recommended that this report is presented to the Finance and Performance Committee late in November 2017.</p>
Long-term Plan 2018-2028	All projects	At Te Toa Takitini (TTT) with ELG on 11 th Oct 2017 a mandate was given for Te Toa Takitini whai sponsors to be convened to respond to these business cases by identifying relevant projects which will then be included in the LTP process.



		<p>That process will show the extent to which existing projects and budgets can be better aligned to the Board's business cases, as well as suggestions for new projects which would require additional budget and political support.</p> <p>An internal TTT process is presently being set up by relevant council staff before the end of October. Board staff are included alongside council/CCO staff to provide advice in regards to the next steps for council's consideration of the Board's LTP business cases.</p>
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Communications Report	
Media	<p>Radio Waatea interview with David Taipari and related story on Māori in Tāmaki Makaurau delivering affordable housing – almost half those delivered in SHAs are by iwi. Also of note, Simon Wilson of The Spinoff picked up on the Ports debate in 'Auckland votes – finally – to look hard at moving its port' – featuring 'as it happened' councillor discussion, and mention of a Māori cultural centre</p>
Website	<p>A new website is in development, due to go live in early December.</p>
Twitter	<p>We received 11,200 views from Tweets that included:</p> <ul style="list-style-type: none"> - Māori place names are important to unique identity of Auckland - Homelessness Day event in Aotea Square - Ka mau te wehi - Rangatahi – pathways to better incomes by middle age – JobFest in Henderson - Estuary restoration plan launched - First step to restore the mauri of Orewa Estuary –
<ul style="list-style-type: none"> • LinkedIn & Instagram 	<p>Radio Waatea story on Māori delivering affordable housing posted on LinkedIn, 700 views and climbing</p>



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Risk Register								
Description Of Hazard	Location Or Task	Potential Harm	Risk Rating	Significant Hazard?	Control Method E, M	Controls Applied	Frequency Of Monitoring	Person Responsible
Change of floor levels in the entrance to tenancy		Possibility of slip / trip / fall		Y	M	Hazard Sign posted at front door Report lodged on council system Vault 6/5/2016 ID18728 requested assessment & mitigation	Weekly	Sheri-Ann Atuahiva
Change of floor levels from tiled area (outside kitchen) to carpeted area (resource / hallway)		Possibility of slip / trip /fall			M	Report lodged on council system Vault 6/5/2016 ID18728 requested assessment & mitigation	Weekly	Sheri-Ann Atuahiva
Hotwater tap	Kitchen	Burns		Y	M	Hazard sign posted in kitchen above sink	Weekly	Sheri-Ann Atuahiva
Doors to toilets – heavy to manage	Toilets	For small children / older folk – unable to get out					Weekly	Sheri-Ann Atuahiva
Incident Injury Report			Office Status Update					
Nil			All workstations assessments have now been completed.					
New Hazards			Nil					



Tripartite Economic Alliance Summit in Guangzhou

File No.: CP2017/22562

Recommendation/s

That the Independent Māori Statutory Board:

- a) receives the report
- b) approves international travel costs for the Board Chairman, to attend the Tripartite Economic Alliance Summit in Guangzhou China in November 2017 invited by the Mayor of Auckland.

Purpose

1. The Board Chairman has been invited by Auckland Mayor Goff to attend the Tripartite Economic Alliance Summit in Guangzhou China in November 2017.
2. Accommodation costs will be covered by the Council, however international flights to and from Guangzhou is to be paid for by each delegate.
3. The cost of the international flights is \$5181.00 excluding GST.

Executive summary

4. Mayor Goff will lead an Auckland business delegation to Guangzhou in November to attend the third Tripartite Economic Alliance Summit (GZ17).
5. The GZ17 Summit provides a platform for Auckland businesses to establish and/or strengthen tangible commercial opportunities with businesses from Guangzhou and Los Angeles – our two partners in the Tripartite Economic Alliance.
6. GZ17 will be hosted by the Mayor of Guangzhou, and attended by mayoral-led delegations comprising business leaders from all three cities
7. The objectives of the delegation are to:
 - Promote Auckland as an international destination for investment, business, trade, tourism, entertainment, education and innovation;
 - Connect Auckland companies to market opportunities in Guangzhou, Los Angeles and the broader China market.

Attachments

No.	Title	Page
A	Information to delegates GZ17	29

Signatories

Authors	Awhina Kanohi - Senior Executive Advisor
Authorisers	Brandi Hudson - Independent Māori Statutory Board CEO



Auckland Council delegation to GZ17 Summit 8-10 November 2017

Part one: Delegation programme and logistics

1.1 Delegation overview

Mayor Goff will lead an Auckland business delegation to Guangzhou in November to attend the third Tripartite Economic Alliance Summit (GZ17).

The GZ17 Summit provides a platform for Auckland businesses to establish and/or strengthen tangible commercial opportunities with businesses from Guangzhou and Los Angeles – our two partners in the Tripartite Economic Alliance.

GZ17 will be hosted by the Mayor of Guangzhou, and attended by mayoral-led delegations comprising business leaders from all three cities. The programme will consist of keynote speeches, sector specific plenary sessions and tours, and networking receptions. Online business matching registration will occur in advance of the Summit to ensure offshore connections are made on the ground in Guangzhou.

The Power of Three is the underlying theme of the Summit. Focus sectors will include innovation and start-ups, tourism, e-commerce, bio-medicine, education, screen and digital, urban planning and design, and food and beverage.

The Tripartite Economic Alliance has attracted global interest and your participation on this delegation will provide you with a unique chance to connect and do business with two other economies. This visit is an opportunity for your business and to showcase Auckland, and promote and grow Auckland's economy.

1.2 Delegation objectives

The objectives of the business delegation are to:

- Promote Auckland as an international destination for investment, business, trade, tourism, entertainment, education and innovation;
- Connect Auckland companies to market opportunities in Guangzhou, Los Angeles and the broader China market.

The Tripartite Economic Alliance Summit objectives are to:

- Implement the Tripartite Economic Alliance's work programme. Activity focused on collaboration, deepening partnerships and connectivity will help take trade and investment relationships to the next level;



- Facilitate match-making with Guangzhou and Los Angeles business leaders and decision makers;
- Generate business collaboration opportunities across the three cities as well as tripartite partnership opportunities in broader US/Asian markets;
- Improve Auckland's understanding of the Guangzhou eco-system and connect Auckland delegates to Business to Government, Business to Business and other opportunities in Guangzhou and Los Angeles.

1.3 Delegation organisers

Auckland Council and Auckland Tourism Events and Economic Development (ATEED) are working with businesses, Panūku Development Auckland, New Zealand Trade and Enterprise (NZTE) and the Ministry of Foreign Affairs and Trade (MFAT) to ensure the delegation member's benefit from your time in-market.

1.4 Delegation

Auckland business leaders and entrepreneurs from the following sectors have been invited to join the delegation:

- Urban planning and design;
- Innovation and start-ups;
- Screen and digital;
- Food & beverage;
- cross-border e-commerce;
- Education;
- Bio-medicine; and
- Tourism.

Confirmation of the focus sectors will be contingent on the composition of the delegation. The delegates will either have experience in Guangzhou or Los Angeles, or are market ready, and therefore well placed to leverage the benefits presented by participating in the delegation, and engaging in the Summit.

The final composition of the delegation will be advised once registration is completed but is likely to total approximately 35-50 people, including relevant Auckland Council representatives.



1.5 Proposed Summit programme

The Summit programme is led by Guangzhou and is still being developed, but we anticipate the official schedule will include:

- Tripartite Economic Alliance Summit (two days) including key note speeches, sector specific plenary sessions and tours, and networking receptions;
- A high-level civic meeting, involving the Mayor of Guangzhou and Los Angeles;
- Auckland showcase event;
- Meeting with the New Zealand Consulate;
- Alumni event; and
- Online business matching.

All delegates **must** attend a pre-departure briefing with Mayor Goff prior to departure. Further details will be sent in due course, but please set aside time in your diaries on **Monday 30th October from 5.00pm – 6.30pm (venue TBC)**.

1.6 Programme – Guangzhou

Official flights and hotels for the delegation are listed below, and booking information for flights and hotels follows.

Delegates need to register for the Summit online in advance of the event to ensure they connect with the relevant companies. Some free time will also be allocated where possible during the visit, to allow for individual appointments you may wish to make. We will keep delegates up to date on the schedule as we can, but should you need to arrange personal meetings, please contact steven.si@aucklandnz.com and he can provide the most up-to-date programme content.



Proposed Itinerary

Day	Time	Schedule
Tuesday 30 October	5.00pm	Pre-departure briefing (venue TBC)
Tuesday 7 th November	11.00pm	Auckland – Guangzhou China Southern CZ306
Wednesday 8 th November	5.30am 7.30am From 10am	Arrive Guangzhou Check into The Garden Hotel Briefing with NZ Consulate in Guangzhou Alumni event Bilateral meeting with Mayor of Los Angeles Bilateral meeting with Mayor of Guangzhou Business Cocktail Reception hosted by the Guangzhou Municipal Government
Thursday 9 th November	All day 6.30pm	Tripartite Economic Alliance Summit (GZ17) Tripartite Summit dinner
Friday 10 th November	All day 6.00pm 9.30pm	Tripartite Economic Alliance Summit (GZ17) – off-site forums on sectors of focus including Education, Urban Planning and Design, Food and Beverage, Biomedicine and Animation Auckland Showcase Event Wrap up event meeting (tbc) Travel to airport & check in
OPTION 1: Saturday 11 th November	12.30am 4.30pm	Depart Guangzhou – Auckland China Southern CZ305 Arrive Auckland
OPTION 2: Saturday 11 th November	All day	Visit to Huawei Headquarters, Shenzhen
Sunday 12 th November	12.30am 4.30pm	Depart Guangzhou – Auckland China Southern CZ305 Arrive Auckland



1.7 Costs

Some of the costs associated with the delegation are covered by Auckland Council and/or Guangzhou, as the Summit host.

Each delegate is to cover their own airfares and accommodation costs.

In addition to the organisation and management of the delegation, Auckland Council and/or Guangzhou will cover the following costs:

- production and translation of the delegation booklet (including company profiles) and other supporting collateral relating to Auckland Council;
- all land travel (airport transfers, travel to group activities) within Guangzhou associated with the official and business programme. NB: Delegates are responsible for land travel to personal/business matching meetings outside the official business programme;
- all civic functions and some business functions;
- civic gifts for presentation at official meetings and functions. NB: delegates are responsible for any personal gifts they would like to give outside the official programme;
- Delegates are responsible for any interpreter costs associated with personal meetings outside the official and business programme. (Simultaneous translations are provided for plenary sessions at the Summit).

The following table outlines an estimate of the costs for each delegate. Delegates are advised, at the time of writing, that there may be some additional costs that are yet to be confirmed. These costs, if any, will be advised as the programme is finalised.



Proposed Costs

Item	Approximate cost	Notes
International and domestic airfares	\$1,350 (economy class return) \$1,850 (premium economy seating return) \$6,110 (business class seating return)	Auckland Council's travel agency FCM Travel can help you book flights and accommodation if required. Matthew Horwarth Travel Manager FCM Travel ph: 09-301-9491 email: matthew.horwarth@fcm.co.nz
Accommodation	2 nights @ \$175 per night = \$350 3 nights @ \$175 per night = \$525	The Garden Hotel, Guangzhou Premier room: CNY850 net includes one buffet breakfast, CNY980 net includes two buffet breakfasts. Premier suite: CNY1350 net includes one buffet breakfast, CNY1480 net includes two buffet breakfasts You might want to consider booking an early check in on Wednesday 8 th , and a late check out on Friday 10 th November/Saturday 11 th November.
Visa requirements	NZ\$140	Please complete visa requirements with the Chinese Consulate-General in Auckland (see section 1.9)
Travel insurance	\$100	Please arrange travel insurance before you leave Auckland. This can be arranged when booking flights and accommodation if necessary.
Ground transport and transfer costs not included in the programme	\$300	Please ensure you have enough local currency with you in Guangzhou to cover potential costs outside of the official and business programme
Meals and miscellaneous costs not included in the programme	3 days @ \$100 per day = \$300	Some breakfasts are included in the hotel rate and some other meals will also be covered. However, please ensure you have enough local currency to cover meals etc not included in the official and business programme
Personal expenses	Variable (not included in the total estimated cost below)	Please ensure you have enough local currency to cover personal expenses (hotels, phone calls, personal items, transport outside the official and business programme)
Total	NZ\$2,540	Economy return flights and 2 nights' accommodation approximate cost for each delegate (subject to change)



	NZ\$3,040	Premium economy return flights and 2 nights' accommodation approximate cost for each delegate (subject to change)
	NZ\$7,300	Business return flights and 2 nights' accommodation approximate cost for each delegate (subject to change)

All expenses incurred by a delegate in relation to the business delegation (including airfares, visas, accommodation, meals, insurance, incidentals and individual travel within cities to meetings outside the official and business programme) will be the responsibility of each delegate. If, for any reason, Auckland Council incurs any such costs for and on behalf of a delegate, the delegate will be required to promptly reimburse Auckland Council for the expenses.

1.8 Flights and accommodation

It is your responsibility as a delegate to book your own flights and accommodation.

We recommend delegates travel on official flights where possible, as official airport and transfer arrangements have been made for these flights only. There is a limit on available premium economy class seats, so we do recommend you book as early as possible (after you've received confirmation as a delegate) to avoid disappointment.

The preferred flights are:

Tuesday 7th November 11.00pm China Southern CZ306

OPTION ONE: Return to Auckland

Saturday 11th November 12.30am China Southern CZ305

OPTION TWO: Saturday visit to Shenzhen

Sunday 12th November 12.30am China Southern CZ305

We also recommend delegates stay at the official hotel, which will be the base for the delegation programme for Guangzhou. You will be required to make your own travel arrangements to the official hotel to join the delegation should you stay at an alternative hotel.

The official hotel is:

The Garden Hotel
368 Huanshi Dong Lu, Guangzhou, 510064
<http://www.gardenhotelguangzhou.com/>

To book the hotel at preferential rates, you need to complete the registration for the GZ17 summit.

Auckland Council's travel agency FCM Travel can help with travel bookings if required. FCM can also facilitate any additional travel outside the official programme, as well as any other activities you may require.

Please contact Matthew Haworth, Travel Manager, FCM Travel on 09-301-9491 (matthew.horwarth@fcm.co.nz) regarding your travel requirements.



1.9 Visa requirements

Please note that each delegate is responsible for completing their own application prior to departure.

You will be issued with an invitation letter when you complete the registration process on the GZ17 website. This letter will need to accompany your visa application.

NZ passport holders are required to complete a visa to enter China. It is recommended that you complete your visa application form at least 4 weeks prior to travel and submit your application in person to:

The Consular Office
Consulate-General of the People's Republic of China
630 Great South Road
Greenlane

More information can be found by clicking on the links below:

<http://www.chinaconsulate.org.nz/eng/lqz/sqbg/t1069339.htm>

Fees for Chinese visa for NZ passport holders

ENTRY	VISA FEE
Single Entry	\$140
Double Entry	\$210
6 Months Multi-Entry	\$280
12 Months Multi-Entry	\$420



**Auckland Council delegation to GZ17
8-10 November 2017**

Part two: Registration and Delegate Information

2.1 Registration

All delegates are required to register for the Auckland Council business delegation to Guangzhou (you have already registered your interest, this next stage is to confirm you as a delegate).

To complete the registration, please click on the links below. **All registration must be complete by 25 September 2017.** If you have not registered by this time, you will not be included in the official delegation booklet.

Registration is a two-part process. Firstly, you must officially register for the GZ17 summit. Your registration via this link will generate a QR code that will be emailed to you and provide access to the various Summit events, visa invitation letter and hotel information.

Secondly, Auckland requires you to complete the following form to confirm your attendance as part of the official delegation, accept our terms and conditions and for your inclusion in the delegation booklet.

Auckland registration	http://analytics.clickdimensions.com/businessaucklandnzcom-alsc2/pages/ij7wgok6eeeulgbqvq4pzq.html
GZ17 summit registration	<p>http://event.31huiyi.com/859595694</p> <p>If you do not receive a confirmation email at the end of the process, please check your spam filter/junk folder as it may have been blocked.</p>

Before you begin, please ensure that you have the following information in front of you:

- Passport details (scanned copy of your passport photo page);
- Contact phone numbers and email for yourself and your PA (or an alternative company contact);
- Company contact phone number, email and web address, and logo (>1MB, jpeg);
- Emergency contact details;
- Personal bio (200 words maximum);
- Company bio (200 words maximum);
- Bio photo (>1MB, jpeg).

The process is broken down into the following sections:

- Personal and business details;
- Other requirements (dietary or medical);
- Delegate information (biography);
- Company information (company overview);
- Auckland Council Terms and Conditions.



Please ensure questions are answered in full. Please also adhere to word limits where applicable, to avoid your descriptions being edited by our communications team.

The information requested will be used for a number of purposes including:

- access to the events at the Tripartite Summit;
- a delegation booklet, including company/organisation profiles, company/organisation logos, delegate bios and photos. The booklets will be provided for delegate use during the delegation and shared with Los Angeles and Guangzhou delegates;
- briefing notes, including those for the Mayor, Councillor, MFAT, other representatives including Los Angeles and Guangzhou delegates;
- background information for 1-1 business matching and networking events;
- to help us with programme planning.

2.2 Terms and Conditions

The final part of the registration process requires you to read and accept the Auckland Council's Terms & Conditions. Inclusion as a delegate on the delegation will not be approved without the acceptance of these terms.

2.3 Health and Safety

Under new Health and Safety legislation, you are required to read and accept the Auckland Council's health and safety disclaimer. Inclusion as a delegate on the delegation will not be approved without the acceptance of these terms.

2.4 Delegation evaluation

On the final day of the delegation, a debrief for delegates will be held in Guangzhou to allow an opportunity to provide feedback on the visit.

In addition, delegates will be requested to complete a questionnaire to assist Auckland Council with evaluation of their international and business programmes.

2.5 Delegate enquiries

For all queries relating to the delegation, please contact:

Steven Si
Tripartite Business Programme Manager
Auckland Tourism Events and Economic Development (ATEED)
Phone: 027 280 7945
Email steven.si@aucklandnz.com

Pamela Jamieson
Advisor, Global Partnerships and Strategy
Auckland Council
Phone: 021 813 290
Email: pamela.jamieson@aucklandcouncil.govt.nz

Thank you very much for your support of Auckland Council's business delegation to Guangzhou. Mayor Phil Goff looks forward to leading the business delegation to Guangzhou, which aims to provide valuable opportunities for your company to deepen trade ties with international partners – Los Angeles and Guangzhou.



**Auckland Council Business delegation to Los Angeles
8 – 10 November 2017**

Background: Tripartite Economic Alliance

- The Tripartite Economic Alliance (Tripartite) between Auckland, Guangzhou and Los Angeles was launched in November 2014 by the three mayors. It is an innovative and strategic opportunity to set a new benchmark for how cities engage and collaborate. The Tripartite's key objective is to deepen trade and economic engagement between the three cities. Specific projects supported by targeted work streams will be explored, developed and launched to meet this objective.
- The Tripartite will enhance Auckland's visibility with two of its most substantive sister cities; and allow the three cities to leverage the existing sister city relationships with each other in a new and meaningful way. This is the first time all three cities have engaged in a regional agreement of this nature, and the only known global 'tri-city' initiative of its kind.
- An integral part of the Tripartite is the political commitment by the three Mayors to ensure specific projects are operationalised under the Tripartite to deliver and deepen tangible trade and economic outcomes for the three cities.
- Auckland Inc. (Auckland Council and Auckland Tourism, Events and Economic Development (ATEED)) is actively engaged with Auckland business leaders in the education; digital and creative; urban planning; innovation (clean/green/digital technologies, transportation and food and beverage) and tourism sectors to develop trade and economic focused projects. These sectors were chosen because of their mutual interest to the cities; these sectors also align with existing priorities under the Auckland Plan, Auckland's Economic Development Strategy and Auckland's Innovation Plan.
- The inaugural Tripartite Summit was held in Los Angeles with Auckland hosting the second summit in 2016. The key objective of these Summits is for business leaders and exporters to develop / secure new opportunities and renew their collective commitment to collaborate with each other on trade and economic initiatives that generate economic growth, attract investment and create jobs.
- As host, Guangzhou is planning for the 2017 Tripartite Summit; Auckland is working closely with Guangzhou and NZ Inc. partners (in Guangzhou) on the Summit programme to ensure it is compelling and useful for Auckland delegates. Programme elements will include sector specific discussions, business matchmaking and forums.



Data Strategy and Analytics Programme Report

File No.: CP2017/23115

Recommendation/s

That the Independent Māori Statutory Board:

- a) receives this report
- b) notes a draft MOU between the Board and StatsNZ will be provided at the Board's December meeting for approval
- c) notes the approach to producing the Rangatiratanga Report by the end of March 2018.

Purpose

1. This report provides an update of the Board's data programme.

Executive summary

2. Progress has been made in three key areas that strengthen the Board's roles in advocacy and advice to Council and Council Owned Organisations (CCOs) by building a strong data-driven model of evidence and information:
 - A draft data framework is being developed;
 - Data visualisation tools - the Qlik Board's app has been updated and Takiwā mapping tool has been populated with data and working side-by-side to start to build a comprehensive view of iwi and Māori in Auckland;
 - StatsNZ has agreed to establish a Memorandum of Understanding between StatsNZ and the Board; and
 - A draft approach to producing the Rangatiratanga report has been developed.

Comments

3. Draft Board Data Framework

- a. Following the Data Strategy Expert Panel's Final Report¹ a data framework is being developed to guide strategies, processes and governance around the access and use of data for supporting the Board in its role of leadership, advocacy and influence. The draft Board Data Framework will be revised overtime as we test elements of the framework against its practical application.
- b. Why a data framework? The Board invests regularly in procuring research and reports from various advisors and specialists. Each report is typically underpinned by data sourced from multiple agencies such as StatsNZ, MBIE and RIMU. By building an internal system and database of the various data-sets that underpin each report, plus its own datasets, the Board can overtime be better equipped to short-circuit some of the time and cost required to deliver reports by external advisors, plus take the lead on deciding which data is of most importance to the Board at any point in time.
- c. Key elements of the Data Framework include:

¹ Data Strategy Expert Panel: Final report to the Independent Māori Statutory Board for 2016/17 Term



- i. Overarching vision and purpose of data to drive conversations and decisions;
- ii. Key Board and Council documents that underpin any data strategy;
- iii. Data partners and collaborators (such as StatsNZ and RIMU);
- iv. Data sharing processes, protocols and governance;
- v. Types of data and information required to tell the story of Māori in Tāmaki Makaurau with credibility and substance;
- vi. Using data to inform goal-setting, monitoring and evaluation in near real-time;
- vii. Tools, technologies and infrastructure requirements;
- viii. People capability requirements.

Data Visualisation Tools – Qlik and Takiwā

4. These visualisations tools can work in tandem and set out below are a status of their development and use.
5. **Qlik** – Since the previous Board presentation of Qlik, work has been carried out to collate data-sets, load data into Qlik and implement the Council infrastructure (servers) to host Qlik and associated data.
6. The implementation of Qlik is ongoing and the Board secretariat are currently evaluating the type and quality of data-sets entered into Qlik going forward. While Qlik has been implemented, the initial data-sets require further work in order to get the most benefit out of the visualisation tool.
7. **Takiwā** – provides a spatial view of Māori in Tāmaki Makaurau based on Census data and other government agency data. Takiwā is a cloud-based solution that does not require Council infrastructure for hosting.

Memorandum of Understanding with StatsNZ

8. A draft MoU will be presented to the Board in December for approval.
9. Subject to this approval, the Chief Statistician from StatsNZ, Liz McPherson, has agreed to implement a Memorandum of Understanding (MOU) between the Board and StatsNZ. The proposed MOU with StatsNZ is designed to:
 - Articulate a shared vision for the Board and StatsNZ of unleashing data to change lives;
 - Speed up the process of accessing Census and IDI data;
 - Keep up to speed with new innovations, policies and strategies coming out of central agencies regarding data access and use; and,
 - Have internal StatsNZ staff support the Board to ensure that the quality and type of any data is fit for purpose for the Board in order to minimise workload once the data is received.
10. MOUs are a standard formal model for StatsNZ when entering into data-sharing partnerships. While StatsNZ engage with many researchers and agencies on a case-by-case basis, a MOU can help to streamline processes and protocols for accessing data and can provide a more direct line of sight into the organisation.

Approach to the Rangatiratanga Report

11. The Māori Report for Tamaki Makaurau (the Māori Report) is a report on a set of 22 headline indicators within the cultural, economic and environmental domains. The Board



has planned to produce a values report on selected indicators that align with the Rangatiratanga values of the Māori Plan.

12. The Rangatiratanga Report will present the results of selected indicators and will highlight progress towards the outcomes in the Māori Plan. This work will commence this month with a final report early 2018. A report on the Manaakitanga values is also planned for 2018.
13. Set out below is a high level scope of what would be covered in the Rangatiratanga Report. This provides an understanding of the approach that will be undertaken.

A. Purpose of Report

Develop a Rangatiratanga report for indicators for Rangatiratanga (ref: Māori Plan 2016) and leverage the data framework and tools.

B. In scope

- a. Indicators for Rangatiratanga from the Māori Plan;
- b. Create template/prototype/process for other Māori Plan indicators to be reported on in the future (e.g. Manaakitanga Report);
- c. Availability of report / access to data / and communications – e.g. the Board portal, other media; and,
- d. Review / recommendations:
 - o Assess indicators;
 - o Identify gaps and where new indicators may be required;
 - o Use mechanisms to assess Rangatiratanga progress; and,
 - o Use of narrative / case studies.

C. Potential user groups / purposes

- a. Māori
- b. Board Communications;
- c. Advocacy at Council Committees/CCOs and Central Government
- d. Local Board plans;
- e. Advocacy for the Annual Plan 2018-19;
- f. Updates to the Schedule of Issues of Significance;

D. Timeframes

- a. Complete brief document (Nov 17, WPL);
- b. Contract project lead and writer (Dec 17 – Jan 2018, Board);
- c. Inputs to report (e.g. workshops 3-4, data sets and visualisations); report writing (Nov 17 – March 18, Various); and,
- d. Report delivery (Q: May 2018).

E. Key reference documents

- a. The Māori Plan;
- b. The Māori Report for Tāmaki Makaurau Technical Report 2016;
- c. The Māori Plan for Tāmaki Makaurau Technical Report Indicator Framework 2012;



- d. Te Toi Roa Towards an Evaluation Methodology for Mana Whenua and Mataawaka Wellbeing in Tāmaki Makaurau; and,
- e. Review of Tāmaki Māori Wellbeing Indicators 2012.

14. There will be an update to the Board on the Rangatiratanga Report in February 2018.

Attachments

There are no attachments for this report.

Signatories

Authors	Catherine Taylor - Manager Policy and Evaluation
Authorisers	Brandi Hudson - Independent Māori Statutory Board CEO



Implementation of Auckland Unitary Plan and Resource Legislation Amendments 2017

File No.: CP2017/23107

Recommendation/s

That the Independent Māori Statutory Board:

- a) receive this report

Purpose

1. This report is to:
 - a) provide an update on the implementation of the Auckland Unitary Plan (Unitary Plan) and advocacy being undertaken to advance the effective implementation of Māori provisions in the Auckland Unitary Plan and the new requirements under the Resource Legislation Amendments 2017 in regards to the Mana Whakahono a Rohe: Iwi Participation Agreements.

Executive Summary

2. The Resource Management Act 1991 (RMA) and Unitary Plan provides for Mana Whenua input into resource management processes, and for Mana Whenua values, mātauranga and tikanga Māori to be considered in the management of, and decision-making around, Auckland's natural and physical environment. This is manifest in various places as summarised in paragraphs 5 and 6 of this report.
3. Three key resource management processes for Mana Whenua and Māori are identified and discussed:
 - Mana Whenua input into resource consent process
 - Mana Whenua Cultural Heritage and Sites of Significance
 - Mana Whakahono a Rohe: Iwi Participation Agreements
4. The Board will work with Council to ensure that these matters are appropriately addressed to improve Māori participation in these key resource management processes.

Comments

Summary of relevant Unitary Plan and new RMA provisions.

5. There are various provisions specifically relevant to Māori in the Unitary Plan and RMA, these are summarised as follows:
 - Mana Whenua input into plan change processes (Schedule 1 of the RMA)
 - Mana Whenua input in resource consent and designation processes (Schedule 4 of the RMA)
 - The Unitary Plan Regional Policy Statements contain objectives and policies which provide opportunities for Mana Whenua involvement and incorporate Mana Whenua values into resource management processes in Auckland.²

² See Unitary Plan RPS Section, in particular Policy B6.5.2 (7). B6.2, B6.3



- The Unitary Plan regional and district plan provisions set out Mana Whenua values and/or Mana Whenua cultural heritage matters which are considered in resource consent application processes, in relation to certain activities³.
 - Auckland Council are required to have regard to statutory acknowledgements when making decisions on whom to involve in RMA resource consent processes and hearings.⁴
 - The Unitary Plan sets out a particular planning framework for Māori Land and provisions for Māori land⁵
 - The Unitary Plan contains provisions for Treaty Settlements Land⁶
 - The Unitary Plan provides for customary use in specific rules related to vegetation clearance and land use activities⁷
 - Monitoring and reporting on the effectiveness and efficiency of Māori provisions in the Unitary Plan⁸
6. The Resource Legislation Amendments 2017 have extended opportunities for iwi to participate in RMA plan-making processes, in particular;
- The RMA has been amended to insert section 34A(1A), which requires councils, when appointing commissioners for plan or policy statement hearings to consult with iwi authorities whether it is appropriate to appoint a commissioner with tikanga Māori and the perspectives of local iwi and hapū⁹.
 - The opportunity to establish agreements between iwi authorities and councils, called Mana Whakahono a Rohe: Iwi Participation Arrangements¹⁰.

Key Matters for Mana Whenua and Māori

Use and Implementation of the Auckland Unitary Plan

In preparation of the Board's response to the Auckland Unitary Plan, a report was prepared by Mitchell Daysh entitled "Unitary Plan Implementation Document", in October

7. 2017. The report identifies how the Unitary Plan provides for Māori interests. This includes:

- An overview of the Unitary Plan, what it covers, and how its provisions work.
- Addresses the different ways the Unitary Plan provides for Māori involvement, and consideration of Mana Whenua values, in Auckland's Resource Management Act 1991 ("RMA") planning framework.
- Addresses the different ways the Unitary Plan protects Mana Whenua cultural heritage.

³ Table D21.4.1, Table E12.4.2 and Table E26.6.3.1. However, the Unitary Plan does allow some land disturbance within Sites of significance for Mana Whenua:

- Maintenance and repair of service connections, effluent disposal systems, swimming pools, garden amenities, bridle paths and cycle tracks (see Rule E12.4.2(A16)).³
- Interments in a burial ground, cemetery or urupā (within the burial plot for that interment) (see Rule E12.4.2(A18)).
- Gardening or planting (see Rule E12.4.2(A19)).³
- The operation, maintenance, resurfacing or repair of driveways, parking areas, sports fields and major recreation facilities (see Rule E12.4.2(A20)).³
- Ancillary farming earthworks for maintenance of tracks (see Rule E12.4.2(A25)).
- Ancillary forestry earthworks for maintenance (see Rule E12.4.2(A26)).
- Various network utility activities (see Rule E26.6.3.1).

⁴ Section 95E(2)(c) of the RMA.

⁵ Auckland Unitary Plan, Chapter E20

⁶ Auckland Unitary Plan, Chapter E21

⁷ See Rule E15.4.1(A3) & E15.4.2(A34), Rule E15.6.2, Including, in particular, Treaty Settlement Land Objective 21.2(1) & (4) and Policy 21.3(2), (5) & (8), and Māori land Objective E20.2(1) & (3) and Policy E20.3(2), (5) and (8), Rule H7.9 (A29). Rule H18.4 (A61), Rule H19.8 (A57), Rule H20.4 (A68), Rule H21.4 (A72), See Rules in E15

⁸ RMA Sections 32, 35, 79. The Unitary Plan, Chapter B11 – note it only identifies B5.5.1(1) for monitoring.

⁹ Also note if Council considers it appropriate, appoint at least one commissioner who understands these matters, in consultation with the relevant iwi authority

¹⁰ RMA Section 580



- Outlines how the Unitary Plan provides for the development of Māori Land.
 - Outlines how the Unitary Plan provides for the development of Treaty Settlement Land.
 - Outlines how the Unitary Plan provides for customary use.
 - Addresses the development of a monitoring framework for determining the effectiveness of the Unitary Plan in delivering on its provision for Māori.
8. The Board will use this document to guide input in the implementation of Unitary plan processes. It will help inform the Board's participation in Council structure plans, plan changes and resource consent processes.
9. An electronic copy of the "Unitary Plan Implementation Document" will be sent to Board members. It would be advantageous for this to be made available to Mana Whenua and Māori working on resource management issues with Council.

Mana Whenua input into the resource consent process.

10. Board members attending the Regulatory Committee meeting on 12 April 2017 requested further information on Council's "Consenting Made Easy" programme in relation to Māori. The programme has been developed to make the process "an easy, efficient, consistent and integrated consenting experience"¹¹.
11. Discussions with regulatory services have identified Council's approach to Māori as customers/applicants will be improved in the general reshaping of the resource consent process by:
- providing more online tools to make it more convenient and cost efficient for customers
 - offering a premium service for complex projects with a lead contact appointed who can actively manage and support applicants through the consenting process.
12. It is noted that the process for engagement with Mana Whenua with respect to resource consents (i.e. the 'Cultural Values Assessments' or 'CVA' process) is a matter that remains relevant to all applicants when required under the Unitary Plan.
13. Council's consent process encourages developers to engage with Mana Whenua during the pre-lodgement phase (this is currently optional). The uptake of this is not currently recorded. The Board has identified opportunities to promote Mana Whenua engagement in large-scale development projects. This includes:
- a) Recording and reporting on the number of projects and quality of engagement undertaken with Mana Whenua at the pre-application/pre-lodgement phase (this data is not currently recorded); and
 - b) Undertake case studies of development projects which involve engagement and participation of Mana Whenua. Successful case studies would be used as a resource to educate and encourage the uptake of pre-application/pre-lodgement engagement with Mana Whenua.
14. Regulatory Services support these initiatives and implementation costs have been included in the Board's LTP 2018-2028 Advocacy Business Cases.

¹¹ Regulatory Committee Meeting Agenda 12 April 2017



Mana Whenua Cultural Heritage and Sites of Significance

15. Heritage (Plans and Places) have been working with Mana Whenua representatives to complete the assessment of identified sites of significance in preparing a proposed plan change to schedule cultural heritage sites and sites of significance to Mana Whenua in the Unitary Plan.
16. Recent discussions with Heritage staff have indicated that the intended number of sites for the plan change will not be achieved. The Heritage Team have found it difficult to gather information from Mana Whenua which is needed to meet the requirements of the Regional Policy Statement, therefore such sites will not be included and the intended number expected to be part of the plan change process will not be achieved.
17. Council heritage staff are undertaking work on cultural landscapes which has been delayed. It is important to continue to advance Māori cultural landscape interests in structure plan processes and other relevant plans and projects.
18. These initiatives and implementation costs have been included in the Board's LTP 2018-2028 Advocacy Business Cases.

Mana Whakahono a Rohe: Iwi Participation

19. The Resource Legislation Amendments 2017 received royal assent on 19 April 2017. The amendments introduced new provisions for Mana Whakahono a Rohe: Iwi Participation Agreements.
20. Mana Whakahono a Rohe : Iwi Participation Agreements are statutory agreements that must be considered as part of RMA processes. The Mana Whakahono a Rohe: Iwi Participation Agreements focus on plan making and monitoring processes under Schedule 1, and taking into account existing Treaty Settlement legislation. Consideration of resource consent processes, and other functions, duties and powers under the RMA is currently optional.
21. The scope of what MUST and MAY be included in the agreements is outlined in section 58R of the RMA. Mana Whakahono a Rohe MUST include discussion on:
 - a. How iwi participate in plan making processes (Schedule 1);
 - b. How consultation with iwi that is required under the RMA (Schedule 1 Process) will be undertaken;
 - c. How iwi participate in the development of monitoring methodologies;
 - d. How any relevant Treaty Settlements will be given effect to;
 - e. A process for managing conflicts of interest;
 - f. A process for resolving disputes
22. Mana Whakahono a Rohe MAY identify:
 - a. How Council will consult or notify an iwi authority on resource consent matters,
 - b. The circumstances in which an iwi authority may be given limited notification as an affected party;
 - c. Any arrangement relating to other functions, duties or powers under the RMA;
 - d. How iwi authorities will work collectively to engage with Council;
 - e. Any delegation from iwi to a person or group of persons (including hapū).
23. There are statutory timeframes associated with the preparation of Mana Whakahono a Rohe. Council or an Iwi Authority can initiate an invitation to commence discussions. Once an invitation has been received, a meeting must be convened within 60 working days, unless agreed otherwise. The agreement must be concluded within 18 months of the date the



invitation has been received, unless otherwise agreed. Once concluded Mana Whakahono a Rohe: Iwi Participation Agreements must be reviewed every six years.

24. Council began developing Relationship Agreements with Mana Whenua prior to the RMA Amendments 2017. The Council has indicated that the Mana Whakahono a Rohe: Iwi Participation Agreements will be part of the current Relationship Agreement discussions. At this stage, it is uncertain as to how these two agreements will work together. It is important that Council meet the requirements of the RMA including the statutory process of the Mana Whakahono a Rohe: Iwi Participation provisions. The Board has advised the Council to prepare for the implementation of this provision should an iwi authority wish to formalise this process.
25. The Board will provide advice and support to both Council and Iwi Authorities on this matter. The Board is participating in Council discussions (with some members from the Council's Executive Leadership Team) to advance Council's response to Mana Whakahono a Rohe: Iwi Participation Agreements. This matter has also been considered in the Board's LTP 2018-2028 Advocacy Business Cases.

Implementation

26. The Board will undertake the following actions (as discussed above):
- a. Work with Council to develop resources that encourage and guide Māori to utilise opportunities set out in the Auckland Unitary Plan; and
 - b. Work with Council to develop resources that promote and educate developers to engage Mana Whenua in resource management processes
 - c. Work with Council and Iwi Authorities to establish and implement Mana Whakahono a Rohe: Iwi Participation Agreements.
27. An update report will be provided on these matters in March 2018.

Attachments

There are no attachments for this report.

Signatories

Authors	Lena Henry - Principal Advisor
Authorisers	Catherine Taylor - Manager Policy and Evaluation Brandi Hudson - Independent Māori Statutory Board CEO



Update on the Auckland Plan Refresh

File No.: CP2017/23104

Recommendation/s

That the Independent Māori Statutory Board:

- a) receives this report on Update on the Auckland Plan Refresh;
- b) note the advice provided to Auckland Council on the Auckland Plan Refresh.

Purpose

1. This report provides an update on council's refresh of its Auckland Plan, the Board's input and next steps in the Auckland Plan Refresh process.

Executive summary

2. Work is underway to refresh inputs to the Auckland Plan including the Development Strategy, outcomes / strategic directions and measures. The strategic directions and directives have been further workshopped by Planning Committee members over September and work is underway on measures. This report is an update on advocacy of the Board's position.
3. There has been early targeted engagement over June- October with Mana Whenua and Mataawaka on the strategic directions and the development strategy. This engagement with Māori is reasonably resourced and well attended.
4. The Board has provided some advice consistent with the position it agreed at its February and May 2017 meetings; and has provided its own technical documents on measurement. Over the last month there has been significant changes made to the proposed content of the plan as a means to achieve some consistency and quality in a more integrated plan. We were concerned that this integration of material has reduced the profile of Māori content across the Auckland Plan.
5. As a consequence, we prepared advice that was sent in October from the Chair of the Independent Māori Statutory Board to the Chair of the Planning Committee (Refer Attachment A) and we are awaiting their response.

Background

6. On 13 February 2017 the Board agreed a position of building on the gains made for Māori in the existing Auckland Plan. We have provided initial formal input to draft strategic directions/ and directives that has been based on the Board position and some of this has been incorporated. We have emphasised the Board position of maintaining a separate Māori strategic direction that has been adopted in the form of a Māori outcome called Māori Identity and Wellbeing with its own strategic direction and focus areas...
7. There is a two-step approach to engagement. Early engagement with communities on the "issues" and high level strategic direction (May- October 2017) and a formal Special Consultative Procedure concurrent with the Long-term Plan (Feb- March 2017).

Comment

8. The work on the Auckland Plan strategic architecture planning committee workshops have covered the parts of the plan by theme and also had some sessions on the development strategy. Board members strongly advocated for a separate Māori strategic direction that has been included. Over September the themes (e.g. Protect and Enhance) became the



new outcomes and there was a decision to delete the outcomes in the existing Auckland Plan including the Māori outcome.

9. The Board position was to advocate the retention of the outcome “A Māori Identity that is Auckland’s point of difference in the world”. This has a solid description that we are advocating should be retained.

Māori culture and identity is celebrated by all Aucklanders and is our point of difference in the world. Te Tiriti o Waitangi/ Treaty of Waitangi is appropriately recognised and given effect with Māori in Tāmaki Makaurau exercising their rangatiratanga/ self -determination. The mana of Tāmaki Makaurau iwi and hapu is enabled and recognised in their customary kaitiaki role. Māori values are integrated into planning, decision-making and operations. Māori are empowered to enjoy a high, safe standard of living across social, economic and cultural spectra.
10. This was raised at Planning Committee workshops by Board members.
11. Over the last month there has been significant changes made to the proposed content of the plan as a means to achieve some consistency and quality in a more integrated plan. We were concerned that this integration of material has reduced the profile of Māori content across the Auckland Plan. There were also issues with the quality of the content and drafting of the Māori Identity and Wellbeing outcome, strategic directions and focus areas.
12. The time taken to progress the strategic architecture has compressed the time to investigate the measures. As yet we have not seen high profile robust measures for Māori focused strategic directions.
13. The Board has prepared advice that has been sent from the Chair of the Independent Māori Statutory Board to the Chair of the Planning Committee. In the meantime we have set up a process whereby we can work through our issues and concerns with senior council officers.

Next Steps

14. On 7 November the Planning Committee will finalise some of the materials for the draft Auckland Plan and at its 28 November meeting it will approve the draft Auckland Plan for formal consultation over February- March 2018 (final approval at the Governing Body on 14 December). Note that this consultation will be coordinated with the consultation on the Long-term Plan 2018-28.
15. We expect to review and advise on the development of Auckland Plan measures over November to March 2018.
16. The Board will provide input to Council’s engagement process with Māori and monitor its implementation. It will communicate its position and issues prior to submissions being closed. Previously the Board has provided its own guidance materials to Māori on council plans and recommend that this be repeated for the Auckland Plan.

Attachments

No.	Title	Page
A	Board Response Letter to the Draft Auckland Plan	53
B	IMSB Comments on Draft Materials Auckland Plan Refresh	59

Signatories

Authors	Catherine Taylor - Manager Policy and Evaluation
Authorisers	Brandi Hudson - Independent Māori Statutory Board CEO



Chair of the Planning Committee
Councillor Chris Darby

19 October 2017

Tēnā koe Chris,

Re: Independent Māori Statutory Board Advice on Auckland Plan Refresh Draft Materials

1. The Independent Māori Statutory Board (the Board) wishes to formally respond to the Auckland Council's work to update the Auckland Plan for adoption in 2018.
2. The following is advice on behalf of the Board on the Auckland Plan Refresh Draft materials. For easy reference, the highlighted information is what I would appreciate a response from Council to.

Summary

3. The important issues for the Board are:
 - The Auckland Plan strategic directions and measurement need to be more fine-grained to address the specific aspirations and features of Māori communities, particularly in the South and the West;
 - Retaining the outcome from the existing Auckland Plan "A Māori identity that is Auckland's point of difference in the world" and Māori focused strategic directions and directives that flow from this outcome;
 - Ensuring that Māori directions are included in other outcomes not just the Māori outcome (Māori Identity and Wellbeing) e.g. homes and places, prosperity and opportunity and environment and culture; and
 - Further technical work is required on the measurement of the Māori Identity and Wellbeing outcome.
4. The Board will continue to work with Council to ensure that Māori issues and aspirations are addressed through the effective participation of Māori in the Auckland Plan Refresh process and through taking our advice into account.

The Board and the Auckland Plan

5. The Board's role in the development of the Auckland Plan is to:
 - Provide direction on the design and the execution of the document;
 - Monitor Council's engagement process with Mana Whenua and Mataawaka;
 - Monitor and review Council's effectiveness in considering and reflecting Māori values and priorities in the Auckland Plan; and
 - Share relevant reports on the Board work such as Māori Plan, research and technical reports.



6. In mid-2015 officers commenced early planning and investigation in refreshing the plan. Our understanding was that the refresh was not seeking to challenge the fundamentals of the Auckland Plan but to investigate opportunities to better prioritise and give clearer guidance over the short to medium term (5 to 10 years).
7. In particular, at that time it was stated that the Auckland Plan refresh is required:
 - to respond effectively to learning, new information and their potential impact on the Auckland Plan;
 - to reflect and respond to what has changed in the environment since its adoption in 2012;
 - to ensure the most up to date Auckland Plan is available to provide clear strategic guidance for the LTP 2018 – 2028; and be
 - consistent with international best practice.

Context to the Board's advice

8. The Board provided some initial advice with some key points being:
 - making the seven outcomes instrumental as they are not connected to anything (and retaining the Māori outcome and the Māori transformational shift);
 - better integration of the strategic architecture with the development strategy;
 - taking more of a strategic top-down approach to the Auckland Plan measurement;
 - not just relying on a Māori Chapter (current Chapter 2 of the Auckland Plan) but in addition that all the Chapters addressing issues of significance for Māori and their proposed responses;
 - use Māori focused research and data to inform direction-setting; and
 - early response to Mana Whenua and Mataawaka engagement.
9. In February 2017, the Board agreed the following goals in monitoring and advising Council on the Auckland Plan Refresh:
 - The Board's Schedule of Issues of Significance, the Māori Plan, Māori values and interests strongly inform Council work-streams;
 - The work is informed by the best data and evidence on Māori wellbeing and contribution in Tāmaki Makaurau (and work undertaken on the Board's issues of significance).
 - The revised Auckland Plan affirms the principles of the Treaty of Waitangi and Council's statutory obligations for the Treaty, acknowledges Iwi/Māori from Tāmaki Makaurau, and addresses Council's Māori responsiveness framework (endorsed by the Governing Body) and priorities of the Te Toa Takitini portfolio;
 - The Board advocates strongly for the retention of the outcome "A Māori identity that is Auckland's point of difference in the world" and Māori focused strategic directions and directives that flow from this outcome;
 - The revision of the strategic framework builds on strategic statements and measures referring to Māori in the existing Auckland Plan and identifies any gaps; and
 - Council refers to the relevant Māori views and plans that have been communicated and actively engages with Mana Whenua and Mataawaka.
10. The Board has progressed these goals both at committee workshops and in technical officer work. The Board has viewed the refresh as an update of the plan and have developed its views accordingly.



New Research and Changes for Māori since the Last Auckland Plan

11. We request a copy of the latest technical report that underpins this strategic direction setting. If this has not been completed then we propose that the proposed Māori provisions of the updated plan be tested against the "Māori Policy and Strategy in the Auckland Plan" technical report that had been prepared for the existing plan and the section 32 report prepared for the Auckland Unitary Plan.
12. The Board has undertaken its own research to support its work programme over a number of years and has reviewed work in other sectors that has impacts for Māori. We also refer to the significant research, evidence and engagement that had been undertaken for the Auckland Unitary Plan. We note that the engagement and involvement of Mana Whenua has been considerable during all stages of the plan's development. In part, we have referred to this body of work in developing our advice below.
13. Set out below are a number of high level changes for Māori since the last Auckland Plan, particularly arising as the impacts of growth;
 - Additional Post Treaty Settlements
 - Housing Affordability
 - Homelessness
 - Protection and expression of Māori cultural heritage
 - Rangatahi support, educational and vocational achievement
 - Some increase in the Māori economy but potential to grow fast (NZIER research :Auckland economy grew from \$3.7b to \$4.2b – a 14% increase)
 - Development Strategy (in future capacity targets are addressed so that negative impacts do not fall heavily on Māori communities)
 - Findings from the ATAP work – and the access and cost on Māori communities. The impacts need to be modelled for this group.
14. There still remain gaps and lost opportunities for addressing the existing Auckland Plan outcome of the Māori identity being Auckland's point of difference in the world both in how infrastructure and services are expressed in the public realm. Council now has a Māori Language Policy and Implementation Plan that covers Te Reo use; and guidance and materials on applying Māori Urban Design. We would like to be advised about how these gaps and lost opportunities will be considered by council.

Board Comment on the Update Strategic Framework of the Auckland Plan

15. We have formally communicated that the existing architecture was complex and parts of it were not used. In the existing Auckland Plan, Chapter 2- Auckland's Māori included a number of Māori priorities but there was little mention of Māori elsewhere in the plan. These priorities are still relevant and we expressed the desire to address the gaps in the updated plan.
16. The Board expects that the front-end of the Auckland Plan would include a mihi, explanation of Te Tiriti, the Māori Responsiveness Framework and profile of Mana Whenua and Māori (spatially by rohe and population). These materials only require minor updating.
17. Consistent with good practice, the Board was keen that the update would be at least based on a statement of strategic directions leading to outcome measurement. We note that the Māori outcome description of "Māori identity being Auckland's point of difference in the world" was built from a body of research Planning Under Co-operative Mandates (PUCM) research programme (1995-2009). Only five years



have passed since the first plan was published and we consider that the Māori identity outcome is still a priority and is still highly relevant.

18. The Māori outcome statement has gained currency in planning and communications and seems unproductive to refashion it. There has been some progress in achieving this outcome but there is a great potential to do more. In the early stages of thinking about the refresh, Greg Clark held a number of workshops as on how city-regions brand themselves in a global environment. Auckland has natural beauty and activities and the Māori narrative will bring great meaning and significance to how Aucklanders, visitors and investors experience Auckland.
19. The existing Auckland Plan has a transformational shift of “Significantly lift Māori Social and economic wellbeing” that is still relevant and should be woven into any new strategic materials for the following reasons:
 - Auckland’s Māori population is young, growing and concentrated in a few areas of Auckland;
 - Māori incomes are around 20% lower than the Auckland average (closing this gap by 2030s would increase the annual income of the Auckland region by \$1 billion within 30 years);
 - Increases in income will contribute to social outcomes; and
 - The Māori economy is growing and with a greater emphasis on property, innovation and new services. The largest Māori Business industry shares are: trade and services (30%), Creative (25%) and Hospitality and Tourism (17%).

Board Comment on the Proposed Outcomes, Strategic Directions and Focus Areas

20. We will not edit the draft documents on Outcomes, Strategic Directions and Focus Areas in detail as we expect further editing is underway but will make comments on location of content, gaps and proposed inserts.
21. We consider that the description of the outcome, strategic direction and focus areas should be based on technical research and evidence and indicate what activities have strategic reach to achieve the outcome. In the current drafts there is much general context material, narrative and assertion and in the case of the Māori outcome – use of explanation of Māori life and values.
22. As an organising principle, we propose that very Māori focussed strategic directions and focus areas (with a focus on the affirming rangatiratanga, marae and papakāinga), expressing Māori culture, sit with the Māori outcome; and Māori interests and directions on development, environment, education, economy and housing sit with their respective outcomes. Previously we had communicated to Council officers that we considered that the Māori outcome would have fewer directions with other Māori focussed ones being integrated across this plan. In more recent iteration of the material, the Māori content on the other outcome areas has been removed or is less prominent. Can you advise how the Council plans to respond to these proposed changes?
23. We will propose a set of changes to reflect this approach and address the gaps that were apparent in the existing plan (see attachment A with an explanation of the changes and attachment B setting-out track changes to the draft materials provided to the Planning Committee workshops).

Board Comment on the Auckland Plan Measurement

24. The Board is supportive of addressing some of the inadequacies of the current Auckland Plan measurement system (inadequate datasets and too many targets to



get a sense of the most important). There is the expectation that the Auckland Plan will provide strategic guidance and that the measures may provide some prioritisation for other strategies and plans both for Council and other agents. At this stage it is not clear to us whether the Auckland Plan will influence prioritisation and decision-making for the Long-term Plan or not and we would like to understand Council's views about this.

25. The Board has undertaken significant research into measurement. The Māori Plan is the view of Māori from Tāmaki Makaurau of their long-term aspirations and informs the Board in developing its Schedule of Issues of Significance and work programme. The Māori Plan also provides sets of indicators to measure Māori Wellbeing structured by Māori value and the four well-beings. The intention is to report on these indicators regularly to monitor the state of Māori wellbeing.
26. Over the last six years in developing and reporting on the Māori Plan we have obtained the expert advice from University of Waikato, a range of consultancy firms and RIMU. The Board has a Data Strategy and has had access to the advice of an Expert Panel. We have provided Council with a number of our technical reports underpinning this work.
27. Our sense is that the time taken to confirm the Auckland Plan outcomes and strategic directions has resulted in compressed time available to undertake a robust process for assessing indicators and selecting appropriate ones. We consider that further work is required specifically on the Māori focussed measures for Māori Identity and Wellbeing and other outcomes. This work should occur from October – February and include a team with technical expertise. This team should be led by RIMU, have IMSB representation as well as a person with measurement skills from Finance.
28. We also consider there is an opportunity to take a customer centric approach to measures in transport areas, particularly how the costs of transport fall (including any congestion charging) on low-incomes groups and Māori communities in the South and the West.

Nāku noa

David Taipari

Chairman

Independent Māori Statutory Board

cc via e-mail:

Member Liane Ngamane

Member Tau Henare

Catherine Taylor

Stephen Town, Auckland Council

Jim Quinn, Auckland Council

Jacques Victor, Auckland Council



Appendix A

**Independent Māori Statutory Board Comments on Draft Materials
Auckland Plan Refresh**

Outcomes	Directions	Focus Areas
<p>Outcome 1 Belonging The Treaty relationship is key to Auckland's identity and belonging and desirably mentioned in the outcomes statements.</p>		<p>Focus Area 1.3 The issue of representation of Māori in the governance of Auckland is not addressed directly.</p> <p>Focus Area 1.4 Te Tiriti Suggest a greater emphasis that participating in Māori culture in all forms can increase sense of belonging and attachment to place/whenua.</p> <p>Focus Areas 1.6 We consider that the Structure Planning and the work of Panuku are as crucial as the existing Southern Initiative Programme.</p>
<p>Outcome 2 Environment and Cultural Heritage The outcome description is more about the environment that the role culture can play. We recommend that references to kaitiakitanga and Māori Cultural Heritage be prominent.</p>	<p>We strongly recommend that the original Māori direction be reinstated but modified: Strategic Direction Apply Māori world view and practices to treasure and protect the environment and culture for future generations (taonga tuku iho) If this outcome is about the cultural meaning of the environment then Māori cultural heritage and operational kaitiakitanga is fundamental.</p> <p>In part this represents protecting the Māori identity in the environment and bringing an indigenous sustainability approach.</p>	<p>2.1 We have drafted this to include Work with Mana Whenua to protect and restore environments, cultural landscapes and waahi tapu</p> <p>This can refer to applying Maturanga Māori in protecting and monitoring environments, and also protecting and affirming Māori cultural heritage. This can be in green and brown field development and the outside the RUB.</p> <p>This spatial; element is so important and unique to Mana Whenua that we would expect high profile measure in Auckland Plan and the LTP.</p>
<p>Outcome 3 An Auckland of prosperity and opportunity for all The Māori economy is growing and has the potential to be a point of difference relationship and desirably should be mentioned in the outcomes statements.</p> <p>Insert "Young Māori will be a significant part of the emerging workforce and businesses. Māori businesses tend to have well defined long-term goals, along with a willingness to expand into overseas markets"</p>	<p>Strategic Direction 3.3 Develop skills and talent to meet the changing nature of work and opportunities for lifelong achievement Given the growing demographic of rangatahi – there should mention of their potential and contribution.</p> <p>Data shows that there is a 20% income gap in the average income of Māori in Auckland compared to the rest of the population (it is 13% if you remove the demographic difference that Māori are</p>	<p>Focus Area 3.3 Advance Māori employment and support Māori business and iwi organisations to be a powerhouse in Auckland's economy</p> <p>There are a number of suggested changes based on evidence as distinct to assertion. These are drawn from the NZIER Research: Update Māori Economy 2017 and Crowe Horwath "The Māori Business Support Ecosystem" June 2016.</p> <p>Focus Area 3.5 Increase</p>



<p><i>(particularly China), and see research and development as a key driver for growth.</i></p> <p>There is potential for Māori business growth in Auckland in many sectors such as tourism, food and beverage, infrastructure, property, building and construction, IT and beyond.</p>	<p>younger). Closing this gap would lift the average lifetime income by over \$250,000 and the annual income of the Auckland region by \$1b within 30 years</p>	<p>educational achievement, lifelong learning and training, with a focus on those most in need</p> <p>Propose that you insert: NZIER (2016) highlighted a number of factors currently limiting Auckland Māori economic contribution, including:</p> <ul style="list-style-type: none"> • A youthful population: Very young - one third unable to generate income due to age. • An under-educated population: No qualifications or qualifications below a Diploma or equivalent level, which leads to: <ul style="list-style-type: none"> ○ Fewer employment opportunities, higher unemployment; ○ Lower paid employment • A disengaged population: As well as having lower employment rates, there is less engagement in other economic linkages: <ul style="list-style-type: none"> ○ Rangatahi are far more likely to be counted in NEET (not in employment, education or training).
<p>Outcome 4: Access and Connectivity</p>		
<p>The Context section required some commentary about the high costs of using the transport network by students and people on modest incomes residing in the West and the South.</p> <p>We propose a transport user focus with access and costs coming to the forefront. We are aware anecdotally of rangatahi not using passenger transport as they cannot afford to purchase a HOP card.</p>	<p>Strategic Direction 4.2: Increase real travel choices to support a vibrant, equitable and healthy Auckland</p> <p>There is the assertion that “Many of Auckland’s more socio-economically deprived neighbourhoods have the most limited travel choices, which means transport costs can make up a large and unaffordable part of their household budget”. However there is no detail about the extent of this issue or what role Council or other agents could play to address this.</p> <p>This is a real issue for Māori and</p>	



	<p>is a key enabler of improving educational and work outcomes.</p> <p>There is a short section of quality of place. We propose a sentence to include expression of Māori urban design and culture in the public realm and particularly in the transport corridors and transport facilities.</p>	
<p>Outcome: 5 Homes and Places for People</p>		
<p>Propose that the longer version of the outcome in “Our centres; and neighbourhoods” include a sentence “Centres and neighbourhoods have cultural meaning in expressing Māori cultural identity in urban design and wayfinding”.</p> <p>The context place should acknowledge Māori Urban design and the importance of culture landscapes, sites and taonga located in the public realm.</p>	<p>SD 5.1: Develop a quality, compact urban form to accommodate Auckland’s growth</p> <p>The Board is supportive of the thrust of this direction. It is crucial that future capacity is identified and addressed in a timely manner.</p> <p>SD 5.2: Accelerate the construction of homes that meet Aucklanders’ changing needs and preferences</p> <p>After “Not only does Auckland require more housing to be built, but we need to ensure that a range of housing options are built” insert “at all pricepoints”.</p> <p>We assume that supply response by itself may not address the demand for houses priced both ‘below’ and ‘well-below’ the median sale price. There may be market failure for this part of the residential housing market that requires other responses.</p> <p>SD 5.3: Shift to a housing system that ensures secure and affordable homes for all SD 5.3:</p> <p>Given the market failure of the housing market to provide houses for people on modest incomes (similar to Archer/ Keith Hay Homes in 1960-70s) we recommend that there be</p>	<p>Focus area 5.4: Invest and support Māori to meet their specific housing and marae development aspirations</p> <p>We consider that this focus area is trying to address too many topics. We consider that the Marae and Papakainga including Māori land issues be transferred to the “Māori Wellbeing and Identity outcome”. Instead the focus area would be on housing affordability for Māori generally (ownership and rental).</p> <p>Insert the following:</p> <p>Focus area 5.4: Invest and support Māori to meet their specific housing aspirations</p> <p>After para 2 insert:</p> <p>“Māori commercial enterprise and innovation is playing a key role in delivering housing in Auckland.</p> <p>Under the Auckland Housing Accord Māori have delivered: 56% of the ‘retained affordable’ houses built under the Accord with one Iwi-led partnership has completed 241 (50%) of the retained affordable total.” There is potential for Māori in joint ventures to continue in this trend and for other incentives and instruments to be applied for other providers to construct innovative approaches for modestly priced homes.</p> <p>Focus Areas 5.5 and 5.6</p> <p>Propose some reference to Māori Urban Design</p>



Item 10

Attachment B

	<p>measures covering:</p> <ul style="list-style-type: none"> • Increase in the size of the community housing sector as a proportion of the wider housing sector • Increase in the level of innovative and modestly priced housing units as a proportion of the home ownership sector. 	
<p>Outcome: Māori Wellbeing and Identity</p>		
<p>The Board strongly recommends using the original words from the existing Auckland Plan Māori Outcome.</p> <p>The works were well researched and the situation for Māori outcome aspiration has not changed since the last plan.</p>	<p>Strategic Direction 6.4: Recognise Te Tiriti o Waitangi and support mana whenua in their unique role as kaitiaki of Tāmaki Makaurau Note that the operational kaitiakitanga is captured in the proposed Environment and Cultural Heritage Strategic Direction 2.4 Apply Māori world view and practices to treasure and protect the environment and culture for future generations (taonga tuku iho) and amend the existing Strategic Direction 6.4 to: Recognise Te Tiriti o Waitangi and recognise mana whenua as rangatiratanga of Tāmaki Makaurau</p>	<p>Focus Area 6.3 Invest and Support Marae Invest and support marae to be self-sustaining and prosperous hubs for Māori and the wider community</p> <p>Propose that material from the Marae and Papakainga including Māori land issues Homes and Places for People be transferred to the “Māori Wellbeing and Identity outcome”</p> <p>Focus Area 6.5: Advance sustainable and transformational opportunities for Māori that enhance intergenerational wealth We have difficulty understanding this as it have multiple aspects and suggest that it is addressed in the Outcome 3 An Auckland of prosperity and opportunity for all</p> <p>In light of the revised Strategic Direction 6.6 , combine Focus Areas 6.6 and 6.7 Proposed new Focus Area 6.6: Recognise and support Mana Whenua in their role leading and making decisions for the future of Tāmaki Makaurau and their co-governance of the management of natural resources</p>



Exclusion of the Public: Local Government Official Information and Meetings Act 1987

That the Independent Māori Statutory Board:

- a) exclude the public from the following part(s) of the proceedings of this meeting.

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution follows.

This resolution is made in reliance on section 48(1)(a) of the Local Government Official Information and Meetings Act 1987 and the particular interest or interests protected by section 6 or section 7 of that Act which would be prejudiced by the holding of the whole or relevant part of the proceedings of the meeting in public, as follows:

C1 Draft Annual Report 2016/2017

Reason for passing this resolution in relation to each matter	Particular interest(s) protected (where applicable)	Ground(s) under section 48(1) for the passing of this resolution
The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.	s7(2)(f)(ii) - The withholding of the information is necessary to maintain the effective conduct of public affairs through the protection of such members, officers, employees and persons from improper pressure or harassment. In particular, the report contains	s48(1)(a) The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.

C2 Independent Māori Statutory Board Governance Manual Updates

Reason for passing this resolution in relation to each matter	Particular interest(s) protected (where applicable)	Ground(s) under section 48(1) for the passing of this resolution
The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.	s7(2)(f)(ii) - The withholding of the information is necessary to maintain the effective conduct of public affairs through the protection of such members, officers, employees and persons from improper pressure or harassment. In particular, the report contains	s48(1)(a) The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.

C3 Independent Assessment of Te Toa Takitini and Māori Outcomes Projects and Related Expenditure in Financial Year 2015-16

Reason for passing this resolution in relation to each matter	Particular interest(s) protected (where applicable)	Ground(s) under section 48(1) for the passing of this resolution
The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.	s7(2)(b)(ii) - The withholding of the information is necessary to protect information where the making available of the information would be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information. In particular, the report contains	s48(1)(a) The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.

