



I hereby give notice that an ordinary meeting of the Independent Māori Statutory Board will be held on:

Date: Monday, 3 July 2017
Time: 10.00am
Meeting Room: Ground floor
Venue: 16 Viaduct Harbour Avenue
Auckland

Independent Māori Statutory Board

OPEN AGENDA

MEMBERSHIP

Chairperson	David Taipari
Deputy Chairperson	Glenn Wilcox
Members	Renata Blair
	James Brown
	Hon Tau Henare
	Terrence Hohneck
	Tony Kake
	Dennis Kirkwood
	Liane Ngamane

(Quorum members)

David Taipari
Chairperson

3 July 2017

Contact Telephone: 021 818 301
Email: brandi.hudson@imsb.maori.nz
Website: www.imsb.maori.nz

Note: The reports contained within this agenda are for consideration and should not be construed as Council policy unless and until adopted. Should Members require further information relating to any reports, please contact the Chief Executive Officer.



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1 Apologies

At the close of the agenda no apologies had been received.

2 Declaration of Interest

Members are reminded of the need to be vigilant to stand aside from decision making when a conflict arises between their role as a member and any private or other external interest they might have.

3 Confirmation of Minutes

That the Independent Māori Statutory Board:

- a) confirm the ordinary minutes of its meeting, held on Monday, 1 May 2017, including the confidential section, as a true and correct record.

4 Extraordinary Business

Section 46A(7) of the Local Government Official Information and Meetings Act 1987 (as amended) states:

“An item that is not on the agenda for a meeting may be dealt with at that meeting if-

- (a) The local authority by resolution so decides; and
- (b) The presiding member explains at the meeting, at a time when it is open to the public,-
 - (i) The reason why the item is not on the agenda; and
 - (ii) The reason why the discussion of the item cannot be delayed until a subsequent meeting.”

Section 46A(7A) of the Local Government Official Information and Meetings Act 1987 (as amended) states:

“Where an item is not on the agenda for a meeting,-

- (a) That item may be discussed at that meeting if-
 - (i) That item is a minor matter relating to the general business of the local authority; and
 - (ii) the presiding member explains at the beginning of the meeting, at a time when it is open to the public, that the item will be discussed at the meeting; but
- (b) no resolution, decision or recommendation may be made in respect of that item except to refer that item to a subsequent meeting of the local authority for further discussion.”



Financial Management Report to 30 April 2017

File No.: CP2017/10839

Recommendation/s

That the Independent Māori Statutory Board:

- a) Receives this Financial Report to 30 April 2017.

Executive Summary

The purpose of this report is to present the Independent Māori Statutory Board's (the board) financial position as at 30 April 2017.

Narrative

The figures presented are exclusive of GST. The budget has been phased evenly over 12 months however, as the secretariat schedules the work to meet the board's work plan, variances may occur. This report includes a visual representation of the Month to Date (MTD) spend and Year to Date (YTD) spend against budget.

The OPEX YTD is at 66% and is tracking below forecast due largely to the change in Board members in November 2016, the reduction of council committees and the pragmatic and prudent approach taken to engage contractors for the board's strategic work programme.

Budgets will be reclassified as required where there are over and underspends.

Attachments

No.	Title	Page
A	Financial Management Report to 30th April 2017	9
B	MTD Visual April 2017	11
C	YTD Visual @ 30 April 2017	13

Signatories

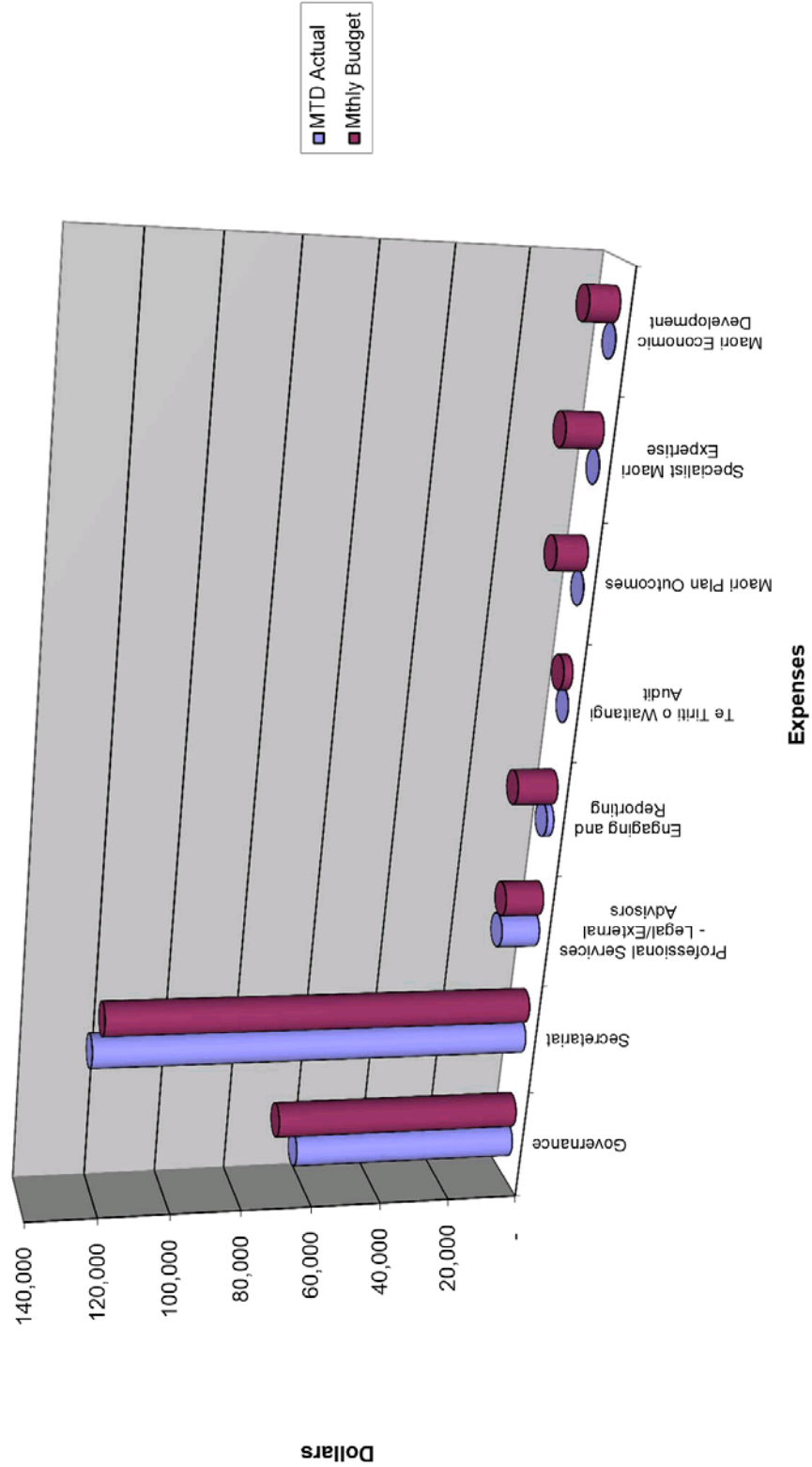
Authors	Sheri-Ann Atuahiva - Executive Finance and Office Manager
Authorisers	Brandi Hudson - Independent Maori Statutory Board CEO



Financial Report for April 2017										
	Notes	Annual Budget Excl GST	Mthly Budget	Apr Expenses	Variance	% Variance	Previous YTD	Total YTD Jun 2017	Budget Remaining	% total budget
Governance										
Board Remuneration	1	728,000	60,667	56,504	4,163	6.9%	511,963	568,467	159,533	78.1%
Expense Reimbursement		68,000	5,667	4,969	697	12.3%	10,081	15,050	52,950	22.1%
Training		36,000	3,000	2,053	947	31.6%	2,099	4,152	31,848	11.5%
Total Governance Expenses		832,000	69,333	63,526	5,807	8.4%	524,143	587,669	244,331	70.6%
Secretariat										
Temporary support				32,603			93,552	126,154		
Salary Expenses				77,463			796,471	873,933		
Totals to be covered by Secretariat Salaries			110,083	110,065	18	0.0%	890,023	1,000,088	320,912	75.7%
Other Expenses		119,000	9,917	12,805	(2,889)	-29.1%	88,073	100,878	18,122	84.8%
Total Secretariat Expenses		1,440,000	120,000	122,871	(2,871)	-2.4%	978,095	1,100,966	339,034	76.5%
Professional Services										
Legal		80,000	6,667	5,540	1,126	16.9%	26,846	32,386	47,614	40.5%
Contractors/Consultants		50,000	4,167	5,354	(1,187)	-28.5%	27,937	33,291	16,709	66.6%
Engagement & Reporting to Maori & Stakeholders		136,000	11,333	1,875	9,458	83.5%	80,001	81,876	54,124	60.2%
Total Professional Services		266,000	22,167	12,769	9,398	42.4%	134,784	147,553	118,447	55.5%
Work Program										
Te Tiriti o Waitangi Audit		30,000	2,500		2,500	100.0%	-	-	30,000	0%
Māori Plan Outcomes		105,000	8,750		8,750	100.0%	35,315	35,315	69,685	34%
Māori Specialist Expertise for Council Projects	2	125,000	10,417		10,417	100.0%	-	-	125,000	0%
Monitoring & Informing council's Māori Economic Development Strategy		100,000	8,333		8,333	100.0%	41,900	41,900	58,100	42%
Total Operating Expenditure		2,895,000	241,500	199,166	42,334	17.5%	1,714,238	1,913,404	984,596	66.0%
Notes:										
	1	Board remuneration subject to any remuneration review as applied to council elected members.								
	2	In addition to the direct funding for Māori Specialist Expertise for Council Projects, \$130,000 will be held within council's budget with an agreed sign-off process between council and IMSB for that expenditure to ensure that there is no duplication of effort between the council and the IMSB.								

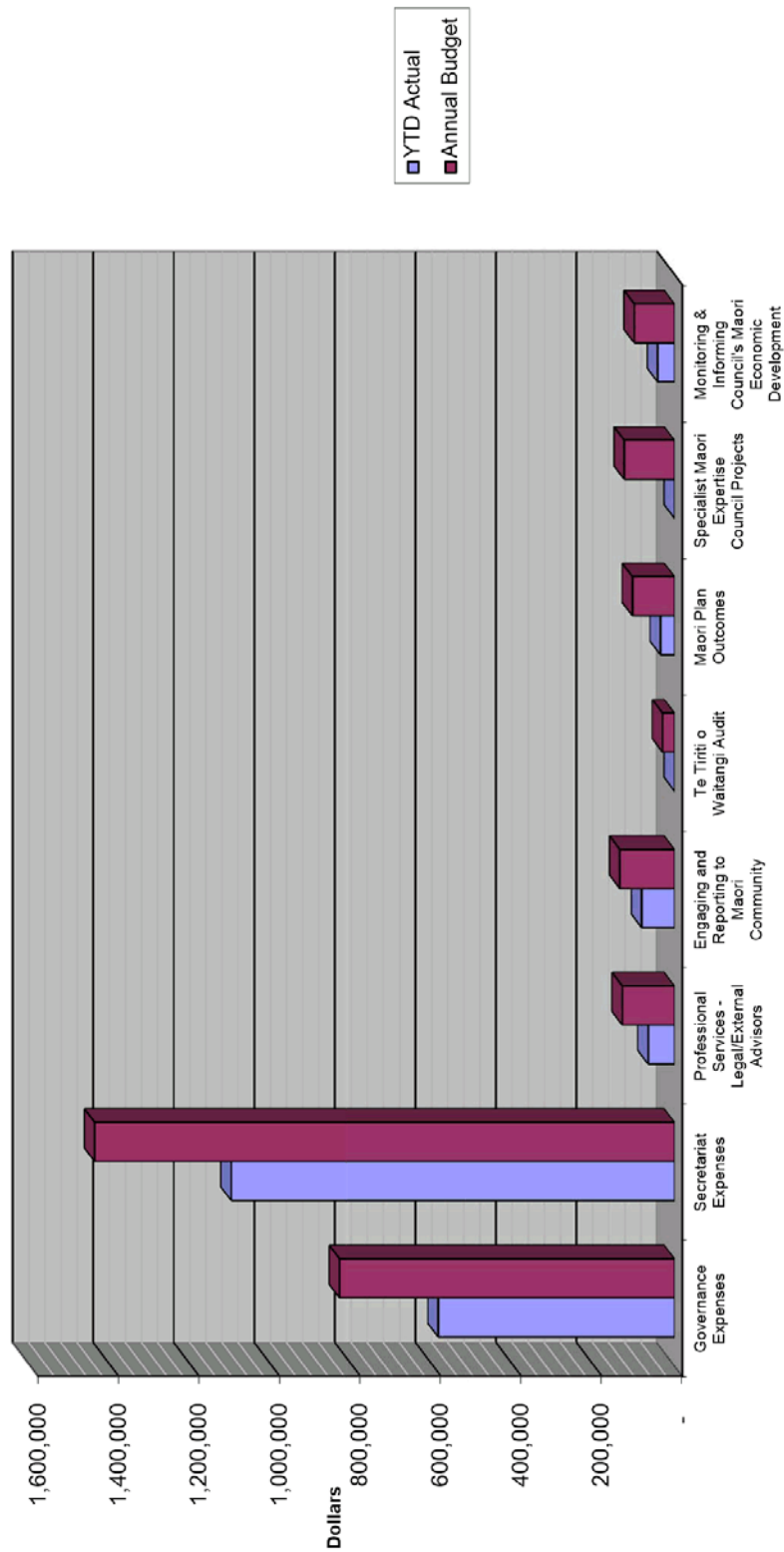


Independent Māori Statutory Board
Month to Date @ 30 April 2017
(FYE June 2017)





Independent Māori Statutory Board
Year to Date @ 30 April 2017
(FYE June 2017)



Expenses



Financial Management Report to 31 May 2017

File No.: CP2017/12707

Recommendation/s

That the Independent Māori Statutory Board:

- a) Receives this Financial Report to 31 May 2017.

Executive Summary

The purpose of this report is to present the Independent Māori Statutory Board's (the board) financial position as at 31 May 2017.

Narrative

The figures presented are exclusive of GST. The budget has been phased evenly over 12 months however, as the secretariat schedules the work to meet the board's work plan, variances may occur. This report includes a visual representation of the Month to Date (MTD) spend and Year to Date (YTD) spend against budget.

The OPEX YTD is at 76.5%.

A small number of projects have been moved into the new financial year and we have now forecast a 2% underspend.

Budgets will be reclassified as required where there are over and underspends.

Attachments

No.	Title	Page
A	Financial Report @ 31 May 2017	17
B	MTD Visual Report @ 31 May 2017	19
C	YTD Visual Report @ 31 May 2017	21

Signatories

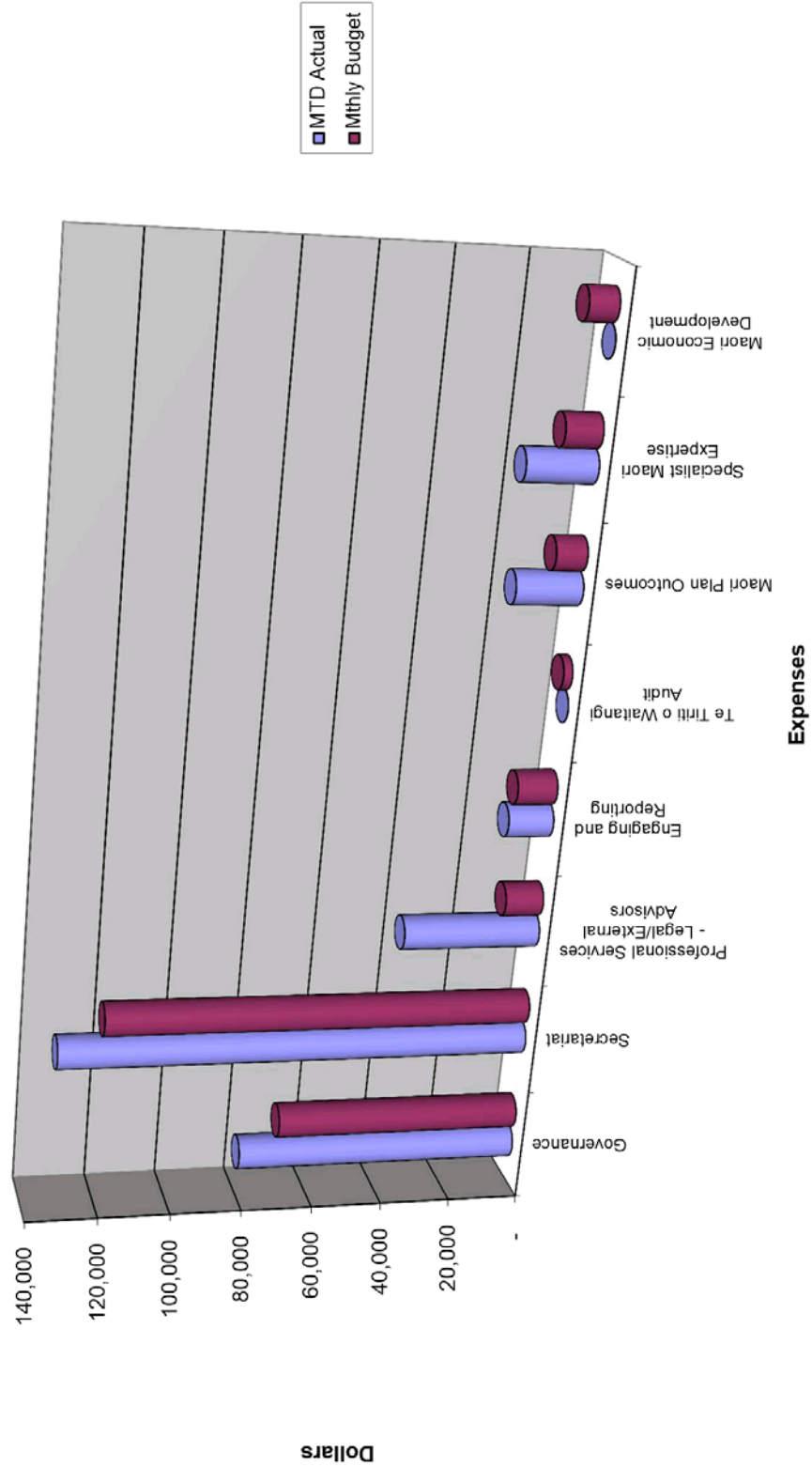
Authors	Sheri-Ann Atuahiva - Executive Finance and Office Manager
Authorisers	Brandi Hudson - Independent Maori Statutory Board CEO



Financial Report for May 2017										
	Notes	Annual Budget Excl GST	Mthly Budget	May Expenses	Variance	% Variance	Previous YTD	Total YTD Jun 2017	Budget Remaining	% total budget
Governance										
Board Remuneration	1	728,000	60,667	63,091	(2,425)	-4.0%	568,467	631,558	96,442	86.8%
Expense Reimbursement		68,000	5,667	14,513	(8,847)	-166.1%	15,050	29,564	38,436	43.5%
Training		38,000	3,000	2,369	631	21.0%	4,152	6,521	29,479	18.1%
Total Governance Expenses		832,000	69,333	79,973	(10,640)	-15.3%	587,669	667,643	164,357	80.2%
Secretariat										
Temporary support				37,614			126,154	163,768		
Salary Expenses				78,655			873,933	952,588		
Totals to be covered by Secretariat Salaries		1,321,000	110,083	116,269	(6,185)	-5.6%	1,000,088	1,118,356	204,644	84.5%
Other Expenses		119,000	9,917	15,934	(6,017)	-60.7%	100,878	118,812	2,188	98.2%
Total Secretariat Expenses		1,440,000	120,000	132,202	(12,202)	-10.2%	1,100,966	1,233,168	206,632	85.6%
Professional Services										
Legal		80,000	6,667	6,596	70	1.1%	32,386	38,983	41,017	48.7%
Contractors/Consultants		50,000	4,167	32,327	(28,161)	-675.9%	33,291	65,618	(15,618)	131.2%
Engagement & Reporting to Maori & Stakeholders		136,000	11,333	12,869	(1,536)	-13.6%	81,876	94,745	41,255	69.7%
Total Professional Services		266,000	22,167	51,793	(29,626)	-133.7%	147,553	199,346	66,654	74.9%
Work Program										
Te Tiriti o Waitangi Audit		30,000	2,500		2,500	100.0%	-	-	30,000	0%
Māori Plan Outcomes		105,000	8,750	18,750	(10,000)	-114.3%	35,315	54,065	50,935	51%
Māori Specialist Expense for Council Projects	2	125,000	10,417	20,000	(9,583)	-82.0%	-	20,000	105,000	16%
Monitoring & Informing council's Māori Economic Development Strategy		100,000	8,333		8,333	100.0%	41,900	41,900	58,100	42%
Total Operating Expenditure		2,898,000	241,500	302,718	(61,218)	-25.3%	1,913,404	2,216,122	681,878	76.5%
Notes:										
	1	Board remuneration subject to any remuneration review as applied to council elected members								
	2	In addition to the direct funding for Māori Specialist Expertise for Council Projects, \$130,000 will be held within council's budget with an agreed sign-off process between council and IM/IB for that expenditure to ensure that there is no duplication of effort between the council and the IM/IB.								

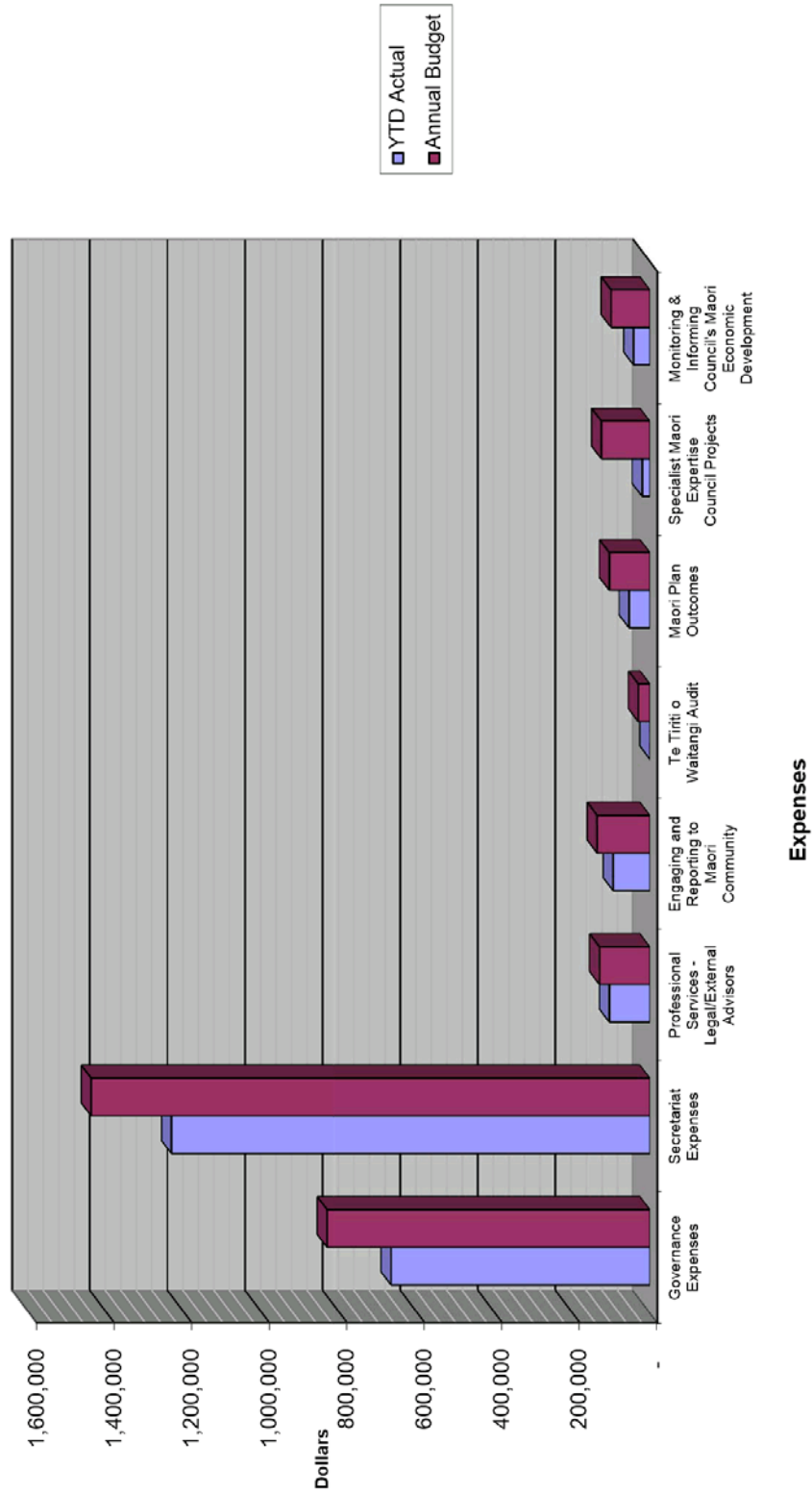


Independent Māori Statutory Board
Month to Date @ 31 May 2017
(FYE June 2017)





Independent Māori Statutory Board
Year to Date @ 31 May 2017
(FYE June 2017)





Increase to Delegated Financial Authority

File No.: CP2017/12705

Recommendation/s

That the Independent Māori Statutory Board:

- a) That the Board delegates authority to the Chairperson and Chief Executive Officer to expend monies on behalf of the Independent Māori Statutory Board in accordance with the Board's work plan and conditional on an overall limit per transaction of \$50,000 and the funds being available. Any transactions larger than \$50,000 are to be ratified by the Board.

Background

1. The Board approved the current financial delegation of \$30 000 early in 2011 and is included on pg. 42 of the Board's Governance manual.

Purpose

2. Since 2011 contract rates for specialists and consultants has increased by approximately 5%.
3. The increase to the financial delegation correlates with the rise of contractors fees. It will assist to easily manage work promptly in the future that falls between \$30 000 - \$50 000 and also reduces the staff time it takes to complete the contract management processing required to address any variations that occur due to extending the project briefs namely. We are then able to use the SAP financial management system more efficiently which is a council tool the Board uses for contract management of vendors, purchase orders and invoice payments.
4. The secretariat use the payment schedule within the contract to suppliers to ensure that deliverables have been met before invoices are paid and project updates involving contractors continue to be provided in formal reports to the Board.

Attachments

There are no attachments for this report.

Signatories

Authors	Sheri-Ann Atuahiva - Executive Finance and Office Manager
Authorisers	Brandi Hudson - Independent Maori Statutory Board CEO



Update Board Strategic Priorities Progress Report

File No.: CP2017/12675

Recommendation/s

That the Independent Māori Statutory Board:

- a) receive the Update Board Strategic Priorities Progress Report June 2017

Purpose

1. The purpose of this update report is to update the Independent Māori Statutory Board (the board) on its strategic work priorities.

Comments

2. For 2017 a number of projects have been scoped to ensure that secretariat staff can utilise opportunities across each of their respective work programmes to address a number of Board strategic priority outcomes in a pragmatic and collaborative way. The projects are:
 - Supporting better futures for Auckland's rangatahi
 - Embed Te Reo across Tāmaki Makaurau
 - Embed Māori values in the environment
 - Improving Council's Māori capability and capacity
 - Increase opportunities for Māori to participate in the economy
3. The progress report updates the work undertaken by the board secretariat including progress and issues regarding relevant council projects that have Māori outcome objectives

Attachments

No.	Title	Page
A	Update Board Strategic Work Priorities July 2017	27

Signatories

Authors	Awhina Kanohi - Senior Executive Advisor
Authorisers	Brandi Hudson - Independent Maori Statutory Board CEO



UPDATE BOARD STRATEGIC WORK PRIORITIES JULY 2017

Board priorities	Allied Projects	Update: Milestones / Upcoming Issues
Economic Development	Supporting Better Futures for Rangatahi	<p>Initial meeting with council officer on 14 June 2017 to discuss council's response to Environment and Community Committee agreement in February to increasing deliver against goal 7 of the I Am Auckland plan ("Rangatahi tu Rangatira").</p> <p>On-going planning for the board's rangatahi engagement to create an information stream for advocacy.</p> <p>Investigation into how the board can proceed to undertake or advocate for specified action to strengthen the link and pathways from schools to tertiary providers (action identified by NZIER/Rangatahi Action Plan).</p>
	Increasing Participation of Māori in Business Ecosystem	Plan to review the Māori Business Support Ecosystem report and prioritise the report's recommended actions for 2017/18 work programme.
Cultural	Embed Te Reo	<p>Te Waka Angamua (TWA) has identified an expert who will develop an implementation plan for council's Te Reo Policy.</p> <p>It was initially proposed that a governance group be appointed with representation from the TWA, Te Taura Whiri, and a language expert with a board staff member monitoring this to ensure the implementation plan led to coordinated high-impact actions across the Auckland region, leveraging off work the council group already has underway and te reo resources already available.</p> <p>However, TWA has elected to lead a more streamlined process and will appoint a language expert without establishing the proposed governance group. The board has requested a copy of the project brief prior to the appointment of the language consultant so it can provide input into the direction of the plan.</p>



Item 8

Attachment A

	Māori Urban Design	<p>The secretariat will prepare a report in August containing advocacy information that will assist the Board to monitor and advise the council of how they can achieve better design outcomes for Tāmaki Makaurau which “recognise the importance of Māori and Māori values in building a safe, inclusive and equitable region”. This aligns with the board’s advocacy to promote distinctive Māori design identity and practice in Tāmaki Makaurau and ensure sufficient resources are provided across CCOs and departments that have responsibility directly or indirectly for the promotion of Māori identity. The report will include</p> <ul style="list-style-type: none"> • Information about Māori design practitioners /expertise/potentials across Tāmaki Makaurau • Mapping information of reference and enabling/impeding points across Auckland Council/CCO’s <p>The Secretariat has been liaising with Phil Wihongi, the Māori design leader at Auckland Council, in regards to the advocacy needed to increase council resources and outcomes for Māori Urban Design.</p>		
Marae Development	Council’s Māori Cultural Initiatives (MCI) Fund and Marae Development	<p>The funding of \$1,000,000 opex for the Māori Cultural Initiatives Fund was approved as part of the LTP 2015-25 and this will be increased by \$5.5m pa capex in 2018/19.</p> <p>The following updates are reported to Community Development and Safety on 15 June 2017:</p> <ul style="list-style-type: none"> • that process for allocating the Māori Cultural Initiatives fund has been aligned to the community grants process; • that a policy framework for the Māori Cultural Initiatives fund is being developed; and • the following funding allocations for marae and papakāinga development from the 2016/2017 Māori Cultural Initiatives fund as per the summary recommendations (Attachment D) <table border="1" data-bbox="1093 1326 2042 1390"> <tr> <td data-bbox="1093 1326 1848 1390">Marae</td> <td data-bbox="1848 1326 2042 1390">Funding Rec</td> </tr> </table>	Marae	Funding Rec
Marae	Funding Rec			



		<table border="1"> <tr> <td>Nga Maunga Whakahii o Kaipara - Papakainga</td> <td>\$120,000</td> </tr> <tr> <td>Papakura Marae Society Inc</td> <td>\$150,000</td> </tr> <tr> <td>Te Ara Rangatū O Te Iwi O Ngati Te Ata Waiohua Incorporated</td> <td>\$150,000</td> </tr> <tr> <td>Piritahi Marae Trust</td> <td>\$56,935</td> </tr> <tr> <td>Auckland Mataatua Society Incorporated</td> <td>\$50,000</td> </tr> <tr> <td>Motairehe Marae Trust</td> <td>\$66,934</td> </tr> <tr> <td>Komiti Marae Orakei Trust</td> <td>\$150,000</td> </tr> <tr> <td>Proposed Point England/ Paoa Whanake Marae / Ngati Paoa Iwi Trust</td> <td>\$105,000</td> </tr> <tr> <td>Ngā Whare Waatea Marae</td> <td>\$150,000</td> </tr> <tr> <td>Total</td> <td>\$998,869</td> </tr> </table> <p>Note: fund recipients report back to council on progress and outcomes as per the terms and conditions of the funding agreement.</p> <p>Officers have also confirmed on-going programme improvements in keeping with the board's advocacy regarding marae and the Māori Housing Unit, including increased transparency, and improved forward and strategic planning in regard to this fund.</p> <p>A report on the Māori Cultural Initiatives Fund from council officers to the Board is being discussed for September.</p>	Nga Maunga Whakahii o Kaipara - Papakainga	\$120,000	Papakura Marae Society Inc	\$150,000	Te Ara Rangatū O Te Iwi O Ngati Te Ata Waiohua Incorporated	\$150,000	Piritahi Marae Trust	\$56,935	Auckland Mataatua Society Incorporated	\$50,000	Motairehe Marae Trust	\$66,934	Komiti Marae Orakei Trust	\$150,000	Proposed Point England/ Paoa Whanake Marae / Ngati Paoa Iwi Trust	\$105,000	Ngā Whare Waatea Marae	\$150,000	Total	\$998,869
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Ngā Whare Waatea Marae	\$150,000																					
Total	\$998,869																					
Environment	Embed Māori Values in the Environment	<p>Framework Plans for Wynyard Quarter and Central Wharves will be presented at a Planning Committee and Waitemātā Local Board Workshop on June 14th.</p> <p>These 'Panuku' plans will recommend long-term delivery programmes and will inform a raft of significant infrastructure investments being sought in the 2018 – 2028 Long-term Plan. The immediate focus will be on the future use of wharves for cruise ship, superyachts and ferries. The Port Future Study (PFS 2016) is also relevant as previous council plans for re-using the central wharves have prompted Ports of Auckland to propose</p>																				



Item 8

Attachment A

		<p>extensions/reclamation of Bledisloe Wharf. The PFS is due to be brought back to the committee this year but may be done so independent of the Framework Plans.</p> <p>The June workshop is to review recommendations of both Framework Plans, and test the funding priorities being proposed for the LTP. It will also review the recommended forward public consultation (short- and long-term) process.</p> <p>A report on the Framework plans is due to go to the July Planning Committee, and will likely attract significant media attention and political debate.</p> <p>The board will need to form a position on the key components of these plans over July-September (leading into the LTP process). Issues to consider will include consultation/engagement with Māori; prioritisation of council investment in wharf facilities (e.g. cruise ship berths, ferry terminal upgrade, provision for public use of Queens Wharf); wharf extensions/reclamations; and the potential to advocate for a waterfront based Māori Cultural Centre and/or Māori design elements as part of the process.</p> <p>Cultural landscapes and sites of value The board prepared a business case for scoping work required to address the removal from the Unitary Plan of provisions relating to sites of value and cultural landscapes. A budget commitment of \$110,000 is required to prepare an issues and options report – which will identify the best methods for managing cultural landscapes and sites of value (e.g. the Unitary Plan as well as other methods). The budget has been confirmed by Jim Quinn, Chief of Strategy as available from the Plans and Places Department’s budget.</p> <p>The work programme (timeframes, engagement process) will need to be confirmed with relevant staff in the council in the next 2 months, and to</p>
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		<p>ensure there is no impact on progressing the sites of significance workstream (which the board has previously emphasised).</p> <p>Implementation of Resource Management Amendments 2017 The new provisions for Mana Whakahone a Rohe: Iwi Participation Agreements provide opportunity for council and iwi authorities to refine and streamline the way they work together. Currently iwi authorities are engaged across multiple council departments providing inputs to Resource Management processes but there being no council wider view of this.</p> <p>The board has provided advice to council on how it can integrate its effort and be proactive in the initiation of these agreements. We are seeking information and meetings to progress a more integrated and effective approach.</p>
CCO Strategy	Council's Statement of Intent and Reporting Cycle	<p>CCO Final SOIs are due to be sent to the council by end of June 2017 but may not be received before the board's meeting on 3 July.</p> <p>Significant changes to the draft Sols were requested by the Finance and Performance Committee (in April), including in relation to Māori Responsiveness planning and seeking stronger alignment to council strategies, as well as more detailed breakdown of project or activity costs in some cases.</p> <p>The Board has the opportunity to provide feedback to the council on the final Sols in July and raise any issues identified with board members who are on the Finance and Performance Committee.</p>
Māori Representation	Improving Council's Māori Capability and Capacity	<p>In 2016 a Governance Framework Review (the "Review") was initiated to assess whether the Auckland governance model is meeting the aims of the 2010 reforms. The focus of the review is on the respective roles and interactions between the Governing Body (GB) and Local Boards.</p> <p>Consideration of the role of the board was out of scope of the review. The</p>



Item 8

Attachment A

		<p>Review did not look specifically at governance or representation for Māori, or at how the respective governance arms engage with iwi/Māori.</p> <p>In December 2016 the GB received the Governance Framework Review, and established the Political Working Party to further consider and work through the Review recommendations.</p> <p>We will advise on the most important issues to be included in their report to the GB such as explicit consideration of Māori communities, opportunities for Māori contribution to decision making processes, provisions for consultation with Māori, and greater involvement of Māori in local government employment.</p> <p>The status of Iwi Relationship Agreements has been less straightforward and Te Waka Angamua has been leading local board liaison for the development of these agreements. Local Boards have been quite active in Māori responsiveness and have developed their own local processes and relationships. They have expressed reluctance to enter into other arrangements.</p>
<p>Regulations and Bylaws</p>	<p>Council Bylaw Programme</p>	<p>At the April meeting the Regulatory Committee delegated wider responsibility under a range of legislation including responsibility relating to hearings, regulatory policy and bylaws.</p> <p>One outcome of the new Regulatory Committee Policy was that the manager and principal planners of the resolutions team within the Resource Consent Department will assign hearing commissioners for all notified resource consent applications that require a hearing.</p> <p>The board has agreed with council a process for the appointment of Māori commissioners. However, where there are matters of significance to Māori, the board does not have full confidence that council staff can assess which hearings deal with matters of significance to Māori. It has reserved the right to periodically review all hearing applications to determine whether council has accurately assessed which hearings</p>



		<p>should have included a Māori commissioner.</p> <p>The board will advocate for changes to the policy if it transpires that council has fallen short in its assessment of matters of significance to Māori.</p>
Affordable Housing for Māori	Council's Māori Housing programme	<p>The move of the Māori Cultural Initiatives Fund away from Te Waka Angamua into Operations is beginning to demonstrate some improvements in:</p> <ul style="list-style-type: none"> • strategic planning, • transparency about risks, barriers and constraints, • programme administration and • communications with the board.
	Council's papakainga programme	<p>One Papakainga funding application was received in the current FY and has been approved for allocation (subject to Community Development and Safety Committee decision 15 June).</p> <p>A report on the Māori Cultural Initiatives Fund from council officers to the board is being discussed for September.</p>
Treaty Audit	Improving Council's Māori Capability and Capacity	<p>Māori Responsiveness Plans</p> <p>A new template for the development of Māori Responsiveness Plans will give more comprehensive guidance to the expected approach and plan content. The template will be trialled with four council departments including two CCOs from mid-June.</p> <p>An intranet hub is in development for information relating to MRP development including the respective roles of Te Waka Angamua, Legal Services and the Audit and Risk department in MRP sign-off.</p> <p>A monitoring and evaluation framework has also been developed to ensure a consistent approach to the assessment and measurement of Māori Responsiveness across council.</p>



Item 8

Attachment A

		<p>Māori Employment Strategy</p> <p>The draft Māori Employment Strategy has been signed off in principle by council's Executive Leadership Team and is being consulted on with some council departments. The secretariat reviewed and provided feedback which was incorporated into the draft. The draft also identifies actions, timeframes and budgets. Te Toa Takitini will now consider the strategy for formal funding approval.</p> <p>The secretariat will monitor presentations planned for the document's introduction.</p>
	Council's Treaty Audit Response Programme	<p>Progress has been slow this month with Waharoa meetings postponed. No further actions have been closed.</p> <p>PwC is progressing the scoping for the 2018 Treaty Audit. They have undertaken key interviews, will meet with the Waharoa Group and will draft the report that will be used to help frame the audit planning.</p> <p>On 19 July the Head of Audit will report to Audit and Risk Committee on the 2017/18 Treaty Audit Response Programme and a progress on its measurement. This is in response to a board resolution early this year.</p>
Monitoring and Evaluation	Update/refresh of Issues of Significance and the Māori Plan (IOS/MP)	<p>This assignment is underway and the objectives of the project are to:</p> <ol style="list-style-type: none"> 1. Review, update and validate key components of the IOS/MP (including outcomes, focus areas, issues, actions and indicators). 2. Synthesise the IOS/MP into one cohesive, integrated key document. 3. Identify and include updated, relevant actions in the IOS/MP to progress IOS/MP outcomes. <p>An approach is being developed and will be tested. The draft updated Issues of Significance and the Māori Plan will be presented at the August meeting.</p>
	Board's Data Strategy Implementation	Currently we are reviewing the data strategy work programme. We are



	update	<p>also assessing the Māori Report datasets for rangatahi and Māori economic development in Tamaki Makaurau for use with data visualisation tools e.g. Qlik. These tools should provide compelling graphics for advocacy and decision-making.</p> <p>We will provide a report in August for a draft Data Strategy work programme for 2017/18 including the production of Rangatiratanga and Manaakitanga Reports (these are specific reports on the Māori Plan).</p>
Auckland Plan Refresh		<p>On 28 March 2017, the Planning Committee endorsed a streamlined spatial approach providing a higher level of focus on spatial components while ensuring these are strongly connected to the achievement of high-level social, economic, environmental and cultural objectives.</p> <p>It structures the plan around a small number of inter-linked themes (see below) that address Auckland's biggest challenges and includes a set of indicators to track progress and measures to guide work programmes.</p> <p>The refreshed Auckland Plan has been organised around five themes:</p> <ul style="list-style-type: none"> <input type="checkbox"/> Access and Connectivity <input type="checkbox"/> Protect and Enhance <input type="checkbox"/> Homes and Places <input type="checkbox"/> Belonging <input type="checkbox"/> Skills and Jobs <p>These themes provide direction to the high-level development strategy. These are linked to the existing Auckland Plan outcomes e.g. A Māori identity that is Auckland's point of difference in the world.</p> <p>1. Over the last few months council undertook work on developing directions and directives for these themes. In response to the board advocacy in workshops council has been developing a Māori theme (while maintaining Māori focussed directives on other themes). The</p>



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		<p>board secretariat has provided advice on the development of the Māori theme and has attended initial meetings on plan measurement.</p> <p>2. Work has progressed with the Future Urban Land Supply Strategy Refresh that has been out for formal consultation with Liane Ngamane sitting on the deliberations panel. It will be reported to the Planning Committee in July.</p> <p>3. Over May – June council has been undertaking informal engagement. In response to input from the Mana Whenua Forum it plans to set up a project with the forum. A workshop was held with Mana Whenua on 15 June 2017. Planning for Mataawaka engagement is underway.</p> <p>4. In late June there will be planning committee workshops on development strategy scenarios and there will be a focus on proposed strategic directions, directives and measures in mid to late July.</p> <p>5. The draft plan for formal consultation will be approved in November.</p>
Annual Plan 2017-18		<p>6. Approved at Finance and Performance Committee/Governing body on June 1. Main changes from 2016/17 Annual Plan agreed: \$500,000 budget for homelessness initiative; Living Wage for council staff; targeted rate for visitor accommodation.</p> <p>7. Agenda report on consultation process noted that whilst sub-regional hui were offered to Mana Whenua which received reasonable attendance (close to 400 Māori at 6 events), the March 20 hui with Finance and Performance Committee members and Mana Whenua representatives was poorly managed and caused “confusion over the scope and partnership level of the discussion”. The board secretariat will advocate into the LTP 2018/28 process to ensure it provides meaningful opportunities for Mana Whenua engagement a governance level (e.g series of hui with the Mana Whenua Kaitiaki Forum through</p>



		<p>the process and not as part of a general Stakeholder event or the general public consultation process).</p>
<p>Long Term Plan 2018-2028</p>		<p>Council has undertaken planning and political engagement will commence in August with the Mayoral Proposal expected on late November.</p> <p>The board planning work to review council expenditure in Te Toa Takitini and refreshing its LTP business cases from 2015 has commenced and will assist the board with LTP advocacy. KPMG are assisting with the business case refresh. We will work closely with council officers to ensure Māori outcomes are included in their planning.</p>



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Risk Register								
Description Of Hazard	Location Or Task	Potential Harm	Risk Rating	Significant Hazard?	Control Method E, M	Controls Applied	Frequency Of Monitoring	Person Responsible
Change of floor levels in the entrance to tenancy		Possibility of slip / trip / fall		Y	M	Hazard Sign posted at front door Report lodged on council system Vault 6/5/2016 ID18728 requested assessment & mitigation	Weekly	Sheri-Ann Atuahiva
Change of floor levels from tiled area (outside kitchen) to carpeted area (resource / hallway)		Possibility of slip / trip /fall			M	Report lodged on council system Vault 6/5/2016 ID18728 requested assessment & mitigation	Weekly	Sheri-Ann Atuahiva
Hotwater tap	Kitchen	Burns		Y	M	Hazard sign posted in kitchen above sink	Weekly	Sheri-Ann Atuahiva
Doors to toilets – heavy to manage	Toilets	For small children / older folk – unable to get out					Weekly	Sheri-Ann Atuahiva
Incident Injury Report			Office Status Update					
Nil			All workstations assessments have now been completed.					
New Hazards								
Nil								



Update of Monitoring Local Boards

File No.: CP2017/12187

Recommendation/s

That the Independent Māori Statutory Board:

- a) receives this report on Update of Monitoring Local Boards;

Purpose

1. This paper updates the board about progress toward improving Local Boards' Māori responsiveness through the Local Board planning process.

Executive summary

2. This paper outlines the status of local board plan development and provisions made for Māori responsiveness in five geographic areas of high interest to Māori. It also identifies future opportunities for the board to advocate for Māori outcomes in Local Boards.

Background

3. Local Boards are in the process of consulting on draft local board plans (LBPs) as required by the Local Government (Auckland Council) Act 2009. These are 3-year strategic plans reflecting community preferences and priorities.
4. The board secretariat has engaged with the Local Board Services team and council Local Board Relationship Managers responsible for five local boards in areas of high interest to Māori including Mangere – Otahuhu, Otara – Papatoetoe, Papakura and Henderson-Massey to understand how they are ensuring local boards are well placed to deliver outcomes for Māori communities.
5. We have previously reported on the work undertaken to assist Mana Whenua to participate in the process and encourage local boards to engage meaningfully with Māori. (The report Update of Monitoring Local Boards - 1 May 2017 refers).
6. The local board planning process has resulted in strengthened visibility and commitments to Māori in the five local board plans.
7. Māori responsiveness articulated in the Local Board plans (Attachment A) can be summarised under seven key themes:
 - Increased commitment to developing strong meaningful relationships with Māori and local Māori organisations and increasing Māori input into local decision making
 - Promoting and protecting Maori history, heritage, identity and wāhi tapu
 - Support and promote Māori entrepreneurship and economic development (including enhancing local employment opportunities)
 - Partnerships for the protection of biodiversity and the natural environment and the exercise of kaitiakitanga.
 - Support Matariki and other significant events
 - Support Māori contributions to creative arts and culture
 - Capacity building to improve Maori responsiveness and create opportunities for rangatahi



Work in Progress

8. The LBP themes align with the following Board strategic work priorities
 - Economic development
 - Environment
 - Māori representation
9. They also align with the Boards aspirations for increased visibility of a Māori identify and use of Te Reo Māori in Tāmaki Makaurau, a focus on opportunities for rangatahi and increased participation in agenda setting, democracy and recognition of te ao Māori.
10. A gap to be addressed is the apparent absence of engagement with Mataawaka. The extent to which Mataawaka has been involved in the process is less clear as not all Mataawaka organisations identify themselves as such. In addition, the Local Board Plans also refer to “Māori” and “Mana Whenua” interchangeably so it is difficult to identify Mataawaka involvement.
11. Council has developed a Mataawaka database that is being validated by the Community Empowerment Unit. We will seek assurance that this will be available for Local Boards.
12. In the meantime local board relationship managers are actively engaging with Mana Whenua and Mataawaka organisations in their plan development.
13. A further gap is the absence of any discussion about how the aspirations outlined in the plan might be realised. This level of detail would not typically appear in Local Board Plans and the board secretariat will liaise with Local Board Relationship Managers to ensure implementation plans and budgets are appropriate to enable the proposed benefits to be realised.

Next steps for Local Board Plans

14. The consultation period for draft local board plans ends on the 30 June. Final plans will be adopted at the Sept/Oct business meetings. Local Boards themselves are each accountable for their engagement process, plan content, and plan delivery.
15. Formal processes are in place to engage Mana Whenua in the local plan consultation process.
16. The secretariat will look at opportunities to advocate for local board initiatives in the Long – term Plan 2018-28 and liaise with Local Board Relationship Managers to identify how the commitments outlined in the plans will be implemented and funded so that proposed Māori outcomes can be fully realised.
17. It will also address any Treaty Audit Response Actions that have particular relevance to local boards

Attachments

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A	Māori Focused Outcomes for 5 Local Board Plans in areas with high Māori Populations	41

Signatories

Authors	Jenny Richards - Principal Advisor
Authorisers	Catherine Taylor - Manager Policy and Evaluation Brandi Hudson - Independent Maori Statutory Board CEO



ATTACHMENT A

Māori focused outcomes for 5 Local Board Plans in areas with high Māori populations June 2017

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Henderson-Massey:

- Henderson Massey is ethnically diverse and a key feature of our area is the 16 per cent of people who identify as Māori (compared with 10 per cent for the whole of Auckland).
- We also want to work more closely with our tangata whenua, recognising the importance of Te Tiriti o Waitangi in everything we do and focusing on improving outcomes for Māori.
- We will increase our commitment to and partnerships with Māori. We will focus on building strong and meaningful relationships with local Māori and key Māori organisations to ensure that Māori needs and aspirations are understood. The local board sees particular opportunities in the areas of local arts culture and events, economic development and environmental management.
- There are opportunities to work with migrant business owners, Māori entrepreneurship ideas and with current businesses, including the creative and health sectors and high tech manufacturing, which we want to support and promote.
- Support local Māori to explore establishing free enterprise/entrepreneurship ideas and points of difference for west Auckland.
- There are strong Māori-focused organisations in Henderson-Massey such as Te Whānau o Waipareira that we can work alongside.
- Develop relationships and agree shared goals with local Māori and key Māori organisations.
- Support Matariki and other significant Māori events as a source of insight to kaupapa Māori.
- Restoring waterways, biodiversity, and indigenous flora and fauna through partnerships with local Māori and neighbourhood communities gives ownership to the people who live here.
- Support Māori as kaitiaki of the environment when developing community and council projects.
- Provide leadership & support to protect and conserve the natural environment, historic heritage and Māori cultural heritage.

Mangere-Otahuhu:

- Our board are currently working to build relationships with iwi, Mana Whenua and Mataawaka at local governance and project levels.
- We will continue to invest in recognising local talent continuing to grow arts, culture and sports recreation sectors, leveraging our role as the region's heart of Māori and Pasifika culture.
- The local board wants to increase its commitment to iwi and partnership with them. In the past three years, we have engaged with Mana Whenua and supported initiatives to address both Māori and shared outcomes for our communities. Over the next three years, we will take that further in a working group with other southern boards to establish genuine partnerships with iwi and gain Māori input into board decision-making.
- We want to build the skills of our elected members in te reo Māori, tikanga Māori (protocols and customs) and Te Tiriti o Waitangi/the Treaty of Waitangi. We continue to develop opportunities for Mana Whenua to set and agree expectations and we want to develop more effective Māori participation in democracy.
- We will actively support co-management of natural heritage sites and kaitiaki (guardianship) roles, and include cultural landscapes and sites of significant wāhi tapu in local heritage plans.
- Establish partnerships to increase tourism and investment and help achieve Māori economic development outcomes.

Attachment A



- Improve skills training, and increase employment opportunities for the local workforce, especially Māori and Pasifika youth.
- Advocate to the governing body and CCOs to support strategic procurement of goods and services that create opportunities for local employment, especially for Māori and Pasifika youth
- We will advocate to the governing body for art in public spaces to express our Māori and Pasifika cultures, to recognise history and enhance identity, belonging and character.
- We value our historical heritage, wāhi tūpuna (sites or areas of ancestral significance) and wāhi tapu (places sacred to Māori). We now have a great opportunity to recreate the Ōtāhuhu Portage route, a site of historical significance that can made visible and celebrated in modern times. This travelling route for early Māori, and later European settlers, is a point of interest for current and future generations. This is part of the treasured history of our land and a chance to make it accessible and connected for local and international visitors alike.
- We want to progress partnerships with Mana Whenua and Mataawaka to celebrate and improve awareness of local Māori heritage and identity. We also want to support programmes that are led by, and include, Māori participation.
- The board will continue working with Te Pūna Maunga o Tāmaki Makaurau Authority to keep alive connections of people with the land and its history.
- We will partner with Mana Whenua in their kaitiaki (guardianship) role for places such as Māngere Mountain and Pukaki Crater.
- Our partnership with Te Pane o Mataoho–Māngere Mountain Education Trust will continue around shared interests in delivering education programmes about the maunga and its surrounds. We are proud of our investment in relocating King Taawhiao’s cottage, which is expected to become a focal point for future learning about Māori cultural history and heritage.
- Support initiatives that focus on education and employment outcomes, especially for Māori and Pasifika young people.
- Partner with locally based communities and iwi to deliver enhanced environmental outcomes (with a focus on indigenous biodiversity, healthy waterways and sustainable living) that contribute to Māori, community wellbeing and economy.
- Provide leadership & support to protect and conserve the region’s natural environment, historic heritage and Māori cultural heritage.

Otara-Papatoetoe:

- The board will continue to build and formalise its relationship with Mana Whenua. Engaging rangatira ki te rangatira, or chief to chief, is the mechanism by which we will work and share information.
- The board supports Whiria Te Muka Tangata - Māori Responsiveness Framework, in which Auckland Council ensures its policies and actions recognise and protect Māori rights and interests, and address and contribute to the needs and aspirations of Māori.
- Since 2015, we have worked with Mana Whenua and local board representatives on Māori input into local board decision-making. We are continuing to develop opportunities for Mana Whenua to set and agree expectations, identify common ground and opportunities for collaborative support and partnership. Our goal is to develop more effective Māori participation in democracy, for example, through Te Ao Māori 101 training for local board election candidates, designed and delivered by Mana Whenua.
- We are providing the land and significant funding for the rebuilding of the urban marae at Ngāti Ōtara Park (Te Rongo nui o Naki) and we are providing a site for a new national marae at Puhinui.
- We will continue to support Mana Whenua in their customary kaitiaki role. We will support Māori priorities for protecting and restoring sites of cultural significance, Manukau Harbour, Tāmaki Estuary and other waterways. We will work with Mana Whenua in naming new council-owned facilities, roads and parks to reflect our local cultural heritage.



- We will also continue to support the Māori and Pacific wardens, ambassadors programme and other partnerships aiding public safety, as you've told us how valuable they are.
- Under Whiria Te Muka Tangata - Māori Responsiveness Framework, the council has committed to strengthening Māori communities and their well-being. The board will contribute to this through its programmes for engagement and capacity building, especially by active involvement in rangatahi mentoring programmes. We will also continue to advocate for kaumatua housing projects in Ōtara-Papatoetoe.
- Actively encourage businesses to employ local people, Māori and Pasifika, eg using the council contracting process, successfully arranged in the Manukau Transport Interchange contract.
- Other initiatives we support include the Tuia Rangatahi Mentoring Programme, the Civic Leadership Awards for secondary school students and Junior Neighbourhood Support.

Manurewa:

- We are continuing to work with Mana Whenua to identify common ground and opportunities for collaborative support and partnership. Since 2015, we have partnered with Mana Whenua and local board representatives to develop more effective Māori participation in democracy. These include:
 - establishing a representative Mana Whenua body for local boards to engage with directly at a governance level
 - initiating Te Ao Māori training for local board candidates and members developed by Mana Whenua
 - inviting Mana Whenua participation in local board workshops
 - convening formal kanohi ki te kanohi (face to face) hui between local board members and Mana Whenua at marae at the start of each new term
 - encouraging local board member participation in Mana Whenua hui.
- We will consider Te Ao Māori in our planning and work closely with all our communities in Manurewa to ensure their goals and aspirations are realised.
- We will explore ways to show how the landscape has changed, identify key historic Māori and European landmarks, describe the ancestral links of Mana Whenua, and recount early European settlement in Manurewa.
- Tautoko (support) Māori aspirations to achieve whanau and social wellbeing¹ by continuing our commitment to the Māori input into Local Board decision-making project.
- Enable initiatives that celebrate local Māori culture, heritage and identity.

Papakura:

- We also recognise the role of Mana Whenua in helping to build a prosperous and secure future for Papakura and will work closely with local Māori on matters that are important to them.
- As part of this commitment, Papakura Local Board will continue to build on its working relationships with local Māori. The board is keen to work in partnership to jointly develop initiatives that respond to Māori aspirations and recognise their position as Mana Whenua and role as kaitiaki (guardians).
- The Papakura Local Board has also endorsed the resolutions of the joint Mana Whenua and local board members working party for Māori input into local board decision-making. These include:
 - establishing a representative Mana Whenua body for local boards to engage with directly at a governance level

¹ The Māori Plan for Tāmaki Makaurau



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- initiating te ao Māori training for local board candidates and members developed by Mana Whenua
- inviting Mana Whenua participation in local board workshops
- convening formal kanohi ki te kanohi (face to face) hui between local board members and Mana Whenua at marae at the start of each new term
- encouraging local board member participation in Mana Whenua hui.
- We need to make it safe, welcoming and easy to get around for young and old, a place to celebrate our diversity and recognise our local Māori and cultural heritage.
- The local board has established a Papakura Commercial Project Group which will explore opportunities for new businesses, possibilities for redevelopment of older or vacant sites and the creation of new public spaces to showcase local artists and our strong Māori heritage.
- Working with Mana Whenua and Mataawaka to make our Māori heritage more visible.
- The local board is keen to develop ideas that will bring more visitors to Papakura, and will work with Auckland Tourism, Events and Economic Development (ATEED) and local Māori to cultivate new opportunities for tourism.
- Māori as kaitiaki (guardians) have a significant role to play in protecting our environment but it is a responsibility we must all share. Papakura Local Board will seek to partner with local Māori in a joint commitment to ensure a sustainable future for our environment.

Attachment A



Data Strategy Expert Panel - Final Report

File No.: CP2017/12189

Recommendation/s

That the Independent Māori Statutory Board:

- a) receive the final report from the Data Strategy Expert Panel.

Context

1. In 2015, the board implemented its *Data Strategy 2016-2020* (the 'Data Strategy') that, among other things, provides for a Data Strategy Expert Panel (the 'Panel'). The board established the Panel pursuant to section 86(2) of the Local Government (Auckland Council) Act 2009 to provide advice on the board's research and data needs.
2. The Board established the Panel for a one year term pursuant to section 86(2) of the Local Government (Auckland Council) Act 2009 and in accordance with the Panel's terms of reference. During 2016, the Panel met on 2 March and 14 July. The Panel's planned meeting for 15 November 2016 was cancelled due to the Wellington earthquake.
3. This report highlights those areas and outlines some key outputs, outcomes and achievements that have resulted from the Panel's strategic advice on each of those areas, and also flags areas of potential development for the future.
4. Sir Mason Durie, the Panel's Principal Member, submitted the Panel's final report which is attached to this report (Attachment 1).

Focus Areas

5. At its first meeting on 2 March 2016, the Panel identified several key focus areas for potential development to support the board's Data Strategy. The table below outlines those focus areas and the key achievement that has resulted from the Panel's strategic advice on that focus area (Attachment 1, pg. 6) provides more details on the outputs/outcomes of each focus area):

Priority	Key Achievement
1. Knowledge Transfer (Sector Updates)	<ul style="list-style-type: none"> • The Board has received ongoing, in-depth and real-time intelligence to inform its advocacy and work programme.
2. Schedule of Issues of Significance & Māori Plan	<ul style="list-style-type: none"> • The Board's key documents are being updated and informed by new, cutting-edge data developments.
3. The Māori Report 2016	<ul style="list-style-type: none"> • The Board has produced the first Māori values-based report of data on wellbeing of all Māori in Tāmaki Makaurau.
4. Measuring Māori Contribution	<ul style="list-style-type: none"> • The scoping and implementation of a



	distinctive approach to measuring Māori development – a world first.
5. Integrated Data Infrastructure (IDI) Pilot Project	<ul style="list-style-type: none"> The Board is implementing the first IDI-related project focusing on data specific to all Māori in Tāmaki Makaurau.

Next Steps

6. In its final report, the Panel have identified the following points for the board to consider with respect to its future Data Strategy implementation:
- Whether the Board has an idea of data sets Māori in Tāmaki Makaurau are currently using and where these may be held.
 - That urban Maori organisations can make a significant contribution in terms of data sets they are accessing and collecting. The Panel was not certain of the wider data sets that Māori organisations such as Te Pou Matakana and Waipereira may be utilising.
 - There are many outcomes indicators frameworks applicable to Māori in Tāmaki Makaurau. However, it is not clear how each links with the other, if at all. A more integrated, Auckland-wide approach may be useful.
 - Iwi and Māori organisations are concerned about what data is available and how they can access it. Māori organisations also do not have the capacity to undertake data collections that may be particularly useful for them.
 - There is a gap in the way Māori and government agencies are talking to each other in terms of what and how they are collecting data to inform the indicators and measures developed by Māori.
7. Pursuant to clause 7 of the Panel's terms of reference, the terms of current Panel members expired in March 2017. If the board continues with a Data Strategy panel model, new members will need to be appointed.

Attachments

No.	Title	Page
A	DSEP - Final Report	47

Signatories

Authors	James Hudson - Principal Advisor Monitoring and Evaluation
Authorisers	Catherine Taylor - Manager Policy and Evaluation Brandi Hudson - Independent Maori Statutory Board CEO



Data Strategy Expert Panel Final Report

Item 10

James Hudson

Attachment A



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6.	Future work	11

Attachment A

A.



A. Mihi

E te kahui o te Poari Kaitiaki mo nga take Māori kei Tamaki Makaurau, tena koutou katoa.

Anei o matou whakaaro e pa ana ki nga tino kaupapa ataahua i tuhituhia e koutou.

The *Schedule of Issues of Significance for Māori in Tāmaki Makaurau* ('the IOS') and *The Māori Plan for Tāmaki Makaurau* ('the Māori Plan') were both bold and strategic. They not only identified the key dimensions that underpin Māori realities in contemporary Auckland but also constructed a pathway towards the future.

Our task was to measure the progress made since the two reports were released in 2012. To that end in the Māori Report 2016 we were able to employ measures that were known to be reliable and consistent with measures used in similar studies. But for a number of goals contained in the Māori Plan we were not able to call on established objective measures. Instead we used proxy measures or simply added a brief narrative.

Importantly the lack of a full set of measures to gauge progress across all goals in the Māori Plan is not a reason to abandon the goals. Instead our view is that strategic visioning is probably well ahead of measuring impacts; the challenge will be to create new indices that are measurable and at the same time relevant to Māori.

Meanwhile we are confident that the measures adopted in the 2016 Māori Report provide valid indicators of the current status of each priority area.

In our view the establishment of an independent Data Strategy Expert Panel has increased the capacity of the Board to know where a difference is being made and equally where any difference has yet to be determined. Ultimately the Board will want to know where resources and energies should be directed so that maximum benefits can be realised.

The Panel appreciated the opportunity to participate in this project and trust that our efforts will be useful to the Board. And we are grateful to the IMSB staff for their support, guidance, and technical assistance.

We trust that our efforts have been useful to the Board in the years ahead.

Kia maia



B. Background

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In 2015, the Board implemented its Data Strategy 2016-2020 (the 'Data Strategy') to guide its collection, analysis and interpretation of meaningful data to inform the Board's work programme, and assist with setting its strategic direction and priorities. The Data Strategy provides for a Data Strategy Expert Panel (the 'Panel'), a panel of experts to advise the Board on strategic direction and priorities for ensuring that the Board's research and data needs are identified and progressively met.

The Board established the Panel for a one year term pursuant to section 86(2) of the Local Government (Auckland Council) Act 2009 and in accordance with the Panel's terms of reference. For the term 2016-2017, the Panel members were:

- Sir Mason Durie (Principal Member)
- Liz MacPherson (Statistics New Zealand)
- Lucy Baragwanath (Auckland Council's Research, Investigation and Monitoring Unit)
- Darin Bishop (Te Puni Kōkiri, Wellington)
- Associate Professor Tracey McIntosh (Ngā Pae o te Māramatanga)
- Dr Polly Atatoa-Carr (National Institute of Demographic & Economic Analysis),
- Dr Andrew Sporle (University of Auckland)
- Dr Te Kani Kingi (Massey University).

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A key task of the Panel was to provide strategic advice on the implementation of the Board's Data Strategy.

During 2016, the Panel met on 2 March and 14 July. It is noted that the Panel's planned meeting for 15 November 2016 was cancelled due to the Wellington earthquake.

At its first meeting on 2 March 2016, the Panel identified several key focus areas for potential development to support the Board's implementation of its Data Strategy. This report highlights those areas and outlines some key outputs, outcomes and achievements that have resulted from the Panel's strategic advice on each of those areas. This report also flags areas of potential development for the future.



C. Summary of Achievements

Priority	Key Achievement	Key Results
1. Knowledge Transfer (Sector Updates)	The Board has received ongoing, in-depth and real-time intelligence to inform its advocacy and work programme.	<ul style="list-style-type: none"> • The Board's evaluation work programme was informed by real-time and relevant information that directly related to the Board's priorities. • Organisations with which members were associated received valuable information to inform their priorities and strategic direction.
2. Schedule of Issues of Significance & Māori Plan	The Board's key documents are being updated and informed by new, cutting-edge data developments.	<ul style="list-style-type: none"> • The Board is updating the IOS and Māori Plan to leverage off these developments. The update will consider new data and data approaches, and synthesis research undertaken to date to inform this work.
3. The Māori Report 2016	The Board has produced the first Māori values-based report of data on wellbeing of all Māori in Tāmaki Makaurau.	<ul style="list-style-type: none"> • The Māori Report's information and insights enables evidence-based advocacy for the Board going forward. • The Board's policy team are equipped with key evidence to draft council committee briefings for Board members and to advocate to council management in regards to their policy, planning, statutes and decision-making processes to achieve Maori outcomes. • By using the report as a platform, the Board is better placed to lever partnerships with Council, central government and other relevant organisations to improve outcomes for Māori in Tāmaki Makaurau and explore potential opportunities going forward.
4. Measuring Māori Contribution	The scoping and implementation of a distinctive and novel approach to measuring Māori development – a world first.	<ul style="list-style-type: none"> • A scoping study was completed for an approach to measure Māori contribution, including a process by which a contribution measurement framework may be developed. • The process aligns with the Board's IOS and Maori Plan and provides a



		<p>forward work-plan to develop ‘contribution measures’ and report on the framework.</p> <ul style="list-style-type: none"> • Auckland Council is piloting the study on a specific ‘contribution topic’, namely measuring contributions of Māori SMEs to Tāmaki Makaurau.
<p>5. Integrated Data Infrastructure (IDI) Pilot Project</p>	<p>The Board is implementing the first IDI-related project focusing on data specific to all Māori in Tāmaki Makaurau.</p>	<ul style="list-style-type: none"> • The IDI pilot project resulted in an IMSB Data Capability Assessment Report and a completed Statistics New Zealand Microdata Application. • The application covers rangatahi and Māori business-specific data capable of supporting 20 of the current Māori Plan indicators (primarily in the cultural and social outcome domains). • An outcome has been a (potentially ongoing) relationship with the University of Auckland’s Centre of Methods and Policy Application in the Social Sciences (‘COMPASS’) to collaborate to extract the relevant data. • A second phase of work will also utilise the Board’s data visualisation tool to present the data. The extracted data will also, to the extent possible, be integrated with the Board’s Māori Report data.



1. Knowledge Transfer

Key Achievement: The Board has received ongoing, in-depth and real-time intelligence to inform its advocacy and work programme.

Panel members provided valuable information and updates concerning current and proposed data innovations relevant to Māori in Tāmaki Makaurau. Updates related to organisations and networks such as Statistics New Zealand, Council's *Research, Evaluation and Monitoring Unit* (RIMU), Te Puni Kōkiri, Ngā Pae o te Māramatanga, National Institute of Demographic & Economic Analysis (NIDEA), Te Mana Rāraunga (the Māori data sovereignty network), the University of Auckland and Te Whare Wānanga of Awanuiārangi. This information was invaluable during the Board's implementation of its Data Strategy, and its wider advocacy.

Strategic advice

The Panel contributed knowledge and updates on a range of key Māori focus areas, including the following:

- New data visualisation software particularly relevant to iwi/Maori organisations that enables data to be viewed from a strengths-based approach (rather than deficit based approach).
- Releases of data and reports useful for Māori, for example, SUPERU's reports on whānau and family wellbeing, RIMU's report on Tamariki Māori in Tāmaki Makaurau, and Massey University's report on flourishing whanau and associated markers.
- Various Māori projects with Statistics New Zealand to pilot Māori-specific data innovations, for example, GIS project using iwi validated rohe boundaries.
- Whanau Ora monitoring models, measures and the operation of commissioning agencies.
- Partnership groups with Crown ministers and iwi leaders to shape and review data policy.
- Catalyst projects concerning Māori social licence, data transfer, and tikanga aspects around data and Māori populations.
- Feedback and highlights from the various data hui hosted by the Minister of Finance and Minister of Statistics.
- Updates on the Data Future Partnership designed to explore the potential to share New Zealand data.
- Consultation on Statistics New Zealand's statistical standards for iwi.
- Development of the 2018 Census and *Te Kupenga*, the Māori Social Survey.
- Relevant Māori data releases, including *Te Umanga Māori*, statistics on Māori economic growth and the first report to include Māori small to medium enterprises.
- Reports and data releases that have a Māori component, such as household tenure data.

Key Results

The Board's evaluation work programme was informed by real-time and relevant information that directly related to the Board's priorities.

Organisations with which members were associated received valuable information to inform their priorities and strategic direction.



2. The Schedule of Issues of Significance & Māori Plan

Key Achievement: The Board's key documents are being updated and informed by new, cutting-edge data developments.

The Board's purpose is to assist the council to make decisions, perform functions and exercise powers by, inter alia, promoting issues of significance for mana whenua groups and mataawaka of Tamaki Makaurau. Two of the Board's key working documents are its IOS and Māori Plan.

Strategic advice

The Panel discussed the following with respect to the IOS and the Māori Plan:

- The Tāmaki Makaurau socio-political landscape has changed (and continues to change) since the IOS and Māori Plan were developed. For example, in the Treaty settlement space. Other socio-economic issues have also become more prominent, for example, Māori housing. Updating the IOS/MP will enable these recent developments to be captured and factored into the Board's advocacy.
- Significant developments have occurred since the IOS and Māori Plan were developed. Statistics New Zealand has released *Te Kupenga*, its Māori social survey (which includes Māori specific data on te reo Māori and marae); Mana whenua, Māori organisations and Te Puni Kokiri have completed advanced work in developing Māori-specific wellbeing frameworks with indicators that are more relevant to Mana whenua and Māori (for example, whānau ora and marae wellbeing measures).
- The Iwi Leaders Data Group and Te Mana Raraunga (the Māori Data Sovereignty Network) are advocating directly with central government (including Treasury and Statistics New Zealand) to collect, release and analyse data more relevant to Mana whenua and Māori organisations.

Key Results

The Board is updating the IOS and Māori Plan to leverage off these developments. The update will consider new data and data approaches, and synthesis research undertaken to date to inform this work.

3. The Māori Report for Tāmaki Makaurau 2016

Key Achievement: The Board has produced the first Māori values-based report of data on wellbeing of all Māori in Tāmaki Makaurau.

Late last year the Board published *The Māori Report for Tāmaki Makaurau* ('the Māori Report'). A comprehensive research document, the report takes a Māori values-based approach to tracking the greatest potential for social, economic, cultural and environmental benefits for Māori living in Tāmaki Makaurau - Auckland. The Board collaborated with RIMU and a Māori data specialist to bring together a broad range of data to measure the extent to which Māori aspirations contained in the Māori Plan are being achieved.

Strategic advice

The Panel provided strategic advice at various touch-points throughout the Māori Report's production:

- Feedback following a presentation by consultants on the (then) proposed Reporting Framework concerning the context for the Māori Report, criteria for determining headline indicators, potential headline indicators, design considerations for the report and the potential use of targets. This feedback was incorporated into the consultants' final



recommendations on the report and these recommendations guided the Māori Report's production.

- Panel members championed and facilitated access to data used in the report.
- During the report's production, some Panel members quality assured the quantitative and qualitative data analyses contained in drafts of the report.
- Principal Member, Sir Mason Durie, contributed an introductory section to the Māori Report on behalf of the Panel. He also provided commentary on the report's 'Māori contribution' section.
- Panel members peer-reviewed the penultimate draft report.
- Panel members attended and supported the report's international launch at the University of Auckland. Principal Member, Sir Mason Durie, also spoke to the report and provided video comment for future communications purposes.

Key Results

The Māori Report's information and insights enables evidence-based advocacy for the Board going forward. The Board's policy team are equipped with key evidence to draft council committee briefings for Board members and to advocate to council management in regards to their policy, planning, statutes and decision-making processes to achieve Maori outcomes.

By using the report as a platform, the Board is better placed to lever partnerships with Council, central government and other relevant organisations to improve outcomes for Māori in Tāmaki Makaurau and explore potential, future opportunities.

4. Measuring Māori contribution to Tāmaki Makaurau

Key Achievement: The scoping and implementation of a distinctive and novel approach to measuring Māori development – a world first.

At its first meeting, the Panel queried whether the Board's *Evaluation and Monitoring Framework* provides for measuring the *value* or *contribution* that Māori make to Tāmaki Makaurau. They recognised that there is widespread recognition of this contribution, however, its depth and breadth is not yet clearly understood or able to be articulated to key stakeholders. The Panel also noted an increasing focus on measuring the wellbeing of Māori in Tāmaki Makaurau to inform decision-making and investment.

Consultants, EY Tahī, were engaged to scope the study to build understanding on how Māori contribution can be captured in a way that helps to change perceptions and maximise future contributions.

Strategic advice

Panel members supported this work by:

- Facilitating exploratory meetings with central government officials (including the Office of the Prime Minister, Treasury, Te Puni Kokiri, Statistics New Zealand) and Auckland Council to gauge support for a project aimed at measuring the contribution that Māori make to Tāmaki Makaurau. All agencies showed support in principle for the approach.
- Providing guidance that *scoping* an approach to measuring the contribution that Māori make to Tāmaki Makaurau was a pragmatic first step.



- Identifying a long term goal of providing access to information and data that the Board/council currently cannot access and identifying, and connecting the Board with other agencies undertaking related work or potentially required to complete this work.
- Providing feedback on a presentation by consultants to inform the Board's scoping of the study, including:
- References to review local and international literature on wellbeing, contribution, and measurement approaches.
- Identifying locally, existing frameworks and data collection activities available to develop a contribution framework.
- Insight into the data that would be required to support a contribution framework.
- Ways in which Panel members could champion and socialise the study amongst their respective organisations.
- Some Panel members participated in the stakeholder engagement undertaken by consultants to scope the study, including key stakeholder interviews and a workshop.

Key Results

A scoping study was completed for an approach to measure Māori contribution, including a process by which a contribution measurement framework may be developed.

The process aligns with the Board's IOS and Maori Plan and provides a forward work-plan to develop 'contribution measures' and report on the framework.

Auckland Council is piloting the study on a specific 'contribution topic', namely measuring contributions of Māori SMEs to Tāmaki Makaurau.

5. IDI Pilot Project

Key Achievement: The Board is implementing the first IDI-related project focusing on data specific to all Māori in Tāmaki Makaurau.

Statistics New Zealand's Integrated Data Infrastructure ('IDI') combines information from a range of organisations (such as the Ministry of Health, Ministry of Education and the IRD) along with key surveys, such as the Census and Te Kupenga (the Māori Social Survey) to provide insights to improve social and economic outcomes for New Zealand. IDI (and other related) data is useful to inform the Board's priorities.

Strategic advice

The Panel provided strategic advice with guidance on an approach to utilise the IDI for Board purposes which included:

- A review of official data held by agencies connected to the IDI.
- A review of official data not currently available within the IDI but useful to the Board.
- An assessment of the Board's current data capability (including training) required to engage with the IDI and other prioritised official databases.
- Technical advice to develop a proposal to submit to Statistics New Zealand to pilot the IDI on a Māori-specific project focused on Tāmaki Makaurau.



Key Results

The IDI pilot project resulted in an IMSB Data Capability Assessment Report and a completed Statistics New Zealand Microdata Application.

The application covers rangatahi and Māori business-specific data capable of supporting 20 of the current Māori Plan indicators (primarily in the cultural and social outcome domains).

An outcome has been a (potentially ongoing) relationship with the University of Auckland's Centre of Methods and Policy Application in the Social Sciences ('COMPASS') to collaborate to extract the relevant data.

A second phase of work will present the data using the Board's data visualisation tool. The extracted data will also, to the extent possible, be integrated with the Board's Māori Report data.

6. Future work

The Panel raised useful points to consider for future data-related work. Some discussion points were:

- Whether the Board has an idea of data sets Tāmaki Māori are currently using and where these may be held.
- That urban Maori organisations can make a significant contribution in terms of data sets they are accessing and collecting. The Panel was not certain of the wider data sets that Māori organisations such as Te Pou Matakana and Waipereira may be utilising.
- There are many outcomes indicators frameworks applicable to Tāmaki Māori. However, it is not clear how each links with the other, if at all. A more integrated, Auckland-wide approach may be useful.
- Iwi and Māori organisations are concerned at not knowing what data is available and how they can access it. Māori organisations also do not have the capacity to undertake data collections that may be particularly useful for them.
- There is a gap in the way Māori and government agencies are talking to each other in terms of *what* and *how* they are collecting data to inform the indicators and measures developed by Māori.



Safeswim Project Presentation

File No.: CP2017/12880

Recommendation/s

That the Independent Māori Statutory Board:

- a) receives this report on upgrading the Safeswim programme

Purpose

1. Andrew Schollum from Martin Jenkins (Lead for Natural Resources), Grant Barnes (Licensing and Compliance) and Craig Mcilroy (Healthy Waters) both from Auckland Council will be providing a presentation (which will be available at the meeting) for this project covering the following:
 - Where the project came from and what its objectives are
 - What is planned and will be in place by 1 November (a predictive forecast of water quality for Auckland's beaches),
 - How the project will evolve over time (growing beyond water quality to pick up other aspects of beach safety), and
 - How the project ties in to CANOPY and both 'Healthy Waters' and Watercare's programmes for addressing the issues that are causing sewage overflows.
2. An overview of their presentation is outlined in Attachment A.

Attachments

No.	Title	Page
A	Upgrading the Safeswim programme	61

Signatories

Authors	Awhina Kanohi - Senior Executive Advisor
Authorisers	Brandi Hudson - Independent Maori Statutory Board CEO



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Upgrading the Safeswim programme

Auckland Council and Watercare are collaborating to upgrade beach water quality monitoring and reporting

Water quality at Auckland's beaches

Monitoring programmes have been in place at beaches across Auckland for the past 18+ years. This monitoring shows that water quality at Auckland beaches is generally good, but that exceedances of water quality standards can and do occur:

- One of the main risks to bathing beach water quality occurs during heavy rainfall when wastewater networks can become overwhelmed by stormwater and groundwater resulting in overflows to rivers and the coast.
- Wet weather events also carry a first flush of stormwater runoff which can be laden with contaminants, both solid and dissolved and including litter and animal faeces. The effects of such first flush events on coastal waterways and beaches are worst after long dry spells.
- During fine weather there are typically few problems. Blockages in wastewater pipes can, however, cause overflows.

Wastewater overflows can have impacts on the ora and mauri of te taiao in Tāmaki Makaurau, and make it unhealthy or risky for people to swim or collect kai moana.

Lifting Safeswim to international best practice

Auckland council's current monitoring and reporting programme, Safeswim, complies with New Zealand's Microbiological Water Quality Guidelines for Recreational Areas, but the New Zealand guidelines were published in 2003 and are now out of step with international practice.

Auckland Council and Watercare are working together to upgrSafeswim. Once the upgrades are complete, Safeswim will provide a platform for safeguarding Manaakitanga and enabling Kaitiakitanga.

In essence we are moving from a system of single weekly testing – providing static snapshots – to a dynamic modelling and forecasting approach, which will allow beach users to make informed decisions on when and where to go swimming:

- The old system made judgements about beach safety based on the results of samples that took 1-2 days to analyse. Once made, those judgements stood until the next sampling run, meaning that a beach could be classified as "safe" on the basis of monitoring results that were up to a week old. Only in cases where significant exceedances were detected would subsequent daily retests be carried out.
- The new system predicts the risk of water quality issues based on rainfall, tide, wind direction and other factors that are associated with the generation and movement of contaminants. These predictions are then validated by high-density sampling following rain events to ensure they give a reliable indication of real contamination.





- The new system will also capture data from real-time sensors and include a manual override that ensures the public are immediately informed of emergencies or unpredictable events that lead to contamination.
- The predictions will be communicated to the public via electronic channels (responsive website, email and twitter alerts) and on-beach signage where possible.

Addressing the cause of contamination

Auckland Council and Watercare are working collaboratively to develop this system, and will use the information it generates to inform decision-making on the maintenance and development of Auckland's water management systems.

The issues causing water quality problems are complex and technical, and vary from place to place – problems in the Manukau Harbour are very different to those on the North Shore, and a very different management response is required in rural Auckland to address issues caused by failing septic tanks than in the centre of urban Auckland to modernise old wastewater networks.

Long term, the council has a programme of research under way to find what is causing contamination and how to prevent sewage entering our waterways. Overall, a significant programme of investment in infrastructure will be required to safeguard and improve the health and safety of Auckland's rivers, estuaries, harbours and beaches.

Next steps – feedback from the IMSB

The upgraded Safeswim programme will be ready for launch in time for 1 November 2017 – the beginning of the next summer swimming season.

The version of Safeswim we launch on 1 November 2017 will provide a base to grow from – it will continue to evolve after it is launched. Safeswim should be thought of as a step on the path towards an integrated platform of public advice on a broad range of safety issues at Auckland's beaches, swimming spots and coastal environments.

Prior to launching the first version of the platform we would like to hear from you

- what information and alerts you would like to see added to the Safeswim platform as it develops, and
- what data-gathering methods you would like to see picked up by the programme (i.e. mātauranga).

If it is technically possible to include this information in the Safeswim platform by 1 November we will. If we can't, we will use your feedback to help establish the steps required after 1 November to further develop the programme.





Exclusion of the Public: Local Government Official Information and Meetings Act 1987

That the Independent Māori Statutory Board:

- a) exclude the public from the following part(s) of the proceedings of this meeting.

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution follows.

This resolution is made in reliance on section 48(1)(a) of the Local Government Official Information and Meetings Act 1987 and the particular interest or interests protected by section 6 or section 7 of that Act which would be prejudiced by the holding of the whole or relevant part of the proceedings of the meeting in public, as follows:

C1 Māori Economic Development

Reason for passing this resolution in relation to each matter	Particular interest(s) protected (where applicable)	Ground(s) under section 48(1) for the passing of this resolution
The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.	s7(2)(b)(ii) - The withholding of the information is necessary to protect information where the making available of the information would be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information. The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.	s48(1)(a) The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.

C2 Update: Independent Assessment of Te Toa Takitini and Māori Outcomes Projects and Related Expenditure in Financial Year 2015-16

Reason for passing this resolution in relation to each matter	Particular interest(s) protected (where applicable)	Ground(s) under section 48(1) for the passing of this resolution
The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.	s7(2)(h) - The withholding of the information is necessary to enable the local authority to carry out, without prejudice or disadvantage, commercial activities. In particular, the report contains	s48(1)(a) The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.

C3 Council Procurement - Māori Outcomes

Reason for passing this resolution in relation to each matter	Particular interest(s) protected (where applicable)	Ground(s) under section 48(1) for the passing of this resolution
The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.	s7(2)(h) - The withholding of the information is necessary to enable the local authority to carry out, without prejudice or disadvantage, commercial activities. The public conduct of the part of the meeting would be likely to result	s48(1)(a) The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.



	in the disclosure of information for which good reason for withholding exists under section 7.	
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