



I hereby give notice that an ordinary meeting of the Independent Māori Statutory Board will be held on:

Date: Monday, 3 December 2018
Time: 10.00am
Meeting Room: Ground Floor
Venue: 16 Viaduct Harbour Avenue
Auckland

Independent Māori Statutory Board

OPEN AGENDA

MEMBERSHIP

Chairperson	David Taipari
Deputy Chairperson	Glenn Wilcox
Members	Renata Blair
	James Brown
	Hon Tau Henare
	Terrence Hohneck
	Tony Kake
	Dennis Kirkwood
	Liane Ngamane

(Quorum members)

David Taipari
Chairperson

3 December 2018

Contact Telephone: 021 818 301
Email: brandi.hudson@imsb.maori.nz
Website: www.imsb.maori.nz

Note: The reports contained within this agenda are for consideration and should not be construed as Council policy unless and until adopted. Should Members require further information relating to any reports, please contact the Chief Executive Officer.



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1 Apologies

At the close of the agenda no apologies had been received.

2 Declaration of Interest

Members are reminded of the need to be vigilant to stand aside from decision making when a conflict arises between their role as a member and any private or other external interest they might have.

3 Confirmation of Minutes

That the Independent Māori Statutory Board:

- a) confirm the ordinary minutes of its meeting, held on Monday, 1 October 2018, including the confidential section, as a true and correct record.

4 Extraordinary Business

Section 46A(7) of the Local Government Official Information and Meetings Act 1987 (as amended) states:

“An item that is not on the agenda for a meeting may be dealt with at that meeting if-

- (a) The local authority by resolution so decides; and
- (b) The presiding member explains at the meeting, at a time when it is open to the public,-
 - (i) The reason why the item is not on the agenda; and
 - (ii) The reason why the discussion of the item cannot be delayed until a subsequent meeting.”

Section 46A(7A) of the Local Government Official Information and Meetings Act 1987 (as amended) states:

“Where an item is not on the agenda for a meeting,-

- (a) That item may be discussed at that meeting if-
 - (i) That item is a minor matter relating to the general business of the local authority; and
 - (ii) the presiding member explains at the beginning of the meeting, at a time when it is open to the public, that the item will be discussed at the meeting; but
- (b) no resolution, decision or recommendation may be made in respect of that item except to refer that item to a subsequent meeting of the local authority for further discussion.”



2017 – 2018 Financial Figures Updated

File No.: CP2018/23264

Ngā tūtohunga / Recommendation/s

That the Independent Māori Statutory Board:

- a) receives the report 2017 – 2018 Financial Figures Updated
- b) approves the amended monthly figures outlined in Table 1.

Te take mō te pūrongo / Purpose of the report

1. To advise the board of the corrected figures for 2017 – 2018.

Whakarāpopototanga matua / Executive summary

2. Auckland Council recently advised the Board secretariat of errors it made to the Board's monthly financial reports since November 2017 outlined in Table 1 below related to manual accruals. This resulted in a total budget spend of 92.4% for the FY 2017/18 and not 98.5% that was reported in the June 2018 report to the Board.
3. The total underspend for FY 2017/18 was therefore \$225,960 and not \$43,460. The Annual Board Budget is \$2 956 000 less \$2 730 040 = \$225, 960.
4. It was discovered that manual accruals had not been accounted correctly by council.
5. This caused inaccurate postings due to some manual accruals being double counted and therefore overstated. After working closely with the Auckland Council – Corporate Finance team, we have reconciled the errors and the correct total year to date figures are presented in Table 1 below.
6. Auckland Council has now rectified their payment errors made to the Board's payment of invoices.

TABLE 1

	Reported YTD	Actual YTD
Nov-17	\$1,071,909	\$1,099,340
Dec-17	\$1,297,835	\$1,285,750
Jan-18	\$1,475,610	\$1,463,486
Feb-18	\$1,676,680	\$1,664,556
Mar-18	\$1,884,135	\$1,911,527
Apr-18	\$2,053,494	\$2,021,709
May-18	\$2,512,961	\$2,358,673
Jun-18	\$2,912,540	\$2,730,040



Ngā koringa ā-muri / Next steps

7. We have updated our end of month process to enable an extra level of monitoring of the figures we receive from Auckland Council. This due process was created based on discussions with Corporate Finance and Audit NZ.

Ngā tāpirihanga / Attachments

There are no attachments for this report.

Ngā kaihaina / Signatories

Authors	Kimiora Brown - Executive Finance and Office Manager
Authorisers	Brandi Hudson - Independent Māori Statutory Board CEO



Financial Management Report September 2018

File No.: CP2018/23267

Ngā tūtohunga / Recommendation/s

That the Independent Māori Statutory Board:

- a) receives the Financial Management Report to 30 September 2018.

Te take mō te pūrongo / Purpose of the report

1. The purpose of this report is to present the Independent Māori Statutory Board's (the Board) financial position as at 30 September 2018.

Whakarāpopototanga matua / Executive summary

2. The figures presented are exclusive of GST. The budget has been phased evenly over 12 months however, as the secretariat schedules the work to meet the Board's work plan, variances may occur. This report includes a visual representation of the Month to Date (MTD) spend and Year to Date (YTD) spend against budget.
3. Total expenditure is tracking slightly under budget at 21.9%.
4. The focus for August and September has been on planning, scoping and engagement of contractors for the implementation of the Board's strategic priorities for this financial year.

Ngā tāpirihanga / Attachments

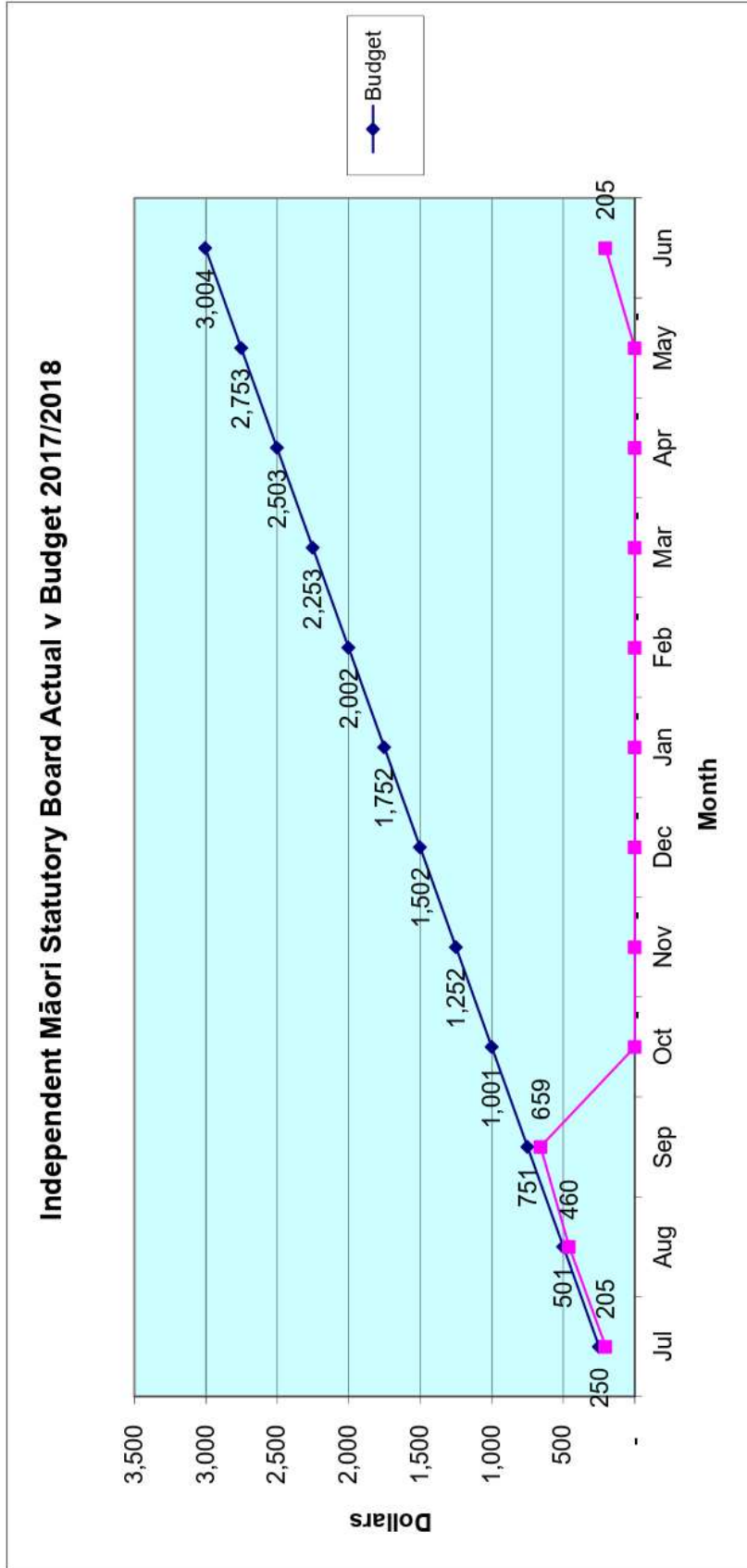
No.	Title	Page
A	Financial Management Report Sept 2018	13
B	Actual vs Budget	15
C	MTD Sept	16
D	YTD Sept	17

Ngā kaihaina / Signatories

Authors	Kimiora Brown - Executive Finance and Office Manager
Authorisers	Brandi Hudson - Independent Māori Statutory Board CEO

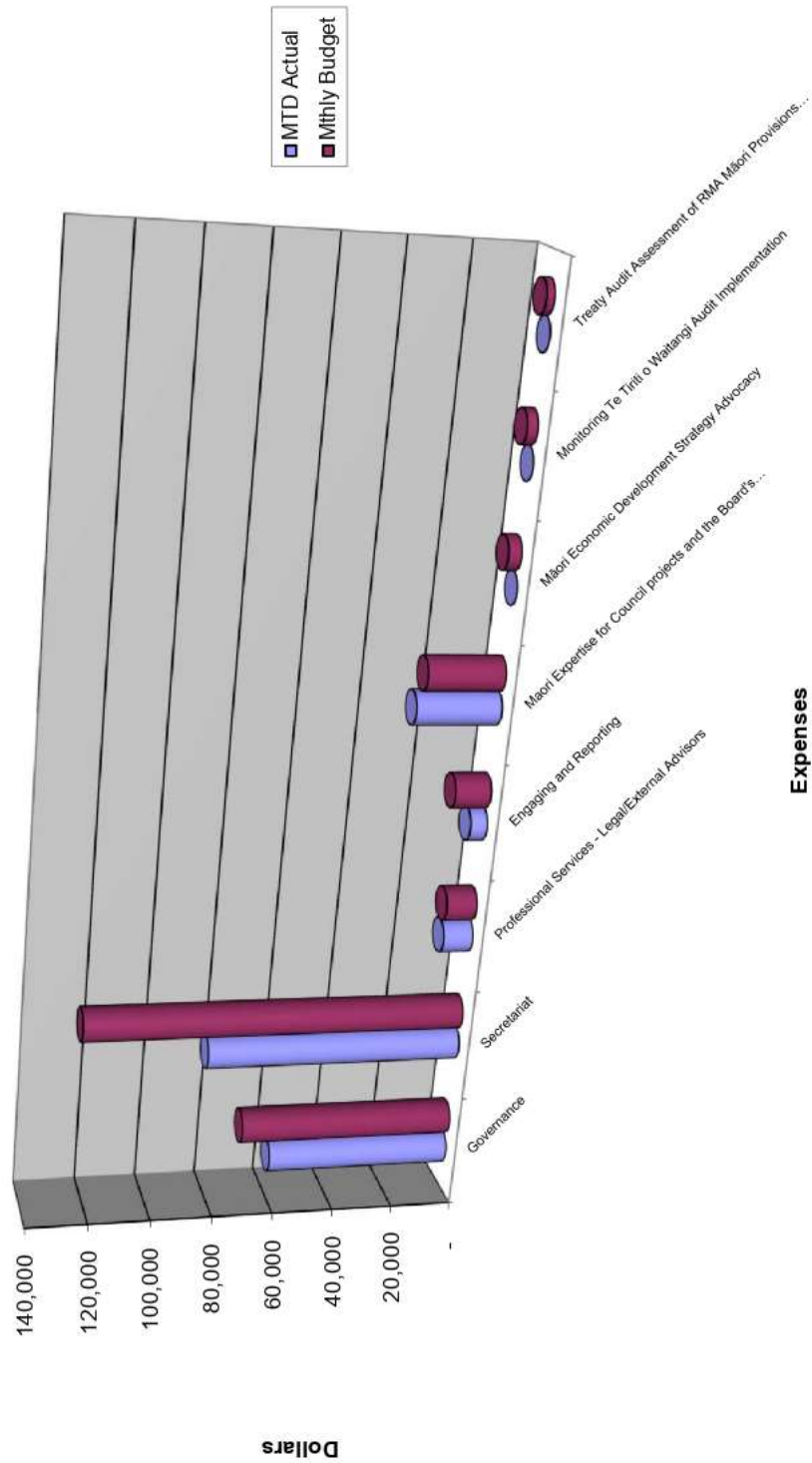


Financial Report for September 2018										
	Notes	Annual Budget Excl GST	Mthly Budget	Sep Expenses	Variance	% Variance	Previous YTD	Total YTD Sep 2018	Budget Remaining	% total budget
Governance										
Board Remuneration	1	740,760	61,730	56,564	5,166	8.4%	127,268	183,832	556,928	24.8%
Expense Reimbursement		56,000	4,667	810	3,857	82.6%	2,328	3,138	52,862	5.6%
Training		42,000	3,500	2,784	716	20.4%	1,806	4,590	37,410	10.9%
Total Governance Expenses		838,760	69,897	60,158	9,739	13.9%	131,402	191,560	647,200	22.8%
Secretariat										
Temporary support				0				49,791		
Salary Expenses				83,303			170,450	253,753		
Totals to be covered by Secretariat Salaries		1,365,974	113,831	83,303	30,528	26.8%	220,241	303,544	1,062,430	22.2%
Office		119,000	9,917	12,599	-2,682	-27.0%	34,507	47,106	71,894	39.6%
Total Secretariat Expenses		1,484,974	123,748	95,901	27,846	22.5%	254,748	350,650	1,134,324	23.6%
Professional Services										
Legal	2	60,000	5,000	9,814	(4,814)	-96.3%	-	9,814	50,186	16.4%
Planning experts for monitoring Maori Provisions		60,000	5,000	-	5,000	100.0%	-	-	60,000	0.0%
Engagement & Reporting to Maori & Stakeholders		140,000	11,667	5,431	6,236	53.4%	23,244	28,675	111,325	20.5%
Total Professional Services		260,000	21,667	15,245	6,422	29.6%	23,244	38,489	221,511	14.8%
Work Program										
Maori Expertise for Council projects and the Board's strategic priorities		300,000	25,000	27,463	(2,463)	-9.9%	43,496	70,959	229,041	24%
Maori Economic Development Strategy Advocacy		50,000	4,167	-	4,167	100.0%	7,500	7,500	42,500	15%
Monitoring Te Tiriti o Waitangi Audit Implementation		40,000	3,333	-	3,333	100.0%	-	-	40,000	0%
Treaty Audit Assessment of RMA Maori Provisions and Monitoring of Audit Implementation		30,000	2,500	-	2,500	100.0%	-	-	30,000	0%
Total Operating Expenditure		3,003,734	250,311	198,767	51,544	20.6%	460,390	659,157	2,344,577	21.9%
Notes:										
	1	Board remuneration subject to any remuneration review as applied to council elected members.								
	2	In addition to the direct funding for Maori Specialist Expertise for Council Projects, \$130,000 will be held within council's budget with an agreed sign-off process between council and the IMSB to ensure there is no duplication of effort between the two organisations.								





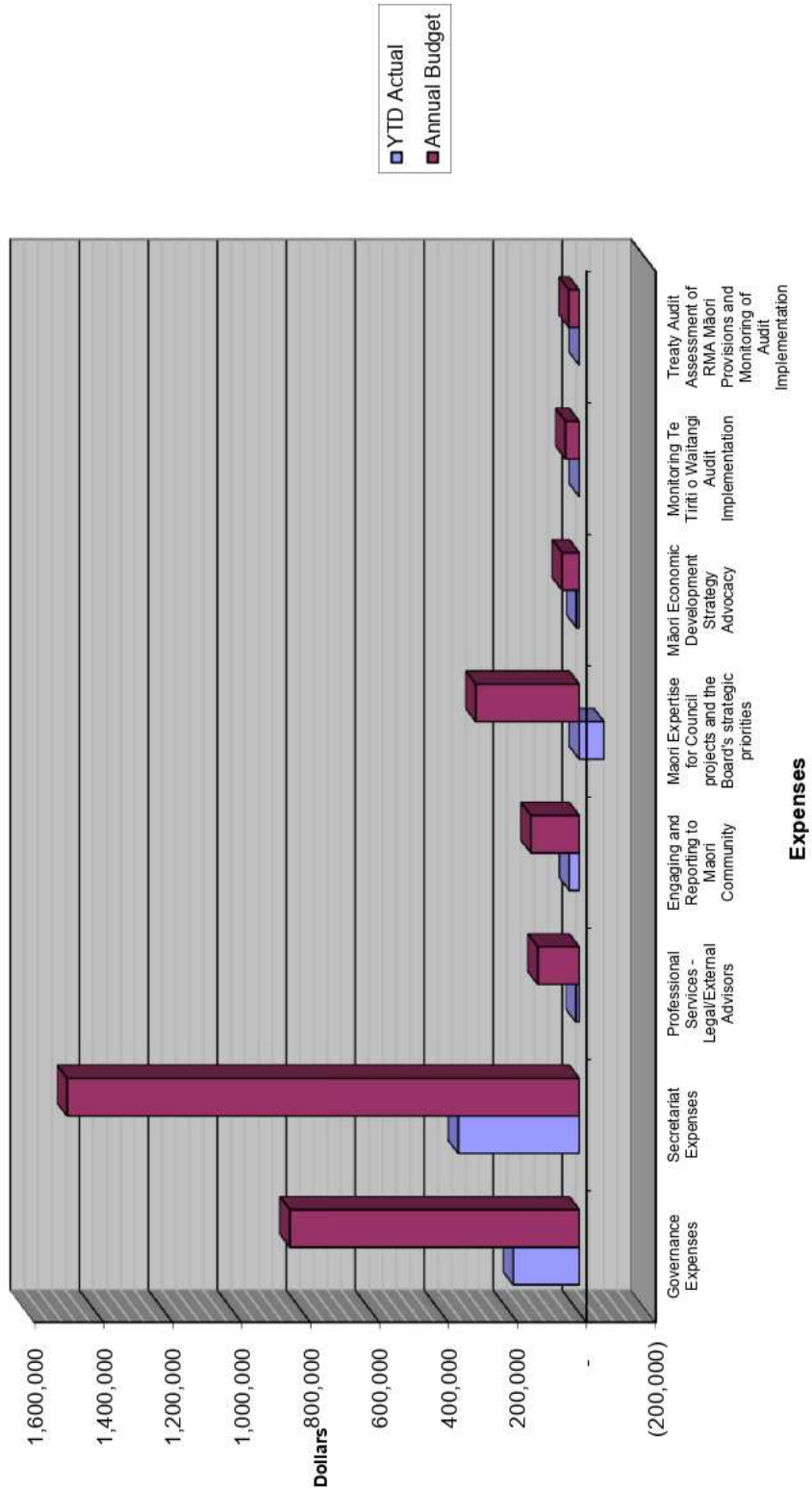
Independent Māori Statutory Board
Month to Date @ 30 September 2018
(FYE June 2019)



Expenses



**Independent Māori Statutory Board
Year to Date @ 30 September 2018**
(FYE June 2019)





Financial Management Report October 2018

File No.: CP2018/23277

Item 7

Ngā tūtohunga / Recommendation/s

That the Independent Māori Statutory Board:

- a) receives the Financial Management Report to 31 October 2018.

Te take mō te pūrongo / Purpose of the report

1. The purpose of this report is to present the Independent Māori Statutory Board's (the Board) financial position as at 31 October 2018.

Whakarāpopototanga matua / Executive summary

2. The figures presented are exclusive of GST. The budget has been phased evenly over 12 months however, as the secretariat schedules the work to meet the Board's work plan, variances may occur. This report includes a visual representation of the Month to Date (MTD) spend and Year to Date (YTD) spend against budget.
3. Total expenditure is tracking under budget at 26%

Ngā tāpirihanga / Attachments

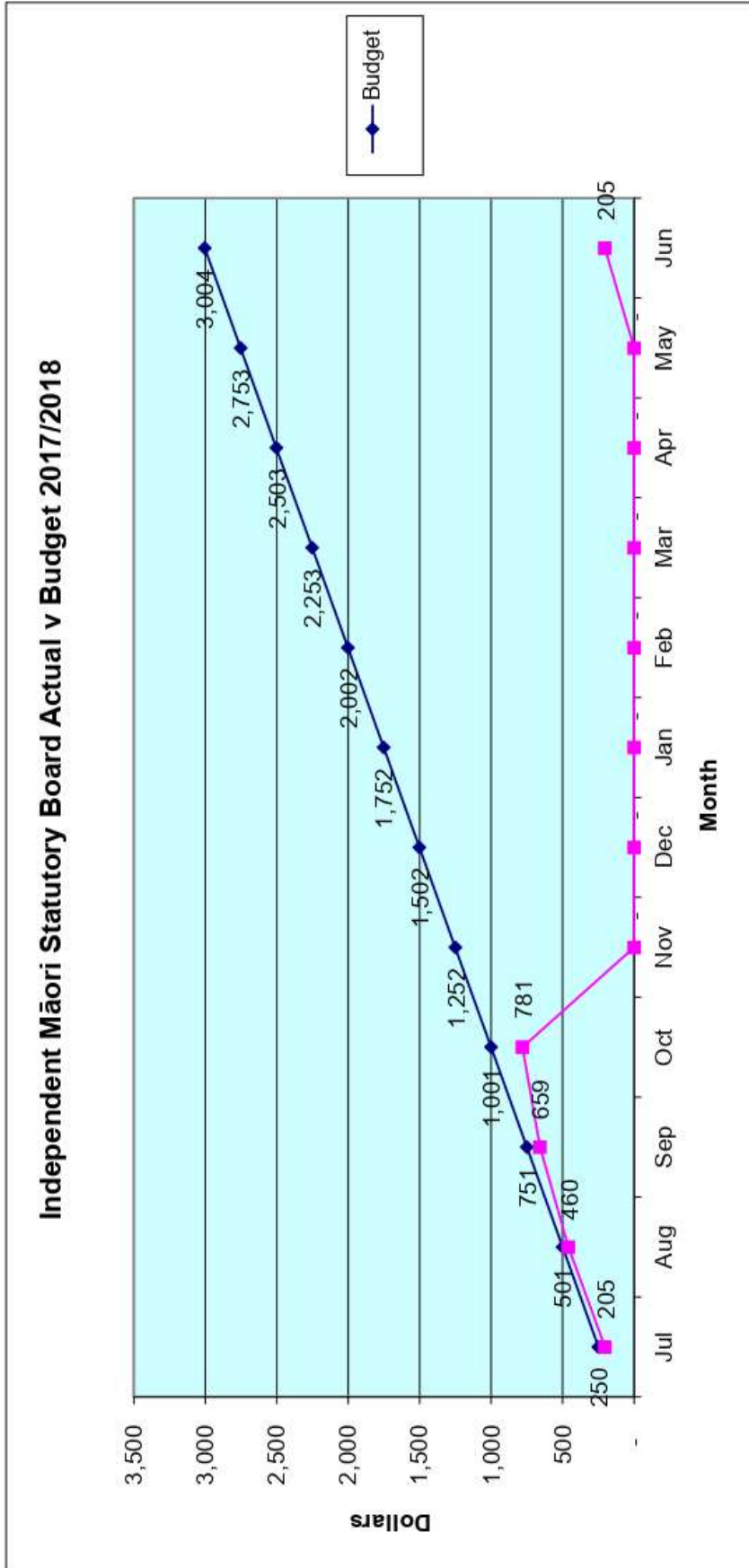
No.	Title	Page
A	Financial Management Report 31 Oct 2018	21
B	Actual vs Budget	23
C	MTD Oct	25
D	YTD Oct	27

Ngā kaihaina / Signatories

Authors	Kimiora Brown - Executive Finance and Office Manager
Authorisers	Brandi Hudson - Independent Māori Statutory Board CEO

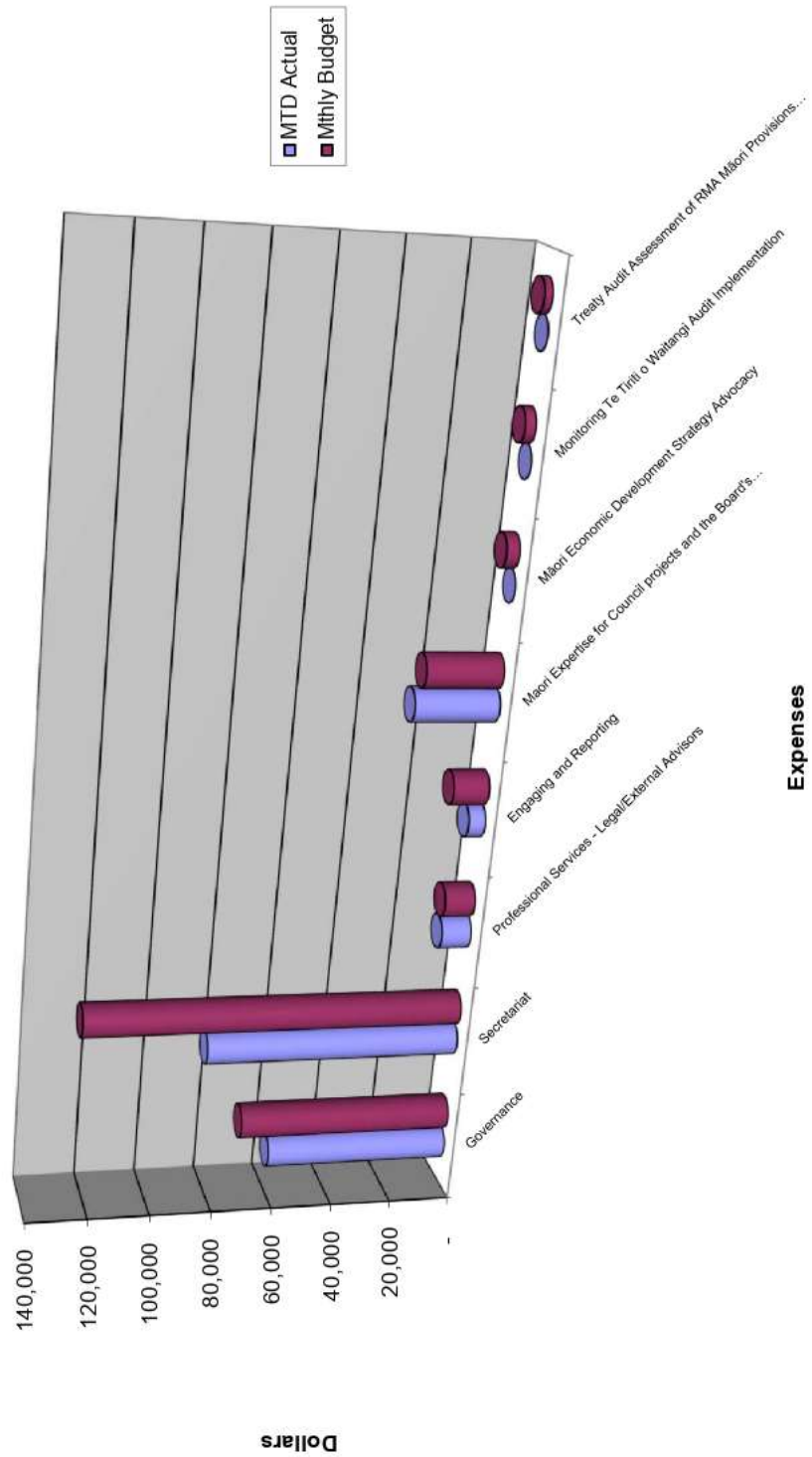


Financial Report for October 2018									
Notes	Annual Budget Excl GST	Mthly Budget	Oct Expenses	Variance	% Variance	Previous YTD	Total YTD Oct 2018	Budget Remaining	% total budget
Governance									
1	740,760	61,730	65,048	-3,318	-5.4%	183,832	248,661	491,879	33.6%
	56,000	4,667	3,186	1,480	31.7%	3,138	6,324	49,676	11.3%
	42,000	3,500	-2,784	6,284	179.6%	4,590	1,806	40,194	4.3%
	838,760	69,897	65,450	4,446	6.4%	191,560	257,010	581,750	30.6%
Secretariat									
			-950			49,791	48,840		
			94,313			253,753	348,065		
	1,365,974	113,831	93,862	20,469	18.0%	303,544	396,006	969,068	29.1%
			(20,048)	29,965	302.2%	47,106	27,058	91,942	22.7%
	1,484,974	123,748	73,314	50,434	40.8%	350,650	423,963	1,061,011	28.6%
Professional Services									
2	60,000	5,000	(1,280)	6,280	125.6%	9,814	8,534	51,466	14.2%
	60,000	5,000	-	5,000	100.0%	-	-	60,000	0.0%
	140,000	11,667	(5,011)	16,678	143.0%	28,675	23,664	116,336	16.9%
	260,000	21,667	(6,291)	27,968	129.0%	38,489	32,198	227,803	12.4%
Work Program									
	300,000	25,000	(10,458)	35,458	141.8%	70,959	60,501	238,499	20%
	50,000	4,167	-	4,167	100.0%	7,500	7,500	42,500	15%
	40,000	3,333	-	3,333	100.0%	-	-	40,000	0%
	30,000	2,500	-	2,500	100.0%	-	-	30,000	0%
	3,003,734	250,311	122,016	128,296	51.3%	659,157	781,172	2,222,562	26.0%
Notes									
	1	Board remuneration subject to any remuneration review as applied to council elected members.							
	2	In addition to the direct funding for Maori Specialist Expertise for Council Projects, \$130,000 will be held within council's budget with an agreed sign-off process between council and the IMSB to ensure there is no duplication of effort between the two organisations.							





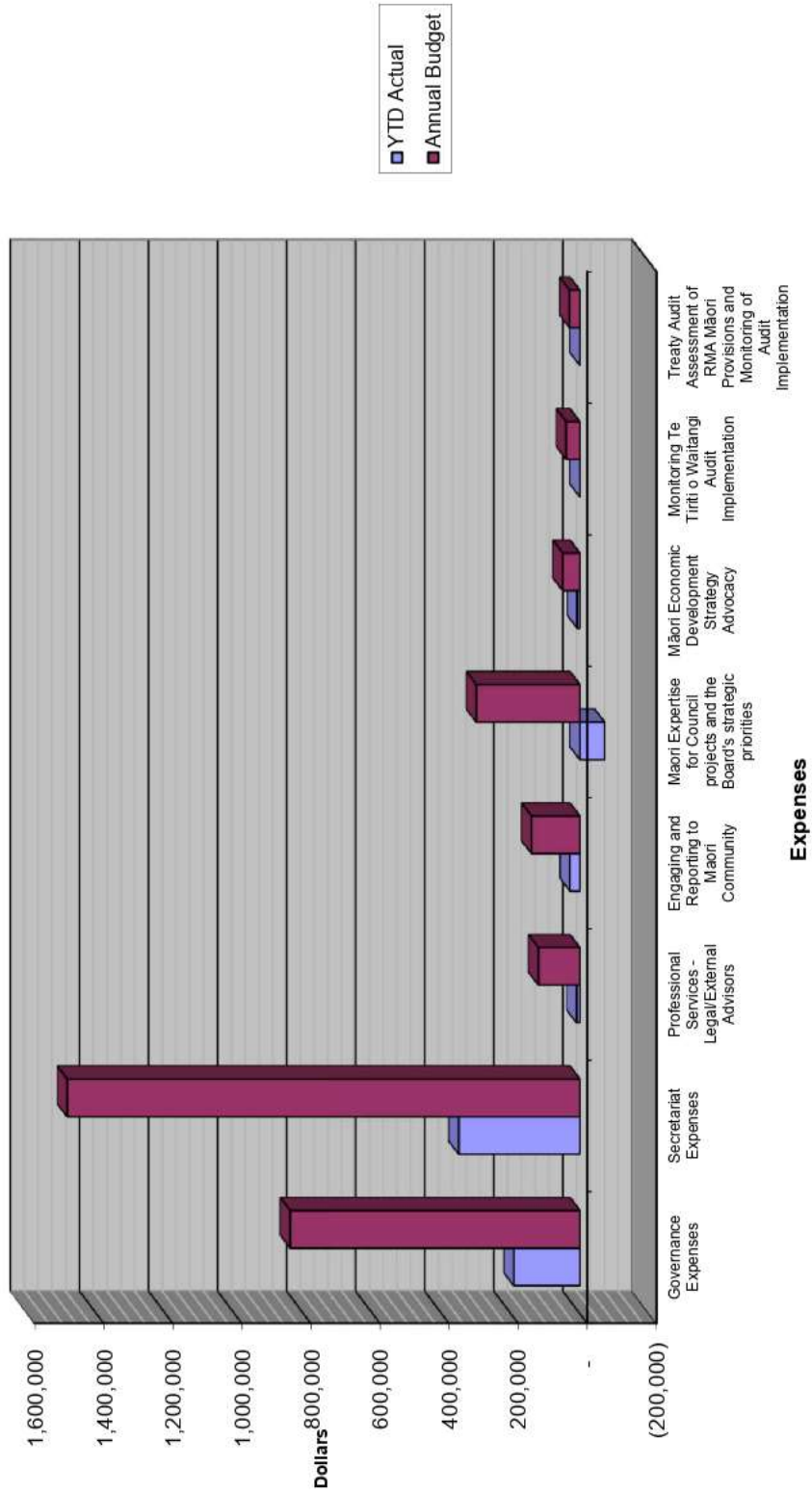
Independent Māori Statutory Board
Month to Date @ 31 October 2018
(FYE June 2019)



Expenses



**Independent Māori Statutory Board
Year to Date @ 31 October 2018
(FYE June 2019)**





Update Board Strategic Priorities Report - December 2018

File No.: CP2018/23163

Ngā tūtohunga / Recommendation

That the Independent Māori Statutory Board:

- a) receive the Board Strategic Work Priorities Report December 2018

Te take mō te pūrongo / Purpose of the report

1. The purpose of this update report is to update the Independent Māori Statutory Board (the Board) on its strategic work priorities.

Horopaki / Context

2. For 2018, this report has been organised to correlate with the Board's Long Term Plan business cases and the Board's key documents. Board secretariat staff will utilise opportunities across each of their respective work programmes to address a number of Board strategic priority outcomes in a pragmatic and collaborative way

Ngā tāpirihanga / Attachments

No.	Title	Page
A	Update Board Strategic Work Priorities December 2018	31

Ngā kaihaina / Signatories

Authors	Awhina Kanohi - Senior Executive Advisor
Authorisers	Catherine Taylor - Manager Policy and Evaluation Brandi Hudson - Independent Māori Statutory Board CEO



UPDATE BOARD STRATEGIC WORK PRIORITIES DECEMBER 2018		
Board priorities	Allied Work	Update Deliverables / Upcoming Issues
BUSINESS CASES		
<p>1. Māori Economic Development “establish a Māori Entrepreneur Fund to co-design and implement a Māori enterprise centric accelerator/innovation lab and eco-system connector”</p>	<p>Fund and Lab</p>	<p>The Board secretariat utilised Te Haa o Manukau (Auckland Council business/community hub) for a Housing hui, in an effort to support a new local venue initiative. We recommended that they have both a corporate and community hireage rate which they agreed with.</p> <p>Board secretariat staff introduced AUT Maori staff to Te Haa which has resulted in AUT hiring the venue to run free start-up Tech business courses. The HineBoss course is also being run out of this venue which means the number of people who can participate has been increased due to the size of the venue.</p> <p>At a recent TourismNZ and Waikato University facilitated citizens panel on climate change and tourism, the Secretariat raised issues about potential coastal and riverside erosion for Marae and Urupa in Tamaki Makaurau due to rising sea levels. We will liaise with Auckland Council Climate Change staff about how they will consider the information that will be disseminated by the panel.</p> <p>Secretariat staff attended an Auckland Destination positioning and narrative workshop with ATEED staff. In early November three workshops were held; one in Manukau; one in the city and; one on the North Shore. ATEED have agreed to run a couple of workshops on marae. One of the workshops will be held at Piritahi Marae, on Waiheke Island.</p> <p>Te Kotahi a Tāmaki is an initiative that has been reported on in past reports. It is a collective of marae who are all committed to supporting each other’s aspirations for their marae. They also have a collective approach to increasing the strength of the paepae; te reo; waiata and accessibility of marae for tangihanga. Issues relating to Council have been raised and TSI, ATEED a number of Council departments and TPK are all working together to assist and find solutions. Currently there are 29 marae, made up of Mana Whenua, Mataawaka, institutional and school marae. They meet every month and the meetings are very well attended.</p>



	Increasing participation of Māori in Business Ecosystem	<p>We are monitoring the work of ATEED and both internal and external stakeholders to scope, plan and deliver a Marae economic/commercial development project. They collectively wish to explore and develop the idea of marae as "Centre's of Enterprise". There is a focus on identifying Marae who are interested in being hosts for the major events planned for Tāmaki Makaurau in 2019 and in the future.</p> <p>ATEED appear to be more deliberate in their approach to delivering outcomes for Māori. The general Tourism division of ATEED are promoting Marae and cultural offerings to international visitors. The Kangaroos Cultural Experience with Papakura Marae is just one example.</p> <ul style="list-style-type: none"> ○ NRL Website <ul style="list-style-type: none"> – https://www.nrl.com/news/2018/10/16/kangaroos-face-up-to-mori-culture/ & https://www.nrl.com/news/2018/10/16/once-were-warriors-beaten-kangaroos-given-insight-into-Māori-culture/ <p>At the World Indigenous Tourism Symposium in April educating tourists in kaitiakitanga was discussed consequently the following programme has been developed Tiaki Promise has been created - https://tiakinewzealand.com/</p>
<p>2. Unique Māori Identity <i>"co-design a programme with Māori to reflect the dimensions of "Hear, See and Experience"</i></p>	<p>Embed Te Reo Māori Language Strategy and Implementation</p> <p>Te Aranga Principles</p> <p>Signage and Place Names</p>	<p>The Te Reo forum to be established by Te Waka Angamua is temporarily on hold until the restructuring of Te Waka Angamua has taken place.</p> <p>The America's Cup creates an opportunity of where the Kaitiaki Forum will have direct influence on the event development and consequently the opportunities that Māori will have to gain from the event. As yet, little has been considered in the way of design of structures on the waterfront.</p> <p>Te Kete Rukuru is a cross Council programme that supports Mana Whenua narrative in parks, council buildings and cemeteries. It is overseen by a Working Group and reported to Environment and Community Committee.</p>



		<p>A project team has been working on achieving Māori place names for parks. Their target is that 80% of all parks will have a Māori name by 2027. To date 9% of parks have a Māori name. They are working with Mana Whenua to establish working relationships and with 11 Local Boards to re-name many of the local parks.</p>
	Māori Public Art	<p>The Auckland Design Office has launched their new Te Paparahi, Toi Māori, Walks in the City, booklet. This booklet soon to be released as an app show cases Māori art throughout the city.</p>
3. Māori Sites of Significance and cultural landscapes "establish a fund for site infrastructure development"	Māori Cultural Heritage Programme	<p>The Draft Proposed Plan Change and s32 were sent to 19 Mana Whenua entities in July. Council staff requested that final feedback and confirmation be received between July and September. The date for receiving feedback has been extended to October. It is expected that a report will go to the Planning Committee late November.</p>
4. Regional Planning	Water Quality	<p>The Department of Internal Affairs provided an update of the Three Waters Review, a reform programme to transform drinking, storm and wastewater. It is focussed on the challenges facing the sector, including funding pressures, rising environmental standards, climate change, seasonal pressure from tourism, and the recommendations of the Havelock North Inquiry.</p> <p>At present the conversations for 'Three Waters' are focussed on deciding the best suited regulatory arrangements, service delivery models and funding arrangements to deliver the three waters services.</p> <p>As of the October update, the work is in its early stages (high level conceptual policy stage with high level options) and discussions are planned to continue in 2019. Following on from the initial meeting we will continue to monitor and report on the review.</p>
	Monitoring and Reporting on Auckland Unitary Plan	<p>In September 2018 council staff reported to the Planning Committee on the Auckland Unitary Plan Monitoring Project that updated on the approach to reporting on the effectiveness and efficiency of the plan on a five yearly basis. The topic areas to be focused on initially are urban growth and form,</p>

3



		<p>quality-built environment, mana whenua, freshwater issues and rural subdivision.</p> <p>The Board is developing some initial advice on what best practice on Unitary Plan monitoring and reporting would be, particularly for Māori provisions.</p>
<p>5. Rangatahi "establish a leadership forum, fund and scale up initiatives"</p>	<p>Supporting Better Futures for Rangatahi</p>	<p>2020 Graduate Campaign The Board is liaising with Council's People and Performance Talent and Acquisition Manager and team to provide advice on improving their recruitment strategy to attract and select more Māori graduates and interns for their 2020 graduate campaign.</p> <p>2019 Graduate intakes have been completed, however assessment of recruitment processes will be used as a baseline to improve rangatahi outcomes, and advocating to partner with Tupu Toa a Māori and Pacific organisation who specialises in recruiting and successful placement of Māori Graduates and Interns into corporate and government agencies in Tāmaki Makaurau.</p> <p>Rangatahi Engagement Initiatives Citizens Engagement and Insights Department are identifying and aligning current council strategic commitments to support rangatahi leadership and participation in decision-making in Tāmaki Makaurau.</p> <p>The project will identify, scope and coordinate the piloting of rangatahi engagement initiatives and potential projects to inform councils forward work programme for improved rangatahi outcomes.</p>
<p>6. Relationship Agreements " a co-governance work programme , dedicated resourcing/fund , increase council capability, refresh iwi management plans and funding</p>	<p>Iwi Management Plans</p>	<p>Initial work is underway to assess :</p> <ul style="list-style-type: none"> • How Auckland Council formally uses iwi management plans in planning processes and decisions • Issues and opportunities • Best practice examples • Proposed format and content for second generation iwi management plans



for Whakahono a Rohe Agreements ¹⁰		<ul style="list-style-type: none"> • Opportunities to link Iwi Management Plans to other instruments; and • Monitoring effective use of Iwi Management Plans.
	Mana Whakahone a Rohe Agreements	Nothing to report.
7. Empowered Marae and sustainable Papakainga "address needs identified"	Council's Māori Cultural Initiatives Fund and Marae Development	<p>Nine marae have volunteered to become 'places of refuge' in a time of an emergency. Civil Defence are putting together a programme of work that will:</p> <ul style="list-style-type: none"> • Assess the present hazards of marae so as to determine suitability to offer refuge • All nine marae will be assessed as to if they can cope with large numbers, in a time of an emergency (with limited infrastructure services). • Marae will be supported to up-grade their premise to meet the required standard to offer a 'place of refuge'.
	Papakāinga	
8. Quality Affordable Housing for Māori "a comprehensive intervention for affordable housing, a centre for Affordable Housing Innovation and a Centre of Excellence and Innovation".	Council's Māori Housing programme Panuku	
BOARD CORE INSTRUMENTS		
Treaty Audit 2017-18	Treaty Audit Response Programme	<p>Te Waka Angamua is undertaking further work on specifying the detail of its work programme. We have requested that further work get underway to refresh a recommendation register and associated templates.</p> <p>Our growing concern is that insufficient resources are being applied in an ongoing basis to maintain a momentum to the programme and we have raised this with Council. We will follow-up on this at the next Waharoa Meeting.</p>
Monitoring and Evaluation	Board's Data Strategy Implementation	The Board will be reviewing a final version of the Manaakitanga Report at the December meeting. Refer to Manaakitanga Report.



	The Manaakitanga Report The Kaitiakitanga Report	Work is well underway on the researching and assessing outcome indicators for the Kaitiakitanga Report. The report will be presented early in 2019.
	Statistics Legislative Review	The secretariat recommended to Stats NZ that the act include a commitment to the Treaty relationship and Te Ao Māori in regards to data and that Stats NZ work with Māori to agree processes for the management of Māori data and establishing/setting consultation processes with Māori.
COUNCIL PROCESSES AND DOCUMENTS		
Te Toa Takitini	Executive Leadership Group	Meeting held on 13 November affirmed the decision that the CEOs of CCOs have responsibility for leading their strategic priority area and taking a targeted focus.
	Māori Outcomes Steering Group	A revised three year work programme is still being developed by the cross-council Māori Outcomes Steering Group. This will show projects with budgets, measures and objectives under nine strategic priorities: Externally focused outcomes <ol style="list-style-type: none"> 1. Marae development 2. Water – Kaitiakitanga 3. Te Reo Māori 4. Economic Development 5. Rangatahi 6. Identity and Culture 7. Māori Housing & Papakainga Internal capability building outcomes <ol style="list-style-type: none"> 8. Organisational Effectiveness (internal) 9. Effective Māori participation in council decision-making (internal) <p>The year 1 budget (2018/19) identified is \$15.4 million.</p>



		<p>Following a meeting of the Board Chair with CCO CEO's on 9 October, CCOs are expected to meet during November-December to further identify activities on which they will collaborate (e.g. relating to Te Reo, Economic Development and Water) which may also be included in the work programme.</p> <p>Once a final work programme is produced the Board will need to assess the extent to which it aligns and contributes to the Board's 'business cases' and consider any need for advocacy in the 2019/20 Annual plan process.</p>
<p>Auckland Plan</p>	<p>Implementation Programme</p>	<p>A progress report will be provided at the November Planning Committee. The work has been delayed by the joint work underway with central government on the priority development areas. The work on the Auckland Plan targets with central government may flow from this.</p> <p>To measure progress on implementation of the Auckland Plan, 33 measures were identified against the six outcomes and the Development strategy. A baseline report describing their status will be provided and we note that further work is required on a number of measures, including some of the Māori outcome measures.</p> <p>We have provided input into the development of Auckland Plan measures and we are developing a measure for advocacy that focusses on Māori Cultural Heritage.</p>
<p>Annual Plan 2019-20</p>	<p>Fuel Tax Impacts</p>	<p>The Annual Plan process commenced in November. Key dates are: 29 November Mayor's proposal 12 Dec. F and P Committee agrees consultation topics 13 Feb. Governing Body adopt the Consultation Document 17 Feb- 17 March. public consultation</p> <p>The Board's main areas of interest in the Annual plan process will include:</p> <ul style="list-style-type: none"> • seeking it to provide for fuel tax mitigation measures • ensuring it reflects reprioritisation of budget to meet the Mayor's mandate for the LTP 2018/28 - that an average \$3.5m over 10 years is allocated on top of baseline, to Māori outcomes including contributions to the Board's business cases.



		<p>The Board Chair's correspondence with the Mayor over the fuel tax has led to the council and Auckland Transport committing to investigate and respond to the Board on the below points:</p> <ul style="list-style-type: none"> • That the council advises the Board of the methodology it will use to assess and monitor the impact of the Regional Fuel Tax, • That Auckland Transport investigates variable pricing for off-peak travel which could help low income families and then provides the Board with the results of this and/or other remedies, • That the Board be advised of what specific road safety transport projects or services including any others currently unfunded in the (RLTP) that will directly benefit low-income households. <p>If a response is received in time for the Board meeting, an update will be provided at the Board meeting.</p>
<p>CCO's</p>	<p>Council's Statement of Intent and Reporting Cycle</p>	<p>Letters of expectations to CCOs were on the agenda of the Finance and Performance Committee 14 November.</p> <p>They include statements requiring on CCOs to contribute to Te Toa Takitini and the council Tiriti o Waitangi Audit response programme. CCO Q1 reports were also on that agenda and contain significant detail on their individual contributions to Māori Outcomes.</p>

<p>Communications Report</p> <p>Media</p>	<p>Media activity for the reporting period has included:</p> <ul style="list-style-type: none"> • A media release on the consultation process for the Kāinga Strategic Action Plan was prepared and released to news media. The statement was posted to the Board website. • Background information relating to the Board's Māori Housing Strategy and the Board's relationship with Panuku were provided to the NZ Herald following an enquiry by the Māori Affairs reporter, Michael Neilson. <p>The new NZ Herald Māori Affairs reporter, Michael Neilson is interested in following the work of the Board. He was provided with publications including, The Māori Report 2016, the Schedule of Issues of Significance</p>
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	<p>2017, and the NZIER report, The Māori Economy of Tāmaki Makaurau, <i>Improving Performance and Measurement</i>.</p>
<p>Website & Social</p>	<p>IMSB Website At the time of drafting this report, in the period 1 October to 13 November There were 804 users of the website across 1,100 sessions. This is an increase of 13.5% over the previous 6-week period.</p> <p>This equated to over 3,450 page views which is an increase of 24% over the previous 6 week period. Consultation on the Kāinga Strategic Action Plan drove direct access to Kāinga pages on the website. There was a 20% increase of visits to the website landing page also.</p> <p>Website visits spike following the posting of the Kāinga consultation media release being posted on the Chair's Linked in page.</p> <ul style="list-style-type: none"> • Te Reo translation for the IMSB website is in progress. This will take some months to complete. • More pages of information about the Board's portfolio of work is in progress, in particular updated information about Housing, Data and the Māori Report. Design templates for the new pages are in production and in the new year some animation will be added to the landing page. <p>TinoAKL The Tino website refresh is underway with a review of the existing content currently being undertaken by the web team. Some of the content is being integrated into the IMSB website in the refresh.</p> <p>TinoAKL Continues to track at well over 1,220 followers of the site, with posts on rangatiratanga, water quality, Māori art and armistice day reaching 6,000 or more Facebookers. With this level of followers and current reach, particularly on environmental issues, TinoAKL will be able step up its advocacy profile in the new year.</p> <p>Chair's LinkedIN The Kāinga consultation posting received 584 views and drove direct links to the website.</p>



Health and Safety December Update										
Risk Register	Description of hazard	Location or task	Potential Harm	Risk Rating	Significant Hazard	Control method E & M	Controls applied	Frequency of monitoring	Person Responsible	
	Change of floor levels in the entrance to tenancy		Possibility of slip / trip / fall		Y	M	Hazard Sign posted at front door Report lodged on council system Vault 6/5/2016 ID18728 requested assessment & mitigation	Weekly	Kimiora Brown/Norelle Parker	
	Change of floor levels from tiled area (outside kitchen) to carpeted area (resource / hallway)		Possibility of slip / trip / fall			M	Report lodged on council system Vault 6/5/2016 ID18728 requested assessment & mitigation	Weekly	Kimiora Brown/Norelle Parker	
	Hotwater tap	Kitchen	Burns		Y	M	Hazard sign posted in kitchen above sink	Weekly	Kimiora Brown/Norelle Parker	
	Doors to toilets – heavy to manage	Toilets	For small children/seniors					Weekly	Kimiora Brown/Norelle Parker	
Office Status Update										
First Aid refresher course required for Beth Tauroa.										
Incident Injury Report		New Hazards								
Nil		Nil		The Health and Safety e-module has been completed successfully by all staff.						



	Workstation assessments for all staff have been completed by JoyWorks. Recommended equipment to assist staff wellbeing.
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Kāinga Strategic Action Plan

File No.: CP2018/23141

Item 9

Ngā tūtohunga / Recommendation/s

That the Independent Māori Statutory Board:

- a) receives the report
- b) approves the Kāinga strategic action plan for delivery to Ministers, Māori and other stakeholders for endorsement

Te take mō te pūrongo / Purpose of the report

1. To seek approval of the Kāinga strategic action plan ('*Kāinga*', attached) and summarise the project, the consultation process, feedback, and the outcome.

Whakarāpopototanga matua / Executive summary

2. This report presents the Kāinga strategic action plan for final approval and represents the final step for the Board to complete this project in accordance with the timeline proposed at the summit and deliver a final plan for Ministers and others to endorse.
3. The call for an action plan to be completed in 2018 was made at the Auckland Māori Housing Summit. Attendees agreed that it target the National Māori Housing Conference (national conference, November) and then to report back to stakeholders and re-engage with relevant Ministers.
4. The Board received and approved the project scoping report in August and approved stage two of the project. The timeline aimed to meet expectations set at the summit.
5. An action plan version was developed between July and September, and the draft product - *Kāinga* - was consulted on in October 2018. Feedback has been processed and implemented with a range of amendments made.
6. *Kāinga* is being presented on by Member Tony Kake at the national conference on 15 November, and it may be referenced by either or both the Hon Nanaia Mahuta (13 November) or Hon Phil Twyford (14 November) during their speeches at the national conference. They may indicate alignment or endorsement.

Horopaki / Context

7. Between May and November, the Board has committed to leading the development of an action plan to improve housing outcomes for Māori in Auckland, in response to the Auckland Māori Housing Summit in April.
8. Summit attendees expressed the desire for the action plan to be complete during 2018 and target the National Māori Housing Conference (national conference, November) and to report back to stakeholders and Ministers in that forum.
9. In August the Board received the project scoping report (representing project scoping and progress to July), and approved stage 2 of the project. Stage 2 of the project was planned to deliver a final agreed action plan for Board sign-off in November, and for promotion and consequent sign-off with Ministers and other stakeholders in December. It was communicated to stakeholders in August through a project update.



10. There has been significant engagement with a range of stakeholders including a range of individuals with expertise in housing outcomes for Māori, as well as government agencies and Auckland Council.
11. An action plan was developed between July and September, and the draft product - *Kāinga* - consulted on in October 2018. Feedback has been processed with a range of changes to the plan implemented. A record of feedback is attached (Action Plan feedback log) which indicates parties, their input, and the response.
12. Consultation feedback thematically called for clearer promotion of the Mana Whenua role and outcomes, maintained focus on whānau and kāinga in references to services, and clearer action plan structure

National Māori Housing Conference

13. *Kāinga* is being presented on by Member Kake at the national conference (15 November).
14. Through consistent deliberate engagement with government agencies and Ministers, the aspiration that they respond to *Kāinga* at the national conference and endorse or agree to it then or at a later time has been communicated.
15. Detailed discussions with agencies about the actions in *Kāinga* and the expectations of the Board and Board stakeholders have highlighted areas of alignment with government direction. In areas of less alignment there is more work to do.
16. Cabinet papers which are now public indicate there is some real alignment between *Kāinga* and government planning, so the plan supports agencies to operationalise these cabinet papers. Ahead of the conference, it is anticipated that either or both Ministers the Hon Nanaia Mahuta or the Hon Phil Twyford will touch on the *Kāinga* during their speeches and may set out set out or refer to some of these areas of alignment.
17. Printed collateral has also been produced for the conference to provide a hard copy summary document delegates can take away, and which refers them to the Board's website for further information.

Ngā koringa ā-muri / Next steps

18. Once approved *Kāinga* will be sent directly to Ministers and relevant agencies as a priority to support possible endorsement in December. This will continue to be fore-shadowed with meetings and communications during November.
19. It is possible a clear plan for achieving this endorsement (including Ministerial agreement to a process and date), will have been achieved during November. In working toward this the following options have been discussed:
 - a. That endorsement could cover all proposed government owned actions and a shared agreed work programme for 2019 would be implemented; or
 - b. Endorsement could mean agreement to a set of specific actions and a shared agreed work programme for 2019 would prioritise those specified actions earlier in the year, with the remainder to be the subject of on-going work.
20. In practice this will require some detailed negotiation in terms of what the Board and Board stakeholders would consider a viable and meaningful mix.
21. Further, endorsement/signing may in practice occur between available Board members and key stakeholders, and one or more Ministers, at relatively short notice. It will be communicated externally via media and direct stakeholder messaging.
22. At the time of writing this report, the Board Chairman is meeting with Minister Twyford on 22 November to be briefed by the Minister on Urban Development Authority (UDA) planning. This provides a face to face opportunity to agree a date for endorsement with the Minister.



23. A government announcement on UDAs is expected this year, and this is an area whose alignment with *Kāinga* remains unclear.

Ngā tāpirihanga / Attachments

No.	Title	Page
A	Kāinga Strategic Action Plan	47

Ngā kaihaina / Signatories

Authors	Brennan Rigby - Principal Advisor Social Outcomes
Authorisers	Catherine Taylor - Manager Policy and Evaluation Brandi Hudson - Independent Māori Statutory Board CEO



KĀINGA STRATEGIC ACTION PLAN – a plan to improve housing outcomes for Māori in Tāmaki Makaurau

1. Introduction: He Kōrero Whakataki
2. Structure of this plan
3. Key targeted directions
4. Headline outcomes
5. Strategic action plan

1. INTRODUCTION: HE KŌRERO WHAKATAKI

Ehara i te mea ko ngā pātū me ngā paepae ngā mea hanga ai te kāinga, engari ko ngā tūmanako me ngā moemoeā o te iwi

Ko tēnei mea te kāinga, ehara i te whare noa iho

He ruruhau; he manaaki tāngata; he mana motuhake, kōia tēnei ko te kāinga

“It’s not about walls and beams; it’s about hopes and dreams.

It’s about our hopes and dreams for our whānau, starting with a roof over our heads”

– Tony Kake, Independent Māori Statutory Board Member and CEO Papakura Marae, speaking at the Auckland Māori Housing Summit.

The Hon Phil Twyford and the Hon Nanaia Mahuta also said at the Auckland Māori Housing Summit:

“(The importance of housing is) Not only the shelter of a house, not only the walls and the beams,
... but the certainty of belonging that comes with stability and a place you can call your own”

- Hon Phil Twyford

“(we are) talking about *housing* rather than bricks and mortar, as *kāinga*... *kāinga* gives you a sense of place and a sense of belonging ...it also connects to who we are as people because we know more than ever before, if we take *kāinga* as the reference point...that gives us a sense of identity and belonging”

– Hon Nanaia Mahuta

1

KĀINGA Strategic Action Plan – a plan to improve housing outcomes for Māori in Tāmaki Makaurau



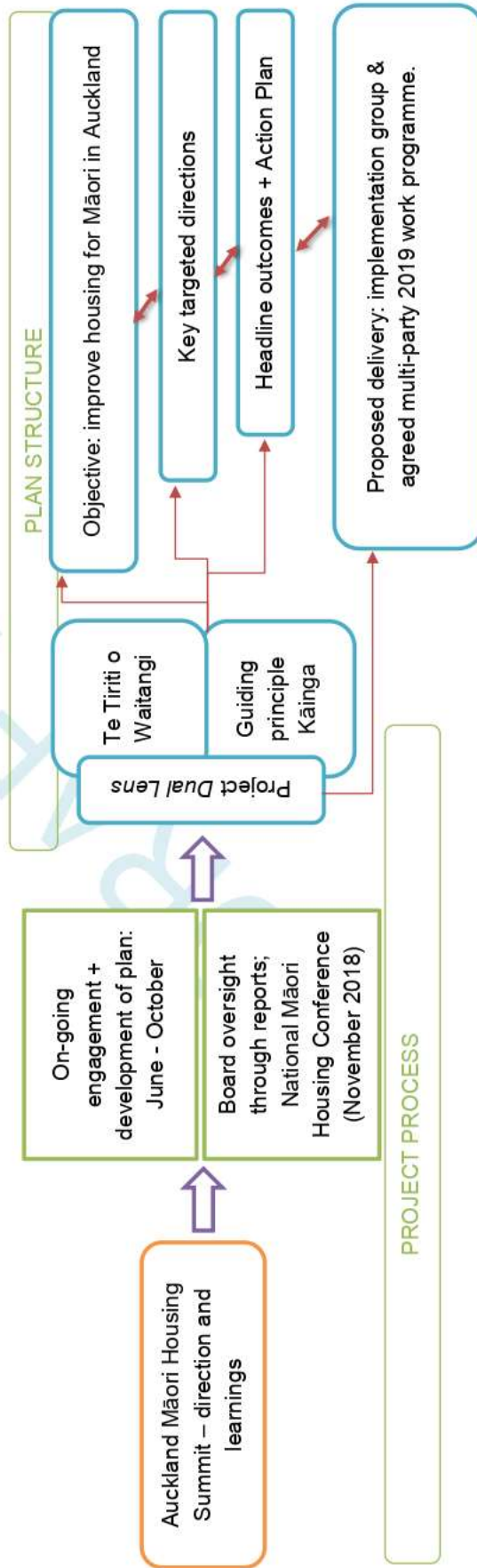
2. STRUCTURE OF THIS PLAN

For more information on the headings in this section see Appendix E: Strategic Action Plan Structure, and other material on the Board's website.

Context

This strategic action plan has been developed in response to the Auckland Māori Housing Summit, where there was a call for an action plan to improve housing outcomes for Māori in Auckland. Development of this plan has been led by the independent Māori Statutory Board (Board, IMSB) with the key support of Te Matapahi, and in collaboration with a range of stakeholders including whānau and community. It proposes a range of actions and suggests action holders from community to government, based on existing roles and responsibilities.

Project process and plan structure





Dual lens: Te Tiriti o Waitangi and Kāinga

Te Tiriti o Waitangi provides a political and analytic framework for the Kāinga strategic action plan, while the principle of *kāinga* provides an operational focus for the plan. In many cases they overlap, where services reflecting the *kāinga* principle, for example, are advocated for on the basis of Te Tiriti through structural change or political decision making.

Te Tiriti o Waitangi – the benchmark for Māori outcomes Te Tiriti sets a benchmark for the relationship between Māori (ngā iwi and hapū) and the Crown. The principles of Te Tiriti established through the Waitangi Tribunal and the courts are a modern tool kit for understanding the implications of Te Tiriti and reflecting and upholding it in modern New Zealand. Te Tiriti has some key meanings and implications for this plan.

Ngā iwi and hapū and the Crown as Te Tiriti partners

Te Tiriti creates a partnership in the governance of New Zealand between ngā iwi and hapū and the Crown by assuring both sides of a governance role in New Zealand's future: Rangatiratanga guaranteed to ngā iwi and hapū and Kāwanatanga guaranteed to the Crown. Partnership in accordance with and expressing Te Tiriti are a touchstone for this plan and the analysis underlying it, and this plan promotes it in a range of ways.

Kāinga – the guiding principle of this plan The guiding principle of this plan is *kāinga*. This retains our focus on kaupapa Māori, the social function of housing, and recognition of the need to understand housing outcomes for Māori through a Māori lens in reference to Māori values. It also recollects Te Tiriti, its terms, and vision for Aotearoa.

This grounding in human values as housing outcomes, and the social function of housing is pertinent and timely for New Zealand as we enter a period of high state investment in housing. It is also enabling for the wider housing system, for all New Zealanders.

Project objective The objective of this project offers a quick view through this *dual lens*: to improve housing outcomes for Māori in Auckland, focusing on supporting ngā iwi and hapū o Tāmaki Makaurau in their housing aspirations, and whānau with the highest need for shelter and/or effective, targeted, support and services based on *kāinga*.

Project and action ownership

This plan reflects and promotes community and whānau outcomes, and will be collectively owned by parties who agree to be accountable to it.

Government response: it is proposed that part of the government's commitment is participation in an implementation group working to an agreed 2019 work programme (this may be coordinated by a government agency). This group will oversee action on government commitments in 2019 and beyond. Delivery can also be supported/monitored by other groups and means as required, in particular if delivery is not adequate.

Auckland Council response: this is treated differently as council actions rely more on alignment, with fewer levers around Te Tiriti and *kāinga*.

This plan does not set out to create obligations or accountability for iwi, hapū, marae, NGOs, community, or whānau, but to create opportunities for these entities to participate in this plan's future with other stakeholders.

Project timing Delivering this project in time for the action plan to be discussed at the National Māori Housing Conference (November) was proposed at the Auckland Māori Housing Summit, setting the project timelines. The plan will be presented at the national conference and endorsement is being targeted in December.

This enables the implementation group to be convened during 2018 with a view to agreeing a work programme and meeting schedule for 2019. Action ownership remains unconfirmed or agreed at this time (Nov 2018).

3

KĀINGA Strategic Action Plan – a plan to improve housing outcomes for Māori in Tāmaki Makaurau



3. KEY TARGETED DIRECTIONS

To promote housing outcomes for Māori this strategic action plan has identified the following key target directions:

1. **Reflecting Te Tiriti and expressing partnership with ngā iwi and hapū and with Māori**
 - Structures, systems, policies and outcomes that reflect and express Te Tiriti
2. **Whānau focused strategies, navigators and brokers promoting kāinga outcomes**
 - Services to support whānau, navigate systems and process, and access resources in accordance with *kāinga*
3. **End homelessness as a critical *kāinga* outcome**
 - Ending inequity in inadequate housing outcomes and Māori over-representation in homelessness, based on a Te Tiriti o Waitangi and human rights based approach to strategy and related approaches, and reflecting the principle of *kāinga*
4. **Skilled professionals with expertise in facilitating and achieving housing outcomes for Māori**
 - Supporting iwi and whānau and others through professional standards and a training curriculum relating to housing and housing outcomes for Māori
5. **Tailored housing and finance products meeting the needs of Māori whānau**
 - Shared equity, progressive ownership models resourced and fit for purpose for Māori
6. **More Auckland Council land and Crown land for *kāinga* opportunities**
 - Utilised for quality and accessible affordable housing in which whānau experiences of *kāinga* can be promoted

4

KĀINGA Strategic Action Plan – a plan to improve housing outcomes for Māori in Tāmaki Makaurau



4. HEADLINE OUTCOMES

These headline outcomes were identified in July, mid-way through the development of this action plan. They represent a collation of direction setting at the summit, and direction setting with stakeholders during our exploration of the potential and potential impact areas of this project. In a sense the headline outcomes are answers to the question 'what do we really want/what do we see making a real difference?' The headline outcomes are the pivot point into developing the actions in the action plan, but further work using this as an input is required to develop an outcomes and/or measurement framework for future work against this plan.

<i>Iwi, Māori, community focused and facing headlines</i>	
1	Te Tiriti o Waitangi: recognise and promote Te Tiriti and its role in driving improved housing outcomes for all Māori
2	Ngā iwi and hapū o Tāmaki Makaurau (Mana Whenua) interests, investment and development: Support and empower ngā iwi and hapū . Consider ways to promote partnership with ngā iwi and hapū in strategy, policy, governance and co-governance, and housing development and services
3	Whānau focused strategies: Identify ways to communicate better with whānau and support whānau better through housing information and experiences
4	Housing navigators and brokers: Establish navigators/brokers able and empowered to promote housing outcomes for Māori, and support Māori at any stage of housing need or aspirations <ul style="list-style-type: none"> • curriculum: establish a curriculum/training programme to develop navigators/brokers; trained experts to guide Māori in achieving their housing aspirations • location: ensure this expertise is located in the community, with iwi, marae and NGOs, and there is corresponding expertise and experience within government agencies and advising them at a senior level • cooperation: provide for sharing and development of this expertise through secondment and professional development opportunities to create a viable recognized community of practice
5	Homelessness: Continue to identify and grow funding and programme delivery options and opportunities to better serve Māori and whānau in need <ul style="list-style-type: none"> • align with and promote <i>Kia Whai Kāinga Tātou</i> Katoa Auckland Council's cross sector homelessness planning
6	Leveraging expertise: Increase housing expertise and capability across and within the Crown (including the new Ministry of Housing and Urban Development), Auckland Council and Māori entities by seconding staff/officials to and from such organisations
7	Papakāinga: Continue work to better understand and communicate about papakāinga opportunities in Auckland
8	Community housing: Māori supporting and participating in the future of community housing delivery in Aotearoa; lower barriers to registration Community Housing Regulatory Authority (CHRA); consider a purpose designed Māori Housing Regulatory Authority (MHRA); increase number of registered Māori Community Housing Providers in Auckland; shared equity – products which appeal and are more accessible to Māori



<i>Shared headlines</i>	
9	Human rights: Develop a shared approach to housing and housing advocacy based on human rights standards and obligations
<i>Crown and government focused headlines (service and construction oriented)</i>	
10	<p>Ministerial and Crown agency accountability: Require measurable housing outcomes for Māori to be included in KPIs for leaders of relevant Crown entities</p> <ul style="list-style-type: none"> • Ensure Māori capability in Ministry of Housing and Urban Development • Establish a measure of housing outcomes for Māori (<i>Government kāinga performance measure</i>) to enable measurement and help define success • Government commitments to service development, responsiveness and growth (to be specified) • Iwi and hapū able to utilise these measures in auditing Crown treaty compliance in housing provision
11	<p>State housing: Identify opportunities including:</p> <ul style="list-style-type: none"> • supporting intergenerational tenants in empowering ways • target, plan for and achieve real sustainability of state housing stock through maintenance and adequate development to meet human rights obligations • sale or transfer to iwi, providers, and other entities; and • design and build of Māori friendly housing
12	Auckland Housing Programme portfolio: Influence and shape Housing New Zealand Corporation (HNZC) and government policy that guides or directs HLC and new Urban Development Authority master-planning approach, and explore opportunities to increase, capture and highlight Māori outcomes opportunities
13	Urban Development Authorities (Housing Commission): Promote effective decision-making and progress reflecting Māori aspirations
14	Procurement: Explore options and opportunities relating to Crown and Auckland Council procurement in housing development and housing related services
<i>Development and planning focused</i>	
15	Legislative settings and policy: Ensure that relevant legislation is enabling and identify policy setting tweaks including through a legal opinion/review
16	Māori housing development on general land: Apply papakāinga provisions to general land owned by Māori (include general land not owned by Māori)
17	Reserves and marae: Opportunities to utilise reserves where marae are located and adjoined to marae. Enable housing development including, as/if necessary, establishing workable co-governance arrangements between the council/ Māori and Crown/Māori
18	Accelerating development: Bring more funders to the table quickly (including shared equity), Unitary Plan variations, and prefabrication as an <i>accelerator</i>
19	Financial leverage: Commission research/ <i>paint the picture</i> of Māori-owned freehold properties in Auckland to illustrate the leverage potential of Māori



5. ACTION PLAN

Crown Entities and Government Agencies (action owners remain subject to final endorsement):

Action	Action owner	Collaboration Partner(s)
<p>SERVICES: Promoting whānau outcomes through improvements to services and systems</p> <p>1. Include measurable housing outcomes for Māori amongst the key performance indicators (KPIs) for Chief Executives of all relevant Crown entities and Government agencies to drive improvements to service delivery for outcomes for Māori, including but not limited to:</p> <ul style="list-style-type: none"> a) Treasury b) Housing NZ (HINZC); and by connection c) Homes. Lands. Community. (HLC) d) Ministry of Housing and Urban Development (HUD) e) Ministry of Social Development (MSD) f) Ministry of Business, Innovation and Employment (MBIE) g) Te Puni Kōkiri (TPK) h) Any future Urban Development Authorities (UDA) <p>The KPIs will include measures that demonstrate how government perspectives on housing are shifted from viewing housing/kāinga as a capital value to a social function, highlighting:</p> <ul style="list-style-type: none"> • Te Tiriti o Waitangi as a framework to understand the provision of adequate housing to Māori on an equitable basis; • United Nations declarations and New Zealand commitments regarding the rights of indigenous peoples, the right to adequate housing, and UN advice to the government of New Zealand. <p>2. Establish a new Associate Minister of Housing (Māori) role as the principal government role overseeing and promoting housing outcomes for Māori, with specialized ring-fenced capacity and resources.</p> <p>3. Establish co-governance as the basis for structuring and mandating UDAs in New Zealand. Establish co-governance based Urban Development Authority or authorities (UDA) reflecting Te Tiriti and actions above, and enabling land to be aggregated, infrastructure to be optimized and provided, and development to occur at appropriate and sufficient scale In addition to co-governance of the UDA(s) ensure ngā iwi and hapū are included in planning and implementation, and enabled to participate in the UDA in a range of ways including</p>	State Services Commission	HUD, Te Puni Kōkiri (TPK), Te Matapihi
	Cabinet	State Services Commissioner, Te Puni Kōkiri (TPK), Te Matapihi
	Ministry of Housing and Urban Development (HUD)	Ngā iwi and hapū o Tāmaki Makaurau, Te Matapihi, TPK



Action	Action owner	Collaboration Partner(s)
<p>commercial opportunities (procurement), and continue to have rights to input and respond to plans and consenting in accordance with current rights, and Te Tiriti o Waitangi</p>		
<p>4. Ensure that Ministry of Housing and Urban Development is skilled in housing outcomes for Māori and has the capacity to become the recognised leader in government on housing outcomes for Māori, housing development for Māori (including papakāinga), services, and issues. HUD to: Second expertise in housing outcomes for Māori into HUD's leadership structure including, for instance, from Te Matapihi Establish a unit in HUD¹ with expertise, relationships and experience to deliver housing outcomes for Māori within the role of a Māori Housing Unit</p>	<p>Minister and Ministry CEO</p>	<p>HUD, Te Matapihi</p>
<p>5. Establish a Housing Commission to pursue, improve and achieve housing outcomes for Māori in Auckland including:</p> <ul style="list-style-type: none"> a) A mandated role working with Auckland Housing Programme (AHP), HUD, HNZC and HLC b) A mandated role to work on behalf of iwi in Auckland and for the benefit of Māori c) Supporting and identifying service requirements in Auckland d) The role of developing and providing affordable housing options for Māori in Auckland e) The power to aggregate land and undertake development through either a direct negotiating mandate or UDA legislation f) The opportunity to catch land and development opportunities relating to Council land from Panuku, Crown land not purchased through the Tamaki Collective carousei, and other Crown and Council land identified as non-service or surplus, on behalf of Auckland Māori g) Leveraging Crown financing and funding opportunities such as the sale of Crown land directly for Māori outcomes and build and extract value for Māori and for whānau outcomes (including papakāinga) h) Accessing, holding and facilitating access for Māori to Auckland KiwiBuild properties to ensure KiwiBuild delivers housing outcomes for Māori, and negotiating such terms i) Acting as a regional one stop shop on housing outcomes for Māori (including papakāinga) and linking closely with HUD and TPK housing resources and capacity j) Providing a location for expertise in housing outcomes for Māori (including papakāinga) k) Authority to deliver the newly developed curriculum to develop expertise in housing outcomes for Māori 	<p>Cabinet, HUD</p>	<p>Iwi and hapū, AHP, Māori providers, Te Matapihi, Auckland Council, Māori NGOs</p>

¹ The scope and role of this unit to be proposed in this action plan may be informed by the Ernst and Young (EY Tahī) Māori Housing Finance Options (August 2018) policy paper



Action	Action owner	Collaboration Partner(s)
<p>l) Enabling the provisions of the Māori Housing Act 1935</p> <p>m) Direct advocacy to government and council on housing outcomes and issues for Māori (including papakāinga); and</p> <p>n) Operates as a Māori Housing Centre for Auckland which:</p> <ol style="list-style-type: none"> i. Supports the Housing Commission ii. Assists Māori to navigate housing support and development opportunities (including papakāinga). iii. Enables and supports Māori NGOs to provide housing broker services iv. Acts as a single regional point of contact for Māori wanting to build kāinga on their land (papakāinga), or explore and achieve other housing outcomes v. Develops and advocates policy solutions to increase the rate of kāinga development and other housing outcomes for Māori vi. Works with Te Matapihi, HNZC, HLC, developers, communities and other stakeholders to realise Māori aspirations for affordable and social housing (including papakāinga) and to support the delivery of <i>kāinga</i> housing outcomes for Māori through the Auckland Housing Programme vii. Provides financial literacy services relating to housing 	HUD	<p>Industry Training Federation or Tertiary Education Commission, CHA, Māori NGOs, Māori Land Court, Te Matapihi, Te Tumu Kāinga</p> <p>Iwi and hapū, Māori providers, marae, NGOs</p> <p>Te Matapihi, TPK</p>
<p>6. Establish and resource a curriculum and training programme to develop brokers to guide Māori establishing kāinga and papakāinga and fund the establishment of housing brokers in Māori NGOs.</p>	MSD	Iwi and hapū, Māori providers, marae, NGOs
<p>7. Establish <i>Kāinga Ora</i>² service hubs of wrap-around social services for emergency, transitional and social housing developments including on marae.</p>	HUD	Te Matapihi, TPK
<p>8. Research and develop measures and services to support intergenerational tenants of state housing to establish their tenure in their home as <i>kāinga</i> consistent with the recent progressive home ownership consultation advice.</p>	HNZC, MSD	Iwi and hapū, HLC, Community Housing
<p>9. Establish agreed protocols for the provision of emergency housing and transitional housing by ngā iwi and hapū and Māori providers, as appropriate, that are consistent with the kaupapa <i>kāinga</i>.</p>		

² *Kāinga Ora* is a suite of social services provided by MSD-accredited social services providers designed and delivered around the concept of *kāinga*.



Action	Action owner	Collaboration Partner(s)
<ul style="list-style-type: none"> Review the definition of homelessness in regard to related services to ensure the definition and its implications are fit for purpose for service providers. 		Aotearoa (CHA), Māori providers
10. Develop, implement and circulate a work programme to respond to the policy paper on financial instruments for development on Māori land (2018).	HUD, MBIE, TPK	TPK
11. Review the Community Housing Regulatory Authority (CHRA) registration requirements and process identified as barriers for Māori organisations, and amend to ensure they are fit for purpose for ngā iwi and hapū, other Māori and Māori organisations. a) Support the development to the stage of registration of an additional three Māori organisations in Auckland as Class 1: Social Landlord social housing providers during 2019.	HUD, CHRA, Te Matapahi	CHRA, Te Matapahi, Māori NGOs, CHA
MINDSET CHANGE: Driving outcomes change through strategic planning, actions and transparency		
12. Develop and consult on an effective National Housing Agenda to set the agenda for housing aspirations and direction, provides a context for identifying, evaluating, understanding New Zealand's Housing System. a) the Housing Agenda provides an agreed set of national expectations for housing provision and the housing system at large. b) investigate and illustrate the New Zealand Housing System , which acts as both a service and delivery identification model, and a gap analysis.	Cabinet	Public sector
13. Develop a public National Housing Strategy with Te Tiriti and the human right to adequate housing at its centre and a clear identification of and response to the housing needs and aspirations of Māori; a) ensure all agencies with housing responsibilities have a public 'sub-strategy' which, demonstrates clear links to the national strategy and guides their internal responsibilities and activities b) establish a process for regular and timely public review led by an independent panel of the National Housing Strategy including against outcomes achieved and significant changes in the housing system or market	Cabinet, HUD, and agencies with housing responsibilities	Public, State Services Commission, Te Puni Kōkiri (TPK), Te Matapahi
14. Promulgate an agreement which promotes the future of social housing in New Zealand in accordance with a National Housing Strategy and the role identified for social housing in meeting our Te Tiriti and human rights obligations by: a) ceasing the application and use by HNZC of deferred maintenance as a tool relating to the management of national social housing stock, to ensure our housing stock occupied by our most vulnerable citizens is properly maintained in perpetuity; and	Cabinet	HUD, HNZC, TPK



Action	Action owner	Collaboration Partner(s)
b) requiring on-going development of effective measurement of current demand for social housing, and estimation of future demand, which is demonstrably planned for in a robust targeted development programme.		
15. Commission research on: a) the future of community housing delivery in a manner consistent with <i>kāinga</i> , and in a way that provides an opportunity to <i>ngā iwi</i> and <i>hapū</i> to express their aspirations. b) The number of Māori-owned freehold properties in Auckland to illustrate the leverage potential of Māori to develop <i>kāinga</i> and <i>papakāinga</i>	HUD	<i>Iwi</i> and <i>hapū</i> , Te Matapahi, CHA, IMSB
DEVELOPMENT - bricks and mortar		
16. Recognise and promote the role of <i>ngā iwi</i> and <i>hapū</i> of Auckland in the long-term housing picture, in development, as <i>kaitiaki</i> , and as <i>ngā iwi</i> and <i>hapū</i> of Auckland.	Cabinet, Crown-Māori Relations	<i>Iwi</i> and <i>hapū</i> , HUD, HNZC, HLC.
17. Leverage the Auckland Housing Programme (AHP) and the capital release from Crown land holdings in Auckland to achieve housing outcomes for Māori including through: a) enshrining co-governance of the programme b) ensuring Māori participation at all stages and levels of development c) ensuring that the contribution of community housing providers to housing outcomes of Māori and of low-income <i>whānau</i> is recognised through real and agreed opportunities to expand and participate in the AHP and the process and outcomes it involves.	HUD, future Urban Development Authority and any pre-cursor entities (UDA)	<i>Iwi</i> and <i>hapū</i> , HNZC, HLC
18. Establish agreed mechanisms to enable the transfer of and/or partnership in regard to AHP houses to <i>ngā iwi</i> and <i>hapū</i> , Māori entities, <i>marae</i> and community housing providers as construction is completed. In particular, consider the inherent opportunities in transferring housing stock to <i>marae</i> and Māori providers within the neighborhoods in which they operate. To: a) Review and ensure the governance structure and the governance of the AHP in practice reflect Māori aspirations and co-governance b) promote <i>iwi</i> roles and participation, and other outcomes deriving from Te Tiriti.	HUD, UDA, HNZC	<i>Iwi</i> and <i>hapū</i> , HLC, CHA, Māori providers

Auckland Council (action owners remain subject to final endorsement):

Action	Action owner	Collaboration Partner(s)
19. Develop and improve provisions in the Unitary Plan to enable <i>papakāinga</i> on general land and other otherwise viable Māori housing outcomes.	Auckland Council	Te Matapahi, IMSB

11

KĀINGA Strategic Action Plan – a plan to improve housing outcomes for Māori in Tāmaki Makaurau



Action	Action owner	Collaboration Partner(s)
20. Enable marae control and management of associated and adjoining reserves and provide for housing on these reserves under the Reserves Act or as a permitted or controlled activity under the Unitary Plan.	Auckland Council	Crown, respective marae trustees
21. Continue to support and coordinate the <i>Kia Whai Kāinga Tatou Katoa</i> regional cross-sectoral homelessness plan, clarify Auckland Council's role and fully resource and support this role internally.	Auckland Council to maintain existing support and role	Sector leaders group
22. Utilise Auckland Council public land for housing, providing opportunities for Māori organisations, ngā iwi and hapū and whānau, in accordance with Panuku's relevant strategic documents.	Auckland Council, Panuku	Iwi and hapū, Te Matapihi, Auckland Community Housing Providers Network, CHA
23. Embed better and faster consenting to provide more security to developers, and consider ways to support community housing and affordable housing outcomes through prioritization.	Auckland Council	Iwi and hapū, CHA, Te Matapihi
24. Consistently report against affordable housing progress and housing outcomes for Māori in Auckland including those relating to LTP Māori housing and papakāinga funding.	Auckland Council	Auckland Council
25. Enable the use and occupation of empty housing acquired by the Council for development purposes, before they are required for development.	Auckland Council, Panuku	Iwi and hapū, CHA, Te Matapihi, ACHPN

Community Sector:

Action	Possible lead Partner(s)	Collaboration Partner(s)
26. Support the development and registration of an additional three Māori organisations in Auckland as Class 1: Social Landlord social housing providers during 2019.	Te Matapihi, CHA	Māori NGOs
27. Work with and support the Auckland Housing Programme, HUD, HNZC, HLC others to help realise the imperative of creating integrated, viable and diverse communities in future developments by, amongst other things, supporting the monitoring of KPIs and Māori outcome expectations from a community perspective, supporting and informing the dis-aggregation of housing tenure types (social, affordable, and open market), and supporting and monitoring for universal standards for design, quality and housing amenity within planned developments.	CHA, Te Matapihi	HUD, UDA, HNZC, HLC, ACHPN

Iwi, Māori Advocates and Māori Organisations:

12

KĀINGA Strategic Action Plan – a plan to improve housing outcomes for Māori in Tāmaki Makaurau



Action	Possible lead Partner(s)	Collaboration Partner(s)
28. Consider the potential form and function of a collective entity designed to gather together opportunities to promote housing outcomes for Māori – such as surplus Auckland Council land not sought by any particular iwi or rūpū, along with the functions set out in action 4 above. a) Consider the potential role of an entity established to provide regional housing related advocacy and services, along with the functions set out in action 6 above.	Iwi	Marae and other entities
29. Support the injection of Māori expertise into MHUD's leadership structure by supporting the secondments or otherwise providing to the Ministry expertise on housing outcomes for Māori.	Te Matapihi	HUD, TPK
30. Monitor and report on performance against KPIs for Chief Executives of relevant Crown entities against KPIs relating to housing outcomes for Māori. a) Provide ongoing advice to the Crown, government agencies and Auckland Council on <i>kāinga</i> b) Provide advice to and support HNZC and HLC to realise HNZC's imperative of creating integrated, viable and diverse communities in major upcoming developments c) Promote coherent regulatory and legislative review across relevant Ministries and portfolios to promote housing outcomes for Māori.	Stakeholders, Te Matapihi	HNZC, HLC
31. Manage any agreed allocated social housing within the upcoming Māngere development, in accordance current kaupapa Māori practices and principles and giving effect to the concept of <i>kāinga</i> .	Marae, Māori organisations	HNZC, MSD, MBIE
32. Scope and promote 'on the ground' opportunities for kāinga development of reserves on which marae are sited and reserves adjoining marae.	Te Matapihi, marae trustees	Auckland Council
33. Lead discussions with government agencies on the establishment of <i>Kāinga Ora</i> hubs of wrap-around social services for emergency, transitional and social housing developments.	Māori organisations	MSD, Māori social services providers
34. Support the development of a training programme for <i>kāinga</i> brokers/navigators, deliver training programmes for <i>kāinga</i> brokers/navigators (in accordance with funding and resources), and incorporate this as a service provision where appropriate.	Māori NGOs	HUD, Relevant Industry Training Organisation(s),

Glossary

In this document the words *Māori*, *ngā iwi and hapū*, and *whānau* are all used with the intended meaning they have in te reo Māori. *Māori* is used to refer to all Māori, *ngā iwi and hapū* is used to refer to iwi and hapū entities with mana whenua claims or rights in Tāmaki Makaurau, and *whānau* is used to refer to whānau living and experiencing the outcomes this plan seeks to improve, the *kāinga* outcomes this plan seeks to promote, and /or the services this plan promotes.



The words *marae* and *Māori* NGO are also used to recognise their differences from each other and from *ngā iwi and hapū*.

- *Ngā iwi and hapū o Tāmaki Makaurau (ngā iwi and hapū)* – refers to iwi and hapū entities with Mana Whenua claims or rights in Tāmaki Makaurau
- *NGO(s)* – refers to Non-Government Organisation(s)

Parties and acronyms

Name	Description or acronym	Name	Description or acronym
Te Matapihi he tirohanga mō te iwi Trust	Te Matapihi. National peak Māori housing advocacy group	Ministry of Housing and Urban Development	HUD
Independent Māori Statutory Board	Board/IMSB	Ministry of Business, Innovation, and Employment	MBIE
Community Housing Aotearoa	CHA	Ministry of Social Development	MSD
Auckland Community Housing Providers Network	ACHPN	Housing New Zealand Corporation	HNZC
Industry Training Federation		Homes. Land. Community	HLC
Te Tumu Kāinga		Auckland Housing Programme	AHP – major programme of housing development work on HNZC land, delivering KiwiBuild and other outcomes
Māori Land Court		Urban Development Authority	UDA – a form of urban development entity which can hold certain powers to undertake development. Legislation to establish a UDA is likely to be introduced to Parliament in late 2018.
Auckland Council	Council	Te Puni Kokiri	TPK
Panuku	Auckland Council Controlled Organisation (CCO)	Crown-Māori Relations	Crown-Māori Relations (Crown agency)



Marae Economic Development

File No.: CP2018/23126

Item 10

Ngā tūtohunga / Recommendation

That the Independent Māori Statutory Board:

- a) receives the report on Marae Economic Development

Te take mō te pūrongo / Purpose of the report

1. To update the Board on the collaborative development of the idea of marae as “Centre’s of Enterprise” providing a range of commercial services. This is being led by ATEED.

Whakarāpopototanga matua / Executive summary

2. The Board has identified Marae Development as an issue of significance and as a priority. Business case 6 – Empowered Marae and sustainable Papakainga reflects upon the critical role of Marae and Papakainga, and the Board advocated for areas to be addressed with increased capex funding 2018-20 onwards.
3. Te Toa Takitini Executive Leadership Group have agreed that marae development is one of their four strategic priorities. The Council operations team is leading a number of Marae based projects aligned with the Community Initiatives Fund (CIF) providing grants (\$1m p a) and capex for infrastructure and capital works.
4. ATEED also delivers tourism and destination support activities for Marae and the ATEED Māori Economic Growth Strategy identifies Māori business and enterprise and Tourism as an opportunity area for Māori economic growth. Marae is a theme that cuts across the Board’s portfolios such as housing, economic opportunities, civil defence and rangatahi.
5. There is significant opportunity for collaboration of the council family to enable and support Marae to be visitor ready to take advantage of commercial opportunities in 2021 and beyond through the provision of accommodation and tourism hospitality services.
6. The project is to establish the independent commercial entity and then support that entity to deliver tourism services and products from marae. It is envisaged that ATEED would work with Te Kotahi a Tamaki and other stakeholders to develop a business case and assess what marae would be prepared and interested in delivering hospitality services leading into 2021(with major international events). For example Marae could use their commercial kitchens to provide catering.

Ngā koringa ā-muri / Next steps

7. This project is being developed to develop and test a business case. There will be the need to seek some consulting expertise to assist in this.

Ngā tāpirihanga / Attachments

There are no attachments for this report.

Ngā kaihaina / Signatories

Authors	Donna Tamaariki - Principal Advisor
Authorisers	Catherine Taylor - Manager Policy and Evaluation Brandi Hudson - Independent Māori Statutory Board CEO



Rangatahi Position Paper

File No.: CP2018/23127

Ngā tūtohunga / Recommendations

That the Independent Māori Statutory Board:

- a) receives the report on the Rangatahi Position Paper
- b) approves the Rangatahi Position Paper.

Te take mō te pūrongo / Purpose of the report

1. To adopt the recommendations set out in the Rangatahi Position Paper.

Whakarāpopototanga matua / Executive summary

2. The Board vision for Rangatahi is that they are “healthy and prosperous in Tāmaki Makaurau”.
3. 50% of Māori in Tāmaki Makaurau are 25yrs in age and under. Young Māori will comprise a large proportion of the future work force and be the future wealth generators. To realise the potential of rangatahi, investment needs to be made in their social, economic and cultural well-being.
4. Rangatahi must regain the freedom to participate in decision making, to navigate career choices and play a part in shaping and forming the society in which they live.
5. The Board’s position on rangatahi is that Council establish clear measures for existing rangatahi and tamariki-focused programs and initiatives, assess performance and determine gaps.
6. Advocate for Council to invest in entrepreneurialism, education and employment pathways that will realise the potential for rangatahi.
7. Continue to support and resource a rangatahi leadership forum to advise Council on policy and strategy development to support rangatahi development and aspirations.
8. Council works with partners to expand its rangatahi cadet schemes, internships and work opportunities for rangatahi and report on progress as part of the Māori employment strategy.
9. Continue to promote the wellbeing of rangatahi particularly in the south and the west.

Horopaki / Context

10. Rangatahi are defined as young Māori aged from 15 – 24 years
11. In the 2013 Census 163,920 of the population in Tāmaki Makaurau identified as being of Māori descent. Māori make up 11% of all Aucklanders and the Māori population is increasing.
12. 34% of all Tāmaki Makaurau Māori aged less than 15 years old compared to 21% for the total Tāmaki Makaurau population
13. Rangatahi make up a large proportion of the total Māori population in Tāmaki Makaurau. There are higher proportions of young Māori compared to Māori from other age groups, with 34% of all Tāmaki Makaurau Māori aged less than 15 years old.
14. By 2030, one third of students and the workforce will be Māori.



Ngā tāpirihanga / Attachments

No.	Title	Page
A	Rangatahi Position Paper	65

Ngā kaihaina / Signatories

Authors	Awhina Kanohi - Senior Executive Advisor
Authorisers	Catherine Taylor - Manager Policy and Evaluation Brandi Hudson - Independent Māori Statutory Board CEO



INDEPENDENT MĀORI STATUTORY BOARD	POSITION PAPER
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AGREED STATEMENT OF POSITION ON:	Rangatahi
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Date approved:	Resolution number:
Signed: [Board Chair]	Signed: [CEO]

The Board Vision for Rangatahi is that they are “Healthy and Prosperous in Tāmaki Makaurau”

Background

50% of Māori in Tamaki Makaurau are 25yrs in age and under.

Young Māori will comprise a large proportion of the future work force and be the future wealth generators. In order to unlock the potential of our rangatahi future we need to invest in them: socially, economically and culturally.

Rangatahi must regain the freedom to participate in decision making, to navigate career choices and play a part in shaping and forming the society in which they live.

Boards Position on Rangatahi

The Board’s position on rangatahi is that Council establish clear measures for existing rangatahi and Tamariki-focused programmes and initiatives, assess performance and determine gaps.

The Board advocates for Council to invest in entrepreneurialism, education and employment pathways that will realise the potential for rangatahi.

Continue to support and resource a rangatahi leadership forum to advise Auckland council on policy and strategy development to support rangatahi development and aspirations.

Council work with partners to expand its rangatahi cadet schemes, internships and work opportunities for rangatahi and report on progress as part of the Māori employment strategy.

Continue to promote the wellbeing of rangatahi particularly in the south and the west including:

- a) Ongoing advocacy to central government on rangatahi;
- b) ongoing provision of facilities and services such as libraries, community centres, swimming pools;
- c) engaging in partnership with community groups providing services to rangatahi using council facilities (holiday programmes, homework centres).

Auckland’s Māori population is young, growing and concentrated in a few areas of Auckland.

Rangatahi are defined as young Māori aged from 15 – 24 years

In the 2013 Census 163,920 of the population in Tāmaki Makaurau identified as being of Māori descent. Māori make up 11% of all Aucklanders and the Māori population is increasing.

34% of all Tāmaki Makaurau Māori aged less than 15 years old compared to 21% for the total Tāmaki Makaurau population

Rangatahi make up a large proportion of the total Māori population in Tāmaki Makaurau. There are higher proportions of young Māori compared to Māori from other age groups, with 34% of all Tāmaki Makaurau Māori aged less than 15 years old.



By 2030, one third of students and the workforce will be Māori.

The majority of Māori in Tāmaki Makaurau live in areas of lower-socio economic status and high deprivation. Papakura, Manurewa, Henderson-Massey, Mangere-Otahuhu, and Otara-Papatoetoe local board areas are the areas of highest deprivation in Tāmaki Makaurau. They are also the local board areas where the majority of Māori live.

The local board areas with the highest Māori population face inherent and entrenched issues, with higher levels of the challenges associated with deprivation in marginalized suburban settings. These include poorer quality housing, longer commutes to access employment and education, and lower quality local social, economic, and transport infrastructure.

The Rangatahi Insights Research reports that Interventions need to target and be responsive to rangatahi. Research indicates programmes targeting interventions to rangatahi can open up vast opportunities around the potential resilience factors in cultural engagement, the capacity of mātauranga Māori to sustain and inspire Māori, and the potential to break down the political marginalization of Māori by making interventions real, effective and meaningful for rangatahi.

TPK ECONOMIC OUTCOMES OF RANGATAHI The economic outcomes of rangatahi are important as they affect their ability to participate in society, and take advantage of opportunities available to them. Increased levels of income are positively associated with overall life satisfaction, perceived general health status, and feelings of safety.

Engagement with education and the labour force are two important factors influencing economic outcomes for rangatahi. Income increases for rangatahi and non-Māori youth who have higher educational qualifications and are in work. However, relative to non-Māori youth, rangatahi are more reliant on government assistance, less likely to be wage and salary earners, and less likely to receive income from other sources (e.g. investments).

TPK ENGAGEMENT WITH SECONDARY SCHOOL EDUCATION It is important that Māori improve their education outcomes at the secondary school level both in terms of staying at school longer (participation and retention), and achieving a higher attainment. Positive engagement at secondary school influences the potential opportunities and outcomes for rangatahi especially in terms of how long they stay at school, and the qualifications they achieve. This also affects potential opportunities once they have left school in terms of further education, programme choices, or future employment opportunities.

NZIER Key findings for reason for the gap in economic outcomes is that Māori are employed in lower-earning jobs. This reflects lower educational attainment, (which can in turn be impacted by underlying social and economic disadvantage). Therefore a strong focus on the education system – schools, universities, polytechnics and private training organisations. This is because the Māori population of Auckland is young and growing.



POSITION

For the purpose of this position paper, Rangatahi is defined as a young Māori aged 15 – 24 yrs living in Tāmaki Makaurau.

The Board has considered the available information and advice and agree -

1. The Board advocates for clearer pathways between secondary and tertiary programmes that will ensure prosperity. This will lead to higher paying careers that are greater than the living wage.
2. The Board advocates that Council's People and Capability Department sets a target that increases rangatahi participation in its intern programme.
3. Advocate for the Procurement Unit of Council to investigate opportunities for rangatahi in future contract tender processes.
4. Employ rangatahi as part of their Social and Diversity Procurement Contracts with a starting rate of the living wage or greater.
5. The Board advocates Council use the five Māori values within the IMSB Rangatiratanga Report to embed a Māori outcomes framework in the delivery and implementation of programmes, funding and services targeting rangatahi.
6. The Board advocate for an increase of rangatahi representation on all Youth Council decision-making bodies ie: Youth Advisory Panel, Local Boards.
7. The Board advocate for jobs that offer potential for transformation through paying a living wage, presenting prospects for progression and providing access to training and skill development. As per ATEED's SOI 2018 - 2021



KEY DOCUMENTS

1. The Schedule of Issues of Significance to Māori in Tāmaki Makaurau states that:

- a) **Rangatahi Development:** Māori are enabled to nurture tamariki and rangatahi to develop to their full potential in a culturally appropriate way.
- b) **Education:** Māori have access to high quality, culturally appropriate, lifelong educational opportunities.
- c) **Economic Development:** Māori are a critical and active part in the economic development of a more productive, high value economy for Auckland.
- d) **Māori Representation:** Māori are enabled to actively and meaningfully contribute to the long-term future of Auckland through representation on Council.

2. The Board's Strategic Priorities 2016 – 2019 states that:

- a) **Economic Development :** Māori are active and successful across all sectors of the economic and business community nationally and internationally.
- b) **Māori Representation :** Māori will have representation on leadership entities including the council and their entities – (i.e. local boards, representatives on advisory boards and forums, major events, panels, international trade delegations)

3. The Board's 2017 Business Case for Rangatahi aims to;

- a) Provide additional expenditure to fund a rangatahi Māori leadership fund, and dedicated employee to connect initiatives and programmes to create successful outcomes for youth.
- b) Scaling up initiatives and programmes for greater impact
- c) Promoting Māori success stories for rangatahi.

The 2016 "I am Auckland" status report developed in partnership with Auckland Council and the Youth Advisory Panel identified Council have failed to deliver on Goal 7 "Rangatahi tu Rangatira", "all rangatahi will thrive" which focuses on increasing rangatahi leadership and co-development of action with Tamariki and rangatahi.

4. ATEED Statement of Intent 2018 - 2021

- a) ATEED purpose is to support the growth of "quality jobs for all Aucklanders"

Quality Jobs are defined by the Southern Initiative as jobs that offer potential for transformation through paying a living wage, presenting prospects for progression and providing access to training and skill development.

5. NZIER Improving the lives of Auckland Māori Report November 2016

- a) Build resilience to technological disruption by focusing on individuals is a vital ingredient for success, as people who can adapt to change are more likely to benefit from it.

6. Rangatahi Insights Research Report June 2016

- a. Rangatahi need support at key transition points to keep them engaged and informed of the education, work and career options available to them;
- b. Rangatahi want and need support to learn about and connect with their Māori identity, culture, te reo and whakapapa; They want to see it more visible and celebrated at school, in their communities, at work and in the physical environments in which they live.
- c. Rangatahi need better support who are in mainstream schools;
- d. Rangatahi want and need positive teachers, role models and adults who believe in them, set high expectations of them, take a genuine interest and celebrate who they are;
- e. Rangatahi want information to learn what's available to them and need improved accessibility.



Independent Māori Statutory Board Appointment to Freedom Camping Bylaw Hearing Panel

File No.: CP2018/23123

Item 12

Ngā tūtohunga / Recommendation/s

That the Independent Māori Statutory Board:

- a) receives the report on Independent Māori Statutory Board Appointment to the Freedom Camping Bylaw Hearing Panel
- b) appoints a Board member onto the Freedom Camping Bylaw Hearing Panel

Te take mō te pūrongo / Purpose of the report

1. At the Regulatory Committee meeting on 8 November 2018, the hearing panel for the Freedom Camping bylaw was appointed.
2. The resolution to appoint a minimum of three panel members, Cr Cooper, Cr Hulse and one Independent Māori Statutory Board member to attend 'Have Your Say' events to hear from the public through spoken interaction and make recommendations to the Governing Body on public feedback to the statement of proposal

Horopaki / Context

3. At the Regulatory Committee meeting on 8th November 2018, the following resolution was made:

Item 8: Freedom Camping in Vehicles Statement of Proposal

Resolution number REG/2018/77

MOVED by Chairperson L Cooper, seconded by IMSB Chair D Taipari:

That the Regulatory Committee:

- c) **appoint a minimum of three panel members, Cr Cooper, Cr Hulse and one Independent Māori Statutory Board member to:**
 - i) **attend 'Have Your Say' events to hear from the public through spoken interaction**
 - ii) **receive and consider public feedback, deliberate and make recommendations to the Governing Body on public feedback to the statement of proposal in Attachment A of the agenda report.**

CARRIED

Ngā koringa ā-muri / Next steps

4. For more information on this item, see item 8 on the Regulatory Committee Agenda
5. The public consultation period runs from 3 December 2018 to 18 February 2019. The hearing panel members will be attending Have Your Say (HYS) events from late January to mid-February. The public deliberations are being held on 4 and 5 April 2019. Refer to dates below.



6. The dates for the Have Your Say events need to be confirmed before the on the 3rd December 2018.

Event	Date	Time	Location
Stakeholder event town hall	Wednesday 30 January	Morning	Town Hall
Stakeholder event town hall	Friday 1 February	Morning and afternoon if required	Town Hall
HYS Central	Saturday 2 February	Morning – 10am-12pm	Grey Lynn Library Hall
HYS South	Saturday 9 February	Morning – 10am-12pm	Pukekohe Town Hall
HYS East	Monday 11 February	Evening – 6pm-8pm	Nixon Park Community Hall (Howick)
HYS West	Tuesday 12 February	Evening – 6pm-8pm	Te Atatu South Community Centre
HYS Urban North	Wednesday 13 February	Evening – 6pm-8pm	Northcote War Memorial Hall
HYS Orewa	Saturday 16 February	Morning – 10am – 12pm	Orewa Community Centre
HYS Rural North	Saturday 16 February	Afternoon – 2pm-4pm	Warkworth Masonic Hall

Ngā tāpirihanga / Attachments

There are no attachments for this report.

Ngā kaihaina / Signatories

Authors	Awhina Kanohi - Senior Executive Advisor
Authorisers	Brandi Hudson - Independent Māori Statutory Board CEO



Auckland Council Communications Update

File No.: CP2018/23128

Item 13

Ngā tūtohunga / Recommendation/s

That the Independent Māori Statutory Board:

- a) receives the report

Te take mō te pūrongo / Purpose of the report

1. To provide the Board with an update of Auckland Council's key communications related to Māori responsiveness.

Whakarāpopototanga matua / Executive summary

2. The council's Communications Department has been involved in number of projects to support and enable the Council whānau to help meet its commitments to Te Tiriti o Waitangi and Māori responsiveness, including ensuring te reo Māori is visible, heard, spoken and learnt in Tāmaki Makaurau. Attached is their key work in 2018.

Ngā tāpirihanga / Attachments

No.	Title	Page
A	AC Communications Department update 2018	73

Ngā kaihaina / Signatories

Authors	Brandi Hudson - Independent Maori Statutory Board CEO
Authorisers	Brandi Hudson - Independent Maori Statutory Board CEO



AC Communications Department update – 2018

The Communications Department have been involved in number of projects to support and enable the council whānau to help meet its commitments to te Tiriti o Waitangi and Māori responsiveness, including ensuring te reo Māori is visible, heard, spoken and learnt in Tāmaki Makaurau. Below is a highlight of our key work in 2018:

- **Hikoia te Kōrero 2018** – Supporting the council whānau to deliver the inaugural Te Wiki o te Reo Māori (Māori language week) parades in the central city and Manukau. With over 5000 attendees and media coverage by TVNZ, Māori Television, Radio NZ and Mai FM the event was a great success. The Comms Dept assisted by:
 - designing the event branding and marketing collateral (with te reo AC logo)
 - writing the communications plan and subsequent stories on council's channels (internal and external)
 - social media coverage
 - working with AT on media coverage.
- **Signage** – We have developed a new design system that supports dual names for facilities/parks and welcome messages. In addition, the offices for Ōrākei and Manurewa local boards now have bilingual external signage. We also designed and oversaw installation of the dual name for Te Wharau o Horotiu Bledisloe House, following last year's unveiling of Te Wharau o Tāmaki Auckland House.
- **Tohu** – A core component of the council's visual identity is our five [tohu](#), which we commissioned renowned Māori designer Dr Johnson Witehira to create in 2016. The tohu is now being introduced throughout all council collateral (including signage, reports/plans, vehicles and marketing collateral). To make sure our staff and contractors can easily access our tohu, tohu guidelines, new signage templates and the te reo Māori AC logo are all part of our online brand repository website [Our Brand \(http://ourbrand.aucklandcouncil.govt.nz/\)](http://ourbrand.aucklandcouncil.govt.nz/).
- **Māori Design Group** – A group providing specialist Māori design advice on branding and marketing collateral. Members include AC Comms Dept, Olivia Haddon (Specialist – Māori Design at Auckland Design Office) and Te Waka Anga Mua ki Uta. This group worked with our in-house Design Studio to produce the branding for Te Pou Awards (CEO awards). In March we also invited [Fly's](#) creative strategist Johnson McKay to present his half-day **Māori Design Workshop** to our designers and other appropriate staff members. We worked with Johnson to ensure it was council-specific.
- **The Heart and Spirit of the Taniwha – te Tiriti o Waitangi Wananga** – The Comms Dept attended the all-day training on 22 June at Te Mahurehure Marae in Pt Chev. This covered the Treaty of Waitangi and its impact on local marae, hapu, and iwi. It was thoroughly enjoyed by the department.
- **Normalisation of te reo Māori content throughout all communications** – both internally and externally. This can be seen in [OurAuckland](#) content, marketing collateral, and staff communications including a campaign on our digital screens encouraging the use of te reo content. In addition, we are arranging the translations of key documents into te reo Māori (particularly consultation docs, such as the AK Have your say / 10-year Budget consultation).



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Attachment A

Hikoia te Kōrero 2018 (Central City event 13 September)



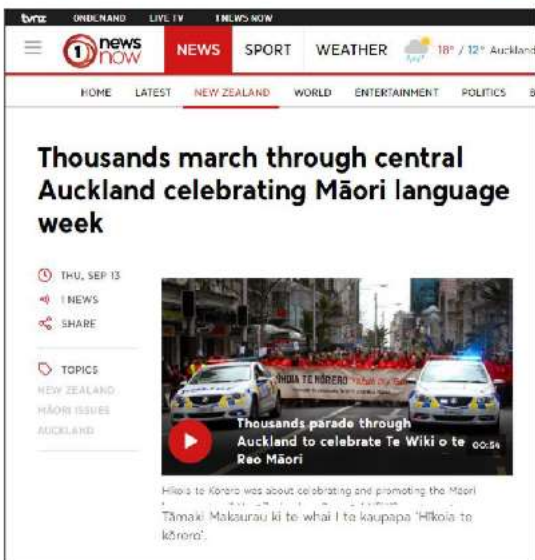
HĪKOIA TE KŌRERO "Walk the Talk"
FREE EVENT

A parade to celebrate Te Wiki o te Reo Māori

When: 11am, Thursday 13 September
Where: Albert Park, Princes Street, Auckland CBD, (opposite Auckland University's Clock Tower)

For more information visit:
OurAuckland.aucklandcouncil.govt.nz/events

KIA KAHA TE REO MĀORI
Paraki Development Auckland
Auckland Tourism, Events and Economic Development
Auckland Transport
Te Kaunihera o Tāmaki Makaurau





Signage – new templates featuring Māori facility/park name and tohu

Auckland Council external signage



Entrance plinths – small, medium and large

Entrance pole

Signage – use of tohu





Item 13

Attachment A

Signage – dual name for Te Wharau o Horotiu Bledisloe House



Bilingual signage – Manurewa Local Board office





Tohu use – Have your say consultation material



Summary and feedback form Pukekohe-Paerata Draft Land Use Plan 2018

Have your say

Auckland Council
Auckland's Growth Vision

Pukekohe-Paerata Draft Land Use Plan 2018

What's already happened?
In September and October 2017 Council asked for your feedback about the opportunities, issues or challenges we should consider when developing a future plan for Pukekohe-Paerata. We also asked what you thought about a map showing some proposed mapped land uses.

You told us these matters were important:

- Transport, walk, cycling, public transport
- Information management
- Rural Productive soils, Use and function of Pukekohe, Environment/amenity
- Residential zoning, location, and mixing
- Business land demand
- Ecology
- Open open provision
- Social infrastructure

Following your feedback we're doing more work. This includes updating that information, working with mana whenua, co-ordinating business land location and identifying potential neighbourhood and suburban parks locations. We're also working with the Supporting Growth Alliance to support the Pukekohe-Paerata.

You can find a copy of the 2017 consultation material including background reports and a feedback summary here: auckland.govt.nz/amenity/say

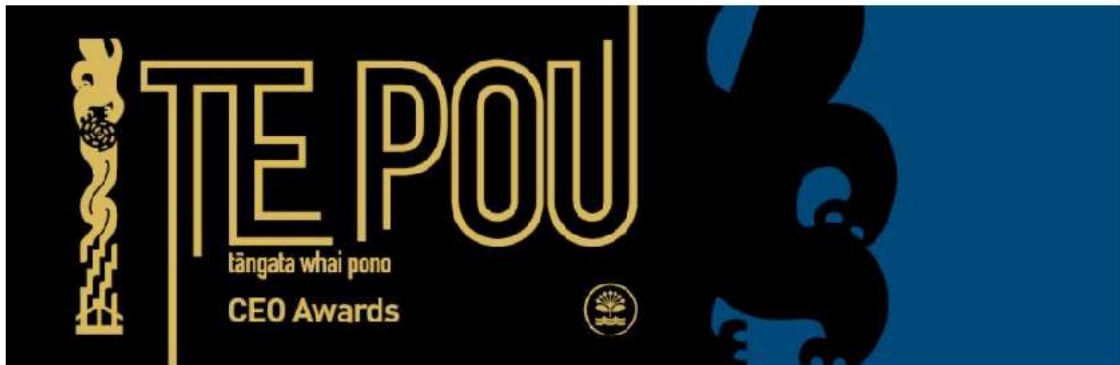
What's happening now?
We would like some further feedback from you, who would particularly like to know what you think about our residential, proposed residential zoning, and employment land provision. Please send the map on the next page and the questions on the feedback form.

You can also tell us your views about a report on our separately submitted the Supporting Growth Alliance's consultation.

Supporting growth with you
We're happy to meet with you to discuss your views and concerns about the draft plan.

What's happening next?
We will consider your feedback and continue working towards a draft structure plan for Pukekohe-Paerata. It is expected that this will be ready in 2019. Once the draft plan is finalised, it will become the basis for Auckland Council's adopted plan changes. If you would like to give us some feedback on our consultation, please fill in your details on a feedback form.

Te Pou Awards 2018 (CEO Awards)





Our Brand – <http://ourbrand.aucklandcouncil.govt.nz/>

Auckland Council
Te Kauhēra o Tōtēkī Māhaurāu

Our Brand

Collection

Navigator

Tell us what you need to create or search for an asset

Start typing...

Visual elements

< Back

- Tohu**
- Colours >
- Leaf shapes and curves >
- Typography >
- Graphic devices >
- Photography >
- Videography >

Tohu

A core component of Auckland Council's visual identity is our five Tohu. The Tohu celebrate our Māori identity and are a consistent feature in our visual communication. Each Tohu holds a specific meaning, which relates to the content it presents.

When applying the tohu to surfaces or objects there are some areas of particular significance for Māori. These include but are not limited to things that include te tinana (human body), kai (food) or places associated with akuaku (hygiene) e.g. bathroom, toilets and kitchens. Our guidelines provide advice on guidance on the most appropriate use.

Tohu – Mana whakahaere	Tohu – Taonga Tuku Iho
Tohu – Te Ao Tūroa	Tohu – Tūrangawae
Tohu – Whanaungatanga	



**The Heart and Spirit of the Taniwha – te Tiriti o Waitangi Wananga,
Communications Department training**



Item 13

Attachment A

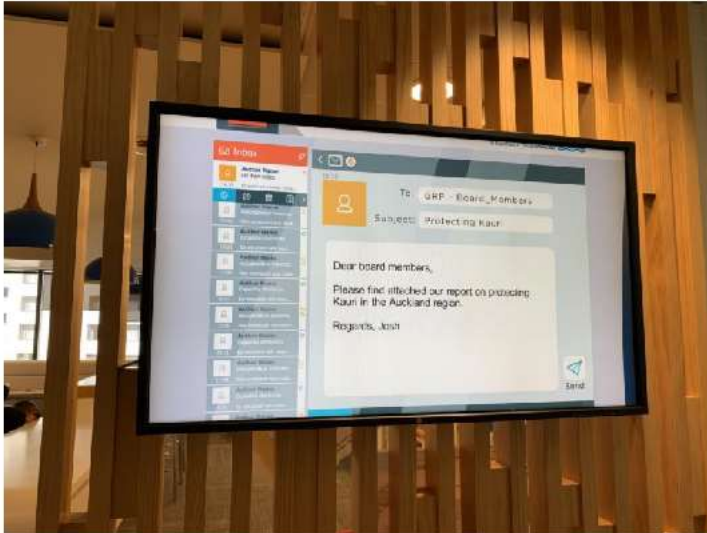
Normalising te reo Māori in communications – staff digital screens



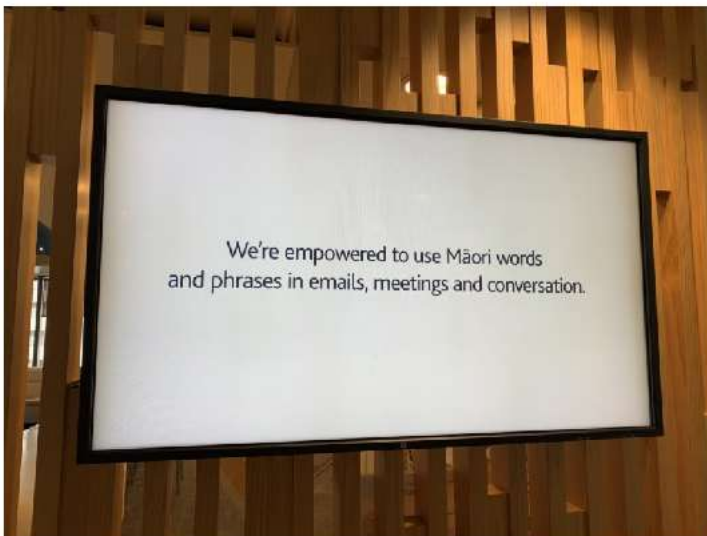
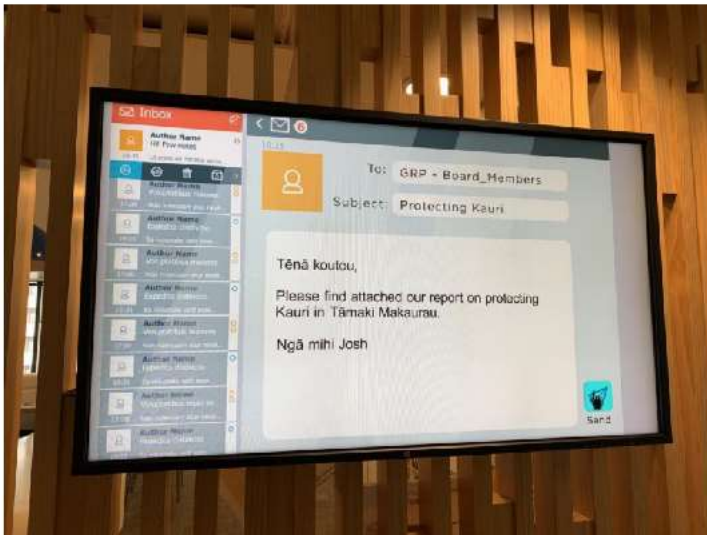


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Normalising te reo Māori in communications – animated staff digital screen



Attachment A





Exclusion of the Public: Local Government Official Information and Meetings Act 1987

That the Independent Māori Statutory Board

a) exclude the public from the following part(s) of the proceedings of this meeting.

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution follows.

This resolution is made in reliance on section 48(1)(a) of the Local Government Official Information and Meetings Act 1987 and the particular interest or interests protected by section 6 or section 7 of that Act which would be prejudiced by the holding of the whole or relevant part of the proceedings of the meeting in public, as follows:

C1 Update on the Manaakitanga Report

Reason for passing this resolution in relation to each matter	Particular interest(s) protected (where applicable)	Ground(s) under section 48(1) for the passing of this resolution
The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.	s7(2)(f)(ii) - The withholding of the information is necessary to maintain the effective conduct of public affairs through the protection of such members, officers, employees and persons from improper pressure or harassment. In particular, the report contains s7(2)(f)(i) – The free and frank expression of opinions by or between or to members of officers or employees of any local authority, or any persons to whom section 2 (5) of this act applies, in the course of their duty.	s48(1)(a) The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.

C2 Annual Report 2017/2018

Reason for passing this resolution in relation to each matter	Particular interest(s) protected (where applicable)	Ground(s) under section 48(1) for the passing of this resolution
The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.	s7(2)(f)(ii) - The withholding of the information is necessary to maintain the effective conduct of public affairs through the protection of such members, officers, employees and persons from improper pressure or harassment. In particular, the report contains	s48(1)(a) The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.