

I hereby give notice that an ordinary meeting of the Independent Māori Statutory Board will be held on:

Date:	Monday, 9 April 2018
Time:	10.00am
Meeting Room:	Ground Floor
Venue:	16 Viaduct Harbour Avenue
	Auckland

Independent Māori Statutory Board

OPEN AGENDA

MEMBERSHIP

Chairperson Deputy Chairperson Members Chair David Taipari Glenn Wilcox Renata Blair James Brown Hon Tau Henare Terrence Hohneck Tony Kake Dennis Kirkwood Liane Ngamane

(Quorum members)

David Taipari Chairperson

9 April 2018

Contact Telephone: 021 818 301 Email brandi.hudson@imsb.maori.nz Website: www.imsb.maori.nz

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1 Apologies

At the close of the agenda no apologies had been received.

2 Declaration of Interest

Members are reminded of the need to be vigilant to stand aside from decision making when a conflict arises between their role as a member and any private or other external interest they might have.

3 Confirmation of Minutes

That the Independent Maori Statutory Board:

a) confirm the ordinary minutes of its meeting, held on Monday, 19 February 2018, including the confidential section, as a true and correct record.

4 Extraordinary Business

Section 46A(7) of the Local Government Official Information and Meetings Act 1987 (as amended) states:

"An item that is not on the agenda for a meeting may be dealt with at that meeting if-

- (a) The local authority by resolution so decides; and
- (b) The presiding member explains at the meeting, at a time when it is open to the public,-
 - (i) The reason why the item is not on the agenda; and
 - (ii) The reason why the discussion of the item cannot be delayed until a subsequent meeting."

Section 46A(7A) of the Local Government Official Information and Meetings Act 1987 (as amended) states:

"Where an item is not on the agenda for a meeting,-

- (a) That item may be discussed at that meeting if-
 - (i) That item is a minor matter relating to the general business of the local authority; and
 - (ii) the presiding member explains at the beginning of the meeting, at a time when it is open to the public, that the item will be discussed at the meeting; but
- (b) no resolution, decision or recommendation may be made in respect of that item except to refer that item to a subsequent meeting of the local authority for further discussion."

Financial Report to 31 December 2017

File No.: CP2018/04402

That the Independent Maori Statutory Board:

a) receives the Financial Report to 31st December 2017

Te take mo te purongo / Purpose of the report

1. The purpose of this report is to present the Independent Māori Statutory Board's (the Board) financial position as at 31 December 2017

Whakarāpopototanga matua / Executive summary

- 2. The figures presented are exclusive of GST. The budget has been phased evenly over 12 months however, as the secretariat schedules the work to meet the Board's work plan, variances may occur. This report includes a visual representation of the Month to Date (MTD) spend and Year to Date (YTD) spend against budget. Due to the Christmas New Year break, invoicing from contractors has been low and is forecast to increase over the next 5 months.
- 3. Total expenditure is at 43.9%. We anticipate that the full budget will be spent by the end of the Financial year.

Ngā tāpirihanga / Attachments

No.	Title	Page
А	Financial Management Report December 2017	9
В	Month to Date December	11
С	Year to Date December	13

Ngā kaihaina / Signatories

Authors	Kimiora Brown - Executive Finance and Office Manager
Authorisers	Brandi Hudson - Independent Maori Statutory Board CEO

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Attachment A

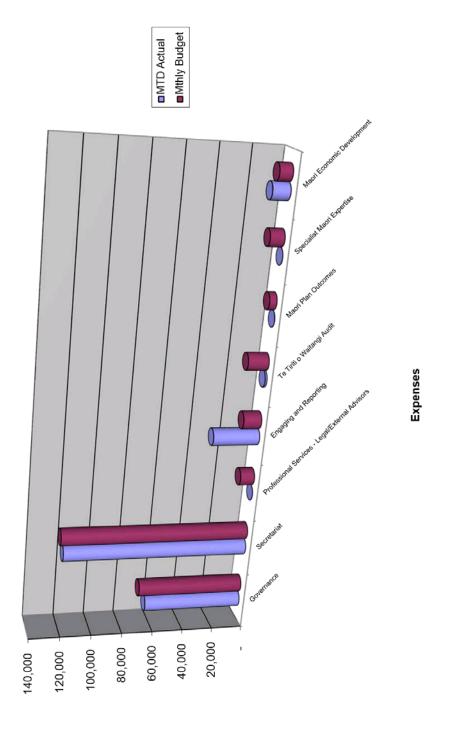
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Notes: 1 Board remuneration subject to any remuneration review as applied to council elected members. Notes 1 2 In addition to the direct funding for Mãori Specialist Expertise for Council Projects, \$130,000 will be held within council's budget with an 2 In addition to the direct funding for Mãori Specialist Expertise for Council Projects, \$130,000 will be held within council's budget with an	tal Oberating Expenditure		2 956.000	246.333	225,926	20.407	8.3%	1.071.909	1 297 835	1.658.165	43.99
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Independent Maori Statutory Board 09 April 2018

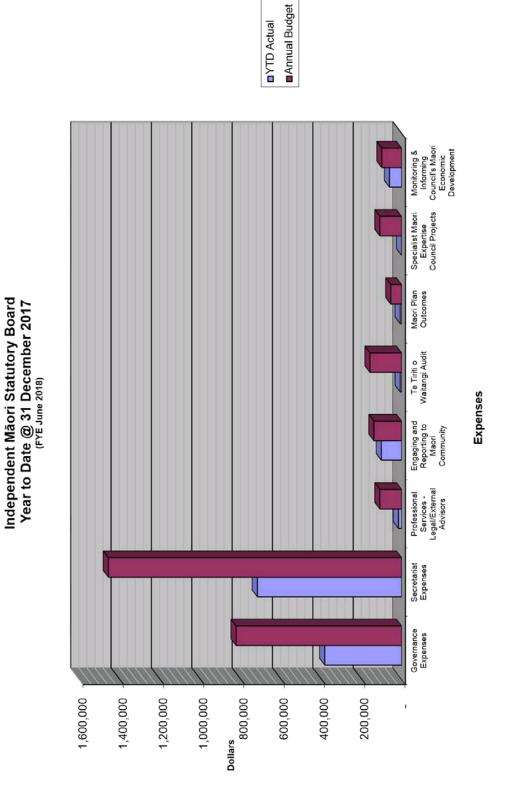
Financial Report to 31 December 2017



Independent Māori Statutory Board Month to Date @ 31 December 2017 (FYE June 2018)



Dollars



No.

Financial Report to 31 January 2018

File No.: CP2018/04407

Ngā tūtohunga / Recommendation/s

That the Independent Maori Statutory Board:

a) receives the Financial Report to 31st January 2018

Te take mō te pūrongo / Purpose of the report

1. The purpose of this report is to present the Independent Māori Statutory Board's (the Board) financial position as at 31 January 2018

Whakarāpopototanga matua / Executive summary

- 2. The figures presented are exclusive of GST. The budget has been phased evenly over 12 months however, as the secretariat schedules the work to meet the Board's work plan, variances may occur. This report includes a visual representation of the Month to Date (MTD) spend and Year to Date (YTD) spend against budget.
- 3. Total expenditure is at 49.9%. We anticipate that the full budget will be spent by the end of the Financial year.

Ngā tāpirihanga / Attachments

No.	Title	Page
А	Financial Management Report January 2018	17
В	Month to Date January 2018	19
С	Year to Date January 2018	21

Ngā kaihaina / Signatories

Authors	Kimiora Brown - Executive Finance and Office Manager
Authorisers	Brandi Hudson - Independent Maori Statutory Board CEO

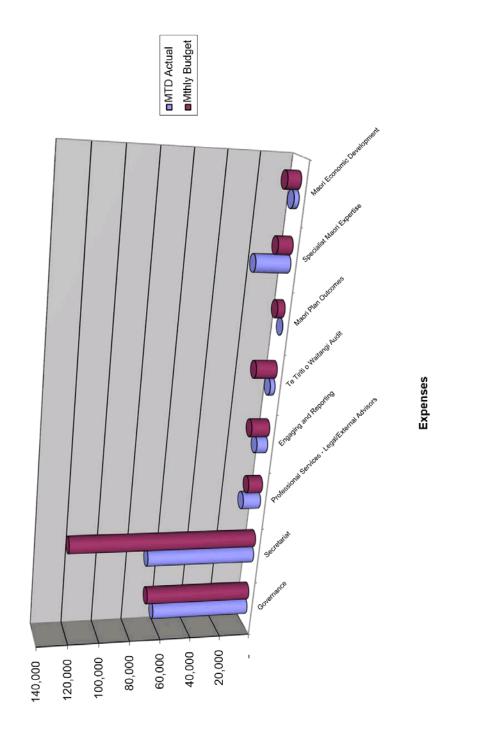


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	Notes	Annual Budget Excl GST	Mthly Budget	January Expenses	Variance	% Variance	Previous YTD	Total YTD Jun 2018	Budget Remaining	% total budget
Governance										
Board Remuneration	-	738,000	61,500	63,969	-2,469		361,566	425,536	312,464	57.7%
Expense Reimbursement		50,000	4,167		4,167		23,283	23,283	26,717	
Training		36,000	3,000		3,000	100.0%			36,000	
Total Governance Expenses		824,000	68,667	63,969	4,697	6.8%	384,849	448,818	375,182	54.5%
Secretariat										
Temporary support				0			253,272			
Salary Expenses				65,837			412,625	4		
Totals to be covered by Secretariat Salaries		1,338,000	111,500	65,837	45,663	41.0%	665,897	731,735	606,265	54.7%
Other Expenses		119.000	9.917	4.682	5.234	52.8%	52,791	57,473	61.527	48.3%
Total Secretariat Expenses		1,457,000	121,417	70,520	50,897		718,688	789,208	667,792	
Professional Services										
Legal		60,000	5,000	•	5,000		3,200	3,200	56,800	
Contractors/Consultants		50,000	4,167	11,463	(7,296)	7	12,908	24,370	25,630	
Engagement & Reporting to Maori & Stakeholders		140,000	11,667	7,000	4,667	40.0%	102,503	109,503	30,497	78.2%
al Professional Services		250,000	20,833	18,463	2,371	11.4%	118,610	137,073	112,927	54.8%
Work Program										
Te Tiriti o Waitangi Audit		160,000	13,333	3,050	10,283	77.1%	7,176	10,226	149,774	6%
Māori Plan Outcomes		55,000	4,583		4,583	100.0%	7,262	7,262	47,738	13%
Mãori Specialist Expertise for Council Projects	2	110.000	9,167	21,774	(12,607)	-137.5%		21,774	88,227	20%
									,	
Monitoring & Informing council's Măori Economic Development Strategy		100,000	8,333		8,333	100.0%	61,250	61,250	38,750	61%
Total Operating Expenditure		2,956,000	246,333	177,775	68,558	27.8%	1,297,835	1,475,610	1,480,390	49.9%
Notes:	- 0	Board remuneration In addition to the di	Board remuneration subject to any remuneration review as applied to council elected members. In addition to the direct funding for Mãori Specialist Expertise for Council Projects. \$130,000 will	nuneration review a pri Specialist Experi	is applied to cour tise for Council P	ncil elected me rojects. \$130.0	mbers. 00 will be held within	Board remuneration subject to any remuneration review as applied to council elected members. In addition to the direct funding for Māori Specialist Expertise for Council Projects. \$130,000 will be held within council's budget with an	an	
		arread sim-off process between council and the IMSR to ensure there is no dundication of effort between the two organisations	cese between coun	oil and the IMCD to	aneuro thora io	and inclination of	A off month of hours	the crassications		



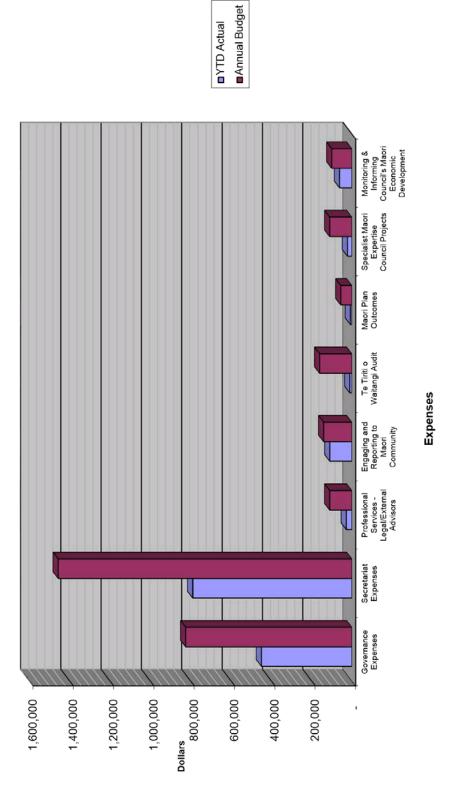


Dollars

Item 6

Independent Māori Statutory Board Month to Date @ 31 January 2018 (FYE June 2018)

S.



Independent Māori Statutory Board Year to Date @ 31 January 2018 (FYE June 2018)

Financial Report to 31 January 2018

Financial Report to 28 February 2018

File No.: CP2018/04413

That the Independent Maori Statutory Board:

a) receives the Financial Report to 28th February 2018

Te take mō te pūrongo / Purpose of the report

 The purpose of this report is to present the Independent Māori Statutory Board's (the Board) financial position as at 28th February 2018

Whakarāpopototanga matua / Executive summary

- 2. The figures presented are exclusive of GST. The budget has been phased evenly over 12 months however, as the secretariat schedules the work to meet the Board's work plan, variances may occur. This report includes a visual representation of the Month to Date (MTD) spend and Year to Date (YTD) spend against budget.
- 3. Total expenditure is at 56.7%. We anticipate that the full budget will be spent by the end of the Financial year.

Ngā tāpirihanga / Attachments

No.	Title	Page
А	Financial Management Report February 2018	25
В	Month to Date February 2018	27
С	Year to Date February 2018	29

Ngā kaihaina / Signatories

Authors	Kimiora Brown - Executive Finance and Office Manager
Authorisers	Brandi Hudson - Independent Maori Statutory Board CEO

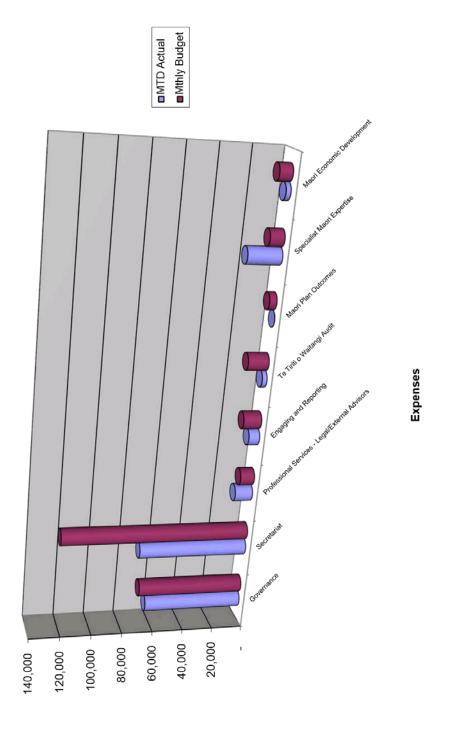
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z	Notes	Annual Budget Excl GST	Mthly Budget	January Expenses	Variance	% Variance	Previous YTD	Total YTD Jun 2018	Budget Remaining	% total budget
Governance										
Board Remuneration	-	738,000	61,500	55,626	5,874		425,536	4	256,839	65.2%
Expense Reimbursement		50,000	4,167		4,167		23,283	23,283	26,717	46.6%
Training		36,000	3,000	EE COC	3,000		- 440 040	- EDA 444	36,000	0.0%
otal Governance Expenses		824,000	00'001	070'00	13,041	19.0%	446,010	204,444	318,000	01.2%
Secretariat										
Temporary support				0			253,272			
Salary Expenses			44	81,003			478,462			
Totals to be covered by Secretariat Salaries		1,338,000	111,500	81,003	30,498	27.4%	731,735	812,737	525,263	60.7%
Other Expenses		119.000	9.917	7.070	2 847		57 473	64 543	54 457	54.2%
Total Secretariat Expenses		1,457,000	121,417	88,073	33,344	27.5%	789,208	8	579,720	60.2%
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rioresional Services		60.000	5 000		5 000	100.064	000 8		56 800	F 307
Contractors/Consultants		50,000	4 167	6 000	(1 833)		24 370		19,630	
Engagement & Reporting to Maori & Stakeholders		140,000	11,667	1,460	10,207		109,503		29,037	
Total Professional Services		250,000	20,833	7,460	13,373	64.2%	137,073	144,533	105,467	
Work Program										
Te Tiriti o Waitangi Audit		160,000	13,333	22,652	(9,319)	%6'69-	10,226	32,878	127,122	21%
Mãori Plan Outcomes		55,000	4,583		4,583	100.0%	7,262	7,262	47,738	13%
Mãori Specialist Expertise for Council Projects	2	110,000	9.167	23.510	(14.343)	-156.5%	21.774	45.284	64.717	41%
-		-								
Monitoring & Informing council's Mäori Economic Development Strategy		100,000	8,333	3,750	4,583	55.0%	61,250	65,000	35,000	65%
Total Operating Expenditure		2,956,000	246,333	201,070	45,263	18.4%	1,475,610	1,676,680	1,279,320	56.7%
Notes:	-	soard remuneration	1 Board remuneration subject to any remuneration review as applied to council elected members.	uneration review a	as applied to cour	ncil elected mer	nbers.			
	2	n addition to the dir	ect funding for Māc	ori Specialist Experi	rtise for Council F	rojects, \$130,0	In addition to the direct funding for Maori Specialist Expertise for Council Projects, \$130,000 will be held within council's budget v	2 In addition to the direct funding for Maori Specialist Expertise for Council Projects, \$130,000 will be held within council's budget with an	u	

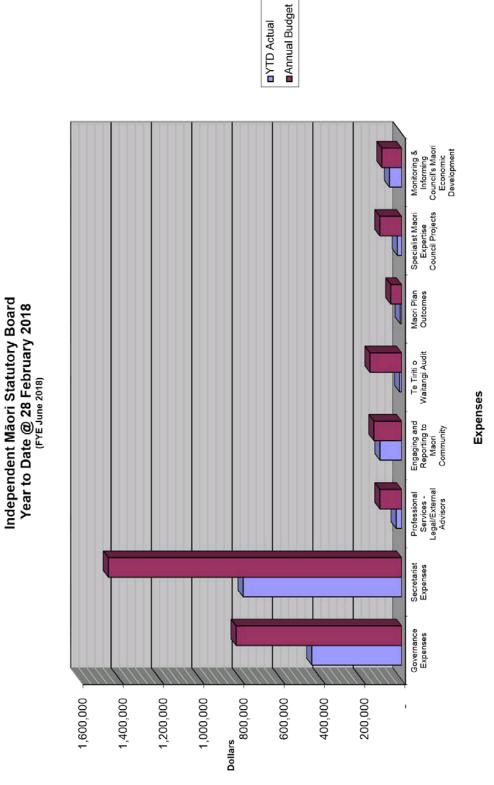




Independent Māori Statutory Board Month to Date @ 28 February 2018 (FYE June 2018)



Dollars





Attachment C



File No.: CP2018/04399

Ngā tūtohunga / Recommendation/s

That the Independent Maori Statutory Board:

a) receives the Board Strategic Priorities Report April 2018

Te take mō te pūrongo / Purpose of the report

1. The purpose of this update report is to update the Independent Māori Statutory Board (the Board) on its strategic work priorities

Horopaki / Context

2. For 2018, this report has been organised to correlate with the Board's Long Term Plan business cases and the Board's key documents. Secretariat staff will utilise opportunities across each of their respective work programmes to address a number of Board strategic priority outcomes in a pragmatic and collaborative way

Ngā tāpirihanga / Attachments

No.	Title	Page
А	Update Board Strategic Work Priorities - April 2018	33

Ngā kaihaina / Signatories

Authors	Awhina Kanohi - Senior Executive Advisor
Authorisers	Brandi Hudson - Independent Maori Statutory Board CEO



Attachment A

UPDATE BOARD	STRATEGIC WORK P	RIORITIES APRIL 2018
Board priorities	Allied Work	Update Deliverables / Upcoming Issues
BUSINESS CASES		
1. Māori Economic	Fund and Lab	Innovation Lab and (Rangatahi)
The stablish a Māori Entrepreneur "establish a Māori Entrepreneur Fund to co-design and implement a Māori enterprise centric accelerator/innovation lab and eco-system connector "		Received an update from the Southern Initiative (TSI) on the Innovation Lab focused on IT/technology. They anticipate going unconditional on a lease of a space mid-end March, followed by the fit out and operator selection providing a very important resource to assist with future development.
		TSI will pioneer the first Manukau Co-Working and Makerspace. The project is a proof of concept and prototype that acts as a platform for scaling a bigger, more permanent innovation hub in Manukau. The project looks at an initial 3-year timeline to demonstrate the benefits of a co-working and makerspace and provides insights to Auckland Council's strategic plans for Manukau. They are working in collaboration with a number of organisations, including Taiohi Whaiora - a rangatahi group in Manukau who are currently operating from Manurewa Marae.
		 The space seeks to achieve the following objectives: Build a community of thriving entrepreneurs working in the space Grow viable innovative enterprises Create a hub for meetings, events and innovation activities Strengthen the south Auckland innovation ecosystem through activations, capacity building, events, research and networking Equip Māori and Pasifika young people with creativity, maker skills and problem solving skills needed for the future Energize the city centre The space will be used for: Shared co-working space: Provide local creatives and start-ups a space to operate and grow their ventures



	 Makerspace: a space to build, create, share and tinker Events space: host innovation oriented events and activities Meeting space: provide much needed meeting and collaboration rooms
Increasing participation of Māori in Business Ecosystem	<i>Māori Creative Sector (cultural visibility) and Māori Digital Space</i> The Board secretariat are liaising with council's lead team of the Arts and Culture unit to ensure the implementation of Toi Whitiki (Auckland's Arts and Culture Strategic Action Plan) has best practice engagement with Māori.
	Council has provided a document that contains all the works by Māori artists (both indoor and outdoor and also 'miscellaneous). There is an opportunity to raise the cultural visibility of Māori art and artists by mapping and profiling.
	There is also an exciting opportunity to leverage the cultural distinctiveness of Māori as an international competitive advantage, using the Māori public art collection as part of an innovative new digital application called "Ko nga Haerenga a Manu", designed by Augmented Reality Applications. A Māori company whose mission it is to build a distinctly Māori digital technology business and grow Māori (and iwispecific) opportunities for tourism, education and enterprise. This project crosses over into Rangatahi, Mana Whenua, Mataawaka, Sites of Significance and Unique Identity.
	KIWA Digital has provided insights into the digital sector, in relation to Māori and are also highlighting the difficulties Māori students are facing getting into careers in the sector. However, the barriers identified come with solutions. We will update the Board at their May meeting.
	<i>Māori Economic Development</i> ATEED is restructuring its senior management tier in line with its strategy refresh and the Destination Auckland Plan (Tourism). There will not be a



senior Maōri position at this level.
The Whariki network continues to draw a good number of Māori businesses and there are a number of Council and other organisations providing opportunities for lifting the number of start-ups and growing Māori businesses. We continue to monitor the effectiveness of ATEED's engagement with Mana Whenua.
The Auckland International Managers (AIMN) AIMN is made up of representatives from: Auckland Investment Office, ATEED, Callaghan Innovation, Global Partnerships & Strategy, Independent Māori Statutory Board, Ministry of Business, Innovation & Employment, Ministry of Foreign Affairs, NZ Trade and Enterprise and Panuku Development. Secretariat staff have advocated for this group to leverage the cultural distinctiveness of Māori as a national and international competitive advantage. The Auckland Story and the Auckland Investment story are currently being developed and there has been an overwhelming acceptance of the suggestions that have been made with regards to the Māori content.
Through this group Panuku Development are keen to work one on one with Mana Whenua and Māori organisations to develop relationships between overseas investors in China, including sponsoring Māori artists to travel to China to work with companies to collaborate on design projects.
MFAT will be hosting a Leaders week in NZ at the end of May for all of NZ's High Commissioners from around the world. The will include a two days in Auckland (a region). The Board will work with MFAT to ensure that the MFAT Leaders' experience is memorable and culturally significant.
This group provides the Board with the opportunity to leverage and develop a mechanism for Māori enterprise to lead the tourism and food



		 and beverage sector. There are a number of requests for trade visits to Auckland, a process of manaakitanga is being developed that will position Māori to play a significant role in hosting and showcasing Māori businesses and culture. <i>Māori Economic Development</i> Te Pūmanawa – A wellspring of Māori life and culture on the edge of Te Waitematā, at the heart of Tāmaki's Central Business District. A draft discussion document by council's Māori Design lead, Phil Wihongi has been provided to the Board secretariat for review. The document is a refreshing new take on a topic that has been discussed for many years with little progress. A Māori Tourism Position Paper is on the agenda of this Board meeting.
2.Unique Māori Identity "co-design a programme with Māori to reflect the dimensions of "Hear, See and Experience"	Embed Te Reo Māori Language Strategy and Implementation Te Aranga Principles	Te Waka Angamua are overseeing the implementation of the Te Reo Māori Language strategy. To date, much of the focus of Te Aranga Principles is securing funding for
		a significant project to be included in the next LTP round. Auckland Design Office are looking at securing funding for a joint project with Local Boards and Community Facilities, on the Otahuhu Portage Crossing project. The Board secretariat advocated for it to be included in the LTP 2018-2022 budget. Securing additional funding will mean that a significant Māori development/infrastructure will be enabled that will not only celebrate the historic crossing of waka from east to west but also enable accessibility to <i>walking and cycling</i> and connectivity to public transport within the Otahuhu area.
	Signage and Place Names	Bi-lingual Signage In order, to establish bi-lingual signage in Tāmaki Makaurau, it has been suggested by NZTA (and supported by Auckland Transport) and advocated by the Board.



		 Meeting with the NZ Geographical Society to establish a list of official place names and develop a strategy for Auckland. This will include list of Maunga, sites of significance and river and coastal areas (including other water bodies). Meet with Auckland Transport, NZTA and the Board to establish a working group to develop a strategy and number of way finding signage for the Auckland region. We will provide an update at the Board's May meeting.
	Māori Public Art	A list of all Māori Public Art is presently being compiled by Te Waka Angamua, for both its management and maintenance.
	Signature Events	
3. Māori Sites of Significance and cultural landscapes "establish a fund for site infrastructure development"	Māori Cultural Heritage Programme	 Progress report on proposed plan change for Māori sites of significance: The Heritage team have received cultural values assessment reports for 47/48 sites from iwi. 42/48 site visits have been completed. Of the 6 remaining - access was an issue for 1 site however the iwi stated a site visit is not necessary, 5 have been put on hold by the iwi due to capacity issues as they deal with koiwi discovery. Council have begun a two month schedule of iwi decision-making hui to confirm the status of the sites and whether they will be included in the Plan Change. There has been time slippage, notification is likely to be delayed to end of July.
	Restore and enhance/innovative technologies	The Māori heritage team have been informed of the Board's business case for Māori sites of significance and anticipated outcomes. There is support for the proposed programme of works to protect and develop a plan for restoration and maintenance of the sites. However, there is no single Council group responsible for celebrating, restoring or maintaining these sites. It is currently dependent on the location of the heritage site and who has mandate.

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		The heritage team would like to be able to have oversight the restoration and enhancement of the sites but do not currently have the capacity to so. There is an opportunity for the business case to be updated to advocate for the Māori Heritage Team to undertake this oversight role.
4. Rangatahi "establish a leadership forum, fund and scale up initiatives"	Supporting Better Futures for Rangatahi	In support of providing opportunities and removing barriers to access for rangatahi Māori to participate in the digital technology sector, the Board secretariat connected Launch Space with TSI to increase Māori participants on their next programme in April. A request has been made for an update from TSI on Māori enrolment numbers.
		Secretariat staff met with Chantell Whaiapu who leads the Taiohi Whaiora, a kaupapa Māori science, technology, engineering maths (STEM) programme for rangatahi based in Manurewa. 150 rangatahi are currently enrolled into the 1year programme and aim to deliver to wider South Auckland communities funding permiting. The Board will continue to advocate and monitor progress.
		Secretariat staff connected the Destiny School with the Manager of Manukau libraries and TPK for Te Reo resources. Board secretariat staff met with the Principal, Emily Tukapua and their year $10 - 13$ rangatahi. The private school located in Manukau has 150 tauira from year $0 - 13$ of which 81% are Māori. Whilst its not a kura kaupapa Māori school there is a strong emphasis on incorporating Te reo, tikanga and kapahaka within the curriculum and developing leadership capability of all tauira.
5. Relationship Agreements	Co-governance	No update report on co-governance matters.
" a co-governance work programme, dedicated resourcing/fund, increase council capability, refresh iwi management plans and funding	Council capability	The Board secretariat met with John Duguid (GM - Plans and Places, Auckland Council CPO) and were informed that Council are progressing the development of relationship agreements with iwi.

Independent Maori Statutory Board 09 April 2018



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Attachment A

for Whakahono a Rohe Agreements"		Currently, the Council is working with local boards to clarify and discuss the implications (if any) that the agreements may have on local boards.	
	Iwi Management Plans	No update report on iwi management plans.	
	Whakahono a Rohe Agreements	The Board has received a legal interpretation of the Mana Whakahono a Rohe provision. A full report of the opportunities, limitations and risks will be presented at the April Board meeting. We were informed that the Council was not seeking to initiate a Mana Whakahono a Rohe agreement but were prepared to start the conversation if any iwi were ready to do so.	
6. Empowered Marae and	Council's Māori Cultural Initiatives	Provided input and advice to Council officers developing Māori Cultural	
"address needs identified"	Fund and Marae Development	Initiatives Fund policy. Currently waiting for draft work to be circulated for further comment.	
	Papakainga	No update provided	
7.Quality Affordable Housing for Māori "a comprehensive intervention for affordable housing, a centre for Affordable Housing Innovation	Auckland Māori Housing Summit	Summit is now scheduled with Ministers Twyford and Mahuta on 24 April. The Ministers will be there between 9am and Midday, and that will be followed by further workshops and gathering feedback generated from the session with the Ministers.	
and a Centre of Excellence and Innovation".		The Board secretariat will make contact with Māori and other government agency stakeholders to explore issues Auckland Māori would like to see discussed at the summit. Invitations were sent out at the end of March.	
	Council's Māori Housing programme	Mayor's office is moving slowly on the Housing Steering Group and the group is yet to consider the full range of actions from the Taskforce report.	
	Panuku	The Government has recently applied some pressure on Panuku to	



		release and/or use council land for housing and affordable housing. This supports and promotes the Board position that Panuku's mandate to either release land under market value, or develop housing other than open market housing must be clarified.
BOARD CORE INSTRUM	ENTS	
Schedule of Issues of Significance		The Schedule of Issues of Significance promotion plan is underway with cover letter and copies being distributed to Māori, the Governing Body and key targeted Council staff. A full page of guidance materials on the Board role, working with the Board and the IoS has been placed on the Council's intranet Quality Advice Hub.
		The report to the joint meeting of the Board and the IMSB on 26 March 2018 explained the role, changes and use of the Schedule of Issues of Significance to Māori in Tāmaki Makaurau (IoS). It seeks a formal response from the Governing Body of how the Council Group plans to respond to the IoS.
		It is proposed that the IoS will be discussed at the Joint Meeting of the Independent Māori Statutory Board and the Governing Body (2 times a year to the joint meeting) and the Committees of the Whole (annually).
Te Tiriti o Waitangi Audit 2018		An update on the Te Tiriti o Waitangi Audit 2018 will be presented at the meeting.
Council Treaty Audit Responsiveness Programme	Māori Responsiveness Plans	On 28 February a Waharoa Group meeting was held and no Treaty Audit Responsiveness Plan actions were closed. A selection of MRPs will be assessed as part of the Te Tiriti o Waitangi Audit 2018.
	Māori Employment Strategy	Further evidence is being sought on this Treaty Audit Responsiveness
		Plan action before it can be closed.



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Monitoring and Evaluation	The Māori Reports for Tāmaki Makaurau 2016	Rangatiratanga ReportThe Board was advised in early 2017 that Māori values reports relating to Rangatiratanga, Manaakitanga, Kaitiakitanga, Wairuatanga and Whanaungatanga were a logical next step from the Māori Report released in November 2016. These will be the first of a kind as we are
	Board's Data Strategy Implementation	Elements of this are being addressed as part of the case studies for the Rangatiratanga Report.
COUNCIL PROCESSES		
Te Toa Takitini		 On 20 March 2018 a report to the Finance and Performance Committee reported that the combined Te Toa Takitini budgets for the 2017/2018 financial year are \$9,092,000. Combined expenditure for the end of the second quarter was \$2,764,000; at 30 per cent of the total annual budget or (61% of the six month equivalent budget). At the committee meeting on March 20, Board members expressed our concerns with the regularity of reporting underspends against the budget. The main areas of underspend include: Māori Cultural Heritage Programme Sites and Places of Significance



		Hawaiki Toa
		Auckland Transport Māori Wardens
		Auckland Transport Road Safety Programme
		Kaitiaki Ranger Programme
		The need for Te Waka Angamua to continue to closely monitor project spend and work with project managers to report project milestones is also addressed in the Auckland Council's response to the PricewaterhouseCoopers (PwC) 'Assessment of expenditure incurred by Auckland Council on projects to deliver Māori outcomes – 13 November 2017'.
Auckland Plan		The draft Auckland Plan is out for public consultation together with the LTP until 28 March. See below for engagement update.
Long-term Plan (LTP)	Māori Outcomes and projects	The draft LTP is out for public consultation until 28 March. Several 'Have your Say' events have been held in local board areas including dedicated 'Māori community' ones in Manukau and Henderson.
		On 15 March ten Mana Whenua entities presented feedback on the AP/LTP at a joint Finance and Performance /Planning Committee workshop. Te Waka Anga Mua ki Uta is currently working to develop a Māori Responsiveness Performance Measurement Framework (PMF) that aims to address the deficit in monitoring and reporting on Māori outcomes across the council family. Ultimately the PMF intends to monitor and report on how the council family is progressing on delivering goals and outcomes identified through the Māori Responsiveness Framework. This is intended to 'refresh' and supersede the current Te Toa Takitini (TTT) framework. This work has been co-ordinated across-council over February/March, and is intended to input to the final LTP.
		The draft material shows projects/programmes (including the Board's



		business cases) that could contribute to the outcomes. More work is
		needed to prioritise 'what gets done' and clearly identify budgets against what is proposed to be funded within current council dept. and CCO baseline budgets vs. what would need additional budget to be considered by the council in the final LTP
		A key focus for the Board will be to scrutinise how the Cultural Initiative Fund (around \$36m secured in the 2015/25 LTP process earmarked for marae and papakainga) has been allocated and phased in the 'new' programme. The Board secretariat is seeking a report back on the 'working group' process to a workshop of the Finance and Performance Committee in early May 2018 (tbc) and Board advocacy will likely be required to achieve our business case objectives as part of the LTP decisions.
		One concern is that the cross-council working groups have not included participation from some CCOs so far (e.g. Panuku, Watercare) but the CCO members at the Te Toa Takitini Executive Leadership Group meeting on 13 March 2018, expressed commitment to ensure work is done over April in order to provide a proper response to the Board's business cases.
CCO Strategy	Council's Statement of Intent (Sol)and Reporting Cycle	Draft CCO Sols 2018-21 are due in late March 2018, and will be subject to briefing advice to Board members on the Finance and Performance Committee in April 2018. Particular Sols of interest will include ATEED (to see how their 'strategic review' is reflected), Panuku (to consider their proposed priorities and ability to fund town centre place-making investment) and Auckland Transport (to identify whether transport projects/programmes will favour the west and the south). Note that because of delays with the draft Regional Land Transport Plan (RLTP) it will now be consulted on in late April together with a specific 10c/litre fuel tax proposal, which will likely delay the Auckland Transport draft Sol as well (given it should reflect the first three years of transport projects included in the RLTP).



Communications Report Website • As advised in previous reports, the board's website has been refreshed and upgraded to manage issues related to potential hacking situations. IOS/Maori Plan promotion • The secretariat continues to promote this to relevant council and CCO staff to ensure that they understand the content for their future planning, policy and budget reviews.

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Risk Register Description of hazard	Location or task	Potential Harm	Risk Rating	Significant Hazard	Control method E & M	Controls applied	Frequency of monitoring	Person Responsible
Change of floo levels in the entrance to tenancy Change of floo	r	Possibility of slip / trip / fall		Y	М	Hazard Sign posted at front door Report lodged on council system Vault 6/5/2016 ID18728 requested assessment & mitigation	Weekly	Kimiora Brown/Brady Parker
Change of floo levels from tiled area (outside kitchen) to carpeted area (resource / hallway)	r	Possibility of slip / trip /fall			М	Report lodged on council system Vault 6/5/2016 ID18728 requested assessment & mitigation	Weekly	Kimiora Brown/Brady Parker
Hotwater tap	Kitchen	Burns		Y	М	Hazard sign posted in kitchen above sink	Weekly	Kimiora Brown/Brady Parker
Doors to toilet – heavy to manage	5 Toilets	For small children/seniors					Weekly	Kimiora Brown/Brady Parker



Incident Injury Report	New Hazards	First Aid refresher course required for Catherine Taylor and certificate for other staff members -Completed	The Health and Safety e-module has been completed successfully by all staff.
Nil	Nil	Workplace assessments for all staff have been completed.	



Position Paper Māori Tourism

File No.: CP2018/04509

Ngā tūtohunga / Recommendation/s

That the Independent Maori Statutory Board:

- a) receives the report
- b) approves the Position Paper Māori Tourism

Te take mō te pūrongo / Purpose of the report

1. To adopt the recommendations set out in the Position Paper Māori Tourism.

Whakarāpopototanga matua / Executive summary

- 2. "The whole is greater than the sum of its parts" Every year, more international tourists come to Auckland and stay longer; approximately 25% of the Māori population of New Zealand reside in Auckland; the unique Māori identity, Mana Whenua culture and Māori creative sector are valuable and abundant; \$23b of assets is owned by Māori in Auckland and 50% of Māori in Auckland are under the age of 25. It is clear that Auckland has all the parts to exploit this high value sector of the tourism economy advocacy is needed to Auckland Council and NZ Tourism to seize this opportunity and to make it a priority.
- 3. The Board will monitor and evaluate its advancement.

Horopaki / Context

4. Māori are actively supported to participate in tourism opportunities and recognized for the unique value-add to the Auckland tourism sector.

No.	Title	Page
А	Position Paper - Māori Tourism	49
В	Māori Tourism Providers	53
С	Tāmaki Makaurau Auckland Māori Tourism Experience (Under Separate Cover)	

Ngā tāpirihanga / Attachments

Ngā kaihaina / Signatories

Authors	Donna Tamaariki - Principal Advisor
Authorisers	Brandi Hudson - Independent Maori Statutory Board CEO



STATUTORY BOARD POSITION PAPER

INDEPENDENT MÃORI

AGREED STATEMENT OF POSITION ON:

Māori Tourism

Date approved:

Resolution number:

Signed: [Board Chair]

Signed: [CEO]

Background

Prosperous Māori Tourism businesses will contribute to economic growth of Tamaki Makaurau, thus improving prosperity for all in Tamaki Makaurau.

NZIER advises that every year, more international tourists come to Auckland and stay longer; approximately 25% of the Māori population of New Zealand reside in Auckland; the unique Māori identity, Mana Whenua culture and Māori creative sector are valuable and abundant; \$23b of assets is owned by Māori in Auckland and 50% of Māori in Auckland are under the age of 25. It is clear that Auckland has all the parts to exploit this high value sector of the tourism economy.

ATEED has a dedicated full time Maori Tourism role that coordinates and facilitates opportunities for the Auckland Maori tour operators and for those who are interested in entering the industry. Presently there are less than 20 Maori tourism businesses in the Auckland region. Some of these are owned by Maori and are not necessarily offering a Maori cultural product. Council has other instruments like the Maori Language Policy, Toi Whitiki Art Strategy, ATs regional signage projects and the Te Aranga Design Principles that if fully funded and implemented will build quality Maori cultural aspects in the built environment that Maori tourism can utilise to enhance their business products.

The Labour Government has demonstrated its commitment to tourism by establishing a \$75m a year Tourism and Conservation Infrastructure Fund, through a \$25 per visit levy on international visitors (excluding New Zealand citizens and residents) to pay for projects that will improve the experience of visitors to New Zealand and enhance our natural environment.

Furthermore at a Parliamentary meeting for ECONOMIC DEVELOPMENT, SCIENCE AND INNOVATION (week ending 2nd FEBRUARY, 2018) regarding the New Zealand Tourism Board annual review, Labour MP Tamati Coffey asked how and to what extent TNZ's strategy is Māori oriented, and who at a senior level advised Tourism NZ (TNZ) on Māori engagement. Stephen England-Hall, Chief Executive of Tourism New Zealand, replied that New Zealand's unique selling point had historically revolved around promoting landscapes. He said TNZ had been making a concerted effort recently to change this to better reflect people and culture. He said TNZ has been engaging with iwi as part of this change and had people advising it on how to better communicate Māori culture as part of the New Zealand tourism story.

There are international models like the Indigenous Tourism Association of Canada who have developed a framework that could assist and inform how 'Māori Tourism' is defined in New Zealand and consequently set the platform for the development for future strategic priorities or directions.

Canada appears to be way ahead of New Zealand. Through their extensive national consultation of industry, Elders and community the Indigenous Tourism Association of Canada (ITAC) has endorsed definitions specific to Indigenous tourism; which are articulated in a very comprehensive five year plan "The Path Forward". The clear definition gives them a basis from which to determine which tourism businesses can and cannot be recognised as Indigenous.



POSITION

Regarding Māori Tourism the Board has considered the available information and advice and agree -

- The Board seek to identify improvement opportunities to drive a greater step change in the Council's and ATEED's fulfilment of statutory responsibilities to Māori, as well as providing a clear view of the actions against work programmes and/or statement of intent.
- 2. The Board advocates to Council and ATEED to work with Tourism NZ/Māori Tourism to develop an Auckland Māori Tourism framework.
- 3. The Auckland Māori Tourism framework must provide the criteria to define and determine Māori Tourism, Māori Cultural Tourism and Māori Cultural Experiences; recognising the connection and responsibility to the mana whenua and the rohe where the operation resides.
- 4. Once an Auckland Māori Tourism framework is developed the platform for future priorities can be determined, including; a robust means to measure and evaluate its effectiveness.
- 5. Auckland Council needs to access tourism funding opportunities, such as the Tourism Infrastructure Fund, and work with TNZ (including Māori tourism) on behalf Māori tourism.

Key documents

- 1. The Schedule of Issues of Significance to Māori in Tāmaki Makaurau states that
 - a) Council has failed to fully recognise and respect the unique tourism opportunities Māori can bring to the wider Auckland region where Māori are actively supported to participate in tourism opportunities and recognised for the unique value-add to the Auckland tourism sector.
 - b) Council benefits from the Mana Whenua and Māori culture and environment without investing in developing tourism opportunities. A desired outcome is: Support commissioning and positioning of Māori sculpture, art and taonga in significant places around Auckland, making Māori culture and icons highly visible for international and domestic visitors to experience.
 - c) Another outcome is: Support Māori businesses to lead the development of a Māori tourism strategy.
- 2. The Board's Strategic Priorities 2016 2019 states that
 - a) Māori are active and successful across all sectors of the economic and business community nationally and internationally.
- 3. The Board's 2017 Business Cases include a business case to
 - Provide additional funding to establish a Māori Entrepreneur Fund and implement a Māori enterprise and accelerator and innovation lab, including the establishment of a South Auckland based Māori entrepreneur site.
 - Establish Māori economic centres of excellence to drive mind-set, behaviour and action needed to operate in high performing and top end economic growth
- 4. ATEED Statement of Intent



- a) ATEED claim to play a critical part in delivering on the transformational shifts in the Auckland Plan through both primary and secondary contributions. They say they will significantly lift Māori social and economic well-being through their lead role in the Whai Rawa work stream of the Te Toa Takitini programme and through the projects and programmes like Sports City, the Māori Economic Growth Forum, the Major Events Strategy, The Māori Signature Festival, Māori tourism development and iwi investment facilitation, ATEED will take every opportunity to incorporate Māori responsiveness – contributing to Māori wellbeing, and post-Treaty settlement opportunities – into its activity.
- 5. Destination Auckland Plan
 - a) The views of Māori/lwi who took part in the Destination Auckland Plan survey cannot be seen anywhere in the Destination Auckland Strategy.
 - b) Māori does not feature in the draft Destination Auckland Strategy.
- 6. Indigenous Tourism Association of Canada (ITAC) The Path Forward (five year plan)
 - a) From the research, and in response to the identified barriers, the strategic plan is based on understanding the reality of the challenges and identifies key opportunities to strategically overcome obstacles to success and foster a thriving Canadian Indigenous tourism economy
 - b) ITAC has endorsed definitions specific to Indigenous Tourism that recognise Indigenous Tourism; Indigenous Cultural Tourism; Indigenous Cultural Experiences
 - i. Indigenous Tourism all tourism businesses majority owner, operated and/or controlled by First Nations, Métis or Inuit people that can demonstrate a connection and responsibility to the local Indigenous community and traditional territory where the operation resides.
 - ii. Indigenous Cultural Tourism meets the Indigenous tourism criteria and in addition, a significant portion of the experience incorporates Indigenous culture in a manner that is appropriate, respectful and true to the Indigenous culture being portrayed. The authenticity is ensured through the active involvement of Indigenous people in the development and delivery of the experience.
 - iii. Indigenous Cultural Experiences does not meet the Indigenous tourism criteria however offers the visitor a cultural experience in a manner that is appropriate, respectful and true to the Indigenous culture being portrayed.
 - c) ITAC sees New Zealand (and Australia) Indigenous tourism businesses as more attractive to the Asia tourist/visitor.

Other inputs

- 1. NZIER Update Report July 2017
 - a) This Report gives the Board the information it needs to pressure both Tourism New Zealand and ATEED to help this sector flourish.
 - b) The NZIER data and recommendations should be presented directly to both ATEED and TNZ with an expectation of an urgent response by both with a plan for delivering on building this sector.
 - c) The NZIER data in this report is also a useful message in support of the Board's position on the use of Te Reo in the region.



- 2. A communications plan is underway to build a wider awareness of the information that underpins this opportunity, including leveraging this information with key government and local government politicians and influencer in groups such as Heart of the City.
- 6. Detailed context for this policy position The Gaps
 - a) Because Māori Tourism has not been defined (operationally) by ATEED and Auckland Council there is no process by which to govern and administrate; and optimise the growth of the Māori Tourism sector.

Rational for Position Paper

"The whole is greater than the sum of its parts" - Every year, more international tourists come to Auckland and stay longer; approximately 25% of the Māori population of New Zealand reside in Auckland; the unique Māori identity, Mana Whenua culture and Māori creative sector are valuable and abundant; \$23b of assets is owned by Māori in Auckland and 50% of Māori in Auckland are under the age of 25. It is clear that Auckland has all the parts to exploit this high value sector of the tourism economy – we must advocate for Auckland Council and NZ Tourism to seize this opportunity and to make it a priority, and the Board will monitor and evaluate its advancement.

- 7. There are high value Māori tourism opportunities in Auckland
 - a) Auckland is well placed to leverage the high value tourism sector with tourists to Auckland who experience Māori cultural tourism on average spend \$1,800 more than tourists who do not experience Māori cultural tourism. That's an additional \$663 million per annum spent by those tourists.
 - b) Tourists who experience Māori cultural tourism stay longer and spend more.
 - c) New, high value Māori cultural and tourism opportunities need to be in place to maximise the opportunities that the America's Cup will bring to the region.
 - d) Auckland has 25% of the Māori population and the highest number of international tourists per annum; we need to capitalise on this.

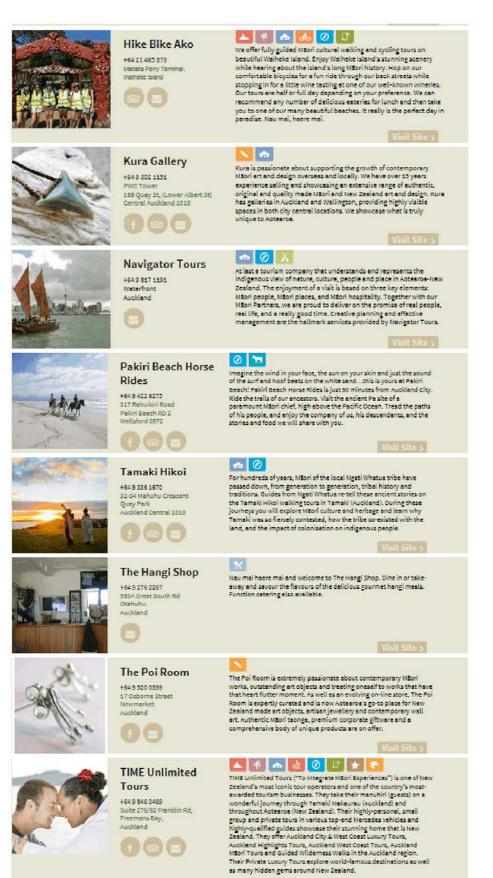
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That the Independent Maori Statutory Board:

a) exclude the public from the following part(s) of the proceedings of this meeting.

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution follows.

This resolution is made in reliance on section 48(1)(a) of the Local Government Official Information and Meetings Act 1987 and the particular interest or interests protected by section 6 or section 7 of that Act which would be prejudiced by the holding of the whole or relevant part of the proceedings of the meeting in public, as follows:

Reason for passing this resolution in relation to each matter	Particular interest(s) protected (where applicable)	Ground(s) under section 48(1) for the passing of this resolution				
The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.	s7(2)(b)(ii) - The withholding of the information is necessary to protect information where the making available of the information would be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information. In particular, the report contains	s48(1)(a) The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.				

C1 Draft Funding Agreement : 2018-2019

C2 Presentation by PWC : Te Tiriti Audit of Auckland Council 2018

Reason for passing this resolution in relation to each matter	Particular interest(s) protected (where applicable)	Ground(s) under section 48(1) for the passing of this resolution
The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.	s7(2)(b)(ii) - The withholding of the information is necessary to protect information where the making available of the information would be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information. In particular, the report contains	s48(1)(a) The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.

C3 Update: Implementation of Mana Whakahono a Rohe provisions in the Resource Management Act

Reason for passing this resolution in relation to each matter	Particular interest(s) protected (where applicable)	Ground(s) under section 48(1) for the passing of this resolution
The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.	s7(2)(b)(ii) - The withholding of the information is necessary to protect information where the making available of the information would be likely unreasonably to prejudice the commercial position of the person who supplied or who is the	s48(1)(a) The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.





subject of the information.
In particular, the report contains

C4 Presentation by AHM : Mana Whakahono a Rohe Provisions

Reason for passing this resolution in relation to each matter	Particular interest(s) protected (where applicable)	Ground(s) under section 48(1) for the passing of this resolution
The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.	s7(2)(b)(ii) - The withholding of the information is necessary to protect information where the making available of the information would be likely unreasonably to prejudice the commercial position of the person who supplied or who is the subject of the information. In particular, the report contains	s48(1)(a) The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.