



Schedule of **ISSUES OF SIGNIFICANCE**

2021 - 2025



Independent Māori
Statutory Board

Rārangi take

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“
Kaua e rangiruatia
te hāpai o te hoe;
e kore tō tātou waka
e ū ki uta”

*“Do not lift the paddle out of unison,
or our canoe will never reach the shore.”*

Message from the Independent Māori Statutory Board Chairman



DAVID TAIPARI



Ko Tangaroa te atua o te moana Ko Hinemoana te whaea o te moana Ka moe a Hinemoana i a Kiwa Koia ko te Moana nui a Kiwa Tīhei Mauriora!

E pari ana rā ngā tai o mihi ki a koutou, kei ngā mana, kei ngā reo, kei ngā karangaranga maha, mō koutou i whakapeto ngoi ki te whai oranga i te takiwā o Tāmaki Makaurau, Tāmaki Herenga Waka.

Me pēwhea e kore ai e mihi ki ngā mate tāruru nui o te wā, haere koutou ki te mūnga o te tini, te moenga o te mano. Otirā tātou ngā mahuetanga o rātou ma, tēnā koutou katoa.

The establishment of the Independent Māori Statutory Board in 2010 was a historical development in the local government reforms that created the largest council in Aotearoa, the Auckland Council. The Board has a statutory responsibility to monitor Auckland Council against its Treaty of Waitangi obligations and promote issues of significance to Māori in Tāmaki Makaurau, using this document.

We see the Schedule of Issues of Significance to Māori in Tāmaki Makaurau as a compass that guides the Board's direction, including key partnerships with Auckland Council, and highlights the many issues and opportunities to be considered in planning and resourcing.

The cover of this iteration of the Issues of Significance features an image of Haunui, a replica of a waka hourua, (traditional double-hulled voyaging

canoe) managed by Te Toki Waka Hourua Trust, led by Hoturoa Kerr who is committed to ensuring ancestral knowledge and practices of ocean navigation remain alive.

We have also incorporated a stylised image of te kāpehu whetū, the star compass that our pioneering ancestors used to read the night sky and navigate their waka hourua around Te Moana Nui-a-Kiwa (the Pacific Ocean).

Just as Hoturoa and other Pacific Island navigators are reclaiming that knowledge of navigating by the rising of the sun and stars and them setting on the horizon, we have adopted the symbolism of te kāpehu whetū to guide us in our role to address critical issues with Auckland Council.

However, our guiding lights are not stars on the horizon, but our five core values, manaakitanga, wairuatanga, whanaungatanga, kaitiakitanga and rangatiratanga which we use to help us be responsive to the evolving needs and priorities of Māori within Tāmaki Makaurau.

The Board is committed to updating the Issues of Significance, which succinctly outlines key issues of interest to Māori in Tāmaki Makaurau and helps to define where Auckland Council has a major responsibility for action. This document has been

reviewed and updated to ensure that it continues to provide strong connections with and direction for Auckland Council.

The Board is without precedent in central or local government and so presents us with the unique opportunity to lead in the development of a successful partnership with Māori and local government and ensure accountability and transparency in delivering to the Board's legislative requirements.

I take this moment to acknowledge all those who have contributed to the Board's mission since this journey began in 2010: past and present Board members, members of Parliament, Auckland Mayors and councillors, Auckland Council staff and experts who have assisted us, and most certainly - Māori of Tāmaki Makaurau.

I also look forward to working with you as we chart the next decade of our journey to achieve tangible outcomes for Māori in Tāmaki Makaurau. As the whakataukī mentioned earlier reminds us - we will never reach our destination if we do not work in unison. Ki te hoe!

Ngā manaakitanga

**David Taipari
Chairman for the Independent
Māori Statutory Board**

Introduction to the Schedule of Issues of Significance

The Schedule of Issues of Significance (IoS) is a statutory document prepared by the Independent Māori Statutory Board (the Board) to promote and advocate to Auckland Council for and on behalf of Māori in Tāmaki Makaurau.

At the core the Schedule of Issues of Significance must:

- Address social, cultural, environmental and economic wellbeing for Māori in Tāmaki Makaurau
- Record issues of significance to mana whenua and mātāwaka
- Reflect the views of mana whenua and mātāwaka groups.

The IoS brings together issues that are enduring to Māori in Tāmaki Makaurau. In comparison, the Board's Māori Plan states Māori aspirations for Māori wellbeing, and takes a long term view with a 30 year horizon, while the IoS is focused on Council Group activities that can help realise the Issues with a short to medium-term focus.

The 29 issues in the IoS were derived from extensive consultation in 2011-2012. This included 23 hui with mana whenua and mātāwaka, and ten with rangatahi Māori. In addition, a Facebook site, an online survey and community events were also used

to gather feedback, in particular from rangatahi Māori.

Drawing on the IoS, the Board works to address issues of relevance to mana whenua and mātāwaka, and to direct Auckland Council's focus on how to operationalise positive outcomes for Māori in Tāmaki Makaurau. As such, the IoS provides a platform for the Board's advocacy towards Auckland Council Group, including Local Boards and CCOs.

The IoS further enables the Board to prioritise issues and promote opportunities that support the development of robust partnerships between mana whenua and mātāwaka and local government in Tāmaki Makaurau.

More specifically, the Board undertakes the following activities:

- Advising on Auckland Council's plans, budgets and reports (such as Annual Plan and Annual

Report, Statements of Intent, Long-term Plan, the Auckland Unitary Plan and Auckland Plan)

- Decision-making on strategies, policies, plans and investments on Auckland Council committee agendas and ensuring that the input of mana whenua and mātāwaka has been included.
- Advising and monitoring Auckland Council programmes of action, such as Auckland Council's Kia Ora Tāmaki Makaurau performance measurement framework, and Māori outcomes funding.

The 2021 update of the IoS aims at increasing the profile and effectiveness of the IoS within Auckland Council Group, by reviewing actions through direct engagement with Council Māori Outcome leads and managers; assessing stronger alignment with existing priorities in Council strategies; considering operational guidance such as Statements of Intent 2021-2024 and the CCO Review 2020; ensuring strong

connections with Council's Kia Ora Tāmaki Makaurau performance measurement framework; and pointing out clearer links from each action to ownership and accountability by Auckland Council Group.

The intent has been to provide a document with current actions relevant for promoting positive Māori outcomes, while encouraging consistent referencing to the Issues by Council staff in any strategy, planning and policy development in collaboration with Māori in Tāmaki Makaurau.

The Board will regularly monitor and report on the actions at its joint meeting with the governing body; regularly monitor and report on the actions as per the Board's internal monitoring framework; and continually identify opportunities in Council Group to promote the issues and drive positive outcomes for Māori in Tāmaki Makaurau.

The Local Government Auckland Council Amendment Act 2010 (the Act) established the Independent Māori Statutory Board and Auckland Council. Sections within the Act relevant to this report state:

SECTION 81

Establishment and purpose of the Board

This part establishes a board whose purpose is to assist the Auckland Council to make decisions, perform functions, and exercise powers by:

- a) Promoting cultural, economic, environmental and social issues of significance for
 - i. Mana whenua groups; and
 - ii. Mātāwaka of Tāmaki Makaurau; and
- b) Ensuring that the Council acts in accordance with the statutory provisions referring to the Treaty of Waitangi

SECTION 84

Board general functions

The Board's general functions are:

- a) To develop a schedule of issues of significance to mana whenua groups and mātāwaka of Tāmaki Makaurau, and give priority to each issue, to guide the board in carrying out its purpose;
- b) To keep the schedule up to date;

Structure of the Schedule of Issues of Significance

The Schedule of Issues of Significance are anchored in Māori values, emphasising the idea that Māori contribute their own worldviews and practices to policies and plans that affect Māori in a way that is meaningful and enduring.

The Schedule of Issues of Significance is structured as follows:

MĀORI VALUES

WELLBEING AREAS

ISSUES OF SIGNIFICANCE

ACTIONS

The Māori Values

The Māori Values emerged from the Board's initial robust engagement hui. They reflect the overarching goals or aspirations that mana whenua and mātāwaka want for their own iwi, organisations and communities. The key directions sit alongside the Māori values to ensure that Māori worldviews are embedded and integral to the IoS.

The Māori Values are:

Whanaungatanga

Develop Vibrant Communities -
"A city and region that caters for diverse Māori lifestyles and experiences"

Rangatiratanga

Enhance Leadership and Participation -
"People engaged in their communities"

Manaakitanga

Improve Quality of Life -
"Satisfaction with our environments and standard of living"

Wairuatanga

Promote Distinctive Identity -
"Recognised sense of identity, uniqueness and belonging"

Kaitiakitanga

Ensure Sustainable Futures -
"Intergenerational Reciprocity"

Wellbeing Areas

The wellbeing areas refer to the four pou - social, cultural, economic and environmental - that stem from the Board's purpose, which is to assist the Auckland Council to make decisions, perform functions and exercise powers by the promotion of social, cultural, economic and environmental issues.

Issues of Significance

The issues reflect the wide-ranging issues of significance for Māori within the Auckland Council region and covers issues relevant to both central and local government action.

Actions

The actions focus on changes to put into effect better policy, improved processes and specific projects that will have a transformational and enduring impact on Māori outcomes. Most actions are attributed to Auckland Council, including all parts of its governance including Local Boards and Council Controlled Organisations (CCOs).

Monitoring

One of the purposes of the Board is to measure progress or change in Māori outcomes over time. The Board's internal IoS monitoring framework will ensure timely follow-up and monitoring of Council action and provides an accountability mechanism to ensure that Auckland Council and other agencies are responsive to Māori issues and deliver actions that make positive change to Māori wellbeing.



The stylised kāpehu whetū, the star compass above, has four mangopare at the centre, which symbolise the Independent Māori Statutory Board's four critical areas of focus to address social, cultural, economic and environmental wellbeing for Māori in Tāmaki Makaurau.



Whanaungatanga

Develop Vibrant Communities

“ A city and region that caters for diverse Māori lifestyles and experiences ”

| | Issues of Significance | Actions by Auckland Council Group |
|----------|--|---|
| Cultural | <p>Marae Development - Māori are enabled to have existing marae developed by a Council that respects and genuinely considers the importance of marae to Māori.</p> | <ul style="list-style-type: none"> • Monitor uptake of Council's Kia Ora Te Marae strategic plan across Council Group and the reporting on marae operational plans and KPIs at least biannually. • Council-allocated funding for marae have adequate lead-in times for design, delivery, and full use of funding by Council Group. Council ensures that the marae funding envelope is utilised fully and that identified funding gaps are addressed from 2022 onwards. • Ensure that design and construction of transport infrastructure supports marae development (e.g. entry and exits onto State Highways or arterial roads). • Council works with marae to address building standards and the impacts of new urban development, freshwater and water regulations. • Measure and report on the effectiveness of their relationship management with all marae in Auckland, in particular with regards to supporting Māori communities to adapt to climate change effects (i.e., coastal inundation, freshwater supply, infrastructure). • Council builds on learnings from marae emergency management during the 2020-2021 Covid-19 lockdowns to develop an agile process for funding marae civil defence needs. |
| Social | <p>Community Development - Māori recognised as playing an important role in the development of local communities through the inclusion of Māori in Local Board decision-making.</p> | <ul style="list-style-type: none"> • Council and Local Boards report regularly on the implementation of Relationship Agreements between Local Boards and mana whenua and mātāwaka; and report on improvements. • Council and Local Boards establish consistent protocols and processes to allow Local Boards to meaningfully engage with and implement mana whenua and mātāwaka outcomes through their Local Board Agreements/Plans and delivery of projects. |

| | Issues of Significance | Actions by Auckland Council Group |
|-------------|---|---|
| Social | <p>Access to infrastructure services / development - Māori receive ongoing access to safe, operational and reasonably priced infrastructure services.</p> <p>Māori are enabled to actively and meaningfully contribute to the decision-making process of future infrastructure projects.</p> | <ul style="list-style-type: none"> • Enable a meaningful and timely process for Māori to be informed and engaged on infrastructure plans and services (this includes but is not limited to the Infrastructure Strategy and the Future Development Strategy). • Monitor any Auckland Transport initiatives within transport funding, fuel tax and pricing, to ensure equitable access for Māori to transport services across Tāmaki Makaurau. • Delivery of Te Ara Haepapa programme for mana whenua and mātāwaka to increase road safety and reduce Māori road injuries and fatalities. • Ensure that infrastructure in Māori communities is made more resilient to the effects of climate change, such as coastal inundation and more frequent extreme weather events. • Council to identify Māori social procurement opportunities among infrastructure and environment activities, such as recycling and waste management, design and construction and conservation activities. |
| Economic | <p>Tamariki and Rangatahi Development - Māori are enabled to nurture tamariki and rangatahi to develop to their full potential in a culturally appropriate way.</p> | <ul style="list-style-type: none"> • Develop proposals for funding of specific rangatahi and tamariki programmes in key Local Boards. • Monitor the reach of Council grants (local boards and regional grants) into Māori communities, with the aim of supporting better connected communities through Council rangatahi and tamariki-focused activities. • Review education programmes in libraries and sports and recreation facilities to assess reach and frequency of use by Māori rangatahi and tamariki. |
| Environment | <p>Sites of Significance - Mana Whenua are enabled to maintain and protect sites of significance to reaffirm connections to the whenua and preserve for future generations.</p> | <ul style="list-style-type: none"> • Regularly review policies for renaming, co-naming and creating new names for sites to reflect Māori heritage and history. • Council and mana whenua to review in partnership the approach to assessing Sites of Significance (and sites of value that includes consideration of cultural landscape policy and objectives) and make any necessary changes to the approach. • Implement and report on the use of non-regulatory methods to identify, protect and maintain highly valued Māori cultural heritage sites. • Finalise the approach and measures for the Māori provisions of the Unitary Plan by end of 2021 and ensures that kaupapa such as Wāhi Tapu and their outcomes are monitored and reported by Council. • Promote the development and greater use of iwi management plans in Council planning and activities, making these more directional to Council. • Develop and fund a programme in partnership with Māori to mitigate any undesired effects from climate change on marae and other areas of importance to Māori, including wāhi rongoā, mahinga kai, wāhi tapu, wāhi taonga and Sites of Significance. |

Rangatiratanga

Enhance Leadership and Participation

“*People engaged in their communities*”

| | Issues of Significance | Actions by Auckland Council Group |
|----------|--|---|
| Cultural | Māori Representation - Māori are enabled to actively and meaningfully contribute to the long-term future of Auckland through representation on Council. | <ul style="list-style-type: none"> • CCOs and Council to develop a policy for increasing Māori representation on decision-making bodies (Local Boards, CCO Boards, Council committees) and co-governance entities. • CCO Board members meet annually with the Board members on their Māori Responsiveness Plans and Māori outcomes. |
| | Mātāwaka - Council recognises the importance of mātāwaka organisations for Māori in Auckland. | <ul style="list-style-type: none"> • Identify and put in place best practice engagement protocols to build relationships with mātāwaka. • Implement Council procurement policy, strategy and processes to enable mātāwaka businesses to participate in Auckland Council procurement opportunities, including the social procurement strategy. • Partner with urban Māori authorities and mātāwaka marae to develop programmes for engaging with whānau Māori to participate in culturally supportive activities pertaining to te reo, tikanga and whakapapa. |

| | Issues of Significance | Actions by Auckland Council Group |
|--------|---|--|
| Social | Engagement / Consultation / Inclusion in Decision-making - Māori are empowered to actively and meaningfully contribute to the development of Auckland, through consultation and inclusion in decision-making processes and future plans. | <ul style="list-style-type: none"> • Strengthen Māori participation by finalising Te Hoanga and Relationship Agreements between Council and mana whenua, and report quarterly on this to the Board. • Identify and put in place best practice engagement protocols to build working relationships with mana whenua and mātāwaka to seek their input on the development of Council policy and budgets (including Long-term Plans, regional strategies/plans, and Annual Budgets). • Council and CCOs to engage regularly with the Board on implementation of the CCO Review programme, Te Tiriti o Waitangi Audit recommendations and Māori Responsiveness Plan actions. |
| | Regional Planning and Development - Māori are recognised as playing an important role in the development of the Auckland region. | <ul style="list-style-type: none"> • Council and CCOs to engage with mana whenua (where appropriate) at the earliest stage of the development of the Auckland Plan, changes to the Unitary Plan, Development Strategy, and any Local Area plans (e.g. masterplans for Panuku Development Auckland precinct projects). • Council to be responsive to requests by mana whenua to enter into Mana Whakahono-ā-Rohe agreements to enhance Māori participation in RMA resource management and decision-making processes. • Council to engage with mana whenua in developing Council submissions on proposals to reform or amend the RMA. |
| | Council Controlled Organisations - Council Controlled Organisations recognise the critical role of Māori in making Auckland the world's most "liveable city". | <ul style="list-style-type: none"> • Develop a programme for succession and recruitment of Māori directors onto Council-Controlled Organisations (CCO) Boards and for Māori appointments to senior executive positions in CCOs (as part of expanding Council's Māori employment strategies). • CCOs to commit to programmes that achieve the outcome of "Māori identity as Auckland's point of difference in the world" by integrating Māori culture and te reo Māori expression in bilingual signage, communication channels, infrastructure, art design and service design. • Ensure better tracking and reporting on CCO progress to achieve initiatives outlined in the Māori responsiveness plans, especially those addressing the Board's priorities as outlined in the Issues of Significance and the Treaty audits. • Ensure the consistent inclusion of Māori impact statements in all CCO board reports. |

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Rangatiratanga continued

| | Issues of Significance | Actions by Auckland Council Group |
|-------------|---|---|
| Economic | <p>Treaty Settlements - Council recognises the importance and value of Treaty settlements and is proactive in engaging with iwi to understand Council's role in fulfilling the objectives of Treaty settlements.</p> | <ul style="list-style-type: none"> Define post-settlement partnership approaches and protocols with iwi, with Council being responsive to iwi objectives for the use and development of Treaty settlement land and achievement of kaitiakitanga-focused outcomes (mainly with regards to harbours and waterways). |
| | <p>Economic Development - Māori are a critical and active part in the economic development of a more productive, high value economy for Auckland.</p> | <ul style="list-style-type: none"> Council Group's Economic Development Strategy and plans substantively address the interests and priorities of both mana whenua and mātāwaka, particularly skills development and progression to future jobs. Council to recognise the need of place-based initiatives due to existing inequities in conditions for growing local prosperity in different parts of Tāmaki Makaurau, mainly in the South and West. Implement Council processes to enable mana whenua and mātāwaka businesses to participate in Auckland Council procurement opportunities, including the social procurement strategy. |
| Environment | <p>Customary Rights - Iwi are empowered to exercise a range of customary rights by a Council that understands, respects and genuinely considers the customary rights of iwi.</p> | <ul style="list-style-type: none"> Review existing local regulations and policies to ensure there are adequate processes, policies and training in place to protect: <ol style="list-style-type: none"> customary rights codified in Treaty of Waitangi settlements future management interests and rights of coastal and maritime areas. Council and CCOs to use iwi management plans regularly as a source of guidance to assist with planning, budgeting and regular reporting to council committees and CCO Board meetings. Council to work with iwi to ensure they have sufficient resources to maintain and update their iwi management plans and Mana Whakahono-ā-rohe agreements. Council to support data initiatives enabling transparency and facilitation of developmental projects, e.g. the Tiaki Tāmaki conservation portal and RURU bio information database initiatives. |



Wairuatanga

Promote Distinctive Identity

“ *Recognised sense of identity, uniqueness and belonging* ”

| | Issues of Significance | Actions by Auckland Council Group |
|----------|---|--|
| Cultural | <p>Distinctive Identity - Māori retain a sense of place and identity, and the wider community understands the value of diversity and embraces our unique culture.</p> | <ul style="list-style-type: none"> • Council and CCOs to commit to programmes that achieve the outcome of “Māori identity as Auckland’s point of difference in the world” by integrating Māori culture and te reo Māori expression in new developments, signage, communication channels, infrastructure, art design and service design. • Increase the capacity of the Māori design team to promote and advise on Māori design aspirations across Council Group’s infrastructure, development and community facilities programmes. • Council to co-design with mana whenua expansions of Te Herenga Waka, Matariki, Te Wiki o Te Reo Māori and Waitangi Day. • Take place-based approaches towards integration of te reo Māori and Māori design elements in the review of policies for renaming, co-naming and creating new names for sites to reflect Māori heritage and history. |
| Social | <p>Cultural and Spiritual Connection - Māori are enabled to maintain a social, cultural and spiritual connection to our uniquely cultural support systems including marae and wānanga.</p> | <ul style="list-style-type: none"> • Marae are climate change ready and prepared to adapt to the effects of climate change - this includes Council Group efforts to ensure that Māori are connected to their marae and that Māori communities as a whole are connected and safe. • Increase Council resourcing into organised community collectives to advocate for policy changes relevant to particular Māori community needs. • Support school programmes aiming to enhance the spiritual connection with places of meaning, such as Sites of Significance and guided maunga walks. |

| | Issues of Significance | Actions by Auckland Council Group |
|-------------|--|---|
| Economic | <p>Thriving Business Networks - Māori business owners are enabled and supported to develop stronger business networks that will facilitate further business growth opportunities and support promotion of Māori businesses to the wider business community.</p> | <ul style="list-style-type: none"> • Deliver a programme for Māori business interests to identify economic growth opportunities in key industries, e.g. infrastructure, digital, tourism and creative. • Actively support implementation of Council procurement policy, strategy and processes to enable Māori businesses to participate in Auckland Council procurement opportunities. • Partner with mana whenua and mātāwaka at Local Board level in South, West and Waitemata to enable participation in local planning and delivery of economic benefits. • Develop protocols for taking flexible approaches to any priority needs as set by Māori businesses – i.e. enabling Māori businesses to partner with existing contractors to build larger business consortia; connecting with training providers to support successful delivery of projects and support of other networking opportunities. |
| Environment | <p>Built Environment - Māori cultural values, history and heritage are reflected within the built environment through design, architecture and the inclusion of uniquely Māori design principles in public spaces.</p> | <ul style="list-style-type: none"> • Work in partnership with mana whenua to develop a scholarship and internship programme through the Cultural Values Assessment programme. • Council and CCOs to commit to programmes that achieve the outcome of “a Māori identity as Auckland’s point of difference in the world” by integrating Māori culture and te reo Māori expression in new developments, signage, communication channels, infrastructure, art design and service design. • Te Aranga Māori Urban design principles are incorporated into projects through Auckland Transport’s engagement framework and other guiding documents, such as Auckland Transport’s Māori Engagement Guide for Project Management. |



Kaitiakitanga

Ensure Sustainable Futures

“ Intergenerational reciprocity ”

| | Issues of Significance | Actions by Auckland Council Group |
|----------|--|---|
| Cultural | Arts and Culture - Māori are enabled to continue to practice our unique cultural heritage, to ensure the retention and protection of mātauranga Māori across Tāmaki Makaurau. | <ul style="list-style-type: none"> Support the provision of an ongoing programme of wānanga with Toi Māori and contemporary Māori arts practitioners that ensure that Māori cultural practitioners are enabled to preserve and promote their craft. Develop a cultural arts centre to promote Māori art and culture locally and internationally, which could be linked to the development of a Māori precinct in Tāmaki Makaurau. Partner with mana whenua and mātāwaka on cultural storytelling at Local Board level. |
| Social | Papakāinga Housing - Māori have access to papakāinga housing and are supported to develop papakāinga housing initiatives. | <ul style="list-style-type: none"> Remove any remaining constraints for Māori to build papakāinga on ancestral land including general title and in various Auckland Unitary Plan zones and overlays. Review and adjust policies and processes for supporting papakāinga developments for both mana whenua and mātāwaka. |

| | Issues of Significance | Actions by Auckland Council Group |
|-------------|--|--|
| Economic | Tourism - Māori are actively supported to participate in tourism opportunities and recognised for the unique value-add to the Auckland tourism sector. | <ul style="list-style-type: none"> Support commissioning and positioning of Māori sculptures, art and taonga in significant places around Auckland, making expressions of Māori culture highly visible to international and domestic visitors. Support Māori businesses to lead the development of a Māori tourism strategy - with a particular focus on Covid-19 recovery and contingency preparation for any future emergency situations. Deliver a work programme focusing on product development, content development and capability building for Māori tourism operators, as outlined in the Destination Auckland Recovery Plan. |
| Environment | Environmental Resilience, Protection and Management - Māori are empowered and treasured in their customary role as kaitiaki over lands, cultural landscapes, sites of significance and wāhi tapu. | <ul style="list-style-type: none"> Develop and strengthen co-governance and co-management approaches with mana whenua for sites of significance and areas of importance to Māori cultural heritage preservation. Work in partnership with Māori on resourcing and support for Māori communities to plan for and adapt to climate change effects (i.e. coastal inundation). Ensure that Māori are partners in the development and maintenance of all infrastructure pertaining to coast, land, air and water that supports Māori environmental outcomes. Support the development and application of a mana whenua framework to the Coastal Management Plan. |
| | Resource Consents - Māori actively and meaningfully contribute to the resource consent decision-making process that is simple, efficient and value for money. | <ul style="list-style-type: none"> Review the implementation of policies for resource consenting and the use and participation of Māori in cultural value assessments. Review measures for the increased use of Māori Hearings Commissioners. Council to seek input from the Board when appointing hearings commissioners to hear plan changes and resource consents of relevance to mana whenua (to ensure the appointment of Māori Hearings Commissioners). |

Manaakitanga

Improve Quality of Life

“ *Satisfaction with our environments and standard of living* ”

| | Issues of Significance | Actions by Auckland Council Group |
|----------|---|---|
| Social | Te Reo Māori - Te Reo Māori is recognised as a taonga and an integral part of Māori cultural expression within Tāmaki Makaurau. | <ul style="list-style-type: none"> Monitor and report on Council Groups implementation of Te Reo Action Plan 2020 – 2023, including the progress of the Taumata Reo advisory panel. Ensure that Council and CCOs te reo Māori policies are implemented and monitored against the Boards expectations and Council's Kia Ora Te Reo performance measures. Monitor the consistency of any new signage – including temporary and emergency signage - in accordance with the Auckland Council Bilingual Signage Manual. Deliver a number of te reo Māori initiatives by CCOs, including signage (regional signage, placemaking, wayfinding) and announcements on the public transport network. |
| | Access to Justice - Māori have equal, ongoing and speedy access to justice. | <ul style="list-style-type: none"> Support community-based initiatives that facilitate access to legal advice, financial literacy and budgeting for Māori. |
| Cultural | Education - Māori have access to high quality, culturally appropriate, lifelong educational opportunities. | <ul style="list-style-type: none"> Facilitate access by local Māori educational groups to Council grants supporting community education programmes. Advocate that Auckland Unlimited, Te Pūkenga, Ministry of Education and the Regional Skills Committee develop a long-term Māori education strategy and plan for Māori in Tāmaki Makaurau, acknowledging education as a pathway to employment. Strengthen pathways from education to skills and employment through work within Council Group and with partners to expand rangatahi cadet schemes, internships and work opportunities for rangatahi and report on measures as part of Council Māori employment strategies. |

| | Issues of Significance | Actions by Auckland Council Group |
|-------------|--|---|
| Social | Health - Māori have access to high quality healthcare and culturally appropriate resources and practices. | <ul style="list-style-type: none"> Assess Council health programmes with regards to increasing the quality of engagement and responsiveness to Māori community needs for parks, sports and recreation facilities. Work in partnership with Māori for emergency management responses in Tāmaki Makaurau including identification of funding needs pertaining to emergency health services. |
| | Rates - Māori require a fair and just rating system that recognises and reflects the status of tangata whenua. | <ul style="list-style-type: none"> Become a leader in Māori land rating by recognising the values and principles associated with Māori land through: <ul style="list-style-type: none"> seeking input from Māori and experts on Māori land promoting and tracking the uptake of Māori freehold land rates remission and postponement policies research on Māori land ratings advocacy to government for enabling provisions for Māori land and its valuation. Council and CCOs to address cultural, social and economic impacts on Māori and Māori businesses in the designing and implementing of new funding and rating tools, e.g. regional petrol tax, road pricing and targeted levies. |
| Economic | Affordable Housing - Affordable and improved quality housing is a priority for increasing the standard of living and quality of life of Māori. | <ul style="list-style-type: none"> Council addresses and progresses priority actions from the Kāinga Strategic Action Plan: <ul style="list-style-type: none"> access to Council land inclusionary zoning Actively work with government and non-government agencies to advance Māori housing interests in Tāmaki Makaurau. Progress Council's internal homelessness action plan "Ka whai kāinga ki ā tātou katoa" and develop actions specifically aimed at supporting homeless Māori. Council with central government to support the capability and capacity building of Māori housing providers in Tāmaki Makaurau through wānanga that will assist them to attain community housing provider (CHP) registration. |
| | Water Quality - The mauri of our waterways is restored, maintained and preserved for future generations. | <ul style="list-style-type: none"> Review current decision-making policies and processes regarding water quality including reporting on its real time measurement, water management, storm water management and sewerage management to ensure Māori concerns and ongoing engagement with Māori is provided. Allocate some of Council's targeted water rate to Māori-led water remediation projects. Encourage restoration of local streams, e.g., Waipapa, Waiparuru, Newmarket streams and support programmes that improve biodiversity in the Hauraki Gulf. Mana whenua are active participants in Manukau Harbour improvement programmes funded by its targeted water rate. Investigate the quality of water supply for marae to identify and support issues for remediation and the provision of access to clean water Encourage the recognition of mātauranga Māori, particularly in developing mauri monitoring indicators for water. |
| Environment | | |



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