

I hereby give notice that an ordinary meeting of the Independent Māori Statutory Board will be held on:

**Date:** Monday, 4 October 2021  
**Time:** 11.00am  
**Meeting Room:** Zoom

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## Independent Māori Statutory Board

### OPEN AGENDA

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#### MEMBERSHIP

**Chairperson**

David Taipari

**Deputy Chairperson**

Hon Tau Henare

**Members**

Member Renata Blair

IMSB Member Mr Terrence Hohneck

IMSB Member Tony Kake

IMSB Member Liane Ngamane

IMSB Member Josie Smith

IMSB Member Glenn Wilcox

IMSB Member Karen Wilson

(Quorum members)

**David Taipari**  
**Chairperson**

**22 September 2021**

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**Note:** The reports contained within this agenda are for consideration and should not be construed as Council policy unless and until adopted. Should Members require further information relating to any reports, please contact the Chief Executive Officer.

## TERMS OF REFERENCE



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## 1 Apologies

At the close of the agenda no apologies had been received.

## 2 Declaration of Interest

Members are reminded of the need to be vigilant to stand aside from decision making when a conflict arises between their role as a member and any private or other external interest they might have.

## 3 Confirmation of Minutes

That the Independent Māori Statutory Board:

- a) confirm the ordinary minutes of its meeting, held on Monday, 6 September 2021, including the confidential section, as a true and correct record.

## 4 Extraordinary Business

Section 46A(7) of the Local Government Official Information and Meetings Act 1987 (as amended) states:

“An item that is not on the agenda for a meeting may be dealt with at that meeting if-

- (a) The local authority by resolution so decides; and
- (b) The presiding member explains at the meeting, at a time when it is open to the public,-
  - (i) The reason why the item is not on the agenda; and
  - (ii) The reason why the discussion of the item cannot be delayed until a subsequent meeting.”

Section 46A(7A) of the Local Government Official Information and Meetings Act 1987 (as amended) states:

“Where an item is not on the agenda for a meeting,-

- (a) That item may be discussed at that meeting if-
  - (i) That item is a minor matter relating to the general business of the local authority; and
  - (ii) the presiding member explains at the beginning of the meeting, at a time when it is open to the public, that the item will be discussed at the meeting; but
- (b) no resolution, decision or recommendation may be made in respect of that item except to refer that item to a subsequent meeting of the local authority for further discussion.”



## CEO Summary

File No.: CP2021/14138

### Ngā tūtohunga Recommendation/s

That the Independent Māori Statutory Board:

- a) receive CEO Summary report.
- b) approve the recommendation to retire the Tino AKL website.

### Te take mō te pūrongo Purpose of the report

1. The purpose of this report is to provide the Board with a summary of events for the reporting month.

### Whakarāpopototanga matua Executive summary

2. The Board were provided with the opportunity to contribute further feedback into the Treaty audit report before it was finalised. No further feedback was received following the Board meeting, so the report was finalised in preparation for the Joint Governing Body and Board hui that was scheduled for 20 September 2021.
3. In August, Jett Sharp joined our Secretariat team as a Senior Advisor. Jett holds a BA (Hon) from the University of Auckland and a Diploma in Te Reo Māori (immersion) from Te Wānanga o Raukawa. Jett is tasked to support the Cultural pou work programme.
4. Work has begun on the Māori Wards kaupapa with Auckland Council. The joint group has met once and the appointed Councillors are, Cr Alf Filipaino, Cr Angela Dalton and Cr Shane Henderson. The agreed co-chairs are Cr Filipaino and Chair Taipari. Direction was given to officers to explore what success looks like for Māoriepresentation on local government. This draft work will be presented back to the joint group at their next meeting which is yet to be scheduled.
5. Along with the rest of the motu, lockdown occurred on 18 August 2021, with our Secretariat team reverting back to online work. The health and wellbeing of the Secretariat has been a big focus over the past few weeks. It is pleasing to report to the Board that 70% of our kaimahi have had both vaccinations, with the remaining 30% who have had their first vaccination and will be fully vaccinated during the week of the 6 October 2021.
6. A series of knowledge building workshops have occurred over the past month, to build on current understanding of the numerous reforms, the Board instruments and our work programme.
7. The Board's feedback on the Three Waters Reform was submitted separately to the Mayor and Minister Mahuta. The Mayor included the Board's feedback with Governing Body's submission.
8. Auckland Council formally announced the new Māori Outcomes Director Herewini Te Koha of Ngāti Porou, Ngāti Tamaterā and Ngā Puhi to the role of Tumuaki Huanga Māori. He will take up this position on Monday 11 October 2021 and will be tasked with leading Ngā Mātārae and reporting through to the Chief Executive.
9. A number of Committee changes occurred in this reporting month which include the following changes:
  - o Member Wilson moves off the Finance and Performance Committee as the alternate.



Item 5

- Member Wilson replaces Member Ngamane on the Planning Committee.
  - Member Wilcox moves off the Environment and Climate Change Committee and onto the Parks, Arts, Community and Events Committee.
  - Member Kake moves on to the Finance and Performance Committee as the alternate.
  - Member Hohneck moves on to the Environment and Climate Change Committee and Chair Taipari becomes the alternate for this Committee.
10. The below outlines the communications update for the reporting period.
- Media – there was one media activity that mentioned the Board, the Chair and its role regarding Māori wards.
  - Website and Social - there was a total of over 2,500 sessions during this reporting period, with 1,782 being new users. Regular content is now being distributed on social media channels and the website using the communications framework as a driver for key messages. The most important part to increasing awareness to the Board’s work is to start communicating regularly on our platforms.
  - TinoAKL – this website has had no traffic for months now. While there is resourceful information on the TinoAKL website, this content can be moved over to the www.imsb.maori.nz website to ensure consistency of messaging and removing the confusion between the two websites. By way of recommendation, I seek the Board’s support to retire the TinoAKL website and move the content to the Board website.
11. The table below is the August Health and Safety update.

Risk Register									
Description of hazard	Location or task	Potential Harm	Risk Rating	Significant Hazard	Control method E & M	Controls applied	Frequency of monitoring	Person Responsible	
Change of floor levels in the entrance and from tiled area (outside kitchen) to carpeted area (resource / hallway)	Entrance	Possibility of slip / trip / fall	Low risk	Y	M	Hazard Sign posted Report lodged on system 6/5/2016 ID18728 requested assessment & mitigation	Weekly	Tarita Avaemai	
Doors to toilets – heavy to manage	Toilets	For small children/ seniors	Low risk	N	M	Landlord contacted	Weekly	Tarita Avaemai	
Chairs stored in meeting room	Meeting room	Staff	Low risk	N	M	Clear out storeroom	Weekly	Tarita Avaemai	
Low visibility in toilet area	Toilets	Staff, visitors	Low risk	N	M	Hazard sign posted	Weekly	Tarita Avaemai	
Technology cords in Boardroom	Boardroom	Possibility of slip / trip / fall	Low risk	N	M	Mats have been placed over the cords to avoid slip.	Weekly	Tarita Avaemai	
Lights in the Bathroom	Bathroom	Possibility of harm	Low risk	N	M	Ensure that lights are all working and cleaners keep don't switch them off.	Daily	Tarita Avaemai	
Office Status Update									
Incident Injury Report	New Hazards	First Aid course for staff completed. There are two staff members and a contractor with valid first aid certification.			The Health and Safety e-module has been completed successfully by all staff.				
Nil	Nil								



## Ngā koringa ā-muri Next steps

12. The table below outlines the actions from previous Board meetings and progress updates.

Action	Responsibility	Due Date	Progress
Provide Council with Board feedback on the Manaaki Fund	CEO	September 2021	●
Gather information from iwi and mātāwaka on the cost impact of Covid for their respective organisations	CEO	October 2021	●
Prepare draft Board submission on three waters reform for feedback.	General Manager	September 2021	●
Confirm how the sites of significance programme is being funded (LTP/currently)	General Manager	September 2021	●
Māori Wards added to Joint GB agenda	General Manager	September 2021	●
Determine position targets and refine positions into one page documents	General Manager	October 2021	●
Provide the Board with a paper that addresses Māori economic position/zones within Tāmaki Makaurau	General Manager	December 2021	●
Develop and build a database and relationships with Māori consultants and businesses	CEO, General Manager	December 2021	●

### Action List Key

Completed



In progress -  
on time for delivery



Behind schedule –  
no major risk



Behind schedule – major risk



## Ngā tāpirihanga Attachments

There are no attachments for this report.

## Ngā kaihaina Signatories

Authors	Leesah Murray - Independent Māori Statutory CEO
Authorisers	Leesah Murray - Independent Māori Statutory CEO



## Financial Report August 2021

File No.: CP2021/14307

### Ngā tūtohunga Recommendation/s

That the Independent Māori Statutory Board:

- a) receive the Financial Report for August 2021.

### Te take mō te pūrongo Purpose of the report

1. The purpose of the report is to present the Independent Māori Statutory Board's (the Board) financial position as at 31 August 2021.

### Whakarāpopototanga matua Executive summary

#### Year-to-Date Commentary

2. The full year budget (\$3m) has been phased in accordance to the work programme.
3. Overall Board net operating expenditure is \$9K favourable to budget [Act \$474K vs Bud \$483K] made up of:
  - Staff costs is \$66K favourable to budget – due to vacant positions offset by annual leave costs.
  - Professional Services is \$39K unfavourable to budget. This relates to receipted invoices as a result this will be re-classified September reporting.
  - Other expenditure on activities is \$20K unfavourable to budget - due to vendor goods receipting and office/Board expenses.
4. Note there will be a \$60K reclassification made in September reporting to move costs from consultancy to staff costs, audit and engagement reporting.

### Ngā tāpirihanga Attachments

No.	Title	Page
A	Financial Report August 2021	13

### Ngā kaihaina Signatories

Authors	Norelle Parker - Executive Assistant
Authorisers	Leesah Murray - Independent Māori Statutory CEO





## Financial Performance Dashboard as at August 2021

### Independent Māori Statutory Board

GL Code - Account	Month		Year to Date				Full Year					Notes
	Revised Actual	Revised Budget	Revised Actual	Revised Budget	Variance	Prior Year Actuals	Forecast	Revised Budget	Variance	Annual Plan	Prior Year Actuals	
<b>40010 -Staff</b>	101	116	170	236	66	158	1,070	1,421	351	1,421	1,146	<a href="#">Note 1</a>
<b>Professional services</b>	36	31	123	84	-39	32	635	635	0	635	534	<a href="#">Note 2</a>
40410 - Consultancy	25	31	112	68	-44	-8	405	405	0	405	418	
40451 - Engagement and Reporting	6	0	6	10	4	39	120	120	0	120	94	
40610 - Legal and Planning	0	0	0	6	6	2	110	110	0	110	6	
40710 - Audit	5	0	5	0	-5	0	0	0	0	0	16	<a href="#">Note 3</a>
<b>45290 - Other expenditure on activities</b>	20	10	40	20	-20	28	118	119	1	119	157	<a href="#">Note 4</a>
<b>Board remuneration</b>	67	71	141	143	2	130	850	850	0	850	771	
<b>Net operating expenditure/(revenue)</b>	224	228	474	483	9	349	2,674	3,026	352	3,026	2,607	

#### Explanations below for the August report:

**Note 1** Staff - \$66K favourable variance is due to vacant positions.

**Note 2** Professional services - \$39K unfavourable variance relates to the timing of invoice receipting compared to budget phasing.

**Note 3** Audit - \$5K unfavourable variance relates to invoice receipting of He Waka Kōtuia.

**Note 4** Other expenditure on activities - \$20K unfavourable variance is due to vendor goods receipting and office/Board expenses.



## Cultural Update

File No.: CP2021/10808

### Ngā tūtohunga Recommendation/s

That the Independent Māori Statutory Board:

- a) receive the Cultural update report.

### Te take mō te pūrongo Purpose of the report

1. The purpose of this report is to update the Independent Māori Statutory Board (the Board) on the cultural priority that is part of the Board's work programme.

### Whakarāpopototanga matua Executive summary

2. The Secretariat will utilise opportunities across their respective work programmes to address the Board's cultural priority.
3. Within the cultural priority there are three key focus areas of the Board's Issues of Significance (IoS) and each area has a corresponding action.
4. The key focus areas are:
  - Marae Development – Advocate the necessary infrastructure to support the on-going use of marae.
  - Te Reo Māori – Ensure Council group's Te Reo Māori policies are implemented and monitored, and integration of Te Reo Māori on all public transport, venues and places.
  - Distinctive Identity – Promote the use of the value reports to inform wellbeing outcomes.

### Horopaki Context

#### Marae Development

5. The latest Covid-19 lockdown has delayed capital works on the Marae Infrastructure Programme across Tāmaki Makaurau. Contracts have been negotiated with the four marae who are due to commence capital works in the current financial year. Programme plans are in place to ensure work is progressed throughout the financial year.
6. Council has been engaging with marae and suppliers to understand their transition needs and confirm whether works can be progressed when Auckland moves down to alert level three.
7. Three marae are currently providing food and welfare parcels to community and whānau during lockdown alert level four. Council is working with marae to understand their needs in preparation for when Auckland transitions to alert level three.
8. The marae wellbeing survey has closed and Council are analysing the insights and feedback which will provide input into policy development and Council's relationships with marae. Council will be releasing the results from the survey to participating marae by the end of September 2021.
9. The draft survey results identify several themes for Council to consider in its work with marae including, ensuring the economic sustainability of marae, improving physical



infrastructure of marae and that it recognises the variety of services marae provide throughout Tāmaki Makaurau. Final themes and analysis will be made available to the Board at the November meeting.

10. The Manaaki Fund 2.0 has been launched and is an integral aspect of the Council's work with marae. For further information on the Manaaki Fund 2.0 and marae applicants for the period up to 17 September 2021 is outlined in the Social Pou report for October. It is important to note that the Board's feedback on the Manaaki Fund has been communicated to Council.

### Te Reo Māori

11. A 'Reo Champions' programme was developed by Ngā Mātārae to celebrate Te Wiki o te reo Māori and Mahuru Māori. During Te Wiki o te reo Māori Council profiled leaders from across the Council group to highlight their ongoing commitment to te reo Māori.
12. Council celebrated 'Māori Language Moment' organised by Te Taura Whiri o te reo Māori. Council encouraged their staff to register and celebrate their Māori language moment. Examples of Council group moments include online quizzes, learning te reo Māori and waiata sessions with teams.
13. During te wiki o te reo Māori council re-released the 'Nau Mai' videos to promote, recognise and celebrate traditional place names across Tāmaki Makaurau. The videos provide correct pronunciation and narratives of each of the places shown.
14. Council has improved access to its online te reo Māori teaching tools. 30 common and untranslated Māori words were created as a downloadable and printable resource for staff. Voice recordings of those words and other important programme names have since been added to the site to support Council staff to learn how to pronounce these te reo Māori words correctly.
15. Bilingual signage continues to be developed for Te Wharau o Tāmaki with the development of internal signage and capital works signage underway. Covid-19 has impacted delivery of these projects and the expected completion date has moved to June 2022.
16. The delivery of bilingual signage for two parks as part of the programme Te Kete Rukuruku has been delayed due Tāmaki Makaurau being in alert level four.
17. Auckland Transport partnered with oOh!media to celebrate Te Wiki o te reo Māori. The initiative produced 1000 public infrastructure locations in te reo Māori that included 170 ultra-high-definition digital panels profiling common sayings and idioms which reflect Auckland's experience during alert level 4.
18. Auckland Unlimited has delivered 'Te Tiriti, Māori Arts and Culture' sessions for all Art Gallery staff and volunteers. A range of free te reo Māori and tikanga courses are available to continue to support the capability of the organisation.
19. Auckland Unlimited continues the installation of its suite of 140 (approximately) bilingual signs at the Auckland Town Hall.
20. Te Reo Māori translations have been completed and the signage design and production is underway for the following buildings, Aotea - Te Pokapū, The Herald Theatre and The Civic.
21. The Board had queries last month relating to Te Taumata Reo and Tikanga. It has been confirmed by Council that both these panels are on hold until the new Ngā Mātārae Director is appointed and has had time to consider the future of these panels. Council have also advised the Secretariat that when the new Director has had time to consider these panels, that they will include the Board in discussions to reshape the panels.

### Distinctive Identity

22. The Secretariat met with the Auckland Unlimited Māori Outcomes team to discuss reporting needs and opportunities for collaboration.



23. The Secretariat is developing a Council group stakeholder plan to promote and encourage the use of the values reports as an evidence base for council's strategies, frameworks and work with Māori.

## Ngā koringa ā-muri

### Next steps

24. The Secretariat will continue to work with council in providing advice and oversight of the Manaaki 2.0 funding process and programme.
25. An update on final analysis and outcomes of the marae wellbeing survey will be provided to the Board at its next meeting in November.

## Ngā tāpirihanga

### Attachments

There are no attachments for this report.

## Ngā kaihaina

### Signatories

Authors	Jett Sharp - Senior Advisor
Authorisers	Theresa Roigard - General Manager Advisory & Performance



## Economic Update

File No.: CP2021/10810

### Ngā tūtohunga Recommendation/s

That the Independent Māori Statutory Board:

- a) receive the Economic Update report.

### Te take mō te pūrongo Purpose of the report

1. The purpose of this report is to update the Independent Māori Statutory Board (the Board) on the economic priority that is part of the Board's work programme.

### Whakarāpopototanga matua Executive summary

2. The Secretariat will utilise opportunities across their respective work programmes to address the Board's economic priority.
3. Within the economic priority there are five key focus areas of the Board's Issues of Significance (IoS) and each area has a corresponding action.
4. The key focus areas are:
  - CCO Economic (Auckland Unlimited) – Monitor the new Māori Economic development strategy and the impact it has on Māori business in Tāmaki Makaurau.
  - Economic Development – Promote the implementation of an event focused on the impact of Covid-19 to Māori business and economy.
  - Emergency Housing – Influence a collective community project that addresses emergency housing in Tāmaki Makaurau as an initial pilot for Council group to consider.
  - Affordable Housing – Advocate and support the establishment of a Māori Community housing provider, strategies and policies for Māori to have a wider range of culturally appropriate, quality, affordable and accessible housing options available.
  - Thriving Business Networks – Increase Māori business and professionals' participation in the procurement process of Council group's services and advocate social procurement spend for Māori.

### Horopaki Context

#### CCO Economic (Auckland Unlimited)

5. Whāriki were resourced through a combination of funding for FY21. The total amount of \$683K provided to Whāriki was funded from the Māori Outcomes portfolio and Auckland Unlimited. This allotment contributed to the development of the digital portal, staff salary and networking events. There is no funding allocated to Whāriki for this financial year (FY22).
6. In the September Economic Pou update the next steps of monitoring and reporting systems of the Economic Development Action Plan: Council's role in Auckland's recovery 2021-2024 was outlined. At that Board meeting several questions were raised relating to the engagement with mana whenua undertaken by Council in developing the Economic Development Action Plan.



7. Council's project team made initial contact in December 2020 through an emailed letter to the 19 iwi of Tāmaki Makaurau outlining the intent to develop an economic development action plan in response to Auckland's recovery post Covid-19. A request in the letter was to gauge the preference of iwi for engagement during the development of the plan.
8. During January and February 2021 follow-up phone calls were made to iwi to check how they would like to be involved. Subsequently an online hui was held with Ngāti Whātua Ōrakei in February, who engaged with this process.
9. In May the draft plan was circulated to iwi to seek further input and feedback. Three iwi provided a response in their desire to work with the Council group on the plan. Follow-up phone calls were also made to iwi chairs to seek further feedback.
10. The project team initiated contact with the Mana Whenua Kaitiaki Forum at the outset of project initiation and throughout the draft development stages. At the April meeting of the Forum the agenda item was deferred to the June meeting of the economic pou.
11. To finalise the engagement in developing the plan a final letter was emailed to iwi in July to share the final plan. Specific letters were also emailed to acknowledge contributions made by those iwi that had provided input and Council's response. The letter also outlined that monitoring on progress will begin in August 2022 and that the progress report will be made publicly available thereafter.

### **Economic Development**

12. Te Matatini Herenga Waka Herenga Tangata National Kapa Haka Festival 2022 have released an update to the festival dates should there be further Covid-19 related impacts.
13. The 50th anniversary of Te Matatini biennial festival is scheduled for the week of 22 – 26 February 2022 and will be held at Eden Park (Ngā Ana Wai).
14. The organising committee of Te Matatini has developed contingency plans should Covid-19 alert levels change leading up to the festival period. These are outlined below in plan A, B and C.
  - Plan A – Prepare. On Friday 29 October 2021, the festival will go ahead if the whole country is alert level 1.
  - Plan B – Reduce. If any part of the country is at alert level 2 or higher on Friday 29 October, the festival will be postponed to April 2022 at Eden Park.
  - Plan C – Lockdown. If on Tuesday 14 December 2021 any region of the of the country is at alert level 2 or higher Te Matatini will be cancelled for one year and moved to February 2023 and will remain at Eden Park.

### **Emergency Housing**

15. To support the homelessness services provided by organisations across Tāmaki Makaurau, Council have recently recruited the Regional Partnerships Lead (Homelessness) role to provide the convenor support to these agencies. The Lead commenced in their role 30 August 2021.
16. The Secretariat have had an initial discussion with the Lead and expressed the Boards desire to ensure the approach to emergency housing is one that ensures mana motuhake.
17. One of the actions under the implementation plan of Kia Whai Kāinga Tātou Katoa (Auckland's Regional Cross-sectoral Homelessness Plan) endorsed by the Parks, Arts, Communities and Events Committee in 2020 was to support the sector to streamline its collaboration networks. Two workshops are scheduled. With the disruption of Covid-19 alert levels the set workshop for 21 September moved to online on 30 September.
18. Monitoring the progress on the actions in the implementation plan has commenced with a report due in March 2022. This will also be an area of focus for the 2022-2023 work programme.



### Affordable Housing

19. Council has planning underway to hold a second wānanga to support Māori that are interested in becoming registered Community Housing Providers (CHP). The wānanga is proposed to be held this calendar year (Covid-19 permitting) and will be facilitated by Te Matapihi He Tirohanga Mō Te Iwi Trust (Te Matapihi).
20. Following the second wānanga, a pilot is being scoped where Council could fund Te Matapihi to run a pilot with one or two Tāmaki-based Māori entities to become registered Māori CHPs. This would create case studies to inform and guide future applicants through this rigorous process.

### Thriving Business Networks

21. The Secretariat continues to work with Council on the strategic procurement processes to ensure there is adequate weighting given to te ao Māori in its selection criteria.
22. Data from Councils' procurement process has indicated that in quarter one of FY22 the total spend with Māori businesses has been \$1.2m. Māori businesses in this context is defined as:
  - a supplier registered with Amotai as being 50 per cent or more owned by Māori or the supplier is included in the list of Council's iwi authority consultation vendors
  - suppliers identified as being 50 per cent or more owned by Māori but not (yet) registered with Amotai. These suppliers are invited to contact Amotai and start the registration process.

## Ngā koringa ā-muri

### Next steps

23. The Secretariat will continue to collaborate with Council on the strategic procurement processes and monitor the levels of participation by Māori businesses participating within them.
24. The Secretariat will collaborate with Council on opportunities to embed an approach of mana motuhake to address emergency housing. The Secretariat will attend the sector network workshop to participate in the co-design.

## Ngā tāpirihanga

### Attachments

There are no attachments for this report.

## Ngā kaihaina

### Signatories

Authors	Theresa Roigard - General Manager Advisory & Performance
Authorisers	Theresa Roigard - General Manager Advisory & Performance



## Social Update

File No.: CP2021/10863

### Ngā tūtohunga Recommendation/s

That the Independent Māori Statutory Board:

- a) receive the Social update report.

### Te take mō te pūrongo Purpose of the report

1. The purpose of this report is to update the Independent Māori Statutory Board (the Board) on the social priority that is part of the Board's work programme.

### Whakarāpopototanga matua Executive summary

2. The Secretariat will utilise opportunities across their respective work programmes to address the Board's social priority.
3. Within the social priority there are five key focus areas of the Board's Issues of Significance (IoS) and each area has a corresponding action.
4. The key focus areas are:
  - Communities – Advocate funding for Māori communities in order to support and increase Māori outcomes.
  - CCO Transport – Contribute to the Auckland Transport (AT) Alignment project political working group for inclusion of Māori outcomes.
  - Māori Representation – Influence the communication, engagement and education to support Māori to stand for general elections and senior Council group positions.
  - CCO Development (Panuku) – Advocate for the release of unused Council land to be utilised towards advancing the interests of Māori in Tāmaki Makaurau.
  - CCO Strategy/Review – Ensure the relevant CCO review recommendations are closed while promoting Māori on the Board of CCO's across the group.

### Horopaki Context

#### Communities

5. Auckland Council's Social Policy team has progressed the Age-friendly Auckland/Tāmaki Tauawhi Kaumātua Action Plan. The plan will enable the council, age-sector organisations and communities to target their efforts and resources more effectively towards an age-friendly Auckland.
6. The plan is intended to guide investment by Council and voluntary organisations around Tāmaki Makaurau. It is important to note that Council has not provided a dedicated budget for the plan.
7. The plan is a requirement for Council's membership as part of the Age Friendly Cities Framework with the World Health Organisation. The plan is scheduled to be presented to the Parks, Arts, Communities and Events (PACE) Committee for final approval at its meeting in November 2021.





8. Council is undertaking a refresh of its internal strategy to minimise alcohol harm. The strategy is a statement of commitment including an action plan.
9. The impact of alcohol harm to Māori is severe and recognised as a significant issue. The revised approach seeks a stronger focus on Council's jurisdiction such as the alcohol regulation and permits, while aligning with existing Māori wellbeing frameworks developed by Auckland Council and the Board. Council staff will implement the improvements to be considered by the PACE Committee at the November meeting.
10. Council provided a progress update on the implementation of the Auahi Kore Hapori Whānui, Council's Smokefree Policy 2017-2025 to the PACE Committee in September. At that meeting approval of the priorities for 2021-2022 were endorsed. These priority actions will continue to focus on activating smokefree activities and places that particularly support Māori.
11. A progress update on Council's strategic plan "I am Auckland" was provided to the PACE Committee in September. The plan supports the wellbeing of children and young people in Auckland and has an outcome area, goal seven: Whakapuawai. 14 per cent of Auckland's children and young people are Māori. Council will continue to monitor the goal over the next financial year as fewer initiatives now report goal seven as their primary goal.
12. The Board has responded to Council regarding the launch of the Manaaki fund 2.0. The fund is managed by Ngā Mātārae and is exclusively aimed at Māori-led organisations that are registered as vendors in the council system.
13. The Manaaki fund 2.0 is being resourced through the current \$3m underspend of the Māori Outcomes portfolio. With \$350K allocated to the Manaaki fund, the remaining \$2.7m is planned to go towards the Māori-led Initiative's fund set to be launched in 2022.
14. The Board has sent communication to Council that it does not support the setup and organisation of the current Manaaki fund 2.0, nor does it endorse this or any future response and/or recovery funds be taken out of the Māori Outcomes portfolio. Further, the size of funding does not meet the needs of whānau and hauora services in our large Māori communities. At the time of writing this report, the Secretariat has not received a response to the Board's feedback on the Manaaki fund.
15. In the second week of operation, eleven applications were approved for funding - four mana whenua marae, four mātāwaka marae, two mātāwaka entities and one iwi entity. A total of \$110k was approved.

### **CCO Transport**

16. As the Auckland Transport Alignment Project is usually convened prior to the Long-term Plan and Regional Land Transport Plan three-year cycle, there is no update to report.

### **Māori Representation**

17. A draft policy for consultation on the refresh of the Significance and Engagement Policy (2014) on Council-led engagement with communities has been developed, which will be presented to the Governing Body on 23 September. Consultation will take place from October to December. There will be opportunities for the Board to provide input before final approval at the meeting of the Governing Body in February 2022.
18. The Secretariat is collaborating with the Local Board Services department on a process for including the Issues of Significance (IoS) in the local board work programme planning process for 2022-2023. The planning process begins in November with final adoption of work programmes in June 2022.
19. Identified areas for Board advocacy opportunities are the three-year Local Board plans, induction materials and other training resources for new staff and elected members. Monitoring of the IoS actions is also being discussed.
20. Ngā Mātārae have been updating guidance on Māori Responsiveness Plans in response to Treaty Audit recommendations pertaining to the preparation and monitoring of these plans.



21. The refresh has included implementation of a name change from Māori Responsiveness Plans to Māori Outcomes Plans in line with the evolution of the Māori Outcomes Framework. There are a number of strategic drivers supporting the update and development of the guidance. The Secretariat has been invited to contribute to this work.

#### CCO Development

22. The Secretariat continues to monitor Eke Panuku in its effort to release unused council land towards advancing the interests of Māori in Tāmaki Makaurau. The Secretariat has advised the Eke Panuku Māori Outcomes team on the update to the wording of this key focus area.

#### CCO Strategy/Review

23. The Council Controlled Organisations (CCOs) Review made seven recommendations to improve the use of mechanisms to ensure CCOs meet their obligations to Māori at governance, senior management and staff levels. Staff from council, CCOs and the Secretariat have been working collaboratively to scope and progress the recommendations. A progress report on the CCO Review implementation was presented to the joint meeting of the Governing Body and Independent Māori Statutory Board on 20 September 2021.

### Ngā koringa ā-muri

#### Next steps

24. The Secretariat will continue to engage with Ngā Mātārae and the Council Controlled Organisations and External Partnerships team to progress the recommendations of the CCO review.
25. The Secretariat will continue to collaborate with the Local Boards on a process for including the Issues of Significance (IoS) in the Local Board work programme planning process for 2022-2023.
26. The Secretariat will monitor the allocation of the Manaaki fund and work with Ngā Mātārae to ensure remaining budget is directed towards Māori-led initiatives.

### Ngā tāpirihanga

#### Attachments

There are no attachments for this report.

### Ngā kaihaina

#### Signatories

Authors	Johanna Lundberg - Principal Advisor Kelvin Norgrove - Policy Project Manager
Authorisers	Theresa Roigard - General Manager Advisory & Performance



## Environment Update

File No.: CP2021/10812

### Ngā tūtohunga Recommendation/s

That the Independent Māori Statutory Board:

- a) receive the Environment update report.

### Te take mō te pūrongo Purpose of the report

1. The purpose of this report is to update the Independent Māori Statutory Board (the Board) on the environment priority that is part of the Board's work programme.

### Whakarāpopototanga matua Executive summary

2. The Secretariat will utilise opportunities across their respective work programmes to address the Board's environment priority.
3. Within the environment priority there are four key focus areas of the Board's Issues of Significance (IoS) and each area has a corresponding action.
4. The key focus areas are:
  - Sites of Significance – Monitor the Māori provisions of the Unitary Plan to ensure Kaupapa such as wāhi tapu are protected and other relevant outcomes are monitored and reported by council.
  - Customary Rights – Support the development, use and integration of iwi management plans into Council group activities and monitor reports.
  - CCO Water (Watercare) – Determine a water position to advocate to Council group on the importance of water to Māori in Tāmaki Makaurau.
  - Climate Change – Monitor the implementation of Te Tāruke-a-Tāwhiri: Auckland's Climate Plan on climate change and prioritise Māori in decision making.

### Horopaki Context

#### Sites of Significance

5. At the 2 September 2021 Planning Committee meeting the Auckland Council Māori Heritage Team received approval to progress the next tranche of sites of significance to mana whenua. Council staff will initiate two public plan change investigations which will include formal engagement with landowners, mana whenua, local boards and affected stakeholders. An evaluation report will be prepared and reported to mana whenua and then the Planning Committee in early 2022.
6. Work continues on the preparation of management statements for sites of significance to be incorporated into the Māori heritage alert layer in the council's geospatial information system. Council's Māori Heritage Team have offered to meet with the Board members on the Planning Committee to provide a demonstration of the Māori heritage alert layer. The Secretariat will progress these arrangements once Covid-19 restrictions allow for in-person hui.



7. The Māori Cultural Heritage Programme and the Māori Heritage Team have been funded as part of the Plans and Places budget since being established in 2014-2015. The budget is permanent and ongoing funding is provided for in current and future Plans and Places budgets. The total funding for 2021-2022 for the Māori Cultural Heritage Programme and the Māori Heritage Team is \$1,008,000. The projected funding over the next five years is at least \$900,000 per year.
8. In 2018 a decision was made to include the Māori Cultural Heritage Programme as part of the Māori Outcomes Portfolio. Since then, the programme has been reported through the Māori Outcomes Portfolio as part of the \$150m Māori Outcomes Fund while still being funded by Plans and Places. The programme will continue to be reported through the Māori Outcomes Fund until the next Long-term Plan budget refresh in 2025, when the programme will then be reported through the Plans and Places funding envelope.

### Customary Rights

9. Implementation of the Mana Whenua Cultural Value Assessment (CVA) project continues. In-person training sessions on the CVA tools and resources for mana whenua, council planners and decision makers have been delayed due to Covid-19 restrictions. Council's Regulatory Services Division is recruiting for a Cultural Value Assessments Advisor to support the division's Māori Outcomes Planning Specialists with implementing the CVA tools and resources.
10. Te Mātāpuna 2.0 is the council's updated online portal for mana whenua to access key council information, tools and resources (such as the CVA tools). The portal is due to go live in November 2021.
11. Following the Regulatory Committee meeting on 14 September 2021 Member Wilcox was appointed to a bylaw panel to consult and deliberate on a proposal to amend the Property Maintenance and Nuisance Bylaw 2015 which seeks to minimise public health risks and nuisance caused by poorly maintained private property.

### CCO – Water (Watercare)

12. The Council's Water Strategy project team recently delivered the first of several workshops planned for the Environment and Climate Change Committee this year. The project team has worked in partnership with the Mana Whenua Kaitiaki Forum's Taiao Pou to develop a mana whenua-led benchmarking index for understanding Te Mauri o Te Wai and directing council's activity towards protecting and enhancing mauri. Further workshops are planned in October and November 2021 to discuss Te Tiriti o Waitangi partnership, good water governance, regenerative infrastructure and water security. The Water Strategy will be presented to the December 2021 Environment and Climate Change Committee meeting.
13. The Government is progressing discussions on comprehensive reform of New Zealand's drinking water, wastewater and stormwater (known as three waters) infrastructure and associated services. The Government has asked councils for feedback on the proposed three waters reform by the end of September 2021. The Auckland Council Governing Body will be considering its response at their 23 September 2021 Governing Body hui.
14. To assist the Governing Body with its deliberations, the Board has provided feedback on the proposed three waters reform directly to Mayor Phil Goff. A copy of the Board's feedback is appended to this report as Attachment A.

### Climate Change

15. A Transport Emission Reference Group has been established to provide direction to Auckland Council and Auckland Transport staff in the development of the Transport Emissions Reduction Plan. Membership comprises of several councillors, Auckland Transport Board members Adrienne Young-Cooper, Wayne Donnelly and Abbie Reynolds, Mana Whenua Kaitiaki Forum representatives Ngarimu Blair and Martin Cleave and Board Chair David Taipari with Deputy Chair Tau Henare as the alternate.



16. The reference group had their inaugural hui on 14 September 2021 and discussed:
  - proposed project approach
  - draft terms of reference
  - progress updates on emissions modelling and comparative analysis with other cities.
17. Further reference group hui are planned for October and November 2021 ahead of a progress report back to the Environment and Climate Change Committee in December 2021.
18. Council is progressing work to support the delivery of the Kia ora te Tātai programme. The programme has two distinct elements which will be managed across two teams. The overarching approach to Māori engagement and guidance for implementing Māori actions and priorities (in the climate plan) will be led by the Chief Sustainability Office. The delivery of community and climate resilient marae will be led by the Education and Community Climate Action Group (a new established team).
19. Recruitment for Māori-specific climate specialist roles, including rangatahi advisors, within these two teams is being progressed. Once onboard, Council will be better placed to deliver on their commitment to engage thoroughly with mana whenua and mātāwaka to develop Māori-led climate programmes and initiatives.

## Ngā koringa ā-muri

### Next steps

20. The Secretariat will continue to monitor the implementation of the climate plan across the council group and seek opportunities for prioritising Māori in decision making.
21. An update on the Board's environmental priority will be provided at the November 2021 meeting.

## Ngā tāpirihanga

### Attachments

No.	Title	Page
A	Memo - Three Waters Reform	31

## Ngā kaihaina

### Signatories

Authors	Miriana Knox - Principal Advisor
Authorisers	Theresa Roigard - General Manager Advisory & Performance



## Memorandum

**To** Phil Goff – Mayor  
**From** David Taipari – Chairman  
**CC** Leesah Murray, Jim Stabback, Megan Tyler  
**Date** 17 September 2021  
**Subject** Feedback on the Government’s proposed reform of Three Waters infrastructure and services for New Zealand

Tēnā koe e te Koromātua,

1. The Independent Māori Statutory Board (the Board) has a statutory purpose and role to assist Auckland Council to make decisions, perform functions, and exercise powers by monitoring the council against its Te Tiriti o Waitangi obligations, and promoting issues of significance to Māori in Tāmaki Makaurau.
2. Over the last ten years the Board has been involved in the Auckland Council Group’s water infrastructure planning and decision-making and has had the opportunity to consider what has worked well and to identify areas of improvement.

### Support in general for the intent of the Three Waters reform

3. The Board supports the need for reform of New Zealand’s drinking water, wastewater, and stormwater (known as “three waters”) infrastructure and associated services.
4. The Board is supportive of the Government’s ambitions for the reform which include:
  - 4.1. significant improvements to the safety, quality, resilience (to natural hazards and impacts of climate change), accessibility and performance of three water services for all New Zealanders
  - 4.2. protection and promotion of the rights and interests of Māori in the new three waters service delivery system
  - 4.3. increased participation of Māori within the new three waters service delivery system.
5. The Board strongly supports the incorporation of Te Tiriti o Waitangi and its principles into the three waters reform, as well as Te Mana o Te Wai. Through the protection, preservation and promotion of Māori values, rights and interests, the proposed reform can deliver improved health and wellbeing for the three waters and for all New Zealanders.
6. The Board supports a partnering approach with Māori to further develop and embed an understanding of impacts of the Three Waters Reform Programme with mana whenua and Māori communities. The current engagement approach by the Department of Internal Affairs has been largely ineffective in providing concise and easily understood information for and to Māori about the significant impacts of this reform regime.
7. The Board supports that Māori should be adequately resourced in order to meaningfully participate within the three waters reform. This includes the development and incorporation of Iwi Management Plans, Cultural Impact Statements and Te Mana o Te Wai Statements.
8. The Board supports the provision of technical expertise and financial resourcing to Māori to ensure that iwi and hapū are able to articulate their aspirations for their wai (the waters they belong to and have mana whakahaere over) in an appropriate manner.
9. Te Mana o Te Wai Statements represent an important way for iwi and hapū to participate within the three waters reform. They provide a mechanism to hold each water entity to account to ensure that the rights, needs and aspirations of mana whenua for and of their wai is maintained. Te Mana o Te Wai statements however do not replace the need for each water entity to engage directly, and the Board strongly supports the need for water entities to establish and maintain close relationships with mana whenua within their respective rohe.



10. The Board is concerned that the proposed timeframes for Water Services Entities to respond to Te Mana o Te Wai statements does not reflect the participatory intent of the three waters reform. The current guidance proposes that a two-year period is a reasonable response time, which indicates a lack of prioritisation and appreciation of the mātauranga provided by mana whenua in these statements. Timeframes for responding to Te Mana o Te Wai statements should be agreed between mana whenua and the Water Services Entity.

#### **Māori participation in Three Waters entity governance structures**

11. The Board is concerned about the lack of decision-making powers for Māori in the proposed governance structure and wants to ensure that the three waters reform do not adversely affect the rights, interests, responsibilities and opportunities of iwi and hapū regarding their wai.
12. The Entity Board selection process has limited opportunity for Māori involvement, with representation of potentially many iwi and hapū being delegated to only a few mana whenua representatives. Those few appointed mana whenua representatives are part of a Regional Representative Group who then select an Independent Selection Panel, which then appoints and monitors the Entity Board, which then appoints the Water Services Entity.
13. This governance model has the potential to significantly devolve and dilute any influence Māori might have on the formation of and participation in governance structures. The Regional Representative Group will have restricted governance functions over the Water Services Entity, which limits the wider purposes and functions of mana whenua participation within three water services delivery.
14. The Board recognises the ambition of central government to ensure for mana whenua participation by representing 50 per cent of the Regional Representative Group. This ambition should apply to all relevant levels of board selection so that equal mana whenua representation is set at both the Independent Selection Panel and Entity Board level. Equal mana whenua participation will help to ensure that Te Tiriti o Waitangi principles and Māori outcomes are acutely considered in the formation and management of each Water Services Entity.
15. The Board support that the proposed reform make clear that cultural competency, expertise and knowledge of Tikanga Māori and nuanced understanding of kaitiakitanga are key considerations for the composition of each water entity board and its members.
16. The Board advocates that all iwi and hapū be provided with resourcing (both immediate and ongoing) that builds future capability and fosters career pathways for mana whenua so they may participate more fully in the governance of and delivery in three waters services.

#### **Specific considerations for Water Services Entity A (Northland and Auckland)**

17. The Board is concerned about the lack of decision-making powers for mana whenua of Tāmaki Makaurau. The proposed governance structure for the Regional Representation Group for Water Services Entity A would comprise of 12 to 14 members, half of this membership would be mana whenua representatives from both Northland and Auckland.
18. Auckland Council recognises 19 mana whenua groups within Tāmaki Makaurau. It is not yet clear how many of the 6 to 7 mana whenua representatives would be from Tāmaki Makaurau, or how the mana whenua representatives will be selected.
19. The Board requests further information on the Kaupapa Māori methodologies that will be utilised to confirm and appoint mana whenua onto the Regional Representative Group and further information on how each unique and distinct iwi of Tāmaki Makaurau will be represented within this group.
20. With 85 per cent of Māori in Tāmaki Makaurau being mātāwaka (Māori who reside in Tāmaki Makaurau who do not whakapapa to the area) the Board is concerned that the needs of mātāwaka are not considered within the three waters reform. Given the unique make-up of Māori residing in Tāmaki Makaurau, due consideration should be given to how mātāwaka feature in Water Services Entity A.

#### **Summary**

21. In summary, the Board is advocating for greater clarity and representation of mana whenua in the governance structure of the Water Services Entities. This representation must include decision-making



powers to ensure that these roles are able to add value to decisions while upholding the principles of Te Tiriti o Waitangi.

**Next Steps**

22. The Board will invite Minister Mahuta to engage in a discussion so that a unique arrangement can be sought that fits the point of difference that Tāmaki Makaurau offers Aotearoa.

Ngā manaakitanga,

David Taipari

**Heamana - Chairman**  
**Independent Māori Statutory Board**





## Māori Design Position Paper

File No.: CP2021/14155

### Ngā tūtohunga Recommendation/s

That the Independent Māori Statutory Board:

- a) receive the draft advocacy Māori urban design position paper.
- b) adopt the Māori urban design position paper as the Boards advocacy position to the Auckland Council Group on the importance of Māori urban design in Tāmaki Makaurau.

### Te take mō te pūrongo Purpose of the report

1. To receive the draft advocacy position paper of Māori urban design as the Board's position to advocate to the Auckland Council Group.

### Whakarāpopototanga matua Executive summary

2. The Board's Schedule of Issues of Significance recognises Māori urban design as a key mechanism for delivering on the actions against the 'Distinctive Identity' and 'Built Environment' issues.
3. As part of the Board's work programme 'Te Pae Whakaterere' a Māori urban design position paper was to be developed for the Board to identify advocacy points and funding opportunities to support the implementation of Māori design across Tāmaki Makaurau.
4. To inform the position paper an assessment focused on key strategies and frameworks on how the council group commit to delivering on outcomes for Māori urban design in Tāmaki Makaurau. The review included the Kia Ora Tāmaki Makaurau Framework and the Mana Whenua Kaitiaki Forum strategic vision and other related strategies and frameworks.
5. The position paper aligns with 'Te Aranga' design principles which is the guiding document for Council's implementation of Māori urban design. The outcome-based principles are based on Māori cultural values which provide practical guidance for enhancing outcomes for the design environment.
6. Each Te Aranga principle is explained and then followed by an advocacy statement for the Board with several advocacy positions within each priority area.
7. The position paper then provides existing measures included within the Long-term Plan and Kia Ora Tāmaki Makaurau to ensure that the Board can review and measure council's progress.



## Ngā koringa ā-muri Next steps

8. The Secretariat will socialise the Boards position on Māori urban design to the council group and seek opportunities for inclusion of actions of the advocacy position.

## Ngā tāpirihanga Attachments

Item 11

No.	Title	Page
A	Māori Design Position Paper	37

## Ngā kaihaina Signatories

Authors	Jett Sharp - Senior Advisor
Authorisers	Theresa Roigard - General Manager Advisory & Performance



**Independent Māori Statutory Board  
Māori Design Position Paper 2021**



<b>Independent Māori Statutory Board Issue of Significance (IoS)</b>
<p>The Schedule of the Issues of Significance identifies Māori Design as an issue of significance to Māori In Tāmaki Makaurau.</p>
<p><b>Board actions from the advocacy position (across the next four years)</b></p> <ol style="list-style-type: none"><li>1. Advocate to ensure for Te Tiriti relationships which recognise the mana of each mana whenua group within Tāmaki Makaurau in the development and implementation of Māori design across Tāmaki Makaurau.</li><li>2. Advocate to ensure that mana whenua are actively partnered with at the outset of urban design projects</li><li>3. Advocate to ensure that council appropriately resource mana whenua for their participation in urban design projects (including Auckland Urban Design Panel reviews) and foster positive working relationships with mana whenua.</li><li>4. Advocate to ensure that council actively facilitates and ensures for active treaty relationships between central government providers and mana whenua.</li><li>5. Advocate for a co-designed review of Te Aranga principles (with mana whenua) to ensure that design principles reflect the aspirations of mana whenua in Tāmaki Makaurau.</li><li>6. Advocate for the restoration of ancestral names for all wāhi across Tāmaki Makaurau</li><li>7. Advocate to ensure that the customary practices of mana whenua are recognised in all development across Tāmaki Makaurau</li><li>8. Advocate to ensure for the appropriate resourcing of the Māori design unit to ensure that the Māori design team is able to promote and advise on Māori design aspirations across Council Group's infrastructure, development and community facilities programmes.</li><li>9. Advocate to ensure that the natural environment of Tāmaki Makaurau is protected, restored and enhanced in all areas of Tāmaki Makaurau.</li><li>10. Advocate to ensure mana whenua landscapes (including flora and fauna) are actively maintained and seen throughout Tāmaki Makaurau.</li><li>11. Advocate to ensure that Mātauranga Māori and Mātauranga-a-iwi leads and is enabled in the management and protection of environment throughout Tāmaki Makaurau in all new developments</li><li>12. Advocate to ensure that all new developments are considered based on protecting, maintaining and enhancing mauri and that council partners with mana whenua to ensure for the management of environmental health of all new development sites and developments.</li><li>13. Advocate to ensure that iwi and hapū narratives are captured and seen across Tāmaki Makaurau.</li><li>14. Advocate to ensure that mana whenua design, stories and mātauranga are integrated into all new and existing design developments throughout Tamaki Makaurau.</li><li>15. Advocate to ensure that Māori art (mahi toi, tohu, architecture) are seen across Tāmaki Makaurau and actively included in the cultural landscapes of Tāmaki Makaurau.</li><li>16. Advocate to ensure that council funds Māori-led civic events that highlight mana whenua and mātāwaka mahi toi, art and design.</li><li>17. Advocate to ensure that mana whenua sites of significance are acknowledged, maintained and restored throughout Tāmaki Makaurau.</li><li>18. Advocate to ensure that council actively installs and produce tohu tangata whenua throughout Tamaki Makaurau and in all regional and local parks throughout Tāmaki Makaurau.</li><li>19. Advocate to ensure that council actively recognises and fund for the recognition of wāhi tapu, wāhi tūpuna, maunga, awa, puna, mahinga kai, mahinga kai and ancestral kāinga.</li></ol>



20. Advocate to ensure that mana whenua are partnered with in the development and management of civic events throughout Tāmaki Makaurau

**Board Monitoring**

- 21. Te Tiriti o Waitangi Audit response work programme
- 22. Monitoring of measures in Kia Ora Tāmaki Makaurau

**Communication of Position**

- 23. Parks, Arts, Community and Events Committee
- 24. Council Controlled Organisations (CCO) Oversight Committee
- 25. Auckland Urban Design Panel



**1. The Boards Position**

1. Māori design is a principal way for ensuring that mātauranga Māori and Māori creative thought is seen within Auckland's environment. The Māori worldview understands that all cultural landscapes are inseparable from tūpuna, events, occupations and cultural practices. Māori urban design provides for the expression of these cultural experiences and histories and provides for a sense of place for mana whenua, mātāwaka and non-Māori within Tāmaki Makaurau.
2. The Independent Māori Statutory Board (the Board) recognises Māori design as an issue of significance to Māori within Tāmaki Makaurau. The Māori Plan recognises urban Māori design as an integral mechanism for ensuring for the distinctive identity of Tāmaki Makaurau. The Board's wairuatanga values report provides useful indicators and pathways for the Board and the council group to consider to promote and implement Māori urban design within Tāmaki Makaurau.
3. The Board has considered the existing strategic frameworks (within and across the council group) which influence and direct council to consider and ensure for the visibility of Māori urban design across Tāmaki Makaurau. These frameworks are outlined below and are consolidated into the Board's advocacy positions (and proposed measures).
  - a. The Auckland Plan recognises that Māori identity is Auckland's point of difference in the world and affirms that the publication of Māori identity, culture and design is an integral mechanism in providing for a sense of place for Māori (and non-Māori) within Tāmaki Makaurau. The Auckland Plan recognises and directs Auckland Council to provide opportunities for mana whenua and Māori to instil Māori identity and design within its built environments.
  - b. Auckland Council Group's Māori Outcomes Performance Measurement Framework - Kia ora Tāmaki Makaurau identifies Māori design as a key action area within the framework and recognises that the active promotion and publication of Māori design will ensure for a Tāmaki Makaurau rich with Māori identity and culture.
  - c. The Tāmaki Makaurau Mana Whenua Forum identifies Māori design as a key component in delivering on the forum's aspiration that Māori culture is seen, heard, felt and celebrated across Tāmaki Makaurau. The forum's Strategic Plan 2030 provides a number of initiatives to ensure that the Māori design is seen across Tāmaki Makaurau.
4. The positions of the Board have been built and centred from Te Aranga Design Principles<sup>1</sup>. Te Aranga Māori Design Principles are a set of outcome-based principles founded on Māori cultural values and formulated to provide practical guidance for enhancing outcomes for the design environment. The principles have been utilised as they direct council group in its implementation and consideration of Māori design across council and provide the appropriate framework to consider Māori urban design.
5. The principles provide a framework to consider and advocate for Māori urban design across Tāmaki Makaurau and provide a kaupapa Māori lens for the appropriate application and integration of Māori design across Tāmaki Makaurau.
6. Each principle is underpinned by seven core Māori values to guide and consider Māori urban design implementation:
  - a. Rangatiratanga (the right to exercise authority and self-determination within one's own iwi/hapū realm)
  - b. Kaitiakitanga (managing and conserving the environment as part of a reciprocal relationship, based on the Māori world view that humans are part of the natural world)
  - c. Manaakitanga (the ethic of holistic hospitality whereby mana whenua have inherited obligations to be the best hosts they can be)
  - d. Wairuatanga (the immutable spiritual connection between people and their environments)
  - e. Kotahitanga (unity, cohesion and collaboration)
  - f. Whanaungatanga (a relationship through shared experiences and working together which provides people with a sense of belonging)



- g. Mātauranga (Māori / mana whenua knowledge and understanding).
- 7. The seven Te Aranga Design principles can be understood to relate to identity and sense of place relationships (Mana, Whakapapa, Tohu, Mahi Toi, Ahi kā) and environmental Health (Taiao, Mauri Tau) of and within Māori Urban Design<sup>3</sup>.
- 8. The Board's Issues of Significance identities key issues (and actions) relating to Māori design:
  - a. Increase the capacity of the Māori design team to promote and advise on Māori design aspirations across Council Group's infrastructure, development and community facilities programmes.
  - b. Take place-based approaches towards integration of te reo Māori and Māori design elements in the review of policies for renaming, co-naming and creating new names for sites to reflect Māori heritage and history.
  - c. Council and CCOs to commit to programmes that achieve the outcome of "a Māori identity as Auckland's point of difference in the world" by integrating Māori culture and te reo Māori expression in new developments, signage, communication channels, infrastructure, art design and service design.
  - d. Te Aranga Māori Urban design principles are incorporated into projects through Auckland Transport's engagement framework and other guiding documents, such as Auckland Transport's Māori Engagement Guide for project management.
  - e. Support the provision of an ongoing programme of wānanga with Toi Māori and contemporary Māori arts practitioners that ensure that Māori cultural practitioners are enabled to preserve and promote their craft.
- 9. The Board's advocacy positions provide council with directive actions to ensure that these issues of significance are delivered on and provide wider directive actions to ensure that Māori urban design is seen, felt and celebrated across Tāmaki Makaurau. The actions are aligned with existing measures to ensure that the Board can measure and report on council's management of and towards these issues of significance to Māori.
- 10. The Board recognises for Māori urban design to be seen, felt and celebrated across Tāmaki Makaurau, strong cross-council and intra-governmental departmental relationship need to be facilitated to ensure for mana whenua and mātāwaka design, narratives and aspiration for place and sense of place. The Board will strongly advocate to ensure that Auckland Council facilitates relationships between mana whenua and central government agencies to ensure for Māori urban design visibility and implementation across Tāmaki Makaurau.

<sup>3</sup> Kake, J & Paul, J Evaluating the Application of Māori Design Principles to Urban Neighbourhood Development Projects to develop a Kaupapa Māori Design Framework and Assessment Tools *National Science Challenges Auckland*, N.Z 2018  
[https://www.buildingbetter.nz/publications/urban\\_wellbeing/Kake\\_Paul\\_2018\\_Maori\\_Design\\_principles\\_UrbanismNZ.pdf](https://www.buildingbetter.nz/publications/urban_wellbeing/Kake_Paul_2018_Maori_Design_principles_UrbanismNZ.pdf) (accessed 09 September 2021)



Te Aranga Design Principle	Explanation	Board Advocacy Position	Directive Actions to Council	Progress Indicators/Measurements
<b>Mana</b>	<p>The mana of iwi and hapū is recognised and respected (in the development and implementation of Māori design).</p> <p>Te Tiriti o Waitangi is the basis for all relationships pertaining to Māori design and development.</p>	<p>The Board will advocate for high-quality treaty relationships which recognise the mana of each mana whenua group within Tāmaki Makaurau in the development and implementation of Māori design across Tāmaki Makaurau.</p>	<p>The Board expects and will advocate to ensure that mana whenua are actively partnered with at the outset of urban design projects.</p> <p>The Board expects that all in all Māori urban design projects that council will recognise the primary mana whenua groups of each area and development area.</p> <p>The Board will advocate to ensure that council appropriately resource mana whenua for their participation in urban design projects and foster positive working relationships with mana whenua.</p> <p>The Board expects that council will actively facilitate and ensure for active treaty relationships between central government providers and mana whenua.</p> <p>The Board recognises and will advocate for a co-designed review of the Te Aranga principles (with mana whenua) to ensure that design principles reflect the aspirations of mana whenua in Tāmaki Makaurau.</p>	<p># of co-governance entities/relationship over regional parks</p>
<b>Whakapapa</b>	<p>Māori names are celebrated, both traditional and new names.</p> <p>Ancestral names are recognised as entry points for exploring and honouring tūpuna, historical narratives and customary practices associated with development sites and their ability to enhance sense of place connections.</p> <p>Recognises the importance of mana whenua continuing to develop their cultural landscapes through naming of contemporary features.</p>	<p>The Board will advocate for the restoration of ancestral names for all wāhi across Tāmaki Makaurau.</p> <p>The Board will advocate to ensure mana whenua are actively partnered with in the development of naming for all wāhi across Tāmaki Makaurau.</p> <p>The Board will advocate to ensure that the customary practices of mana whenua are recognised in all development across Tāmaki Makaurau and ensure that council recognises the historical narratives and customary practices in all development areas within Tāmaki Makaurau.</p> <p>The Board will advocate for an engagement framework that recognises the primacy of each mana whenua group of each rohe within Tāmaki Makaurau and provides an appropriate framework.</p>	<p>The Board will advocate for the restoration and celebration of mana whenua names across Tāmaki Makaurau. Council must actively fund through programmes and funding mechanisms the restoration of mana whenua names across Tāmaki Makaurau.</p> <p>The Board will advocate to ensure that Council actively partners with mana whenua to ensure the use of correct ancestral names across Tāmaki Makaurau</p> <p>Council must partner with mana whenua in all new development areas to ensure that mana whenua are actively able to provide historical narratives, exercise customary practice and provide appropriate names for all new urban areas within Tāmaki Makaurau</p> <p>Council must actively recognise and express mana whenua ancestral names through digital, physical wayfinding and signage</p> <p>Council must use the appropriate ingoa Māori to inform design processes and inspire outcomes</p> <p>The Board expects the appropriate resourcing of the Māori design unit to ensure that the Māori design team to is able to promote and advise on Māori design aspirations across</p>	<p>Proportion of parks and places with te reo Māori names</p>





			Council Group's infrastructure, development and community facilities programmes.	
<b>Taiao</b>	<p>The natural environment is protected, restored and/or enhanced</p> <p>Local flora and fauna which are familiar and significant to mana whenua are key natural landscapes within urban and or modified areas</p>	<p>The Board will advocate to ensure that the Natural Environment of Tāmaki Makaurau is protected, restored and enhanced in all areas of Tāmaki Makaurau.</p> <p>The Board will advocate to ensure mana whenua landscapes (including flora and fauna) are actively maintained and seen throughout Tāmaki Makaurau.</p>	<p>The Board will advocate to ensure that council actively work with mana whenua to ensure that the flora and fauna of Tāmaki Makaurau represents their tribal histories and aspirations.</p> <p>The Board will advocate to ensure that council appropriately resources the planting of mana whenua flora and fauna across Tāmaki Makaurau to ensure that mana whenua landscapes are seen across Tāmaki Makaurau.</p> <p>The council must work with mana whenua in all new urban developments to ensure that mana whenua flora and fauna are seen in all new development.</p> <p>The council must work with mana whenua to ensure that the environmental impact of all new developments is offset through Mātauranga Māori.</p> <p>The council must actively establish and encourage the establishment of traditional food and cultural spaces through the Tāmaki Makaurau through funding mana whenua led projects.</p>	<p>Native Plant biodiversity score for forest and scrub vegetation in different parts of Tāmaki Makaurau.</p> <p>Number of freshwater sites in Tāmaki Makaurau that are improving in water quality.</p>
<b>Mauri Tū</b>	<p>Environment health is protected maintained and or enhanced</p> <p>The wider development area and all elements and developments within a site are considered on the basis of protecting, maintaining and enhancing mauri</p> <p>The quality of wai, whenua, ngahere and air are actively monitored through both mātauranga and western scientific methods and framework</p>	<p>The Board will advocate to ensure that Mātauranga Māori and Mātauranga-a-iwi leads and is enabled in the management and protection of environment throughout Tāmaki Makaurau</p> <p>The Board will advocate to ensure that all new developments are considered on the basis of protecting, maintaining and enhancing mauri and that council partners with mana whenua to ensure for the management of environmental health of all new development sites and developments.</p>	<p>The Board will advocate to ensure that council actively partners with mana whenua to ensure that all new urban development are lead with mātauranga-a-iwi and that all sites of development and considered on the basis of protecting, maintaining mauri.</p> <p>The council must actively work with mana whenua to ensure that the environmental impacts of urban development are offset by mātauranga Māori and mātauranga a iwi.</p> <p>The council must actively monitor and report on the quality of wai, whenua, ngahere and air in all urban areas and in all new urban development.</p>	<p>Number of initiatives which protect and improve the environment, improve water quality and reduce pollution</p> <p>Auckland Council group investment into Māori environmental outcomes.</p>
<b>Mahi Toi</b>	<p>Iwi and Hapū narratives are captured and expressed creatively and appropriately.</p> <p>Ancestral and contemporary names, local tohu and iwi/hapū narratives are creatively reinscribed into the design environment including: landscape: architecture: urban design and art.</p> <p>Iwi/Hapū mandated design professionals are appropriately engaged in such process through procurement.</p>	<p>The Board will advocate to ensure that iwi and hapū narratives are captured and seen across Tāmaki Makaurau.</p> <p>The Board will advocate to ensure that all urban areas and development sites are influenced and shaped by mana whenua stories and understandings of place and whenua.</p> <p>The Board will advocate to ensure that mana whenua design, stories and mātauranga are integrated into all new and existing design developments throughout Tamaki Makaurau.</p>	<p>The Board will advocate to ensure that council must actively partners with mana whenua to produce and publish iwi and hapū narratives across Tamaki Makaurau.</p> <p>The council must actively partner with mana whenua to integrate and ensure that mana whenua tohu are inscribed into the design environment of Tamaki Makaurau.</p> <p>The Board will advocate to ensure that council actively produce and create events that highlight mana whenua and mātāwaka mahi toi art and design.</p>	<p>Percentage of Māori in Tāmaki Makaurau who agree or strongly agree that they feel a sense of pride in the city's look and feel.</p> <p>Dollar value of investment in Auckland Council activities contributing to Māori cultural outcomes.</p>



		<p>The Board will advocate to ensure that Māori art (mahi toi, tohu, architecture) are seen across Tāmaki Makaurau and actively included in the cultural landscapes of Tāmaki Makaurau.</p>	<p>The Board will advocate to ensure that council funds Māori led civic events that highlight mana whenua and mataawaka mahi toi, art and design.</p> <p>The council must actively procure the Services of mana whenua and Māori creatives across Tāmaki Makaurau in all council led projects.</p> <p>The council must actively foster employment opportunities for Māori creatives including through internship opportunities for Māori artists, architecture graduates and across council wide directorates.</p> <p>The council must actively foster through regional and local board funding instruments the funding of mana whenua and mātāwaka art and design installation throughout Tamaki Makaurau.</p> <p>The council must actively fund the development of civic spaces and shared landscapes that reflect iwi/hapū stories and narratives.</p>	<p>Percentage share of public artworks in Tāmaki Makaurau made since 2013 by a Maori artist.</p> <p>Proportion of community grants to Māori.</p>
<b>Tohu</b>	<p>Mana Whenua significant sites and cultural landscapes are acknowledged.</p> <p>Acknowledges a Māori world view of the wider significance of tohu / landmarks and their ability to inform the design of specific development sites.</p> <p>Supports a process whereby significant sites can be identified, managed, protected and enhanced.</p> <p>Celebrates local and wider unique cultural heritage and community characteristics that reinforce sense of place and identity, both traditional and contemporary.</p>	<p>The Board will advocate to ensure that mana whenua sites of significance are acknowledged, maintained and restored throughout Tāmaki Makaurau.</p>	<p>The Board will advocate to ensure that council actively installs and produce tohu tangata whenua throughout Tamaki Makaurau and in all regional and local parks throughout Tāmaki Makaurau.</p> <p>The council must actively support through the appropriate resourcing of the cultural heritage team to identify and protect sites of significance throughout Tāmaki Makaurau.</p> <p>The council must actively recognise and fund for the recognition of wāhi tapu, wāhi tūpuna, maunga, awa, puna, mahinga kai, mahinga kai and ancestral kāinga.</p> <p>The Board will advocate to ensure that the council actively funds and supports mana whenua and Māori led local and regional events that reinforce Tāmaki Makaurau's unique Māori identity.</p> <p>The council must actively fund and produce Māori design and digital technologies.</p>	<p>Number of installed tohu tangata whenua (markers) on Tāmaki regional parks and community facilities to acknowledge cultural and spiritual links.</p> <p>Number of sites of significance to mana whenua that are included in notified plan changes (or formally protected through a management tool).</p> <p>Council group investment in public realm projects which focus on mātauranga Māori and Māori design principles.</p>
<b>Ahi Kā</b>	<p>Iwi and Hapū have a living and enduring presence and are secure and valued within their rohe.</p> <p>Living iwi/hapū presence and associated kaitiaki roles are resumed within urban areas.</p>	<p>The Board will advocate to ensure for the enduring presence and connection of mana whenua to their rohe.</p>	<p>The Board will advocate to ensure that Council actively partners with mana whenua in all civic events and create joint events and development which foster mana whenua sense of place.</p> <p>Council must actively create opportunities for partnership with mana whenua in the management of public spaces, events and civic programming.</p>	<p>Number of events and programmes supported by council group that showcase Māori identity and culture.</p>



## Independent Māori Statutory Board Schedule of Meetings 2022

File No.: CP2021/14314

### Ngā tūtohunga Recommendation/s

That the Independent Māori Statutory Board:

- a) receive the report on Independent Māori Statutory Board Schedule of Meetings 2022.
- b) approve the Independent Māori Statutory Board Schedule of Meetings 2022.

### Te take mō te pūrongo Purpose of the report

1. The purpose of this report is to provide the Board with the proposed schedule of meetings for Independent Māori Statutory Board Meetings 2022 for their endorsement.

These are:

14 February 2022

07 March 2022

04 April 2022

02 May 2022

13 June 2022

04 July 2022

01 August 2022

05 September 2022

03 October 2022

01 November 2022

05 December 2022

2. The dates selected have been reviewed and have been selected based on the public holidays for 2022.

### Ngā tāpirihanga Attachments

There are no attachments for this report.

### Ngā kaihaina Signatories

Authors	Norelle Parker - Executive Assistant
Authorisers	Leesah Murray - Independent Māori Statutory CEO



## Exclusion of the Public: Local Government Official Information and Meetings Act 1987

Item 13

That the Independent Māori Statutory Board

- a) exclude the public from the following part(s) of the proceedings of this meeting.

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution follows.

This resolution is made in reliance on section 48(1)(a) of the Local Government Official Information and Meetings Act 1987 and the particular interest or interests protected by section 6 or section 7 of that Act which would be prejudiced by the holding of the whole or relevant part of the proceedings of the meeting in public, as follows:

### C1 Māori Outcomes Expenditure Review 2021

Reason for passing this resolution in relation to each matter	Particular interest(s) protected (where applicable)	Ground(s) under section 48(1) for the passing of this resolution
The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.	s7(2)(f)(ii) - The withholding of the information is necessary to maintain the effective conduct of public affairs through the protection of such members, officers, employees and persons from improper pressure or harassment.  In particular, the report contains confidential contractual information that is still to be finalised.	s48(1)(a)  The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.