



I hereby give notice that an ordinary meeting of the Independent Māori Statutory Board will be held on:

**Date:** Monday, 5 October 2020  
**Time:** 11.00am  
**Meeting Room:** Ground Floor and Zoom  
**Venue:** 16 Viaduct Harbour Avenue  
Auckland

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## Independent Māori Statutory Board

### OPEN AGENDA

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#### MEMBERSHIP

<b>Chairperson</b>	David Taipari
<b>Deputy Chairperson</b>	Hon Tau Henare
<b>Members</b>	IMSB Member Renata Blair
	IMSB Member Mr Terrence Hohneck
	IMSB Member Tony Kake
	IMSB Member Liane Ngamane
	IMSB Member Josie Smith
	IMSB Member Glenn Wilcox
	IMSB Member Karen Wilson

(Quorum members)

**David Taipari**  
**Chairperson**

**05 October 2020**

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**Note:** The reports contained within this agenda are for consideration and should not be construed as Council policy unless and until adopted. Should Members require further information relating to any reports, please contact the Chief Executive Officer.

## TERMS OF REFERENCE



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## 1 Apologies

At the close of the agenda no apologies had been received.

## 2 Declaration of Interest

Members are reminded of the need to be vigilant to stand aside from decision making when a conflict arises between their role as a member and any private or other external interest they might have.

## 3 Confirmation of Minutes

That the Independent Māori Statutory Board:

- a) confirm the ordinary minutes of its meeting, held on Monday, 7 September 2020, including the confidential section, as a true and correct record.

## 4 Extraordinary Business

Section 46A(7) of the Local Government Official Information and Meetings Act 1987 (as amended) states:

“An item that is not on the agenda for a meeting may be dealt with at that meeting if-

- (a) The local authority by resolution so decides; and
- (b) The presiding member explains at the meeting, at a time when it is open to the public,-
  - (i) The reason why the item is not on the agenda; and
  - (ii) The reason why the discussion of the item cannot be delayed until a subsequent meeting.”

Section 46A(7A) of the Local Government Official Information and Meetings Act 1987 (as amended) states:

“Where an item is not on the agenda for a meeting,-

- (a) That item may be discussed at that meeting if-
  - (i) That item is a minor matter relating to the general business of the local authority; and
  - (ii) the presiding member explains at the beginning of the meeting, at a time when it is open to the public, that the item will be discussed at the meeting; but
- (b) no resolution, decision or recommendation may be made in respect of that item except to refer that item to a subsequent meeting of the local authority for further discussion.”





## Financial Report August 2020

File No.: CP2020/13800

### Ngā tūtohunga Recommendation/s

That the Independent Māori Statutory Board:

- a) receive the Financial Report for August 2020.

### Te take mō te pūrongo Purpose of the report

1. The purpose of the report is to present the Independent Māori Statutory Board's (the Board) financial position as at 31 August 2020.

### Whakarāpopototanga matua Executive summary

2. This report provides more detail than previous financial reports and has been better aligned to the Annual Report format.
3. The figures presented are exclusive of GST. The Full Year Budget (\$3,025,621) has been phased evenly \$252,000 over 12 months. For July and August, the total is \$504,000.
4. For July and August, we have spent 69% of our year to date budget. There are still some outstanding July and August 2020 payments that will increase this percentage for the October Financial Report.
5. The impact of Covid19 lock-down has resulted in less travel, training, and conference costs. There will be commitments for contracts for Issues of Significance (October 2020) and Te Tiriti Audit Waitangi Audit (February 2019).

### Ngā tāpirihanga Attachments

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A	Financial Report August 2020	9

### Ngā kaihaina Signatories

Authors	Catherine Taylor - Independent Māori Statutory Board CEO
Authorisers	Catherine Taylor - Independent Māori Statutory Board CEO





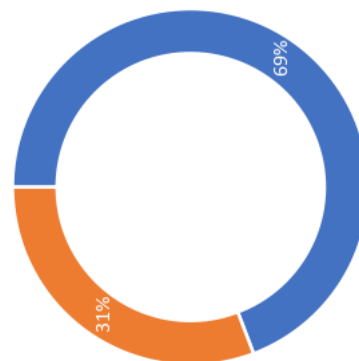


## FINANCIAL REPORT 31 AUGUST 2020

COSTS	YTD Actual	YTD Budget	Variance	YTD FY21 Budget Remaining
<b>Governance</b>				
Board expenses reimbursement	3			
Board remuneration	127			
<b>Total Governance</b>	<b>130</b>	<b>139</b>	<b>9</b>	<b>694</b>
<b>Board Secretariat</b>				
Other expenses	23			
Staffing expenses	157			
<b>Total Board Secretariat</b>	<b>180</b>	<b>232</b>	<b>52</b>	<b>1,161</b>
<b>Expenditure</b>				
Engagement and reporting	37			
Legal	2			
<b>Total Expenditure</b>	<b>39</b>	<b>133</b>	<b>94</b>	<b>666</b>

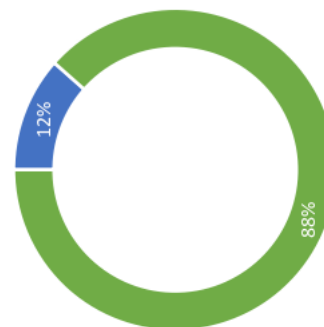
**TOTAL COSTS** 349 504 155 2,521

YTD Actual vs YTD Budget



■ YTD Actual ■ YTD Budget

YTD Actual vs Whole year budget



■ YTD Actual ■ FY21 Budget





## Board Strategic Priorities Progress Report

File No.: CP2020/13613

### Ngā tūtohunga Recommendation

That the Independent Māori Statutory Board:

- a) receive the Board Strategic Priorities Progress Report for October 2020.

### Te take mō te pūrongo Purpose of the report

1. The purpose of this progress report is to update the Independent Māori Statutory Board (the Board) on its strategic work priorities.

### Whakarāpopototanga matua Executive summary

2. For 2020, this report has been organised with the Board's key documents. Board secretariat staff will utilise opportunities across each of their respective work programmes to address a number of Board strategic priority outcomes in a pragmatic and collaborative way.

### Ngā tāpirihanga Attachments

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A	Board Strategic Priorities	13

### Ngā kaihaina Signatories

Authors	Catherine Taylor - Independent Māori Statutory Board CEO
Authorisers	Catherine Taylor - Independent Māori Statutory Board CEO





## Update Board Strategic Work Priorities for 5 October (2019/2022)

Priorities	Update: Milestones and Forward Opportunities
<b>ECONOMIC DEVELOPMENT</b>	
<p>Māori and Tāmaki Makaurau Economy</p> <ul style="list-style-type: none"> <li>• Māori actively supported in tourism, Trade delegations, foreign direct investment, and innovation in key sectors</li> <li>• Increasing participation of Māori in Business Ecosystem</li> <li>• a Māori Entrepreneur Fund to co-design and implement a Māori enterprise centric accelerator/innovation lab and eco-system connector (Business Case)</li> </ul>	<p>We have been discussing LTP advocacy issues with ATEED that will seek ATEEDs feedback as to how it intends to advocate for Māori outcomes in alignment to the Māori Plan 2017 and Board Issues of Significance.</p> <p>However, the priority issue for both ATEED and RFA is to give effect to the amalgamation recommendations of the Review of Auckland Council’s council controlled organisations– Report of Independent Panel (Review). The Review was critical of Auckland Council and ATEED’s contribution to economic development and its application of the Treaty. For example, the report records the following:</p> <ul style="list-style-type: none"> <li>• <i>Many councillors, business associations, and even members of ATEED’s board, said ATEED was often seen as a more of a marketing, destination, and events agency than an economic agency. As a result, its economic development activity was either not visible or imperfectly understood.</i></li> <li>• <i>Many submitters said neither Aucklanders nor elected members understood ATEED’s economic development responsibilities well. A complicating factor was that economic development encompassed a broad range of activities, some of which had no immediate link to economic growth. ATEED’s economic development activities are not clearly described in its corporate documents, perhaps because the council has not given it a clear strategic direction. Both council and CCO staff said the council’s 2012 economic development strategy was out of date. (See part three.)</i></li> <li>• <i>We received a lot of feedback about what submitters regarded as inadequate local economic development aimed at helping growth in individual business improvement districts</i></li> </ul> <p>As part of the above change process, the Board will advocate to that the new agency includes an economic development strategy that reflects the aspirations and interests of Māori and meets the ToW obligations and principles of partnership, participation and protection.</p>



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Attachment A

Update Board Strategic Work Priorities for 5 October (2019/2022)	
Priorities	Update: Milestones and Forward Opportunities
<b>MĀORI IDENTITY AND WELLBEING</b>	
<b>Embed Te Reo</b> <ul style="list-style-type: none"> <li>Te Reo on public transport announcement systems</li> <li>Bilingual signage</li> <li>Implementation and funding by Council Group of the Māori Language Strategy</li> </ul>	<p>The Board is focussing current Te Reo advocacy on bilingual signage. Work is being completed looking at issues and opportunities for bilingual signage with particular emphasis on how Council operationalises bilingual signage. This will be presented to the Board in December.</p>
<b>Marae Development</b> <ul style="list-style-type: none"> <li>Recognise and enable relationships with marae</li> <li>Marae supported to develop marae plans and obtain specialised advice</li> <li>Meet regulatory requirements and food safety ratings</li> <li>Have necessary infrastructure</li> <li>Plan and prepare for climate change</li> <li>Enabled to develop papakāinga</li> </ul>	<p><b>Cultural Initiatives Fund and Papakainga Fund:</b> Marae continue to seek and gain support for their projects through these funds. We note (and support) the increase of these funds. We are still advocating for a review of the CIF and requested that marae be part of the review process.</p> <p><b>Manaaki Fund:</b> We advocated for a fund that has easier access and broadened criteria for marae to access. We support this fund and are interested to see an analysis of the Manaaki Fund, the uptake for marae and the need that the fund fulfilled. It is noted that 11 applications out of 42 have been approved by the council for the Manaaki Fund and that an update on the fund will be reported to the next Joint Board and Governing Board meeting. We would seek this type of fund to continue so that marae can provide direct recovery support for whānau whānui.</p> <p><b>Climate Lane Projects and LTP:</b> We are currently assessing project bids that come through the climate lane. There are not many Māori focused projects and we are advocating for funding for marae for climate change planning and risks assessment. Without identifying risks, and this requires resource, marae will be unable to plan effectively for climate change.</p>
<b>ENVIRONMENT AND CLIMATE CHANGE</b>	
Affirm rangatiratanga as well as kaitiakitanga in regional planning and	We have ongoing involvement in the Regional Parks Review process and have prioritised enabling co governance.



## Update Board Strategic Work Priorities for 5 October (2019/2022)

Priorities	Update: Milestones and Forward Opportunities
developments, use of co-governance and partnerships in planning) <ul style="list-style-type: none"> <li>Increased Māori measures in spatial plans</li> </ul>	Co-governance arrangements are being advocated for where there are sites of significance to Mana Whenua for interim arrangements prior to any settlements.
Enable development and use of Iwi Management Plans (increased funding) <ul style="list-style-type: none"> <li>Council Group validates their use of IMPs in their plans and budgets</li> </ul>	See report on Board Agenda.
Māori as partners participate in coast, land, air, and water planning in the development of Auckland  Advocacy for freshwater	The Board is currently reviewing Māori Impact statements from the Environment and Climate Change Committee and Planning Committee this will include following up the appropriate teams for progress on their engagement plans with Māori.  The Board is working with the Auckland Plan Strategy and Research Department to review environment and cultural heritage measures in the Auckland Plan.
Implementation of Council's climate change strategy	In the September 2020 Environment and Climate Change (ECC) committee meeting they decided on a governance structure for Te Tāruke-ā-Tāwhiri: Auckland's Climate Plan. Of note it includes the establishment of a political reference group made up five councilors including the Chair and Deputy Chair of the Environment and Climate Change Committee, a member of the Board, five local board members and a Mana Whenua representative.  The Board has concerns about the proposed governance structure including the absence of Mataawaka in the Region Wide leadership group, not acknowledging Mana Whenua rangatiratanga by not having clear decision-making capacity and generally limited documentation of how they have engaged with Māori.  The Board made a recommendation to committee that was passed "Report back to the Environment and Climate Change Committee on the process of engagement and input of Māori on the



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Update Board Strategic Work Priorities for 5 October (2019/2022)	
Priorities	Update: Milestones and Forward Opportunities
	<p>partnership and governance for Te Tāruke-a-Tāwhiri including their selection and participation in the groups prior to finalising the details of the partnership and governance approach.”</p> <p>We will be sending a letter of expectations to Council officers around partnership approach and Board monitoring in respect of the report back to the Environment and Climate Change Committee.</p>
Regional planning and Implementation and monitoring of Auckland Unitary Plan and use by Māori	<p>The Board secretariat will be meeting with Council officers shortly on AUP monitoring. It will be partly addressed in Council’s State of the Environment reporting.</p> <p>A Board member is involved in Council’s assessment of central government applications for fast track consents. There have been two applications that raise issues for Māori as landowners/ developers and for Mana Whenua as kaitiaki. The Board will advocate for robust monitoring and assessment of this process to ensure that Māori interests are addressed in this process and future RMA processes.</p>
Environmental capacity building and funding for Māori (participate in RMA processes)	Nothing to report.
<b>CCOs</b>	
<p>Statements of Intent</p> <ul style="list-style-type: none"> <li>• Measurement</li> <li>• Adequate resourcing for Māori outcomes</li> <li>• Collaboration across Council Group to achieve Māori outcomes</li> </ul>	<p>CCO Final Sols received by council and due to be reported to CCO Oversight Committee in September 2020.</p> <p>Board feedback on draft Sols has been accepted satisfactorily. Main issue was with ATEED’s draft Sol which appeared to retreat from their commitments to economic development in the south and the west. Content have been now updated to refer to supporting skills programmes, GridMNK (formerly the Te Haa colab space) and partnering with the TSI/TWI.</p> <p>The final Sol will be superseded in December 2020 by a new SOI for the merged RFA/ATEED CCO which will need to be reviewed at that time to identify any concerns about change in direction. Only two CCOs Sols contain measures relating to engagement with Māori but this is due to the Te</p>





## Update Board Strategic Work Priorities for 5 October (2019/2022)

<b>Priorities</b>	<b>Update: Milestones and Forward Opportunities</b>
	Hoanga review of Mana Whenua forums not being concluded yet and will need to be addressed in the next round of Sols 2021-24.
<b>TRANSPORT</b>	
Transport infrastructure costs and benefits for Māori, particularly in the South and West	<p>The Board is seeking support from Auckland Transport to develop a scope of work to explore data issues for Māori as public transport users and active transport users.</p> <p>In addition, for AT to meet their commitments to the Paris Agreement (Climate Change) and give effect to Te Tāruke a Tāwhiri (Auckland’s Climate Plan) mitigation plan will likely require additional resource support towards “greener” public transport infrastructure. We will review this theme as part of the LTP process.</p> <p>There are a number of ‘flags’ which may escalate into risks and issues for Māori communities, that need to be brought to the attention of AT so that they can take proper account of them as part of its overall transport infrastructure planning e.g. the following range of hypothesis include:</p> <ul style="list-style-type: none"> <li>• that the cost of new electric busses will drive up the cost of public transport which will exclude Māori</li> <li>• that current legislation requires a 50% cost recovery for public transport and under this legislation will rely on additional public subsidy or increased fares or a combination of all</li> <li>• that there is an inequity of investment to active transport systems in high Māori population areas; and</li> <li>• that there is an inequity in the provision of public transport to Māori communities in comparison to e.g. central city residential areas.</li> </ul>
<b>HOUSING</b>	

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Item 6

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Update Board Strategic Work Priorities for 5 October (2019/2022)	
Priorities	Update: Milestones and Forward Opportunities
<p>Promote the implementation of the Strategic Kāinga Action Plan in Tāmaki</p> <ul style="list-style-type: none"> <li>Relationships with partners, NGOs, and local and central government</li> <li>Central Government Housing Budgets.</li> </ul>	<p>A series of meetings have been organised to assist in the development of Māori Pathway Fund via the PHO. A further meeting has also been organised with HUD/Te Matapihi to address concerns regarding Community Housing Accreditation process. Addressing quality affordable housing is the role of Central and Local Government, the Board secretariat is working with both with the objective of addressing housing concerns in Tamaki Makaurau.</p> <p>Te Matapihi continue to hold fortnightly meetings with Māori Providers associated to the Māori Housing Sectorial response forum. These organisations now have an opportunity to build capacity and capability as Social Housing Providers via new funding from MSD, HUD and the PHO. The objective of the funds is to address the inequities of home ownership, overcrowding, unhealthy, unsafe living conditions.</p> <p>Now that Kainga Strategic Action Plan position has been adopted by the Board, a pathway through the housing continuum has been identified and forms an important part of the housing portfolio mahi over the next two months. The Board will monitor council's housing affordability work including the oversight of the political working group.</p>
BOARD'S DATA STRATEGY AND IMPLEMENTATION	
<p>Promotion of the Māori Values Report for Tāmaki Makaurau</p>	<p>Follow-up from meetings with several Council leadership teams and CCO's working to implement new measures with support from the Board's Value reports – mainly focused on developing outcome measures in the environment, climate change, and water space.</p> <p>A current project led by the Chief Planning Office is focused on finalising the Auckland Plan 2050 environment and cultural heritage outcome measures. The Board is currently working through a series of Council-led workshops to develop an expanded narrative for cultural heritage and the environment including Te Ao Māori perspectives, and developing outcome measures of relevance to Mana Whenua and other Māori groups relating to cultural heritage and environment, alongside Treaty- and (Council) performance assessment-related measures pertaining to co-governance and</p>



## Update Board Strategic Work Priorities for 5 October (2019/2022)

Priorities	Update: Milestones and Forward Opportunities
	participation.
Update on the Māori Report	<p>An update of the 23 headline indicators in the Māori Report 2016 is underway with more recent data - this will bring the Māori Report to lead an online presence (only).</p> <p>We are working with MartinJenkins and Cactuslab to integrate a dedicated webpage for the headline indicators in the Māori Report (2016 and 2020) with the existing Board website, presenting the report indicators in an accessible way. The move away from a paper report to an online version will also enable more frequent and timely updates of the indicators as new data becomes available. The full update of the Māori Report will be every five years, as it depends on Census data to a great extent.</p> <p>With a strong foundation in the Māori Plan, the Board is now able to publish outcome data over time (2013-2018). This puts the Board in a unique position as one of very few organisations in Aotearoa that systematically and regularly reports on progress and change in Māori wellbeing over time. This will also be a key message at launch - currently planned for mid-November, with an opportunity to present the website at the Joint Meeting of the Board and the Governing Body on November 23. There is also an opportunity to plan the launch to coincide with the attention around the Board's 10-year anniversary.</p>
<p>Data Issues Implementation</p> <ul style="list-style-type: none"> <li>• Requests</li> <li>• Deep dive data reports</li> </ul>	<p>The Data Issues report will have a featured position on the new integrated webpages for the Māori report, and will take a central role in the key messaging around the publication of the Māori Report 2020.</p> <p>The online format will allow for increased agility in updates of indicators as new data becomes available and will allow for specific focus areas to be promoted, for example in the format of “deep dive papers” that go in-depth into a particular issue. The kaupapa for these will depend on data availability but will be linked to the Board's preferences in terms of prioritised Issues of Significance and advocacy.</p>

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Attachment A



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Update Board Strategic Work Priorities for 5 October (2019/2022)	
Priorities	Update: Milestones and Forward Opportunities
Council Committee Data Opportunities and Advice (previous month and pending)	We are currently working to distil a couple of main themes out of the Board's strategic priorities that can be directly tied to (existing gaps in) the LTP, and as such can guide the Board's advocacy for funding of data collection, governance and management for these particular areas.
Planning Treaty Audit 2020	See Report on the Agenda
Council Treaty Audit Response Programme MRPs	There has not been a Waharoa Group meeting in September.
Council Capability and Capacity <ul style="list-style-type: none"> <li>Increase number of Māori Senior Executives in the Auckland Council Group (MAHI Programme)</li> <li>Internship programmes</li> </ul>	<p>The Board sought an update of Māori staffing information from Council – that is set out below. Note that total headcount is 7293 of which there are 602 Māori staff (8%).</p> <p>“Since the Board's April request, 33 staff who primarily identify as Māori have left the organisation, and 12 staff who identify as Māori as a secondary or tertiary ethnicity have left the organisation. This equals 45 out of 445 in total organisational leavers and almost all have been fixed term.</p> <p>With regards to Council planning any further staff reductions we have been advised that:</p> <ul style="list-style-type: none"> <li>None of the staff who have been impacted by change (as at end August) have been Māori</li> <li>We cannot provide a projection for numbers of staff who might be impacted –change processes are either still underway or yet to begin</li> <li>To mitigate the impact to Māori staff, all change proposals will include the ethnicity of staff and potential impact statements before approval to commence.</li> </ul> <p>The current state of MAHI is that all three goals have been incorporated into Kia Ora Tāmaki Makaurau under Kia Hāngai te Kaunihera 'An Empowered Organisation' priority to ensure that progress continues. A few recent achievements:</p>



## Update Board Strategic Work Priorities for 5 October (2019/2022)

Priorities	Update: Milestones and Forward Opportunities
	<ul style="list-style-type: none"> <li>• Kia Manawaroa Tātou – Council’s refreshed corporate strategy, highlighting the need for council to deliver on Māori outcomes in 3 out of 4 core objectives</li> <li>• Graduate programme – Continued with recruiting Māori and Pasifika graduates only                             <ul style="list-style-type: none"> <li>○ 2021 intake will be 13 graduates: 8 Māori and 5 Pasifika</li> </ul> </li> <li>• Improved and consistent monthly reporting and dashboard on Māori staff numbers in the organisation including updates on where staff are located in the organisation, new staff, leavers and promotions.”                             <ul style="list-style-type: none"> <li>○ We can now track Māori advancement through the organisation</li> </ul> </li> <li>• Auckland Council external website featuring bilingual headings on main pages and homepage toggle available in te reo Māori – now permanent feature of website (used to be a swap for Te Wiki o Te Reo)</li> <li>• Continued delivery of Ngā Kete Akoranga courses via online methods during COVID-19 lockdowns                             <ul style="list-style-type: none"> <li>○ Review underway to better align capability offering to Kia Ora Tāmaki Makaurau</li> </ul> </li> <li>• Regular Māori staff hui through Whānau Manawa supporting the regular newsletter communications – ensuring our staff can access key messages and remain connected to our wider whānau.                             <ul style="list-style-type: none"> <li>○ Ngā Mātārae leadership has been consistent in updating and sharing key messages to Māori staff and in Q&amp;A sessions.”</li> </ul> </li> </ul> <p>Note that there will be an update on the MAHI by Patricia Reade at a Joint meeting of the Board and the Governing Body.</p>
<p>Te Toa Takitini Programme / MOSG Including issues for LTP</p>	<p>LTP 2021-31 subject to a report on this agenda.</p> <p>Report to the Finance &amp; Performance Committee for end of June 2020 shows a good result in expenditure on the Māori Outcomes budget achieving \$12.6m out of the budget of \$14.3m over 2019/20.</p>



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Update Board Strategic Work Priorities for 5 October (2019/2022)	
Priorities	Update: Milestones and Forward Opportunities
	<p>Some delays in spend were due to Covid lockdowns but the underspend has been carried over and repurposed to provide grants to Māori entities via the Manaaki Fund. 11 applications out of 42 have been approved by the Council as at September 2020. Range of applications made such as for providing kai parcels, establishing nurseries, whanau healthcare and transport support, rangatahi training/tikanga programmes, staffing mana whenua border checkpoints. An update on the fund is due to be reported to the next Joint Board and Governing Body meeting.</p> <p>The 2020/21 Māori Outcome portfolio has an increased budget of \$18.3m which has been 'over-allocated' to around \$23m to allow several new initiatives to be commenced this year, but may require project management to ensure expenditure is phased in latter parts of the year to avoid going over-budget or seek additional funding from council during the year.</p>
Input to Council Submissions	

Attachment A

Communications Report	
<i>Website and Social</i>	<p><b>Website</b> Web traffic remained reasonably high for the Board in the last month, with around 1300 users over 1,700 sessions during this period. Over 1,150 of these users were identified as new to the Board website. By far the majority of page views (2,300 of 3,750) were to the Values Reports' pages, linking directly to those pages, reflecting the promotion of the refreshed Values Reports content on the website.</p> <p><b>TinoAKL</b> The site membership remains constant, with 1,563 active followers and 1,531 likes for the period. Postings in the last month have sustained membership and engagement.</p>
<i>The Māori Report for Tāmaki Makaurau</i>	Communication activity for the reporting period is currently focussed on the Board's 10 year history document. The content for is well developed and the preliminary design templates for content and



cover are in train. Interviews and case study material is well advanced. The last of the narratives from interviewees will be wrapped up this month. The document is on track to be finalised in November.

<b>Risk Register</b>									
<b>Description of hazard</b>	<b>Location or task</b>	<b>Potential Harm</b>	<b>Risk Rating</b>	<b>Significant Hazard</b>	<b>Control method E &amp; M</b>	<b>Controls applied</b>	<b>Frequency of monitoring</b>	<b>Person Responsible</b>	
Change of floor levels in the entrance to tenancy		Possibility of slip / trip / fall		Y	M	Hazard Sign posted at front door Report lodged on Council system Vault 6/5/2016 ID18728 requested assessment & mitigation	Weekly	Norelle Parker	
Change of floor levels from tiled area (outside kitchen) to carpeted area (resource / hallway)		Possibility of slip / trip / fall			M	Report lodged on Council system Vault 6/5/2016 ID18728 requested assessment & mitigation	Weekly	Norelle Parker	
Hot water tap	Kitchen	Burns		Y	M	Hazard sign posted in kitchen above sink	Weekly	Norelle Parker	
Doors to toilets – heavy to manage	Toilets	For small children/seniors					Weekly	Norelle Parker	

Health and Safety June Update

Item 6

Attachment A



Item 6

Office Status Update		
<b>Incident Injury Report</b>	<b>New Hazards</b>	First Aid course for staff completed. Workplace assessments for all staff have been completed.
A Staff Member	Nil	The Health and Safety e-module has been completed successfully by all staff.

The Board will follow L2 guidance from Ministry of Health including using the Covid19 tracking. Staff will be encouraged to work remotely.

Attachment A





## Increase to Delegated Financial Authority

File No.: CP2020/13308

Item 7

### Ngā tūtohunga Recommendations

That the Independent Māori Statutory Board:

- a) that the Board delegates authority to the Chairperson and Chief Executive Officer to expend monies on behalf of the Independent Māori Statutory Board in accordance with the Board's work plan and conditional on an overall limit per transaction of \$100,000 and the funds being available. Any transactions larger than \$100,000 are to be ratified by the Board.

### Te take mō te pūrongo Purpose of the report

1. The Board approved the current financial delegation of \$50 000 in July of 2017, which can be seen in resolution number IMSB/2017/35. The delegation is included on pg. 43 of the Board's Governance manual.

### Whakarāpopototanga matua Executive summary

2. An increase in delegation will assist workload management in respect of straightforward advisory assignments that fall between \$30 000 - \$100 000. These represent a very small number of contracts that exceed the current delegation limit and require multiple contracts to ensure ongoing required services.
3. An increase in delegation will provide the opportunity to set up contracts quickly and reduce the administration time to complete the contract management processing, particularly variations. We are then able to use the SAP financial management system more efficiently which is a council tool the Board uses for contract management of vendors, purchase orders and invoice payments.
4. The Board secretariat uses services agreements with suppliers to ensure that deliverables have been met before invoices are paid and project updates involving contractors continue to be provided in formal reports to the Board.
5. Substantive assignments such as Te Tiriti o Waitangi Audits, and reviews of Schedules of Issues of Significance will be presented to the Board.

### Ngā tāpirihanga Attachments

There are no attachments for this report.

### Ngā kaihaina Signatories

Authors	Norelle Parker - Executive Assistant
Authorisers	Catherine Taylor - Independent Māori Statutory Board CEO





## Approach and Timeline to Updating the Schedule of Issues of Significance for Mana Whenua and Mataawaka

File No.: CP2020/13604

### Ngā tūtohunga Recommendations

That the Independent Māori Statutory Board:

- a) receive the report Approach and Timeline to Updating the Schedule of Issues of Significance for Mana Whenua and Mataawaka.
- b) Agree the overall approach and timeline for updating the Schedule of Issues of Significance for Mana Whenua and Mataawaka; and
- c) note that there will be a progress report on Updating the Schedule of Issues of Significance for Mana Whenua and Mataawaka to the Board December meeting

### Te take mō te pūrongo Purpose of the report

1. To seek consideration and agreement of an overall approach and timeline for updating the Schedule of Issues of Significance for Mana Whenua and Mataawaka.

### Horopaki Context

2. In 2011 the inaugural Board identified the issues of significance for Mana Whenua and Mataawaka. When they were reviewed in 2013 the Schedule of Issues of Significance (IoS) and the IoS actions were aligned with the Māori Plan actions. The Māori Plan was also attached to the revised Issues of Significance document to form part of the Board's key statutory document.
3. On 6 December 2016 the Board agreed to update the Schedule of Issues of Significance for Māori in Tāmaki Makaurau and the Māori Plan to assist the Board in prioritising its work programme and advocacy. The revised IoS 2018 includes all the updated actions that were common to both the previous IoS and the Māori Plan Advancement Action Plans.
4. The IoS has a medium-term view of issues and actions to be delivered while the Māori Plan has long-term view on key directions, aspirations and outcomes with a measurement and reports on outcomes and wellbeing. This is an evidence base for Māori wellbeing that then informs the IoS and their prioritisation.
5. While considering a recent review of the Board's Instruments on 7 September 2020 the Board agreed that a scope be prepared for the future update of the Schedule of Issues of Significance. Set out below is a high-level approach and timeline for consideration.

#### Comments

- i) The IoS is a guide for the Board in carrying out its purpose and functions; it is therefore a critical instrument to the work of the Board. The IoS must:
  - Address the four well-being areas, social, cultural, environmental, and economic
  - Record issues of significance to Mana Whenua and Mataawaka
  - Reflect the views of Mana Whenua and Mataawaka groups.



- ii) It must also be noted, that as a guiding document, there remains discretion for the Board to depart from the IoS where there is a good reason to do so.
- iii) The IoS is to be the focus of the Board's work programme, as it provides a platform for the advocacy role to Council and enables them to prioritise issues and promote opportunities for Mana Whenua and Mataawaka.
- iv) The Board had planned to update its IoS in 2020 and it is proposed that the investigation and research phase commence and be completed this year. This will in part shape the specific scope for drafting the IoS in 2021.
- v) The planned update assumes that the list of issues is unlikely to change and that the focus of the update will be on whether the IoS actions have been delivered or not and how they can be updated and prioritised. For this reason, the approach does not assume a broad consultation with Māori except for seeking technical input from Māori technical specialists in the investigation and research phase. There will be greater emphasis on the Board and the Auckland Council Group using and reporting on progress of IoS actions.
- vi) It is proposed that the update of the IoS have the following phases:
  - Research phase- review existing set of IoS issues and actions and their progress by Council, review supporting documentation such as Iwi Management Plans and Māori submissions to Council, Council plans and reports, and consultation with targeted Māori specialists (October – December)
  - Update and drafting of set of IoS issues and actions (Feb 2021)
  - Prioritising Phase. Report to Board on prioritising updated IoS issues (March 2021)
  - Redrafting of set of updated prioritised IoS issues and actions (April 2021)
  - Council Group Response to their actions. Engagement/ workshops with Council and Council Owned Organisations on how they can respond to the Board's prioritised issues/ actions. Seek their involvement and agreement to a Council IoS action plan (April and May 2021)
  - Finalisation and Implementation Plan. Report to Joint Meeting of Board and Governing Body on 21 June 2021.

## Ngā koringa ā-muri Next steps

6. The research and investigation stage will be supported by Martin Jenkins who assisted the Board in the review of Board instruments. There will be an update report in December on progress as well as addressing all the recommendations of the Review of Board Instruments Report. It is proposed that the updating work in 2021 be supported and directed by nominated Board members.

## Ngā tāpirihanga Attachments

There are no attachments for this report.

## Ngā kaihaina Signatories

Authors	Catherine Taylor - Independent Māori Statutory Board CEO
Authorisers	Catherine Taylor - Independent Māori Statutory Board CEO







## Improving Council's Engagement with Mana Whenua through Relationship Agreements and Iwi-led opportunities

File No.: CP2020/13865

### Ngā tūtohunga Recommendation/s

That the Independent Māori Statutory Board:

- a) receive the report entitled "Improving Council's Engagement with Mana Whenua through Relationship Agreements and Iwi-led opportunities".

### Te take mō te pūrongo Purpose of the report

1. To provide the Independent Māori Statutory Board (Board) with an overview of Council's relationship agreements, mana whakahono a rohe agreements, capacity grants and iwi management plans. The report highlights areas for improvement and, opportunities to support iwi-led initiatives.

### Whakarāpopototanga matua Executive summary

2. The Board seeks to ensure that Council develops effective and enduring relationships with Mana Whenua and Mataawaka groups. This report provides an assessment of Council's engagement with iwi through statutory and non-statutory relationship agreements and effective use of iwi management plans.
3. This report identifies issues with Council's current approach, such as;
  - Very slow progress on formalising relationship agreements with iwi at both the governing body and local board level
  - No Council information on a planned approach to implementing Mana Whakahono a Rohe provisions
  - Lack of information and reporting on the effectiveness of iwi capacity grants
  - Lack of information and reporting on the effective use of iwi management plans; and
  - Relationship agreements lack meaningful opportunities for iwi-led initiatives.
4. The issues raised with Council's current approach indicates that the Council Group is not meeting its LGA and RMA statutory obligations and thus affecting the level of effective engagement with Mana Whenua.
5. It is proposed that the Board further advocates that:
  - Council recommit to a refreshed approach to the relationship agreement programme with appropriate resourcing, expertise, and a realistic programme plan with regular reporting
  - A Council Committee agree a mandated policy on Mana Whakahono a Rohe provisions to ensure engagement is effective and optimises all opportunities
  - There be a review of the effectiveness of the capacity grants policy and its implementation



- For a business case to ensure Council invests funds to support iwi to develop new or revised iwi management plans.

## Item 9 Horopaki Context

6. The Board seeks to ensure that Council meaningfully engages Mataawaka and Mana Whenua. For the past 10 years<sup>1</sup>, the Board has strongly advocated for Council to develop direct, effective and enduring relationships with Mana Whenua and Mataawaka groups. The Board's desired outcome is to empower Māori through strong representation in Council decision-making processes.
7. The Board expects Council to demonstrate its commitment to Te Tiriti o Waitangi and the principles of the Treaty by providing genuine opportunities for engaging Māori and identifying positive outcomes for Māori. Formalising relationship agreements between Council and Mana Whenua, and Council and Mataawaka contributes to realising an enduring relationship.
8. The Local Government Act 2002 (LGA), the Resource Management Act 1991 (RMA) and Local Government (Auckland Council) Act 2009 (LGACA) contain statutory directives,<sup>2</sup> for Council to effectively engage with Māori in decision-making processes and support long term relationships.
9. Council has five categories of relationship agreements. The five categories refer to:
  - i. Relationship agreements with the governing body<sup>3</sup>

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<sup>1</sup> Māori representation in Council decision-making processes is set out in the following documents;

- Strategic Work Priorities 2019-2022, p.7 & p.15
- Schedule of Issues of Significance, p.18
- Te Tiriti Audit, 2018, p.21
- The Māori Plan, p.26.
- Māori Outcomes in the LTP and Auckland Plan
- Board's LTP Business Cases 2018-2021, p.26.

<sup>2</sup> Local Government Act 2002 (LGA), the act says Council must:

- ensure we provide opportunities for Māori to contribute to decision-making
- establish and maintain processes for Māori to contribute to decision-making
- help develop Māori capacity to contribute to decision-making
- put in place processes for consultation with Māori
- comply with the principles of consultation (as provided for in the act)
- take into account the relationship of Māori and their culture and traditions with their ancestral land, water, sites, wāhi tapu, valued flora and fauna, and other taonga, if it is a significant decision in relation to land or a body of water

1.

2. The Resource Legislation Amendments 2017 received royal assent on 19 April 2017. The amendments introduced new provisions for Mana Whakahono a Rohe: Iwi Participation Agreements.

- The Mana Whakahono a Rohe provisions provide opportunities for Council and iwi to enter into an agreement about iwi participation in plan or policy changes, consultation and monitoring requirements and how these will be given effect to, and how effect will be given to any requirements of iwi participation legislation going forward.

<sup>3</sup> The purpose of this Agreement is to provide a mechanism for the parties to:

- a. acknowledge the mana of [Iwi name] and the role of the Council in Tamaki Makaurau;
- b. develop and enhance a positive and enduring working relationship;
- c. record shared aspirations and shared working principles; and
- d. make specific commitments in terms of how they will work together.





- ii. Relationship agreements with local boards<sup>4</sup>.
  - ii. Mana whakahono a rohe agreements under the RMA<sup>5</sup>.
  - iv. Capacity grant agreements<sup>6</sup>
  - v. Iwi management plans<sup>7</sup>
10. On the 21 September 2020 at the Joint Meeting of the Independent Māori Statutory Board and the Governing Body, Board members raised their concerns about how Council's engages with Mataawaka and Mana Whenua and the poor progress with the Relationship Agreements. A report was requested for their next meeting on 23 November 2020.

## Tātaritanga me ngā tohutohu Analysis and advice

11. **Relationship Agreements with the Governing Body and/or Local Boards:** Five<sup>8</sup> out of nineteen Mana Whenua groups have relationship agreements with Council Governing Body or Local Boards. These agreements were signed between March 2017- April 2018. Since April 2018, no new relationship agreements have been entered into with the other 14 iwi.
12. At the Finance and Performance Committee, Council reported that “over the past 10 months there has been a pause in relationship agreement development whilst Ngā Mātārae Department was established. The coming year 2020/21 and the 2021-2031 Long-term Plan is an opportune time to revisit the quantity and quality of relationship agreements in respect of revised Māori Outcomes policy direction and the support required.”<sup>9</sup>
13. The Board prioritised relationship agreements in the LTP 2018-2021 Advocacy Business Case and recommended an average investment of \$5.9m per annum to establish a range of holistic relationships of good faith and partnerships across all matters of governance, along with funding to deliver Māori outcomes.

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<sup>4</sup> The purpose of these agreements at this tier is like governing relationship agreements. It provides a mechanism for the parties to:

- acknowledge the mana of [Iwi name] and the role of the Council in Tamaki Makaurau;
- develop and enhance a positive and enduring working relationship;
- record shared aspirations and shared working principles; and
- make specific commitments in terms of how they will work together.

<sup>5</sup> A Mana Whakahono a Rohe must— (a) be recorded in writing; and (b) identify the participating authorities; and (c) record the agreement of the participating authorities about— (i) how an iwi authority may participate in the preparation or change of a policy statement or plan, including the use of any of the pre-notification, collaborative, or streamlined planning processes under Schedule 1; and (ii) how the participating authorities will undertake consultation requirements, including the requirements of section 34A(1A) and clause 4A of Schedule 1; and (iii) how the participating authorities will work together to develop and agree on methods for monitoring under this Act; and (iv) how the participating authorities will give effect to the requirements of any relevant iwi participation legislation, or of any agreements associated with, or entered into under, that legislation; and (v) a process for identifying and managing conflicts of interest; and (vi) the process that the parties will use for resolving disputes about the implementation of the Mana Whakahono a Rohe, including the matters described in subsection (2).

<sup>6</sup> These are service level agreements which provide for iwi participation in BAU or specific projects.

<sup>7</sup> Iwi/ hapū management plans are planning documents that are:

- recognised by an iwi authority
- relevant to the resource management issues of the region/district/rohe
- lodged with the relevant local authority.
- They must be taken into account when preparing or changing regional policy statements and regional and district plans. They are used by iwi/hapū to express kaitiakitanga.

<sup>8</sup> Ngāti Manuhiri, Te Uri o Hau, Ngāti Tamaoho, Ngāti Paoa, Waikato-Tainui.

<sup>9</sup> Finance and Performance Committee, 17 September 2020, Item C1, p.49.



14. The Board advocates that Council recommit to a refreshed approach to the relationship agreement programme. Appropriate resourcing, expertise, a realistic programme plan with regular reporting will improve Council's engagement with Mana Whenua. Formal relationship agreements should empower and support Mana Whenua to achieve iwi-led aspirations and initiatives, not just Council identified priorities, interests and outputs. This may address some issues affecting iwi take-up of these opportunities.
15. **Mana whakahono a rohe agreements:** These agreements have statutory status under the RMA. Ngai Tai ki Tāmaki are the only iwi actively engaged with Council in developing a mana whakahono a rohe agreement. The Board recommends that Council develop a Council Committee mandated policy on Mana Whakahono a Rohe provisions to ensure engagement is effective and optimises all opportunities in the RMA to advance iwi values, interests and rights.
16. **Capacity grant agreements:** These are service level agreements which provide for Mana Whenua participation in BAU or specific projects. The capacity grants are annual grants whereby Mana Whenua are able to apply for up to \$50,000 p.a. Participation may include intensive engagement in the following:
  - Responding to a weekly schedule of RMA consent applications – up to 2000 per week
  - Participation in advisory-working groups in the directorates of Council
  - Participation in specific projects
  - Participation in a range of fora in the directorates and CCOs.
17. There is a lack of confirmed information regarding the allocation of capacity grants since it's inception. The Board recommends a review of the effectiveness of the capacity grants policy and its implementation. The review should include an assessment of:
  - the purpose and process
  - scope to ensure Council expectations are relative to the work undertaken
  - the measure of success
  - the potential for the grant to support delivery of Mana Whenua expectations and aspirations
  - the potential of the grant to be iwi-led or Mataawaka -led as opposed to Council-led.
18. **Iwi management plans:** the Council has registered iwi management plans from 15 out of 19 iwi. The Board will develop a business case to ensure Council invests funds to support iwi to develop new or revised iwi management plans. The programme should include iwi-delivered training for Council planners and practitioners to ensure the implementation of plans are in accordance with their vision and objectives. Council resourcing should include both funding and in-kind support e.g. specialist support and advice, expertise, and use of Council facilities.
19. The Board is advocating for improved monitoring and evaluation of these Council practices and initiatives to ensure the changes are providing effective outcomes for Māori.

## Ngā koringa ā-muri Next steps

20. The Board secretariat will continue to liaise and advise Council implementation and review of relationship agreements, mana whakahono a rohe agreements, iwi capacity grants, and iwi management plans. In particular, it will liaise with Council on the forthcoming report to the Joint Meeting in November 2020.

The findings of this further work will inform the Treaty Audit 2021 scoping process, examine Council policies, processes, systems, data, decision-making and consultation be undertaken



to assess the extent to which Council is fulfilling legislative requirements related to the Mana Whakahono a Rohe provisions under the Resource Management Act S58L-S58U.

21. The Board Secretariat will report back on progress in February 2020.

## Ngā tāpirihanga Attachments

There are no attachments for this report.

## Ngā kaihaina Signatories

Authors	Lena Henry - Principal Advisor
Authorisers	Catherine Taylor - Independent Māori Statutory Board CEO





## Board Appointment - Climate Political Reference Group

File No.: CP2020/13684

### Ngā tūtohunga Recommendations

That the Independent Māori Statutory Board:

- a) receive the invitation from the Environment and Climate Change Committee to appoint a member to the Climate Political Reference Group.
- b) appoint a member to the Climate Political Reference Group.

### Te take mō te pūrongo Purpose of the report

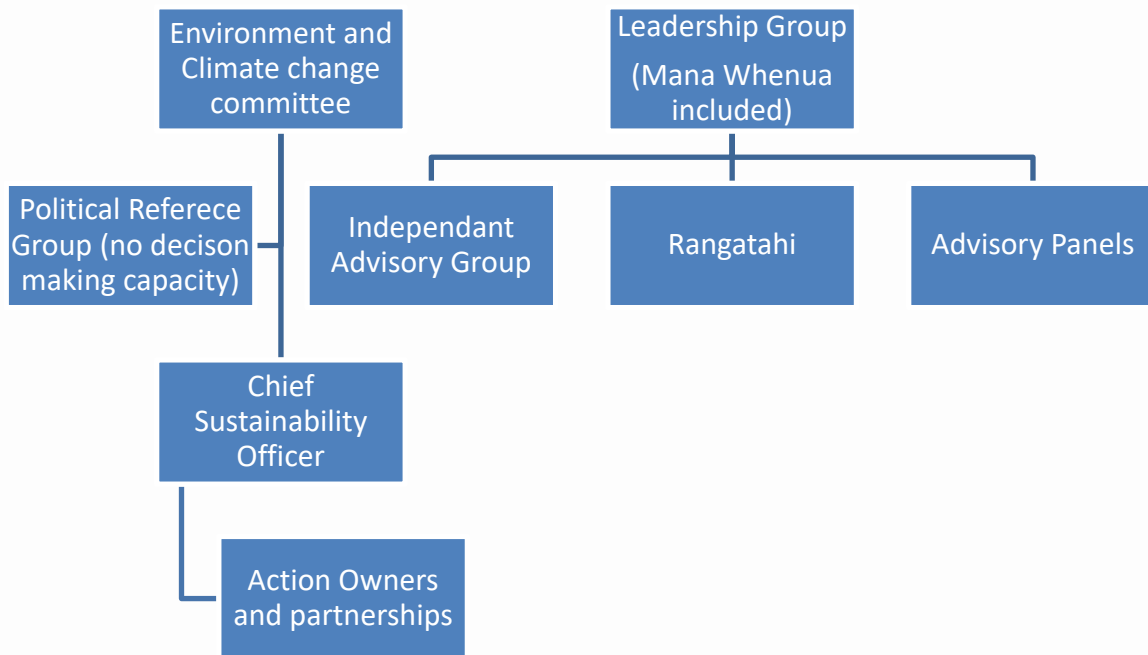
1. The purpose of this report is to notify the Independent Māori Statutory Board of the invitation by the Environment and Climate Change Committee to appoint a member to the Climate Political Reference Group and to seek a response from the Board.

### Horopaki Context

2. Following on from the resolutions (as noted below) of the Environment and Climate Change Committee on 10 September 2020, the Board is asked to consider an appointment of a member to the Climate Political Reference Group.
3. On the 10th of September 2020 the Environment and Climate Change Committee resolved to:
  - a) endorse the proposed partnership and governance approach in principle (see diagram) subject to input from Mana Whenua.
  - b) approve establishing a Climate Political Reference Group to advise and direct staff on the implementation and delivery of the plan.
  - c) appoint the Chair, Deputy Chair, Cr W Walker, Cr E Collins, Cr S Henderson and Cr J Bartley of the Environment and Climate Change Committee, to the Climate Political Reference Group.
  - d) invite the Independent Māori Statutory Board to appoint a member to the Climate Political Reference Group.
  - e) Chair's Forum to select six local board members to join the Climate Political Reference Group.
  - f) invite Mana Whenua to propose a format for selecting and appointing representation to the Climate Political Reference Group.
  - g) delegate endorsement of the Leadership Group and Rangatahi Rōpū membership to the Chair and Deputy Chair of the Environment and Climate Change Committee and an Independent Māori Statutory Board member.
  - h) report back to the Environment and Climate Change Committee on the process of engagement and input of Māori on the partnership and governance for Te Tāruke-a-Tāwhiri including their selection and participation in the groups prior to finalising the details of the partnership and governance approach.



Item 10



## Tātaritanga me ngā tohutohu Analysis and advice

4. In the absence of full engagement with Mana Whenua and Mataawaka, it is unclear if the proposed structure addresses Treaty legislative obligations. In response the Board proposed a report back to the Environment and Climate Change Committee on the process of engagement and input of Māori on the partnership and governance for Te Tāruke-a-Tāwhiri prior to finalising details of the governance structure.
5. The Board secretariat will monitor and review the engagement with Mana Whenua and Mataawaka and check that the detailed design of the partnership and governance approach meets their requirements.

## Ngā tāpirihanga Attachments

There are no attachments for this report.

## Ngā kaihaina Signatories

Authors	Reina Penney - Principal Advisor Cultural Outcomes
Authorisers	Catherine Taylor - Independent Māori Statutory Board CEO



## Independent Māori Statutory Board objectives for the Auckland Council Long-term plan 2021-31

File No.: CP2020/13885

### Ngā tūtohunga Recommendation/s

That the Independent Māori Statutory Board:

- a) receive the report providing an overview of the key issues for the Board's consideration for advocacy in the Auckland Council Long-term plan (LTP) 2021-31, based on the Issues of Significance for Māori in Tāmaki Makaurau;
- b) note that the Board will engage with council staff on the process of developing the draft LTP 2021-31 over October-December 2020 to advance the Board's objectives for the Long-term plan.

### Te take mō te pūrongo Purpose of the report

1. To provide an overview of the issues for the Board's consideration for advocacy in the Auckland Council Long-term plan (LTP) 2021-31, based on the Board's Issues of Significance for Māori in Tāmaki Makaurau and gaps and areas of weak alignment between the Council's contributions to Māori Outcomes and the Board's previous LTP 2018-28 Business Cases.

### Whakarāpopototanga matua Executive summary

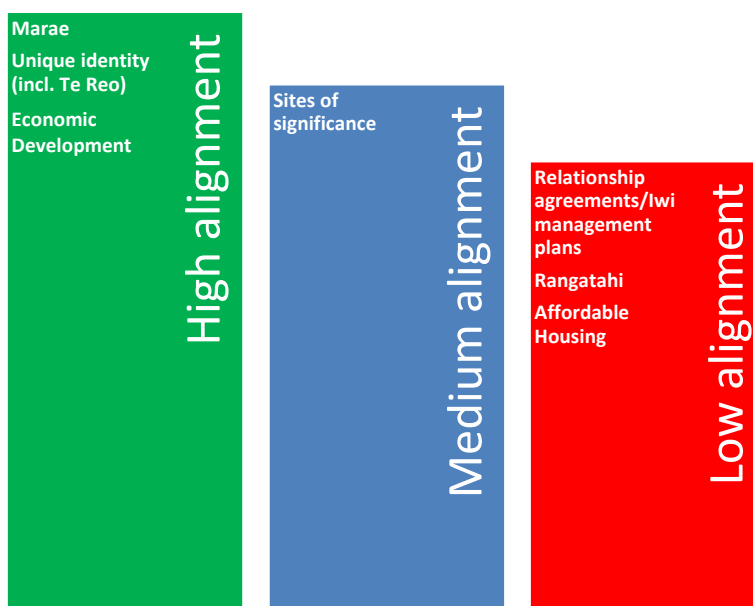
2. The Board's starting points for the LTP 2021-31 include:
  - a) Our Schedule of Issues of Significance for Māori in Tāmaki Makaurau, from which the Board has identified several strategic priorities for 2019-22
  - b) Gaps in Council's Māori Outcomes (MOs) projects from Board's LTP 2018-28 Business Cases
  - c) The \$295m 'over 10 years' budget target that the Board has assessed as an appropriate basis for responding to the Issues of Significance.
3. Although the LTP 2021-31 will be constrained due to the financial impact on council from Covid-19, the process put in place for this LTP does have a focus on vulnerable communities and the region's recovery.
4. For the LTP 2021-31 to be a genuine 'Recovery LTP', it is reasonable to expect it should increase in the 10 year budget contributions to Māori outcomes, as well as identify ways to lift contributions through 'business as usual' activities in council departments and Council Controlled Organisations (CCOs).
5. The Board secretariat will engage with Council's LTP workstream leads to advocate for the Board's LTP priorities and monitor how the Māori outcomes, recovery, and climate change lenses are being applied to recommended plans.
6. Several focus areas are recommended for consideration by the Board to advocate in the draft LTP 2021-31, prior to the Mayoral Proposal in late November 2020.



## Horopaki Context

Item 11

7. In March 2020 the Board received a report (Resolution number IMSB/2020/9) on key issues for advocacy in the 2020/21 Annual Budget process, also noting that the 2021-31 LTP process would commence this year and be a critical process for the Board to seek gaps and areas of weak alignment to between the Council's to Māori Outcomes and the Board's previous LTP 2018-28 Business Cases<sup>10</sup>, to be addressed.
8. The starting points for the Board's involvement and advocacy on the LTP 2021-31 process are:
  - a) Our Schedule of Issues of Significance for Māori in Tāmaki Makaurau (2017), from which the Board has identified the following strategic priorities for 2019-22:
    - Economic Development
    - Māori Identity and Wellbeing – Te Reo, Marae
    - Communities – Leadership, Whanau
    - Environment and Climate Change– Protection, Restoration, Marae, Sites of Significance
    - CCO Strategy – Māori outcomes collaboration
    - Transport – South and West Auckland, Infrastructure, Public Transport
    - Housing – Quality Affordable, Māori Property Development
  - b) The Board's 2017 business cases sought \$180m over 10 years to be included in the LTP 2018-28, as an interim step towards the \$295m target that the Board has assessed as an appropriate basis for responding to the Issues of Significance.
  - c) As illustrated below, the current Māori Outcomes portfolio in the 2020/21 'Emergency Budget' has strong alignment to the Board's 2017 LTP Business cases in some outcome areas e.g. Marae, Unique identity (including Te Reo), and Economic development, but some gaps remain. The Board can seek these gaps to be considered through the LTP 2021-31 process (e.g. relating to Relationship Agreements/iwi management plans, Rangatahi, and Affordable Housing).



<sup>10</sup> The 2017 business cases called for additional budget of \$12.2m per annum (above the baseline of \$11.5m) over 10 years. The Final LTP 2018-28 provided an additional \$35m budget to take the total to \$150m over 10 years.





9. Key forward dates/milestones in the LTP process include:
  - a) 25 Nov. 2020: Mayoral Proposal on items to be consulted on
  - b) 10 Feb. 2021: Adopt Consultation Document & Supporting Information and agree to the consultation and engagement approach
  - c) 15 Feb.-15 Mar. 2021: public consultation
  - d) April-May 2021: deliberations
  - e) 22 June 2021: Adoption of the 10-year Budget 2021-2031.

## Tātaritanga me ngā tohutohu Analysis and advice

10. While the baseline Māori Outcomes budget in the current 2020/21 year is over \$18m the total envelope in the LTP 2018-28 is still \$150m. Although the LTP 2021-31 will be constrained due to the financial impact on council from Covid-19, the process put in place for this LTP does have a focus on vulnerable communities and the region's recovery.
11. It is reasonable for the Board to advocate for increasing the LTP's budget contributions to Māori outcomes (e.g. to \$180m or more over the next 10 years), as well as expect the LTP process to identify ways to lift the contribution to those outcomes through 'business as usual' activities in council departments and CCOs.
12. In addition, as many current Māori outcomes projects/programmes are relatively small scale (e.g. below \$500k per annum) or of short duration, to significantly lift expenditure and delivery on Māori Outcomes during the period of the 2021-31 LTP will require more large-scale projects/programmes to be identified and sustained over the long-term.
13. Council department and CCO's current and recommended workplans for the LTP are to be assessed internally against four lenses (Auckland recovery / Auckland plan, climate change, development, and Māori Outcomes). The recommended workplans and budgets will be subject to a series of Finance and Performance Committee workshops over September-December 2020 which will shape the draft LTP.
14. The Board secretariat will engage with workstream leads to advocate for the Board's LTP priorities and monitor how the Māori outcomes, recovery, and climate change lenses (in particular) are being applied to recommended plans.
15. Taking account of the Board's priority issues of significance 2019-22 and the remaining gaps from the Board's LTP business cases, the following focus areas are suggested for consideration by the Board to advocate for attention and budget provision in the draft LTP 2021-31:
  - a) Outline an economic development recovery response (post-Covid and 2021 events) that addresses recovery for Māori Communities, including a focus on the south and the west and rangatahi;
  - b) Prioritising transport services and projects in the south and the west to improve connectivity between home, healthcare, education, and work destinations;
  - c) Ensuring adequate provision across the council group for implementing the council's Te Reo Māori Language Policy (e.g. bi-lingual signage and cultural narrative in key locations);
  - d) Pursue affordable housing initiatives through planning policy and funding support to Mana Whenua and Mataawaka entities;
  - e) Working with Mana Whenua to invest in enhancing key sites of cultural significance;



- f) Allocate funding for Mana Whenua to develop/update Iwi management plans to support their future engagement in RMA/Unitary Plan processes; and
- g) Supporting marae to plan for climate change response and mitigation.

## Ngā koringa ā-muri

### Next steps

16. Subject to Board consideration of the above focus areas, we will engage with Council LTP workstream leads to advocate for them in the lead-up to the Mayoral Proposal for the draft LTP in November 2020.

## Ngā tāpirihanga

### Attachments

There are no attachments for this report.

## Ngā kaihaina

### Signatories

Authors	Kelvin Norgrove - Executive Officer
Authorisers	Catherine Taylor - Independent Māori Statutory Board CEO



## Exclusion of the Public: Local Government Official Information and Meetings Act 1987

That the Independent Māori Statutory Board

- a) exclude the public from the following part(s) of the proceedings of this meeting.

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution follows.

This resolution is made in reliance on section 48(1)(a) of the Local Government Official Information and Meetings Act 1987 and the particular interest or interests protected by section 6 or section 7 of that Act which would be prejudiced by the holding of the whole or relevant part of the proceedings of the meeting in public, as follows:

### C1 Scope Options Te Tiriti o Waitangi Audit

Reason for passing this resolution in relation to each matter	Particular interest(s) protected (where applicable)	Ground(s) under section 48(1) for the passing of this resolution
The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.	s7(2)(f)(ii) - The withholding of the information is necessary to maintain the effective conduct of public affairs through the protection of such members, officers, employees and persons from improper pressure or harassment.  In particular, the report contains s7(2)(f)(i) – The free and frank expression of opinions by or between or to members of officers or employees of any local authority, or any persons to whom section 2 (5) of this act applies, in the course of their duty.	s48(1)(a)  The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.