

I hereby give notice that an ordinary meeting of the Independent Māori Statutory Board will be held on:

Date: Monday, 8 March 2021
Time: 11.00am
Meeting Room: Ground Floor
Venue: 16 Viaduct Harbour Avenue
Auckland



Independent Māori Statutory Board

OPEN AGENDA

MEMBERSHIP

Chairperson	David Taipari
Deputy Chairperson	Hon Tau Henare
Members	IMSB Member Renata Blair
	IMSB Member Mr Terrence Hohneck
	IMSB Member Tony Kake
	IMSB Member Liane Ngamane
	IMSB Member Josie Smith
	IMSB Member Glenn Wilcox
	IMSB Member Karen Wilson

(Quorum members)

David Taipari
Chairperson

8 March 2021

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Note: The reports contained within this agenda are for consideration and should not be construed as Council policy unless and until adopted. Should Members require further information relating to any reports, please contact the Chief Executive Officer.

TERMS OF REFERENCE



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1 Apologies

At the close of the agenda no apologies had been received.

2 Declaration of Interest

Members are reminded of the need to be vigilant to stand aside from decision making when a conflict arises between their role as a member and any private or other external interest they might have.

3 Confirmation of Minutes

That the Independent Māori Statutory Board:

- a) confirm the ordinary minutes of its meeting, held on Monday, 15 February 2021, including the confidential section, as a true and correct record.

4 Extraordinary Business

Section 46A(7) of the Local Government Official Information and Meetings Act 1987 (as amended) states:

“An item that is not on the agenda for a meeting may be dealt with at that meeting if-

- (a) The local authority by resolution so decides; and
- (b) The presiding member explains at the meeting, at a time when it is open to the public,-
 - (i) The reason why the item is not on the agenda; and
 - (ii) The reason why the discussion of the item cannot be delayed until a subsequent meeting.”

Section 46A(7A) of the Local Government Official Information and Meetings Act 1987 (as amended) states:

“Where an item is not on the agenda for a meeting,-

- (a) That item may be discussed at that meeting if-
 - (i) That item is a minor matter relating to the general business of the local authority; and
 - (ii) the presiding member explains at the beginning of the meeting, at a time when it is open to the public, that the item will be discussed at the meeting; but
- (b) no resolution, decision or recommendation may be made in respect of that item except to refer that item to a subsequent meeting of the local authority for further discussion.”



CEO Summary

File No.: CP2021/00358

Ngā tūtohunga Recommendation/s

That the Independent Māori Statutory Board:

- a) receive the report Chief Executive Summary.

Te take mō te pūrongo Purpose of the report

1. The purpose of this report is to provide the Board with a summary of events for the reporting month.

Whakarāpopototanga matua Executive summary

December 2020 – January 2021

2. The past two months have been focused on reviewing current practices and streamlining strategic priorities to the Secretariat's work programme. You will find in your papers a revised version of the Board's strategic priorities. The review included removing actions that were not in the Board's remit and rewording actions to better reflect the Board's mandate. The work programme that supports the Board's strategic priorities has been reviewed to ensure seamless alignment.
3. The 2019/2020 Annual Report is included for the Board's approval. The audit was a significant focus over the month of December 2020.
4. Work has begun on reviewing the Service Level Agreement with Auckland Council with the aim of finding areas of improvement and outlining where the greater need is for the Secretariat.
5. Establishing relationships has been a focus over the past month and meetings have included a Chair/CEO meeting with Auckland Council, Auckland Unlimited, Auckland Transport, Panuku and the Mayor. Watercare are in the process of being scheduled for March.
6. As signaled to the Board in December, Catherine Taylor, Chief Advisor Strategy and Performance, has tendered her resignation and a process to fill this role has occurred. The role was reshaped into a role titled, General Manager Advisory and Performance which has a greater focus on the Principal Advisor work and supporting the CEO. Theresa Roigard has been appointed into this role following the process that ran through the end December/January.

February 2021

7. The past month has seen a focus on refining the Secretariat's operating rhythm regarding reporting, work programme, alignment and support to Board members. While there is still a way to go, there are efficiencies that have been identified and processes put in place to support an effective operating model.
8. The auditor was confirmed by the Board last month, which has enabled the planning stages of He Waka Kōtuia – Treaty Audit 2021 to continue. A detailed audit plan will be developed and the working groups will be set up over the next few weeks.
9. One of the Principal Advisors recently completed a fixed term contract and progress is underway to onboard further resource to assist with the workload and work programme.



10. The communication function at the Secretariat has been reviewed to enable a seamless process of communication upload across multiple platforms. This ensures that content is consistent across different communication platforms and has a way of drawing readers back to our website for more information. This work will begin in March and continue till the end of June 2021.
11. This month was Catherine Taylor's last month with the Board and a small farewell was held at her request.
12. The first Joint Governing Board for this year is scheduled to take place on 15 March 2021.
13. This month the revised format of the financial report is presented to the Board and any feedback would be appreciated to ensure that the Board is receiving the required information.
14. The below outlines the communications update for the reporting period.
 - Media – there was no media activity during the current reporting period.
 - Website and Social - since the last report, web traffic in the 7 weeks until Christmas was down about 10% over the previous period. Sessions declined over the summer holidays but have steadily increased in the second half of January. There was a total of over 1,900 sessions since the last report. Over 1,800-page views related to the “About Us” pages, the Board profiles, and the Secretariat profiles. The new Māori Wellbeing pages and the Values Reports continue to drive most of the regular activity to the website.
 - TinoAKL - although the holiday period meant that there were no new posts on TinoAKL in the last 28 days, site membership remains constant with over 1,500 active followers and with the page attracting 1,522 for the period. Membership and engagement remain steady with the audience remaining in the target range of 25-55. Seventy percent of those actively liking TinoAKL posts are women. The page strategy requires a refresh this year to build the audience and broaden its gender appeal with new custom-created content.
15. The table below is the February Health and Safety Update.

Risk Register										
Description of hazard	Location or task	Potential Harm	Risk Rating	Significant Hazard	Control method E & M	Controls applied	Frequency of monitoring	Person Responsible		
Health and Safety February Update	Change of floor levels in the entrance to tenancy	Possibility of slip / trip / fall		Y	M	Hazard Sign posted at front door Report lodged on Council system Vault 6/5/2016 ID18728 requested assessment & mitigation	Weekly	Norelle Parker		
	Change of floor levels from tiled area (outside kitchen) to carpeted area (resource / hallway)	Possibility of slip / trip / fall			M	Report lodged on Council system Vault 6/5/2016 ID18728 requested assessment & mitigation	Weekly	Norelle Parker		
	Hot water tap	Kitchen	Burns		Y	M	Hazard sign posted in kitchen above sink	Weekly	Norelle Parker	
	Doors to toilets – heavy to manage	Toilets	For small children/seniors					Weekly	Norelle Parker	
Office Status Update										



Incident Injury Report		New Hazards	First Aid course for staff completed. Workplace assessments for all staff have been completed.	The Health and Safety e-module has been completed successfully by all staff.
A Staff Member	Nil			

Ngā tāpirihanga Attachments

There are no attachments for this report.

Ngā kaihaina Signatories

Authors	Leesah Murray - Independent Māori Statutory CEO
Authorisers	Leesah Murray - Independent Māori Statutory CEO



Financial Report December 2020 and January 2021

File No.: CP2021/00326

Ngā tūtohunga Recommendation/s

That the Independent Māori Statutory Board:

- a) receive the report Financial Report December 2020 and January 2021.

Te take mō te pūrongo Purpose of the report

1. The purpose of the report is to present the Independent Māori Statutory Board's (the Board) financial position as at 31 December 2020 and 31 January 2021.

Whakarāpopototanga matua Executive summary

December Commentary

2. The figures presented are exclusive of GST. The Full Year Budget (\$3,025,621) has been phased evenly \$252,135 over 12 months. The Actual for the month of December is \$209,132, or \$43,003 favourable from December month budget. The Year to date spending is \$296,659 under budget, with actual spend by the end of December \$1,216,151, verse 6 months budget of \$1,512,811. As at December, we have spent 80% of our year to date budget; and 40% of the whole year budget.
3. Governance spending are \$26k under budget with lower travel, reimbursement, offset by minor overspend in Board remunerations due to the phasing of the budget. The Covid19 environment has resulted in less travel, training, and conference costs. There has been significantly less travel and training across the Board and Secretariat.
4. Secretariat cost are \$199k underspent as the consequence of number of vacant positions in the first half of the year: Chief Advisor Strategy and Performance- person in acting CE position, Executive Finance Manager and Office Manager and Senior Communications Advisor (covered part time by a contractor). The \$3,595 unfavourable variance in salary expenses in December month reflect the timing of fortnightly payment.
5. Professional services down \$12k from budget, with overspend in Engagement and reporting offset by underspend in Legal & planning activities.
6. Work programme are \$84k favourable on budget, with underspend in Māori Expertise, and no spending yet on Treaty Monitoring and Audit activities.
7. Next month a revised financial report will be provided to the Board to enable more transparency and effective reporting.

January Commentary

8. The figures presented are exclusive of GST. The Full Year Budget (\$3,025,621) has been phased evenly \$252,135 over 12 months. The Actual for the month of January is \$200k, or \$52k favourable from January month budget.

YTD Commentary

9. Overall Board net operating expenditure is \$0.35m favourable to budget [Act \$1.41m vs Bud \$1.76m] made up of:
 - a) Staff costs is \$186k favourable to budget due to vacancies. Yearend forecast is \$310k underspend.



- b) Professional Services is \$111k favourable to budget – made up of:
 - o Favourable items - Legal costs \$59k, Audit costs \$79k (no YTD spend): offset by
 - o Unfavourable items - Consultancy \$3k, Engagement & reporting \$24k,
- c) Other expenditure (including office supplies, catering, marketing and advertising, etc.) on activities is broadly in line with budget.
- d) Board remuneration is \$46k favourable to budget. The Covid19 environment has resulted in less travel, training and conference costs.

Note: The YTD results include \$27k in accruals.

FTE Position

10. At the end of January, the Board has 10 active staff members (and 3 budgeted vacancies) and 9 Elected board members. This FTE information will be included quarterly.

Full Year Forecast Commentary

11. Overall Board forecast net operating expenditure is \$0.3m favourable to budget [Forecast \$2.73m vs Bud \$3.03m]. This consists of:
- a) Staff costs is \$310k underspend resulting from vacancies. Currently, the Board is in the process of recruiting to fill the role of Principal Advisor.
 - b) Professional Services is \$31k favourable to budget a result of an underspend in legal fees. \$4k slightly over budget in consultancy and \$41k in engagement and reporting at yearend by annualising the year to date spending.
 - c) Audit expense forecast to be \$160k which include Audit NZ costs to come from 2019-2020, \$25k unfavourable to budget at yearend. Financial audit conducted in Dec 2020 and awaiting on invoice.
 - d) Other expenditure on activities (including office supplies, catering, marketing and advertising, etc.) is \$9k favourable to budget.
 - e) Board remuneration is \$80k favourable to budget resulting from less travel, training and conference costs due to the Covid19 environment.

Ngā tāpirihanga Attachments

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A	Financial Report December 2020	13
B	Financial Report January 2021	15

Ngā kaihaina Signatories

Authors	Leesah Murray - Independent Māori Statutory CEO
Authorisers	Leesah Murray - Independent Māori Statutory CEO



Financial Report for December 2020

	December Actual	December Budget	Variance	YTD Actual	YTD Budget	Variance	Budget Remaining	Notes
Governance								
Board remuneration	\$ 66,349	\$ 62,944	\$ 3,405	\$ 380,785	\$ 377,664	\$ 3,121	\$ 374,542	Note 1
Board Support Costs	\$ 5,401	\$ 7,889	\$ 2,488	\$ 18,238	\$ 47,334	\$ 29,096	\$ 76,430	
Total Governance Expenses	\$ 71,750	\$ 70,833	\$ 917	\$ 399,023	\$ 424,998	\$ 25,975	\$ 450,972	
Secretariat								
Salary Expenses	\$ 122,025	\$ 118,430	\$ 3,595	\$ 551,984	\$ 710,580	\$ 158,596	\$ 869,175	Note 2
Other expenses	\$ 2,218	\$ 9,917	\$ 7,699	\$ 18,688	\$ 59,500	\$ 40,812	\$ 100,312	
Total Secretariat Expenses	\$ 124,243	\$ 128,347	\$ 4,104	\$ 570,672	\$ 770,080	\$ 199,408	\$ 969,487	
Professional Services								
Legal & Planning	\$ -	\$ 9,167	\$ 9,167	\$ 4,885	\$ 55,000	\$ 50,115	\$ 105,115	
Engagement and reporting	\$ 7,376	\$ 10,000	\$ 2,624	\$ 122,471	\$ 60,000	\$ 62,471	\$ 2,471	Note 3
Total Professional Services	\$ 7,376	\$ 19,167	\$ 11,790	\$ 127,356	\$ 115,000	\$ 12,356	\$ 102,644	
Work Programme								
Māori Expertise	\$ 5,763	\$ 22,500	\$ 16,737	\$ 119,100	\$ 135,000	\$ 15,900	\$ 150,900	
Treaty Monitoring and Audit	\$ -	\$ 11,289	\$ 11,289	\$ -	\$ 67,734	\$ 67,734	\$ 135,467	
Total Work Programme	\$ 5,763	\$ 33,789	\$ 28,026	\$ 119,100	\$ 202,734	\$ 83,633	\$ 286,367	
YTD Actual	\$ 209,132	\$ 252,135	\$ 43,003	\$ 1,216,151	\$ 1,512,811	\$ 296,659	\$ 1,809,470	

Note 1 Temporary timing difference due to budget phased evenly through the 12 months, while December has 23 weekdays.

Note 2 Temporary monthly difference due to budget phased evenly through the 12 months. YTD underspend as a result of vacancies.

Note 3 \$120K Eng & Rep budget assigned for FY21 according to the funding agreement, with YTD budget \$60k for the 6 months. Eng & Rep under budgeted, while Māori Expertise at this stage may be over budgeted.

Note: No accruals in December YTD results



Financial Performance Dashboard as at January 2021
Independent Māori Statutory Board

GL Code - Account	Month		Year to Date				Full Year				Notes	
	Actual	Revised Budget	Actual	Revised Budget	Variance	Prior Year Actuals	Forecast	Revised Budget	Variance	Annual Plan		Prior Year Actuals
40010 - Staff	110	118	643	829	186	553	1,111	1,421	310	1,421	990	
Professional services	12	53	259	371	111	271	604	635	31	635	381	
40410 - Consultancy	12	23	160	158	-3	228	274	270	-4	270	199	Note 1
40451 - Engagement and Reporting	0	10	94	70	-24	3	161	120	-41	120	139	Note 2
40610 - Legal and Planning	0	9	5	64	59	27	9	110	101	110	30	
40710 - Audit	0	11	0	79	79	13	160	135	-25	135	13	Note 3
45290 - Other expenditure on activities	15	10	64	69	5	3	110	119	9	119	3	
Board remuneration	63	71	450	496	46	50	770	850	80	850	78	
43110 - Elected member remuneration	0	0	0	0	0	0	0	0	0	0	0	
43120 - Elected member other costs	0	0	0	0	0	0	0	0	0	0	0	
43380 - Elected member travel	0	0	0	0	0	0	0	0	0	0	0	
Net operating expenditure/(revenue)	200	252	1,415	1,765	350	1,350	2,728	3,026	298	3,026	2,679	
Net operating surplus/(deficit) after rates	-200	-252	-1,415	-1,765	350	-1,349	-2,728	-3,026	298	-3,026	-2,679	
Net surplus / (deficit)	-200	-252	-1,415	-1,765	350	-1,350	-2,728	-3,026	298	-3,026	-2,679	

Note 1 Consultancy year to date is \$3K unfavourable and yearend forecast to be unfavourable by annualising the first 7 months cost

Note 2 \$24K unfavourable year to date in engagement and reporting, and yearend forecast to be \$41K overspend while excess budget in legal and planning categories

Note 3 No spending on year to date actuals however, yearend forecast for \$160K on Treaty auditing expenses (\$25K overbudget)



Board Strategic Priorities Progress Report

File No.: CP2021/00412

Ngā tūtohunga Recommendation/s

That the Independent Māori Statutory Board:

- a) receive the Board Strategic Priorities Progress Report for February 2021 and March 2021.

Te take mō te pūrongo Purpose of the report

1. The purpose of this report is to update the Independent Māori Statutory Board (the Board) on its strategic priorities.

Whakarāpopototanga matua Executive summary

2. For 2021, this report has been organised with the Board's key documents. The Secretariat will utilise opportunities across each of their respective work programmes to address a number of Board strategic priority outcomes in a pragmatic and collaborative way.
3. The format of the document has been updated so the Board is able to see the alignment with the priorities and the work programmes.
4. The past two months have been focused on reviewing current practices and streamlining strategic priorities to the Secretariat's work programme. You will find in your papers a revised version of the Board's strategic priorities. The review included removing actions that were not in the Board's remit and rewording actions to better reflect the Board's mandate. The work programme that supports the Board's strategic priorities has been reviewed to ensure seamless alignment.
5. The strategic priorities are:
 1. Economic Development
 2. Māori Identity and Wellbeing
 3. Communities
 4. Environment
 5. Climate Change
 6. CCO Strategy
 7. Transport
 8. Housing
 9. Strategy, Research and Data Implementation

Ngā tāpirihanga Attachments

No.	Title	Page
A	Board Strategic Priorities	19

Ngā kaihaina Signatories

Authors	Theresa Roigard - General Manager Advisory & Performance
Authorisers	Leesah Murray - Independent Māori Statutory CEO



Board Strategic Priorities Update

1. Economic Development	
Goal	<i>Māori are active and successful across all sectors of the economic and business community nationally and internationally</i>
Strategic Alignment	
Māori Plan	<p><i>Whānaungatanga - Māori have the skills to realise economic opportunities</i></p> <p><i>Rangatiratanga - Māori are active across all sectors of the economic community</i></p> <p><i>Manaakitanga - Māori are earning income and returns that fulfill their lifestyle expectations</i></p> <p><i>Wairuatanga - Māori businesses are uniquely identifiable, visible and prosperous</i></p> <p><i>Kaitiakitanga - Māori businesses are improving and enhancing the quality of their people, asset and resource base</i></p>
Issues of Significance	<ul style="list-style-type: none"> • Tamariki and Rangatahi Development • Economic Development • Rates
Work Programme Priorities	Monthly Update
<p>Economic Development</p> <p>1.1 Promote and encourage collaboration and unity between iwi, hapu and mātāwaka.</p> <p>1.2 Promote and encourage collaboration with mana whenua, mātāwaka the council, relevant agencies and sectors.</p> <p>1.3 Promote the implementation of an event focused on the impact of Covid-19 to Māori business and economy.</p> <p>Procurement</p> <p>1.4 Increase Māori business and professionals participation in the procurement process of council and CCO services.</p> <p>1.5 Advocate for council to ensure social procurement spend for Māori.</p> <p>1.6 Participate in trade delegations organised by the council, foreign direct investments, innovative projects and exporting.</p> <p>1.7 Demonstrate Council support to Māori businesses in Tāmaki Makaurau.</p> <p>1.8 Advocate for internship programmes across council and CCOs.</p>	<p>December 2020 – January 2021</p> <p>The Secretariat has a meeting scheduled with the Tāmaki Makaurau Regional Skills Leadership Group to discuss the regional programme of work.</p> <p>Te Herenga Waka festival was held on 18 January 2021 with a pre-launch VIP evening which was attended by the Board Chair and CEO.</p> <p>A Te Ao Māori section has been included in the scope of the Auckland Council Economic Development Action Plan. This is a 3-year economic development response plan to Covid-19.</p> <p>Auckland Unlimited has released their Statement of Intent 2020 – 2023 which came into effect 1 December 2020. Auckland Unlimited will describe the work they are doing in more detail to deliver outcomes for Māori.</p> <p>The Tāmaki Makaurau Economic Summit was held in November. A key finding from the hui was the need to resource the support for Māori businesses to compete in large tenders.</p> <p>The inclusion and implementation of Māori objectives of the Procurement policy is variable:</p> <ul style="list-style-type: none"> • Healthy Waters has prepared a sustainable outcomes toolkit which highlights Te Ao Māori and the need to demonstrate relationship and partnering opportunities with Māori including procurement opportunities. • Legal Services/Ngā Ratonga Ture have included a Te Ao Māori criterion within the RFP for legal services. A separate 5% weighting was added to the evaluation matrix. The value of the RFP totals \$57m over a 3-year period. • The Board continues to advocate the inclusion of procurement opportunities for Māori in the Land Transport Alignment Project Plan. <p>The Secretariat continues to advocate to Auckland Transport to broaden the procurement opportunities beyond the Amotai.</p> <p>No further updates for February.</p>



Board Strategic Priorities Update

Item 7

Attachment A

2. Māori Identity and Wellbeing	
Goal	<i>Māori design, values and public art are strongly integrated into the built environment and region Marae are vibrant, highly functional and enable Māori to promote, practise, uphold and enhance values, traditions and give effect to wellbeing</i>
Strategic Alignment	
Māori Plan	<i>Whānaungatanga - Māori communities are culturally vibrant across Tāmaki Makaurau Manaakitanga - Māori communities are culturally strong and healthy Wairuatanga - Māori heritage of Tāmaki Makaurau is valued and protected. Kaitiakitanga - Māori cultural wellbeing is future-proofed</i>
Issues of Significance	<ul style="list-style-type: none"> • Marae Development • Te Reo Māori • Arts & Culture • Distinctive Identity • Cultural & Spiritual Connection • Built Environment
Work Programme Priorities	Monthly Update
<p>Te Reo Māori</p> <p>2.1 Monitor Te Reo Māori action plan.</p> <p>2.2 Promote and encourage collaboration with mana whenua, mātāwaka, the council and relevant agencies and sectors.</p> <p>2.3 Ensure council and CCO Te Reo Māori policies are implemented and monitored.</p> <p>Māori Identity</p> <p>2.4 Integrate Te Reo Māori on all public transport and venues.</p> <p>2.5 Ensure council and CCO policy supports bilingual communication.</p> <p>2.6 Significant funding provided to implement mana whenua and mātāwaka design principles.</p> <p>Marae development</p> <p>2.7 Advocate the necessary infrastructure to support the on-going use of marae.</p> <p>2.8 Recognise and enable relationships with marae and collectives.</p>	<p>December 2020 – January 2021</p> <p>The Council Te Reo Māori Action Plan was approved by the Executive Leadership Team in October 2019. Part of this plan is to establish advisory panels, Taumata Reo and Taumata Tikanga to support and guide council on the delivery of Kia Ora te Reo - the Māori language component of Kia Ora Tāmaki Makaurau.</p> <p>A Terms of Reference (ToR) will be developed along with a memo outlining the purpose of the two Taumata and selection of panel members. The ToR will be presented to the Mana Whenua Kaitiaki Forum, at their next meeting in February. The inaugural meeting of Taumata Reo and Taumata Tikanga will be scheduled for March 2021. It is intended that the Taumata Reo and Taumata Tikanga meet six times per calendar year.</p> <p>Of the CCOs, Auckland Transport has enquired on Te Reo Māori Action Plan as well as currently undertaking an audit on announcements and signage at transport centres and venues. The audit will be completed at the end of March.</p> <p>The Secretariat is currently reviewing the CCO policies that support the implementation of bilingual communication and a Te Ao Māori view in services and venues.</p> <p>Of the 10 marae with infrastructure upgrades, one marae has had their infrastructure completed, another almost complete and the remaining eight at various stages. Of the 10 marae, five are Mana Whenua and five are Mātāwaka.</p> <p>Council has verbally committed to enter a MoU with Te Kōtahi ā Tāmaki Collective. The collective has 21 marae. This MoU will then provide the potential to financially support some of their proposed initiatives.</p> <p>February 2021</p> <p>The Secretariat continues to work with council on its progress towards bilingual signage.</p> <p>City Rail Link have completed some templates for bilingual wayfinding. This has been shared with Council and Auckland</p>



	<p>Transport The project will continue prioritising Te Reo Māori in their communications.</p> <p>The Auckland Council Bilingual Signage Manual is due to be released at the end of February 2021. Council's communications and marketing department are currently designing 40 of their most-requested signs. These will be bilingual and ready at the end of February.</p> <p>With the disestablishment of the Auckland Design Office, a submission has been sent by councils Māori design team to the Chief of Strategy advocating for an increase in capacity to support Māori design in council.</p>
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Board Strategic Priorities Update

Item 7

Attachment A

3. Communities	
Goal	<i>Council promotes community leadership opportunities to Māori and actively appoints Māori leaders and integrates Te Ao Māori into the way council regulations, bylaws, facilities and services are run.</i>
Strategic Alignment	
Māori Plan	<i>Whānaungatanga - Māori communities are connected and safe Rangatiratanga - Māori are decision-makers in public institutions Manaakitanga - Māori enjoy a high quality of life Wairuatanga - Māori social institutions and networks thrive Kaitiakitanga - Whānau wellbeing and resilience is strengthened</i>
Issues of Significance	<ul style="list-style-type: none"> • Community Development • Engagement/Consultation/Inclusion in Decision Making • Regional Planning and Development
Work Programme Priorities	Monthly Update
<p>3.1 Advocate for a Te Ao Māori view to be implemented into council and CCO regulations, bylaws, services and facilities.</p> <p>3.2 Influence Council and CCO's to support Māori to stand for general elections and CCO positions.</p> <p>3.3 Increase Māori capability to be involved in community and council leadership.</p> <p>3.4 Advocate funding for Māori communities in order to support and increase Māori outcomes.</p>	<p>December 2020 – January 2021</p> <p>The Secretariat is working with council and CCOs to gain an understanding on how they are integrating Te Ao Māori into regulations and bylaws.</p> <p>The MAHI strategy guides the councils Māori employment plan. One of the three key focus areas in the strategy is supporting the career development and progression of Māori into senior and executive roles. As at November 2020 council had 112 (approximately) Māori specialist roles that support delivery of Māori outcomes. Of those 112 roles, eight were members of the councils Executive Leadership Group.</p> <p>The Cultural Initiatives Fund granted a total of \$1,199,000 to nine marae applications for FY21. This contestable fund was approved by the Parks, Arts, Community and Events Committee at its August meeting. The FY22 funding round is due to open soon.</p> <p>The Manaaki Fund was put in place (one off) to support the Covid-19 response and recovery. This was available to Māori partners.</p> <p>No further updates for February.</p>



Board Strategic Priorities Update

4. Environment	
Goal	<i>Māori are kaitiaki of the environment and actively involved in decision making, on managing the use, development and protection of natural, spiritual and physical resources.</i>
Strategic Alignment	
Māori Plan	<p><i>Whānaungatanga - Te Taiao is able to support ngā uri whakatipu</i></p> <p><i>Rangatiratanga - Māori are actively involved in decision-making and management of natural resources</i></p> <p><i>Manaakitanga - The mauri of Te Taiao in Tāmaki Makaurau is enhanced or restored for all people</i></p> <p><i>Wairuatanga - Taonga Māori are enhanced or restored in urban areas</i></p> <p><i>Kaitiakitanga - Māori are kaitiaki of the environment</i></p>
Issues of Significance	<ul style="list-style-type: none"> • Sites of Significance • Customary Rights • Water Quality • Environmental Resilience, Protection and Management • Resource Consents • Māori input into the RMA review
Work Programme Priorities	Monthly Update
<p>4.1 Monitor the Māori provisions of the Unitary Plan and ensure kaupapa such as Waahi Tapu and their outcomes are monitored and reported by council.</p> <p>4.2 Promote the development, use and integration of iwi management plans into council activities and monitor reports.</p> <p>4.3 Advocate that Māori interests in the environment are not confined to kaitiakitanga.</p> <p>4.4 Ensure Māori are partners in the development and maintenance of all infrastructure that supports Māori environmental outcomes.</p> <p>4.5 Influence strategic collaboration between CCOs and council to promote and support Māori environmental development and preservation aspirations.</p> <p>4.6 Ensure Māori as Treaty Partners participate in the coast, land, air and water planning and development of Tāmaki Makaurau rohe.</p> <p>4.7 Encourage the recognition of Mātāuranga Māori, particularly in developing mauri monitoring indicators.</p> <p>4.7 Advocate that council plans to include a strong commitment to partnerships between Māori and council.</p> <p>4.8 Monitor the implementation of council's Urban Māori Design protocol.</p> <p>4.9 Ensure the Board has an overview and input to council and other external submissions.</p>	<p>December 2020 – January 2021</p> <p>Monitoring of the Auckland Unitary Plan provisions is ongoing. The impact of the Emergency Budget has re-prioritised the work programme for 2021. Data collection for enabling development on Māori land and Treaty land is being undertaken.</p> <p>The Māori Cultural Heritage team are focused on tranche two of the Sites of Significance Plan Changes and securing recognition of additional nominated sites in the plan. Audits on the sites are being completed to assess their current state.</p> <p>An opportunity exists in preparing the measures for the refresh Auckland Plan 2050 – Environment Outcome. Content from iwi management plans that align with and inform the proposed Māori Cultural Heritage Programme alert layer could be incorporated. There is also an opportunity for the Board to advocate for holistic narratives in the review of the Auckland Plan 2050 to capture Māori interests that occur outside of kaitiakitanga.</p> <p>Mātāuranga Māori is being incorporated into the City Centre Master Plan and priority projects identified through the Mana Whenua Kaitiaki Forum. Further opportunities exist to integrate capability from the Downtown Project, to inform the design and ongoing maintenance and operations of the Waihorotiu Queen Street Valley Pilot. This may include procurement opportunities.</p> <p>The Secretariat have met with multiple planning teams to ensure papakāinga is considered and where possible enabled through provisions in ongoing plan changes.</p> <p>February 2021</p> <p>A regional assessment of Auckland's exposure in the next 100 (plus) years on coastal erosion and instability has been completed by council's Engineering and Technical Services Team along with Tonkin and Taylor. This regional report is the first tranche of information related to coastal erosion as a natural hazard. Further supporting reports will be prepared that identifies future risks of coastal erosion and mitigation. The results of the regional report are being presented and discussed as part of the development of coastal</p>



management plans with mana whenua at the Infrastructure and Environmental Services (IES) operational hui in March. The study provides a baseline to support the future management of the region's coastlines. Updated information and research related to coastal inundation is also being presented at the IES forum. Engagement with mana whenua on the coastal management plans has been undertaken via the IES forum and the Mana Whenua Kaitiaki Forum. The coastal management team have not engaged with individual iwi yet and have taken guidance from the Mana Whenua Kaitiaki Forum to continue to engage at the operational level (through the forums) until decisions are required. IES will be supporting the mana whenua lead (via their forum) on discussing the alignment of Te Tāruke a Tāwhiri and the coastal management plans kaupapa. The Secretariat are meeting with councils Engineering and Technical Services team to discuss the coastal management plans forward work programme.

Applications for Fast Track consents continue to be steady, approximately 1-2 per month. The Board continues to support the review of the applications through the political working group.

The Board is in the process of providing review and feedback to the following submissions:

- Auckland Council's draft submission on the Water Services Bill,
- Auckland Council's draft submission on the Climate Commission's advice to Central Government and
- Auckland Council's submission to Private Plan Change 59.

Auckland Council has progressed the first in a series of workshops on the National Policy Statement Urban Development (NPSUD). The purpose of the workshop is to seek feedback on key aspects of the NPSUD including a focused discussion on a 'well-functioning urban environment', intensification policies and removal of car parking minimums. The Secretariat has continued dialogue with council staff who are leading the implementation of the NPSUD.



Board Strategic Priorities Update

5. Climate Change	
Goal	<i>Māori are kaitiaki of the environment and actively involved in decision making, on managing the use, development and protection of natural, spiritual and physical resources.</i>
Strategic Alignment	
Māori Plan	<i>Whānaungatanga - Te Taiao is able to support ngā uri whakatipu Rangatiratanga - Māori are actively involved in decision-making and management of natural resources Manaakitanga - The mauri of Te Taiao in Tāmaki Makaurau is enhanced or restored for all people Wairuatanga - Taonga Māori are enhanced or restored in urban areas Kaitiakitanga - Māori are kaitiaki of the environment</i>
Issues of Significance	<ul style="list-style-type: none"> • Sites of Significance • Customary Rights • Water Quality • Environmental Resilience, Protection and Management • Resource Consents • Māori input into the RMA review
Work Programme Priorities	Monthly Update
<p>5.1 Monitor the implementation of Te Tāruke ā Tāwhiri action plan on climate change and prioritise Māori in decision making.</p> <p>5.2 Advocate that sites of significance are actively protected from climate change with priority resource.</p> <p>5.3 Advocate for resource so that Māori communities have increased awareness and understanding of climate change.</p>	<p>December 2020 – January 2021</p> <p>At the September 2020 Environment and Climate Change Committee, the Board made a recommendation that the Chief Sustainability Officer report back on the engagement and input of Māori on the partnership and governance for Te Tāruke-ā-Tāwhiri. This included the selection and participation in the groups prior to finalising the details of the partnership and governance approach.</p> <p>Significant advocacy was undertaken during the LTP process and liaison with Council staff to ensure resource is allocated to Māori communities. Ongoing work is needed to ensure reports including risk are considered and that risk assessment is completed by Māori, for Māori.</p> <p>February 2021</p> <p>At the September 2020 Environment and Climate Change Committee, the Board made a recommendation that the Chief Sustainability Officer report back on the engagement and input of Māori on the partnership and governance for Te Tāruke-ā-Tāwhiri. This included the selection and participation in the groups prior to finalising the details of the partnership and governance approach.</p> <p>The Secretariat was advised on the 17 February 2021 that the Chief of Strategy is formulating a response to the query and recommendation raised to the Environment and Climate Change Committee.</p> <p>The investment of \$152m to address climate action as part of the LTP 2021 – 2031 was presented at a workshop to the Climate Political Reference Group.</p> <p>The Climate Change Commissions Draft advice 2021 is currently out for consultation. The Secretariat are currently providing input into council's submission to the Climate Change Commission.</p>



Board Strategic Priorities Update

Item 7

Attachment A

6. CCO Strategy	
Goal	<i>That CCOs will have strong relationships and partnerships with Māori to achieve Māori outcomes</i>
Strategic Alignment	
Māori Plan	<i>Rangatiratanga - Māori are decision-makers in public institutions Rangatiratanga - Māori in management and leadership positions Māori are resourced and are influential in the business of the CCOs The distinctive identity of Māori is highly visible in the Tāmaki Makaurau rohe.</i>
Issues of Significance	<ul style="list-style-type: none"> • Council Controlled Organisations • Access to infrastructure services/development • Economic Development • Tourism • Thriving Business Networks
Work Programme Priorities	Monthly Update
<p>6.1 Statement of Intents include a commitment to give effect to the Treaty of Waitangi and have a Māori Responsiveness Plan that address te reo māori and relationships with Māori.</p> <p>6.2 Advocate that CCO Boards include Te Ao Māori expertise in their governance skills, matrix, with an influence on Māori as chair or co-chair.</p> <p>6.3 Monitor programme of actions developed by each CCO and resourcing to achieve Māori outcomes</p> <p>6.4 Advocate that all CCOs evidence social procurement targets.</p> <p>6.5 Advocate for consistent and effective Te Reo Māori policy and budgeted operational plan.</p> <p>6.6 Promote the Board's advocacy priorities.</p>	<p>December 2020 – January 2021</p> <p>The current Council Controlled Organisations (CCO) include appropriate statements in their draft Statement of Intent for 2021-24. These will be reported to committee in February 2021. The Secretariat plans to meet with each CCO Board throughout this year in response to the CCO Review recommendations (2020). While not a CCO in the same way as the others, the Ports of Auckland Limited (POAL) Statement of Corporate Intent 2020-23 is subject to council shareholder input via the CCO Oversight Committee. The Board has advocated for a commitment from the POAL to develop a Māori Responsiveness Plan with performance measures within the next 12 months.</p> <p>The council selection and appointment process for CCO Directors includes explicit requirements in Te Ao Māori expertise. Recent appointments include Paul Majurey as the Board Chair for Panuku Development Auckland.</p> <p>No issues identified with CCO delivery of Māori Outcomes projects in their last quarterly reports to September 2020. The next quarterly reports from CCOs will be due in March 2021. There may be some concern relating to the Māori Outcomes budget which was underspent as of December 2020.</p> <p>A report on the Māori Outcomes Portfolio has been requested to be presented at the next joint Independent Māori Statutory Board and Governing Body meeting on 15 March 2021.</p> <p>CCOs report quarterly on contracts entered into with Māori providers (e.g. from Amotai). For example, Auckland Transport and Panuku both identified relevant contracts in their reports for Q3 2020.</p> <p>The lead council officer for progressing the implementation of the CCO Review recommendations relating to Māori engagement and clarifying the respective roles of the Board and the Mana Whenua Kaitiaki Forum is yet to be confirmed. The Secretariat will engage with council staff on this over February-June 2021 and provide updates to the Board in due course.</p> <p>February 2021</p> <p>On 24 November 2020, the CCO Oversight Committee agreed to extend the Statement of Intent (SoI) timeline by one month due to delays of the LTP. This delay means the draft CCO SoIs for 2021–2024 will not be received and reviewed by the Secretariat until April</p>



	<p>2021. Feedback will be provided and will be included in a report to the Committee at its meeting in April.</p> <p>Board members have been involved in CCO Board member recruitment and appointment processes.</p> <p>The CCO review implementation programme is continuing, but slower than anticipated due to council staff capacity. The Board advocated at the CCO Oversight Committee meeting held 23 February 2021 for stronger engagement with the Board Chief Executive in respect to the specific recommendations of interest to the Board.</p> <p>The CCO review is also intended to be confirmed on the agenda of a Joint Board/Governing Body meeting later in 2021.</p>
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Board Strategic Priorities Update

Item 7

Attachment A

7. Transport	
Goal	<i>Māori have access to affordable quality transport services and options that enables them to move around the region easily to essential services and facilities in a timely way</i>
Strategic Alignment	
Māori Plan	<p><i>Whānaungatanga - Māori communities are connected and safe</i></p> <p><i>Manaakitanga - Māori enjoy a high quality of life</i></p> <p><i>Māori will be able to:</i></p> <ul style="list-style-type: none"> ○ <i>move around the rohe to reach their work, business, health, sport, education, cultural facilities, shopping centres affordably and easily.</i> ○ <i>participate in affordable defensive driving programmes</i>
Issues of Significance	<ul style="list-style-type: none"> • Access to infrastructure services/development • Engagement, Consultation and Inclusion in Decision Making • Arts & Culture
Work Programme Priorities	Monthly Update
<p>7.1 Advocate for affordable public transport that enables accessibility to essential life activities.</p> <p>7.2 Monitor participation in safe driving initiatives to reduce death and serious injuries.</p> <p>7.3 Advocate to understand the impacts on Māori with fuel tax and possible congestion chargers.</p> <p>7.4 Contribute to the Auckland Transport Alignment project political working group for inclusion of Māori outcomes</p>	<p>December 2020 – January 2021</p> <p>Council staff continue to provide updates to the Secretariat, the planning committee and provide support to the Governance panel for Auckland Transport Alignment Plan (ATAP).</p> <p>The Board have advised council to engage with individual iwi on the ATAP before the consultation of the Regional Land Transport Plan (RLTP). The assumption is that ATAP will inform the RLTP. Council will be providing an update on ATAP to the Planning Committee at its March meeting.</p> <p>February 2021</p> <p>Council staff continue to provide updates to the Secretariat and the Planning Committee on the ATAP and the RLTP. Responses to the 50 questions raised by Planning Committee members will be provided via memo and distributed on Friday 26 February 2021.</p>



Board Strategic Priorities Update

8. Housing	
Goal	<i>Māori are empowered, enabled, respected and recognised as requiring affordable, quality housing across the Auckland region, by a council that recognises that improved housing is a priority for increasing the standard of living and quality of life for Māori.</i>
Strategic Alignment	
Māori Plan	<i>Whānaungatanga - Māori communities are connected and safe Manaakitanga - Māori are earning income and returns that fulfill their lifestyle expectations including having high quality and affordable housing Kaitiakitanga - Whānau wellbeing and resilience is strengthened-social equity and papakainga</i>
Issues of Significance	<ul style="list-style-type: none"> • Affordable Housing • Developing the capability and capacity of Māori Housing Providers • Papakāinga Housing • Emergency Housing
Work Programme Priorities	Monthly Update
<p>8.1 Promote the prioritisation of the Kāinga Strategic Action Plan as a key resource and reference document.</p> <p>8.2 Influence effective coordination between local government, central government, the housing sector and Māori in achieving housing outcomes for Māori.</p> <p>8.3 Advocate for Māori to have a wider range of culturally appropriate, quality, affordable and accessible housing options available.</p> <p>8.4 Advocate for effective strategies and policies to support development of affordable housing for Māori.</p> <p>8.5 Encourage and advocate for achievable home ownership options.</p> <p>8.6 Advocate and support the establishment of Māori Community Housing Provider in Tāmaki Makaurau.</p> <p>8.7 Promote and encourage collaboration and partnership between Māori and relevant agencies via a Joint Agency Group</p>	<p>December 2020 – January 2021</p> <p>The Secretariat attended the Housing and Urban Growth General Managers meeting, held 8 December 2020. A key focus for this group is home ownership, quality, affordable, accessible housing options. Other agenda items included: emergency/transitional housing, community housing provider registration, public housing plan, social allocation system and review of the Panuku Mana Whenua Outcomes Framework and Implementation Plan.</p> <p>The Secretariat has developed a strong working relationship with Te Matapihi Tirohanga Mo Te Iwi Trust (Te Matapihi). Te Matapihi are a national body advocate for Māori Housing.</p> <p>During Covid-19, Te Matapihi established the Māori Housing Sectorial Response Forum to respond to the housing crisis. The membership of this forum included central and local government and Māori housing providers. The inaugural hui was held 29 April 2020 and monthly meetings held thereafter. The forum membership has since increased to include policy advice, homelessness, transitional housing and advise on both MAIHI and the PHO funds.</p> <p>A proposal between the Secretariat and Te Matapihi has been submitted to council. The purpose of this proposal is to seek funding to support a series of housing wānanga in Tāmaki Makaurau. One of the key areas of focus is the registration process of becoming a Community Housing Provider. Te Matapihi will facilitate the wānanga with the Regulatory Authority and other relevant agencies in attendance to respond to questions on the process. The funding has been agreed and the wānanga is scheduled for March/April 2021.</p> <p>The Secretariat has been working with the Māori Design Leader on culturally appropriate design for housing development. In October 2020 the Design Plans were published on Councils Māori Design Hub. This work is ongoing.</p> <p>February 2021</p> <p>The Secretariat is in the process of preparing a housing update, following the September 2020 housing position paper that was put forward to the Board and required an update to be reported. This update will be included in the April Board papers.</p>



Board Strategic Priorities Update

Item 7

Attachment A

9. Strategy, Research and Data Implementation

Goal	Ensure alignment of the Board's strategic instruments (the Issues of Significance, the Māori Plan and the Māori Report) with Auckland Council's Auckland Plan, Long-Term Plan and Kia Ora Tāmaki Makaurau Framework.
Strategic Alignment	
Māori Plan	The Māori Plan is monitored via the Māori Report. The Māori Report was last updated in 2020 and will be updated every three years and/or as new data is released for indicators.
Issues of Significance	The actions in the Board's Issues of Significance will be undergoing a review in 2021.
Work Programme Priorities	Monthly Update
<p>9.1 Influence Māori wellbeing outcomes and measures in the Auckland Plan</p> <p>9.2 Influence and advocate significant funding to deliver outcomes for Māori in the LTP</p> <p>9.3 Influence the strategic alignment on the Kia Ora Tāmaki Makaurau framework with the Issues of Significance</p> <p>9.4 Review of the Board's Issues of Significance</p> <p>9.5 Advocate to Council for data collation in monitoring Māori outcomes, while monitoring data sovereignty</p> <p>9.6 Develop Te Ao Māori based measure for the Māori Value Reports</p> <p>9.7 Advocate the implementation of the MAHI Strategy with a particular focus on Māori leadership</p>	<p>December 2020 – January 2021</p> <p>Continued progress is underway to incorporate outcomes of importance to Māori in the Environment and Cultural Heritage (ECH) outcome of the Auckland Plan 2050. Council will present the new measures at the March 2021 Planning Committee and subject to approval by the Governing Body in July 2021.</p> <p>There is an opportunity for the Board to advocate for qualitative measures to be included in council reporting (compare the Value reports' case studies) for the 3-yearly update of the Auckland Plan. Similar conversations have been had with council regarding papakāinga housing developments.</p> <p>The draft LTP 2021-31 will be presented to the Finance and Performance Committee for approval at its meeting 18 February 2021. It will then be released for public consultation. The Secretariat has been involved in drafting the content relating to Māori Outcomes. Further work on the 3-year Māori Outcomes portfolio will be undertaken throughout February-June 2021 as part of finalising the Kia Ora Tāmaki Makaurau Framework (KOTM). The Board will have the opportunity to directly input into this mahi as members of the Secretariat are part of the Māori Outcomes Steering Group implementation team.</p> <p>The draft Regional Land Transport Plan (RLTP) is yet to be approved by Auckland Transport and will be consulted on in March; the delay is due to the Auckland Transport Alignment Programme (ATAP) being subject to agreement with central government.</p> <p>The Secretariat is collaborating with the implementation team for the KOTM Framework. The implementation is led by Ngā Mātārae and will be progressed in a series of workshops and other activities. These workshops will provide a unique opportunity for the Board to influence the KOTM framework as it is being finalised, based on the revised actions from the IoS review and leverage regular reporting of council's performance towards Māori outcomes.</p> <p>Ngā Mātārae has committed to report:</p> <ul style="list-style-type: none"> • Māori Outcomes into overall performance reporting to the Executive Leadership Team quarterly. • Against the framework to PACE committee six-monthly for overall outcomes and to F&P committee quarterly for financial outcomes. <p>The Secretariat will review the Board's Issues of Significance with regards to actions; aiming to improve the profile, awareness and use (accountability) of the Issues by the Auckland Council Group.</p> <p>Further detail is included in this pack on item 10 page 39.</p>



	<p>Initial exploration and discussions held with council for a Māori data strategy that supports the Kia Ora Tāmaki Makaurau.</p> <p>There is an opportunity to develop examples of mātauranga Māori based measures within the Board strategic priority areas for Board promotion to council to incorporate in its reports.</p> <p>The MAHI (Auckland Council Māori Employment) Strategy is due for a refresh as the actions covered are for the 2017 – 2020 period.</p> <p>The most recent MAHI update has indicated the following:</p> <ul style="list-style-type: none"> • Between April – September 2020 – 45 staff who identify as Māori have left council. • 112 (approx.) Māori specialist roles that support delivery of Māori Outcomes directly or indirectly. <p>The Māori Outcome Lead, People and Culture has since left the council and recruitment is underway.</p> <p>February 2021</p> <p>The new Auckland Plan 2050 measures will be approved at the Planning Committee in March, with the aim to have the new measures agreed by the Governing Body in time for the next Auckland Plan monitoring report in July.</p> <p>The Draft LTP 2021-31 is out for public consultation during 22 February - 22 March, and a Mana Whenua 'Have your say' event is scheduled for 17 March 2021. The draft LTP maintains the Māori Outcomes budget at \$150m (over 10 years) the same as in the LTP 2018-28. The Secretariat will input to the allocation of the 1-3year budget (i.e. 2021/22) through the Māori Outcomes Steering Group, which will be reported to the Finance & Performance Committee as part of decision-making on the final LTP.</p> <p>Work is underway by the Secretariat in preparation for the loS review workshops. This includes desktop research of what projects are currently being delivered that achieve the loS priority areas.</p> <p>Discussions around a Māori data strategy to be put in place by council for the Kia Ora Tāmaki Makaurau framework will develop as the KOTM implementation progresses.</p>
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Te Reo Update Report

File No.: CP2021/00637

Ngā tūtohunga Recommendation/s

That the Independent Māori Statutory Board:

- a) receive the updated report on Te Reo Māori.

Te take mō te pūrongo Purpose of the report

1. To provide a response to the Boards questions raised at the November Board meeting.
2. To provide a summary of CCO actions delivering on Te Reo Māori.

Whakarāpopototanga matua Executive summary

3. At the November Board meeting a Te Reo Māori update was provided that outlined the issues and opportunities for Board advocacy. Five questions were raised which this report addresses. These questions were:
 - Advise whether the Te Reo action plan has been approved and by which committee?
 - Identify if there is a Terms of Reference for Te Taumata Reo?
 - Status update on Te Taumata Reo?
 - Next steps over 12 months?
 - Is there an implementation plan?

Horopaki Context

4. Te Reo Māori Action Plan 2020 - 2023 (the plan) was approved by council's Executive Leadership Team in October 2019.
5. The plan is an operational policy that proceeds the 2016-19 Te Reo Māori Implementation Plan. It is designed to deliver on Kia Ora Te Reo, one of the 10 outcome areas of Kia Ora Tāmaki Makaurau, councils Māori Outcomes Performance Measurement Framework.
6. The plan has four themes: Te Reo Māori is Seen, Heard, Spoken and Learned with relevant actions and action owners that deliver on each theme.
7. In August 2020, the draft Kia Ora Tāmaki Makaurau Framework was approved by the Parks, Arts, Community and Events committee with the final due for adoption in June 2021.
8. Council is holding a series of workshops on the implementation of the Kia Ora Tāmaki Makaurau Framework. The Secretariat is part of the implementation team, this will provide an opportunity to monitor councils progress on the implementation of Kia Ora Te Reo.
9. A component of the action plan is to establish two advisory groups. A Taumata Reo and a Taumata Tikanga. The purpose of the two Taumata is to provide guidance and support to council in its effort to deliver actions in the plan.
10. A Terms of Reference and a memorandum outlining the purpose of the two Taumata and the selection of panel members will be presented to the Mana Whenua Kaitiaki Forum at its February meeting.



CCO Te Reo Māori Actions

11. The Secretariat is currently reviewing all CCO policies and frameworks that are committed to the implementation of Te Reo Māori.

CCO	Policy
Auckland Transport	Auckland Transport (AT) are developing a revised Māori Responsiveness Plan. As part of the development, they are undertaking an internal audit on progress to date. The AT Board have adopted Kia Ora Tāmaki Makaurau, therefore actions delivering Te Reo Māori will be aligned to Kia Ora Te Reo.
Auckland Unlimited	Both ATEED and Regional Facilities Auckland had existing Te Reo Māori actions as part of their Māori Responsiveness Plans. With the amalgamation of the two CCOs an internal review is underway to develop a refreshed Te Reo Māori policy.
Panuku Development Auckland	Panuku have a Mana Whenua Outcomes Framework and Implementation Plan which aligns its actions to deliver Te Reo Māori. This framework was developed in partnership with Mana Whenua.
Watercare	Watercare is developing a new Māori Responsiveness Plan. The plan will address the actions of Kia Ora Tāmaki Makaurau.

Ngā koringa ā-muri

Next steps

12. The Secretariat will monitor the implementation of Kia Ora Te Reo. This will be across the Council Group with an update provided to the Board at the June meeting.
13. The Secretariat will have direct engagement with Auckland Transport on its internal audit findings.

Ngā tāpirihanga

Attachments

There are no attachments for this report.

Ngā kaihaina

Signatories

Authors	Theresa Roigard - General Manager Advisory & Performance
Authorisers	Leesah Murray - Independent Māori Statutory CEO



Auckland Water Strategy Update

File No.: CP2021/00441

Ngā tūtohunga Recommendation/s

That the Independent Māori Statutory Board:

- a) receive the Auckland Water Strategy Update.

Te take mō te pūrongo Purpose of the report

1. To provide an update as requested at the November 2020 board meeting on the Council Auckland Water Strategy.

Whakarāpopototanga matua Executive summary

2. The Auckland Water strategy project began as a response to the 2017 Section 17A Value for Money review of three waters across the council group. The s17A review observed that Auckland did not practice integrated three waters management and that a Three Waters strategy must provide 'a definitive performance framework and agreed set of outcomes.'
3. The Water strategy is in the Terms of Reference of Council's Environment and Climate Change Committee 2020/21. A noting report was presented to the committee in September 2020. That report provided a summary of the progression of the strategy to November 2020 and included a high-level timetable for the Water strategy and water investment in the Long-Term Plan 2021/31.
4. The 2020-21 Forward Work Programme on the Auckland Water strategy was presented to the Environment and Climate Change Committee on the 12 November 2020. Adoption of the final strategy is targeted for September 2021.
5. Preliminary discussions have been had with the co-chairs of the Mana Whenua Kaitiaki Forum and with the Secretariat regarding mana whenua involvement in the project. Further discussions are still needed with individual iwi chairs.

Horopaki Context

6. The Auckland Plan 2050 includes some high-level approaches for how council can prioritise the health of water in Auckland (te mauri o te wai o Tāmaki Makaurau):
 - by adopting a Te Ao Māori approach to protecting our waters
 - adapting to a changing water future
 - developing Aucklanders' stewardship, restoring our damaged environments, protecting our significant water bodies,
 - and using Auckland's growth to achieve better water outcomes.
7. Council has taken into account the significance of water to Māori through central government's Essential Freshwater package and the establishment of Kāhui Wai Māori – the Māori Freshwater Forum. It is also recognised in key regional and iwi strategic documents in Tāmaki Makaurau e.g. through the Independent Māori Statutory Board Māori Plan, the Kia Ora Tāmaki Makaurau Framework and individual Iwi Management Plans.



8. Auckland's Climate Action Plan acknowledges that climate change will mean a changing water future. Integrated, adaptive planning approaches and water-sensitive design are identified as key enablers of a climate-ready Auckland.
9. A recommendation from the 17A review was for council to produce a Three Waters Strategy (drinking water, wastewater and stormwater). At the end of 2017, Auckland Council began the Auckland Waters strategy which expanded its scope from three waters infrastructure to include marine water, ground water and natural water bodies as well as cultural health, hazards and access for recreation.
10. The initial project ran from 2017-2019 and resulted in a discussion document (*Our Water Future - Tō Tātou Wai Ahu Ake Nei*), which was publicly consulted on in early 2019. The Mana Whenua Kaitiaki Forum¹ proposed that 'te mauri o te wai' be at the centre of the strategy as the vision for Auckland's waters. This was incorporated.
11. The discussion document established a high-level vision for Auckland's waters, key values, issues and principles. The discussion document did not discuss or establish targets or actions. Council's Environment and Community Committee adopted that framework for the next phase of work: strategy development.

Scope of the Auckland Water Strategy

12. Council has described the Auckland Water Strategy as having six strategic areas. All areas are inter-connected and while they are described separately, they will be treated holistically when determining ultimate outcomes. A high-level description of six strategic areas is found below:

Area	Description
Supply & Demand	Access to water for use is essential to life, and critical for public health and the economy. This area will have a particular focus on municipal supply (Watercare), community supplies and non-potable supply (Watercare and Council) and will also consider broader issues of allocation by Council as the regulator.
Cultural Health	Water holds special significance to Māori. Mana whenua whakapapa to significant water bodies and have kaitiaki obligations to protect them. The degradation of the mauri of these water bodies has significant impacts on the ability of mana whenua to exercise these obligations.
Ecosystem Health	The protection and enhancement of the ecological health and mauri of waterways (freshwater streams, lakes, rivers and wetlands, and their coastal receiving environments) and the species within them will be addressed in this area. Improvement will require a systems approach that incorporates action on-the-ground and improved planning frameworks.
Recreation & Amenity	Public access to safe water bodies provides opportunities for recreation, wellbeing and tourism.
Evolving Hazards	Water-related hazards will affect communities and community assets. Climate change is likely to drive increasingly intense storm events, coastal erosion, and localised floods.
Governance	Strong, enduring governance will be key to ensuring the strategy's successful implementation.

Approach to strategy development

13. Council provided two options to the Environment and Climate Change Committee. A multi-stage approach and a single-stage approach. The recommendation agreed by the committee is for a multi-stage approach.
14. In a multi-stage approach, the intention for each given element is for:
 - staff to complete evidence-based options analysis with recommendation.

¹ Mana Whenua Kaitiaki Forum Submission on Our Water Future - Tō Tātou Wai Ahu Ake Nei 10 March 2019



- staff workshop with mana whenua and the Environment and Climate Change Committee members. Council staff would circulate a memo describing any recommendations for targets and approaches in advance of that workshop.
 - the recommended targets and approaches are taken to an Environment and Climate Change Committee meeting for endorsement.
15. Alternatively, a single-stage approach is for council staff to fully develop a strategy for committee to workshop and approve. This approach would reduce the number of workshops with elected members and mana whenua.
- In mid-2021 all areas will be combined with targets and approaches assessed holistically across the water space. Council staff then intend to take a full Water Strategy – including the combined suite of targets and approaches – to an Environment and Climate Change Committee meeting in September 2021 for adoption. This is shown in green in the diagram below. (The approach reflects the discussion to date under the Supply and Demand outcome area).

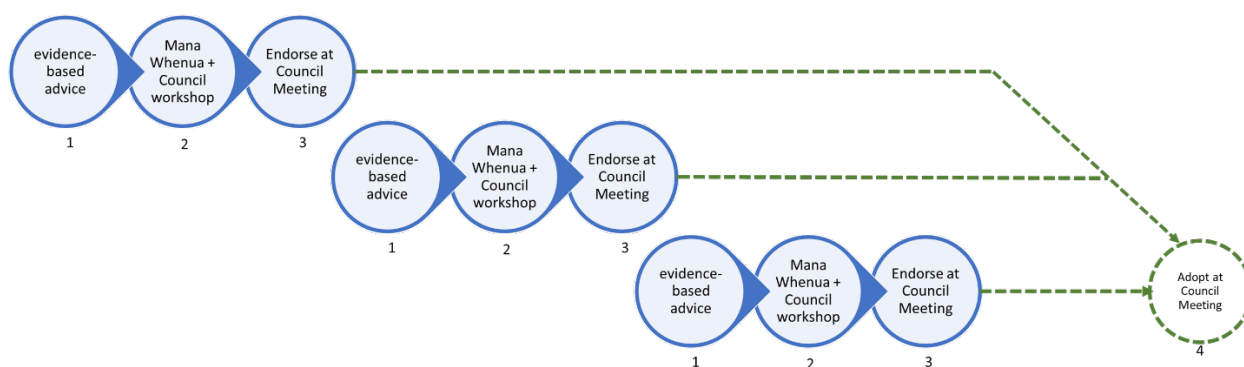


Figure 1: Depiction of multi-stage approach to developing the Auckland Water Strategy

Māori and the Auckland Water Strategy Forward Work Programme

16. Water is recognised as a significant issue in the Mana Whenua Kaitiaki Forum’s 10-year Strategic Plan, particularly objectives relating to fulfillment of iwi roles as kaitiaki, and that te mauri o te wai be improved and enhanced. Involvement in the Auckland Water Strategy also features in the Mana Whenua Kaitiaki Forum’s Annual Plan for FY21.
17. Mana whenua priorities were also incorporated into the Our Water Future - Tō Tātou Wai Ahu Ake Nei framework that now guides the strategy development. In particular, the vision ‘te mauri o te wai’ which was gifted to this kaupapa by the Mana Whenua Kaitiaki Forum
18. The Chief of Strategy was scheduled to discuss Māori involvement in the Auckland Water Strategy project with the Mana Whenua Kaitiaki Forum on 22 October 2020. That hui was cancelled. The project was then scheduled with the Forum on 19 November 2020.

Ngā koringa ā-muri

Next steps

19. A recommendation from the Mana Whenua Kaitiaki Forum at the 19 November 2020 hui was for the project team to meet with Te Taiao Pou to workshop the approach to the strategy development. Council staff are yet to meet with Te Taiao Pou.
20. Council has indicated it will be sending an invitation to individual Iwi Chairs for their involvement in the project. Confirmation is still to be determined on whether the engagement will be defined to council’s water programme or the Auckland Water Strategy.
21. The Secretariat will monitor the progress of actions 19 and 20 to report back to the Board in May 2020.



Ngā tāpirihanga Attachments

There are no attachments for this report.

Ngā kaihaina Signatories

Authors	Theresa Roigard - General Manager Advisory & Performance
Authorisers	Leesah Murray - Independent Māori Statutory CEO



Review of the Issues of Significance - scope and timeline

File No.: CP2021/00550

Ngā tūtohunga Recommendation/s

That the Independent Māori Statutory Board:

- a) receive the report on the Review of the Issues of Significance (IoS) – scope and timeline.
- b) agree that the IoS review be finalised by the end of the FY21.

Te take mō te pūrongo Purpose of the report

1. To advise on the scope and timeline for the Board's review of the Schedule of Issues of Significance.

Whakarāpopototanga matua Executive summary

2. The Board's key instruments were reviewed in 2020 with regards to their use within Auckland Council. A key finding was that the instruments that have the highest visibility and that do the heavy lifting are the Māori Plan, the Treaty audits, and the Expenditure reviews, while the Issues of Significance are seen as a "catch-all", are not well known and are seen to be lacking in prioritisation.
3. For this reason, the IoS review aims to increase the profile and effectiveness of the Schedule of Issues of Significance within the Council Group. This includes updating and prioritising actions, assessing stronger alignment with existing council priorities, and pointing out clearer links from each action to ownership and accountability by council.
4. The planned IoS review assumes that the set list of Issues is unlikely to change and that the focus will be on how the actions can be updated, prioritised, and monitored. For this reason, the approach does not assume a broad consultation with Māori. There will be greater emphasis on the Council Group planning and activities and reporting on progress of the IoS actions.
5. It is further proposed that the update of the IoS be undertaken with the following assumptions:
 - The revised IoS includes some context and commentary of how the Schedule of Issues of Significance works with the purpose of the Board "ensuring that the council acts in accordance with statutory provisions referring to the Treaty of Waitangi" to highlight the importance of the document to council and increase awareness and use within council
 - The existing IoS structure remains the same, with one Māori Plan value and wellbeing pou defining each Issue of Significance, with one or more action descriptors to follow
 - Most of the statements of issue/outcome remain the same, possibly with some rewording or greater emphasis. There may be a small number of additions depending on the Board priorities
 - The actions are updated or replaced based on current opportunities for Council Group to implement the actions in the future
 - The issues / actions are linked to the three-year term of the Board and Council's Long-Term Plan (LTP) and to the Kia Ora Tāmaki Makaurau framework



- The Council Owned Organisation Review will be considered in light of the accountability of CCOs for addressing issues/outcomes and action
- It is anticipated that monitoring the delivery of the actions and their intermediate outputs can leverage off Council's Kia Ora Tāmaki Makaurau Framework. As the framework already has data and measures assigned to each outcome area, these could be directly monitored by the Board through its Issues of Significance lens.

Horopaki Context

6. The Local Government (Auckland Council) Amendment Act 2010 (the Act) provides flexibility for how the Board will deliver its purpose. Only one of the Board's instruments is specified in its legislation - the Schedule of Issues of Significance (IoS). This was the first document to be developed for the purposes of the Board's work.
7. The first Issues of Significance was followed by extensive consultation with mana whenua and mātāwaka groups, leading to the development of the Māori Plan (2012). The Māori Plan was complemented with specific actions and was later merged into one document with the Schedule of Issues of Significance (2017).
8. The IoS has a medium-term view of actions to be delivered, while the Māori Plan has a long-term view on outcomes. The Māori report measures wellbeing outcomes linked to the Māori Plan. These three instruments, (IoS, The Māori Plan and the Māori Report) together make up an evidence-base for Māori wellbeing that informs the IoS and their prioritisation enabling the Board in its advocacy role with Council.

Ngā koringa ā-muri Next steps

9. The Secretariat will work through a series of workshops to revise the current actions and identify key contacts within Council Group for continued monitoring of the revised actions and for improving the IoS profile and use by Auckland Council Group.
10. A report to the Board on progress of updating the actions of the Issues of Significance and the process for engaging with Council will be provided at the May Board meeting.
11. Endorsement of the final version of the revised Issues of Significance will be sought at the Board meeting in June.

Ngā tāpirihanga Attachments

No.	Title	Page
A	Timeline for the IoS Review 2021	41

Ngā kaihaina Signatories

Authors	Johanna Lundberg - Principal Advisor
Authorisers	Theresa Roigard - General Manager Advisory & Performance Leesah Murray - Independent Māori Statutory CEO



Action	Details	Delivery
Research	Project plan with timeline	14 th January
Board report	Board report on scope and timeline for the IoS review	27 th January
Research	Summary baseline and status report of current IoS and actions.	5 th February
Workshop	Workshop current actions with secretariat advisors.	Workshop 23 rd February
Research	Use draft action list from secretariat workshop and draft LTP from Council* to identify channels for monitoring the proposed actions	Actions paired with owners (in IMSB and Council) by 12 March
Research	Draft Schedule of Issues of Significance with actions, process for monitoring of the IoS actions	19 March
Workshop	Workshop on process for monitoring of the IoS actions	Workshop on 24 th March
Production	Finalise process for monitoring of actions	14 th April
Board report	Board report – for approval	3 rd May
Board report	Board report – final version for endorsement	14 th June
Production	Revised Schedule of Issues of Significance designed and published	June 2021
Workshop	Board / Council workshop	July 2021



Appointment of Independent Māori Statutory Board member to Water Supply and Wastewater Network Bylaw Hearings Panel

File No.: CP2021/01528

Item 11

Ngā tūtohunga Recommendation/s

That the Independent Māori Statutory Board:

- a) appoint a Board member to attend 'Have Your Say' events and to deliberate and make recommendations to the Governing Body on public feedback to the Water Supply and Wastewater Network Bylaw Statement of Proposal.

Te take mō te pūrongo Purpose of the report

1. To seek an appointment of an Independent Māori Statutory Board member to the Hearings Panel for the Water Supply and Wastewater Network Bylaw that was established by resolution of the Auckland Council Regulatory Committee on 13 October 2020.

Whakarāpopototanga matua Executive summary

2. At the Regulatory Committee meeting held on 16 February 2021 agenda item 8 was approved. This was a proposal to amend the Water Supply and Wastewater Network Bylaw 2015.
3. The resolution REG/2021/3 sub-clause e) seeks an Independent Māori Statutory Board member to join two other hearings panel members.
4. The full resolution reads:

note that this committee completed the review of the Auckland Council Water Supply and Wastewater Network Bylaw 2015 in May 2020 and determined that a bylaw is still the most appropriate way to protect Auckland's water sources and water supply and wastewater networks from damage, misuse and interference, but that the bylaw could be improved by making certain amendments to it and;

- a) recommend the Governing Body forward to the Independent Māori Statutory Board the Statement of Proposal in clause b) for their advice.
- b) recommend the Governing Body forward to local boards this agenda report and attachment for their information.
- c) appoint a chair and two bylaw panel members selected from the Governing Body, the Independent Māori Statutory Board and Watercare to attend 'Have Your Say' events to deliberate and make recommendations to the Governing Body on public feedback to the Statement of Proposal in clause b).

Panel members:

- Governing Body - Cr Linda Cooper
- Watercare – panel member to be advised
- Independent Māori Statutory Board – panel member to be advised



- d) delegate authority to the Regulatory Committee chairperson to make replacement appointments to the bylaw panel if a panel member is unavailable.
 - e) delegate authority through the Chief Executive of Watercare:
 - i. to appoint staff to receive public feedback at 'Have Your Say' events;
 - ii. to make any amendments to the Proposal in clause b) to correct errors, omission or to reflect decisions made by the Regulatory Committee or the Governing Body.
5. Note that the sub-clause b) was put separately:
- b) recommend the Governing Body adopt the Statement of Proposal in attachment A² of this agenda report for public consultation, and confirm that the proposed amended Water Supply and Wastewater Network Bylaw 2015:
 - i. is the most appropriate form of a bylaw
 - ii. does not give rise to any implications under, and is not inconsistent with, the New Zealand Bill of Rights Act 1990.
6. The resolution was carried but Board members D. Taipari and G. Wilcox voted against it.
7. The timeline for the bylaw review process will involve:
- i. Adoption of the Statement of Proposal will start the statutory process to amend the Bylaw including public consultation scheduled to begin in April 2021.
 - ii. A bylaw panel will consider any public feedback, deliberate and make recommendations to the Governing Body in July 2021.
 - iii. A final decision is expected to be made in August 2021.

Ngā tāpirihanga Attachments

There are no attachments for this report.

Ngā kaihaina Signatories

Authors	Kelvin Norgrove - Executive Officer
Authorisers	Theresa Roigard - General Manager Advisory & Performance Leesah Murray - Independent Māori Statutory CEO

² Note: the reference to Attachment A is from the actual committee resolution. Due to the size of Attachment A it has not been added.



Exclusion of the Public: Local Government Official Information and Meetings Act 1987

That the Independent Māori Statutory Board

- a) exclude the public from the following part(s) of the proceedings of this meeting.

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution follows.

This resolution is made in reliance on section 48(1)(a) of the Local Government Official Information and Meetings Act 1987 and the particular interest or interests protected by section 6 or section 7 of that Act which would be prejudiced by the holding of the whole or relevant part of the proceedings of the meeting in public, as follows:

C1 Annual Report 2019/2020

Reason for passing this resolution in relation to each matter	Particular interest(s) protected (where applicable)	Ground(s) under section 48(1) for the passing of this resolution
The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.	s7(2)(f)(ii) - The withholding of the information is necessary to maintain the effective conduct of public affairs through the protection of such members, officers, employees and persons from improper pressure or harassment. In particular, the report contains	s48(1)(a) The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.

C2 Appointment of Independent Māori Statutory Board member to the selection panel for Director appointments to the Tāmaki Redevelopment Company Limited

Reason for passing this resolution in relation to each matter	Particular interest(s) protected (where applicable)	Ground(s) under section 48(1) for the passing of this resolution
The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.	s7(2)(f)(ii) - The withholding of the information is necessary to maintain the effective conduct of public affairs through the protection of such members, officers, employees and persons from improper pressure or harassment. In particular, the report contains	s48(1)(a) The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.

C3 Appointment of an Independent Māori Statutory Board member to the selection panel for board member appointments to the Auckland Regional Amenities Funding Board

Reason for passing this resolution in relation to each matter	Particular interest(s) protected (where applicable)	Ground(s) under section 48(1) for the passing of this resolution
The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.	s7(2)(f)(ii) - The withholding of the information is necessary to maintain the effective conduct of public affairs through the protection of such members, officers, employees and persons from improper pressure or harassment. In particular, the report contains	s48(1)(a) The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.

