

I hereby give notice that an ordinary meeting of the Independent Māori Statutory Board will be held on:

Date: Monday, 14 June 2021
Time: 11.00am
Meeting Room: Ground Floor
Venue: 16 Viaduct Harbour Avenue
Auckland



Independent Māori Statutory Board

OPEN AGENDA

MEMBERSHIP

Chairperson	David Taipari
Deputy Chairperson	Hon Tau Henare
Members	IMSB Member Renata Blair IMSB Member Mr Terrence Hohneck IMSB Member Tony Kake IMSB Member Liane Ngamane IMSB Member Josie Smith IMSB Member Glenn Wilcox IMSB Member Karen Wilson

(Quorum members)

David Taipari
Chairperson

14 June 2021

Contact Telephone: 021 453 359
Email: leesah.murray@imsb.maori.nz
Website: www.imsb.maori.nz

Note: The reports contained within this agenda are for consideration and should not be construed as Council policy unless and until adopted. Should Members require further information relating to any reports, please contact the Chief Executive Officer.



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11	New Zealand Police Presentation	

Attendees: Deputy Commissioner John Tims, Inspector Regan Tamihere,
Inspector Steven Clark



1 Apologies

At the close of the agenda no apologies had been received.

2 Declaration of Interest

Members are reminded of the need to be vigilant to stand aside from decision making when a conflict arises between their role as a member and any private or other external interest they might have.

3 Confirmation of Minutes

That the Independent Māori Statutory Board:

- a) confirm the ordinary minutes of its meeting, held on Monday, 3 May 2021, including the confidential section, as a true and correct record.

4 Extraordinary Business

Section 46A(7) of the Local Government Official Information and Meetings Act 1987 (as amended) states:

“An item that is not on the agenda for a meeting may be dealt with at that meeting if-

- (a) The local authority by resolution so decides; and
- (b) The presiding member explains at the meeting, at a time when it is open to the public,-
 - (i) The reason why the item is not on the agenda; and
 - (ii) The reason why the discussion of the item cannot be delayed until a subsequent meeting.”

Section 46A(7A) of the Local Government Official Information and Meetings Act 1987 (as amended) states:

“Where an item is not on the agenda for a meeting,-

- (a) That item may be discussed at that meeting if-
 - (i) That item is a minor matter relating to the general business of the local authority; and
 - (ii) the presiding member explains at the beginning of the meeting, at a time when it is open to the public, that the item will be discussed at the meeting; but
- (b) no resolution, decision or recommendation may be made in respect of that item except to refer that item to a subsequent meeting of the local authority for further discussion.”



CEO Summary

File No.: CP2021/04515

Ngā tūtohunga Recommendation/s

That the Independent Māori Statutory Board:

- a) receive the Chief Executive summary report.

Te take mō te pūrongo Purpose of the report

1. The purpose of this report is to provide the Board with a summary of events for the reporting months of April and May.

Whakarāpopototanga matua Executive summary

2. This summary provides the Board with an overview of the CEO's activities for the month of April and May 2021.

April Update

3. A new Principal Advisor, Miriana Knox has been appointed to the Secretariat. Miriana was attracted to the position to build on her passion and strategic approach honed in her most recent role as a Māori Outcomes Lead at Auckland Council. For the past four years, Miriana has worked in Auckland Council, covering a wide range of portfolios that make her an excellent fit for the Principal Advisor's role, including Infrastructure, Environmental Services, Climate Resilience and Sustainability, and Governance. Miriana is from Waikato and she affiliates to Ngāti Mahuta, Ngāti Pou and Ngāti Apakura. Her qualifications include a Bachelor of Technology and Bachelor of Social Science with Honours (First Class). Miriana joined us on 17 May.
4. Other new staff placements include an administrator and a short-term secondment to assist with the audit findings.
5. A hui is planned to connect with Amotai and understand how the Secretariat can support the social procurement aspirations within Tāmaki Makaurau.
6. He Waka Kōtuia audit is tracking well and on time for delivery.
7. The Issues of Significance (IoS) Actions Review is also tracking on time. In this Board agenda pack, you will note that the content for the IoS actions is presented for approval by the Board. Next month, the publication will come through to the Board for final approval.
8. In May, three Year 13 taura who are in their final year at Te Wharekura o Hoani Waititi will be spending one day per week for eight weeks at the Secretariat, learning about the mahi we do. These taura are interested in enrolling in business, policy or legal studies next year. They will shadow various members of the Secretariat and this aligns with the IoS specific to rangatahi development.
9. An 18-month work programme has been developed to guide the work of the Secretariat but also provide the Board with visibility across key workstreams. This will be presented to the Board at the June hui.
10. Following the March Joint Governing Body hui, a set of questions were put forward to Council to respond to regarding the establishment of a Taumata Matanga Reo and Tikanga. Unfortunately, the response received was unsatisfactory and does not respond to the Board's concerns. The most recent update on this kaupapa confirms that work on both



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taumata has ceased and that no formal appointments were made. This is also referenced in the update on Te Reo Māori in the agenda.

11. Auckland Unlimited, Ngā Mana Whenua o Tāmaki Makaurau and Whāriki business network hosted the Tāmaki Makaurau Taki Hua Māori Business Showcase. This was attended by members of the Board and the Secretariat.
12. The Secretariat attended Te Ara Mahi Māori (the Māori Employment Action Plan Reference Group) about the Māori Employment Action Plan, which is being facilitated by the Ministry of Business, Innovation and Employment. Currently in its development stage, the Māori Employment Action Plan will support the Government’s Employment Strategy by providing concrete actions for how the government can support Māori in work achieve their aspirations. Te Ara Mahi Māori is an independent reference group established to make recommendations to the Government on the content for the Action Plan, and is made up of Janice Panoho (Chair), Kerri Nuku, Grant Williams, Huhana Lyndon and Paul Retimanu. The hui took place at Te Mahurehure Marae and aimed to discuss how Māori experience the labour market and to test preliminary thinking about the Action Plan.

May Update

13. During this month, myself and Member Wilcox attended the welcome presentation for Jon Lamonte, CEO of Watercare which was attended by stakeholders and suppliers.
14. Following on from the Environment and Climate Change Committee, the Secretariat provided feedback to Auckland Unlimited on understanding risks and opportunities for Māori Businesses in Climate Transition. This is a summary of analysis for Auckland Unlimited to support the Tāmaki Makaurau Economic Climate Change Risk Assessment. Constructive feedback was provided on the use and isolation of Māori frameworks and language that had been applied to this report.
15. The Secretariat has also actively contributed to the submission on the Congestion Question.
16. Whāriki (the Tāmaki Makaurau business network) held a launch event for their new digital platform that was attended by representatives of the Secretariat.
17. The table below is the April Health and Safety update.

Risk Register									
Description of hazard	Location or task	Potential Harm	Risk Rating	Significant Hazard	Control method E & M	Controls applied	Frequency of monitoring	Person Responsible	
Change of floor levels in the entrance and from tiled area (outside kitchen) to carpeted area (resource / hallway)		Possibility of slip / trip / fall		Y	M	Hazard Sign posted Report lodged on system 6/5/2016 ID18728 requested assessment & mitigation	Weekly	Norelle Parker	
Doors to toilets – heavy to manage	Toilets	For small children/seniors		N		Landlord contacted	Weekly	Norelle Parker	
Chairs stored in meeting room	Meeting room	Staff		N		Clear out storeroom		Norelle Parker	
Installation of video conferencing equipment	Boardroom	Staff, contractors using ladders etc		N	M	Property Manager and Landlord contacted	Days of work being conducted	Norelle Parker	
Office Status Update									
Incident Injury Report	New Hazards	First Aid course for staff completed. Workplace assessments for all staff have been completed.			The Health and Safety e-module has been completed successfully by all staff.				
A Staff Member	Nil								



Ngā koringa ā-muri Next steps

18. The table below outlines the actions from previous Board meetings and progress updates.

Action	Responsibility	Due Date	Progress
Letter of support for He Korowai Trust	CEO	April 2021	●
Invitation to Minister Woods and Minister Mahuta	CEO	April 2021	●
Provide an overview of the implementation plan for the rollout of te reo Māori signage	General Manager	June 2021	●
Provide an update on Te Kete Rukuruku	General Manager	June 2021	●
Develop and build a database and relationships with Māori consultants and businesses	CEO, General Manager	Dec 2021	●

Action List Key

Completed ● In progress - on time for delivery ● Behind schedule – no major risk ● Behind schedule – major risk ●

Ngā tāpirihanga Attachments

There are no attachments for this report.

Ngā kaihaina Signatories

Authors	Leesah Murray - Independent Māori Statutory CEO
Authorisers	Leesah Murray - Independent Māori Statutory CEO



Financial Report March and April 2021

File No.: CP2021/04521

Ngā tūtohunga Recommendation/s

That the Independent Māori Statutory Board:

- a) receive the Financial Report for March and April 2021.

Te take mō te pūrongo Purpose of the report

1. The purpose of the report is to present the Independent Māori Statutory Board's (the Board) financial position as at 31 March 2021 and 30 April 2021.

Whakarāpopototanga matua Executive summary

March YTD Commentary

2. Overall, the net operating expenditure is \$0.49m favourable to budget [Act \$1.77m vs Bud \$2.27m] made up of:
 - Staff costs is \$253K favourable to budget due to vacancies.
 - Professional Services is \$166K favourable to budget – made up of:
 - Favourable items - Consultancy costs \$7K, Legal costs \$78K, Audit costs \$86K: offset by:
 - Unfavourable items - Engagement and reporting \$4K
 - Other expenditure (including office supplies, catering, etc.) on activities is broadly in line with budget.
 - Board remuneration – is \$64K favourable to budget. The Covid19 environment has resulted in less travel, training and conference costs.

March Full Year Forecast Commentary

3. Overall, the forecast net operating expenditure is \$0.5m favourable to budget [Forecast \$2.53m vs Bud \$3.03m]. This consists of:
 - Staff costs is \$316K favourable resulting from vacancies. A Principal Advisor has been appointed and will join in May along with additional short-term resource.
 - Professional Services is \$84K favourable to budget a result of an unfavourable spend in legal fees. \$37K slightly over budget at yearend by annualising the year-to-date spending. Audit expense forecast to be \$160K with \$16K costs for audit expenses.
 - Other expenditure on activities (including office supplies, catering, marketing and advertising, etc.) is \$12K favourable to budget.
 - Board remuneration is \$85K favourable to budget resulting from less travel, training and conference costs due to the Covid19 environment.

April YTD Commentary

4. Overall, the net operating expenditure is \$0.5m favourable to budget [Act \$2.0m vs Bud \$2.5m] made up of:
 - Staff costs is \$268K favourable to budget due to vacancies.
 - Professional Services is \$167K favourable to budget – made up of:



- Favourable items - Engagement & Reporting \$6K, Legal costs \$87K, Audit costs \$97K (no YTD spend): offset by:
- Unfavourable items - Consultancy costs \$23K
- Other expenditure (including office supplies, catering, etc.) on activities is broadly in line with budget.
- Board remuneration is \$71K favourable to budget. The Covid19 environment has resulted in less travel, training and conference costs.

April Full Year Forecast Commentary

5. Overall, the forecast net operating expenditure is \$0.4m favourable to budget [Forecast \$2.6m vs Bud \$3.0m]. This consists of:
- Staff costs is \$282K favourable resulting from vacancies.
 - Professional Services is \$44K favourable to budget a result of an unfavourable spend in legal fees. Audit expense forecast to be \$176K with \$41K overspend in auditing expenses.
 - Other expenditure on activities (including office supplies, catering, marketing and advertising, etc.) is \$12K favourable to budget.
 - Board remuneration is \$87K favourable to budget resulting from less travel, training and conference costs due to the Covid19 environment.

Ngā tāpirihanga Attachments

No.	Title	Page
A	Financial Management Report March 2021	13
B	Financial Management Report April 2021	15

Ngā kaihaina Signatories

Authors	Leesah Murray - Independent Māori Statutory CEO
Authorisers	Leesah Murray - Independent Māori Statutory CEO



Financial Performance Dashboard as at March 2021
Independent Māori Statutory Board

GL Code - Account	Month		Year to Date				Full Year					Notes
	Actual	Revised Budget	Actual	Revised Budget	Variance	Prior Year Actuals	Forecast	Revised Budget	Variance	Annual Plan	Prior Year Actuals	
40010 -Staff	85	118	813	1,066	253	918	1,105	1,421	316	1,421	1,243	
Professional services	20	53	310	477	166	284	551	635	84	635	323	
40410 - Consultancy	5	23	196	203	7	268	260	270	10	270	288	
40451 - Engagement and Reporting	0	10	94	90	-4	3	125	120	-5	120	19	Note 1
40610 - Legal and Planning	-1	9	5	83	78	27	7	110	103	110	30	Note 2
40710 - Audit	16	11	16	102	86	-13	160	135	-25	135	-13	Note 3
45290 - Other expenditure on activities	8	10	80	89	9	109	107	119	12	119	143	
Board remuneration	66	71	574	638	64	574	765	850	85	850	763	
Net operating expenditure/(revenue)	179	252	1,777	2,269	492	1,884	2,528	3,026	497	3,026	2,472	

Note 1 \$4K unfavourable year-to-date in engagement/reporting, and yearend forecast to be \$5K unfavourable while excess budget in legal/planning categories

Note 2 \$1K credit in March spend due to Goods received against wrong GL code and has off-set February accruals

Note 3 Yearend forecast for \$160K on auditing expenses (\$25K overbudget) and \$13K accrual



Financial Performance Dashboard as at April 2021
Independent Māori Statutory Board

GL Code - Account	Month		Year to Date				Full Year					Notes
	Actual	Revised Budget	Actual	Revised Budget	Variance	Prior Year Actuals	Forecast	Revised Budget	Variance	Annual Plan	Prior Year Actuals	
40010 -Staff	104	118	917	1,184	268	1,038	1,139	1,421	282	1,421	1,243	
Professional services	52	53	362	530	167	270	592	635	44	635	323	
40410 - Consultancy	52	23	248	225	-23	254	271	270	-1	270	288	Note 1
40451 - Engagement and Reporting	0	10	94	100	6	3	139	120	-19	120	19	Note 2
40610 - Legal and Planning	0	9	5	92	87	27	6	110	104	110	30	
40710 - Audit	0	11	16	113	97	-13	176	135	-41	135	-13	Note 3
45290 - Other expenditure on activities	7	10	87	99	12	122	107	119	12	119	143	
Board remuneration	64	71	638	708	71	637	763	850	87	850	765	
Net operating expenditure/(revenue)	226	252	2,004	2,521	518	2,068	2,601	3,026	425	3,026	2,474	

Note 1 \$23K unfavourable year-to-date in engagement/reporting and yearend forecast to be \$1K unfavourable while excess budget in legal/planning categories

Note 2 \$19K forecast in engagement/reporting annualised YTD cost

Note 3 No spending on year-to-date actuals however, yearend forecast for \$176K on auditing expenses (\$41K overbudget) and 13k Accrual in prior year



Board Strategic Priorities Progress Report

File No.: CP2021/04601

Ngā tūtohunga Recommendation/s

That the Independent Māori Statutory Board:

- a) receive the Board Strategic Priorities Progress Report.

Te take mō te pūrongo Purpose of the report

1. The purpose of this report is to update the Independent Māori Statutory Board (the Board) on its strategic priorities.

Whakarāpopototanga matua Executive summary

2. The Secretariat will utilise opportunities across each of their respective work programmes to address a number of Board strategic priority outcomes in a pragmatic and collaborative way.
3. All work programme updates are included in this report.
4. The strategic priorities are:
 1. Economic Development
 2. Māori Identity and Wellbeing
 3. Communities
 4. Environment
 5. Climate Change
 6. CCO Strategy
 7. Transport
 8. Housing
 9. Strategy, Research and Data Implementation

Ngā tāpirihanga Attachments

No.	Title	Page
A	Board Strategic Priorities Update	19

Ngā kaihaina Signatories

Authors	Theresa Roigard - General Manager Advisory & Performance
Authorisers	Leesah Murray - Independent Māori Statutory CEO



Board Strategic Priorities Update



Independent Māori
Statutory Board

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Attachment A

1. Economic Development	
Goal	<i>Māori are active and successful across all sectors of the economic and business community nationally and internationally</i>
Strategic Alignment	
Māori Plan	<p><i>Whānaungatanga - Māori have the skills to realise economic opportunities</i></p> <p><i>Rangatiratanga - Māori are active across all sectors of the economic community</i></p> <p><i>Manaakitanga - Māori are earning income and returns that fulfill their lifestyle expectations</i></p> <p><i>Wairuatanga - Māori businesses are uniquely identifiable, visible and prosperous</i></p> <p><i>Kaitiakitanga - Māori businesses are improving and enhancing the quality of their people, asset and resource base</i></p>
Issues of Significance	<ul style="list-style-type: none"> • Tamariki and Rangatahi Development • Economic Development • Rates
Work Programme Priorities	Monthly Update
<p>Economic Development</p> <p>1.1 Promote and encourage collaboration and unity between iwi, hapu and Mātāwaka.</p> <p>1.2 Promote and encourage collaboration with Mana Whenua, Mātāwaka the council, relevant agencies and sectors.</p> <p>1.3 Promote the implementation of an event focused on the impact of Covid-19 to Māori business and economy.</p> <p>Procurement</p> <p>1.4 Increase Māori business and professionals participation in the procurement process of council and CCO services.</p> <p>1.5 Advocate for council to ensure social procurement spend for Māori.</p> <p>1.6 Participate in trade delegations organised by the council, foreign direct investments, innovative projects and exporting.</p> <p>1.7 Demonstrate Council support to Māori businesses in Tāmaki Makaurau.</p> <p>1.8 Advocate for internship programmes across council and CCOs.</p>	<p>April 2021</p> <p>Final stages on the drafting of the Auckland Council Economic Development Plan (EDP) continues. The draft is due for feedback to the Parks, Arts and Events (PACE) committee at its 13 May meeting with final adoption by the PACE committee in July 2021.</p> <p>As part of the joint Governing Body and Independent Māori Statutory Board forward work programme, Auckland Unlimited is scheduled to present an update on Kia ora Te Umanga (economic development outcome of Kia Ora Tāmaki Makaurau) at the joint hui in June 2021.</p> <p>The Statement of Intent 2021-2031 for Watercare has indicated its commitment to social procurement outcomes. It has included a specific target of 5% of total procurement to be from a social procurement supplier.</p> <p>During September 2020 and March 2021 Council's Healthy Waters Department had released a request for proposal for stormwater operations and maintenance services in the northern, central, Waiheke, western and southern areas. The current contracts are due to expire on 30 June 2021. As part of the selection criteria suppliers were required to outline their commitment to sub-contract work given to Māori businesses and to forming collaborative relationships with local iwi and associated entities to leverage mutual benefits.</p> <p>May 2021</p> <p>The draft EDP was received at the May PACE committee. The draft plan has been circulated to all targeted groups for feedback, including a letter to each iwi tailored to their specific preferred engagement request. The draft is also set to be considered at the next Mana Whenua Kaitiaki Forum Economic pou in the first week of June to provide recommendations to the full forum at its 17 June meeting.</p> <p>Council is refining the actions and determining appropriate progress indicators and measurement to align with other monitoring frameworks e.g Kia Ora Tāmaki Makaurau and detailing how the guiding principles have been reflected which one is te ao Māori.</p> <p>Auckland Unlimited have provided the Secretariat with their draft Taki Hua Māori Outcomes Strategy: Māori Economy. The vision is a connected and economically just Tāmaki Makaurau. Auckland Unlimited is taking a phased approach with initial focus on Māori business and the Māori business eco-system. This draft is in its early stages having only just been presented to their Board and further consultation is being planned.</p>



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Attachment A

	<p>The Chief Executive and General Manager attended the Whāriki Business Network for the launch of the new digital business directory whāriki.co.nz. This directory hosts Māori businesses their services and products from across Tāmaki Makaurau.</p>
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Board Strategic Priorities Update

2. Māori Identity and Wellbeing	
Goal	<i>Māori design, values and public art are strongly integrated into the built environment and region Marae are vibrant, highly functional and enable Māori to promote, practise, uphold and enhance values, traditions and give effect to wellbeing</i>
Strategic Alignment	
Māori Plan	<i>Whānaungatanga - Māori communities are culturally vibrant across Tāmaki Makaurau Manaakitanga - Māori communities are culturally strong and healthy Wairuatanga - Māori heritage of Tāmaki Makaurau is valued and protected. Kaitiakitanga - Māori cultural wellbeing is future-proofed</i>
Issues of Significance	<ul style="list-style-type: none"> • Marae Development • Te Reo Māori • Arts & Culture • Distinctive Identity • Cultural & Spiritual Connection • Built Environment
Work Programme Priorities	Monthly Update
<p>Te Reo Māori</p> <p>2.1 Monitor Te Taumata Reo action plan.</p> <p>2.2 Promote and encourage collaboration with Mana whenua, Mātāwaka, the council and relevant agencies and sectors.</p> <p>2.3 Ensure council and CCO Te Reo Māori policies are implemented and monitored.</p> <p>Māori Identity:</p> <p>2.4 Integrate Te Reo Māori on all public transport and venues.</p> <p>2.5 Ensure council and CCO policy supports bilingual communication.</p> <p>2.6 Significant funding provided to implement Mana Whenua and Mātāwaka design principles.</p> <p>Marae development:</p> <p>2.7 Advocate the necessary infrastructure to support the on-going use of marae.</p> <p>2.8 Recognise and enable relationships with marae and collectives.</p>	<p>April 2021</p> <p>The Secretariat is meeting with Council to ensure monitoring is underway of Te Reo Action Plan. Further detail on the implementation will be provided to the Board at the June meeting. Of the Council Controlled Organisations, Auckland Unlimited as part of their refresh of the Māori Responsiveness Plan are reviewing their Te Reo Māori policy.</p> <p>The Marae Infrastructure Programme (MIP) is progressing well with Council facilitating some good outcomes for marae. Since the implementation of the MIP programme, the Council team have developed and implemented an effective process to fulfil the outcomes of the programme. Due to the time taken to establish robust processes an underspend has occurred for this financial year however the underspend is not at risk for reallocation to other projects and is maintained within the MIP. The Marae Infrastructure team have also established relationships across Council to support different aspects of marae needs. Other subsidiary benefits include procuring Māori contractors to complete capex work on marae projects.</p> <p>Te Kotahi a Tāmaki have advised that capacity issues remain key for some marae and indicated that office support is required. With a volunteer workforce supporting marae there can be a lag in actioning mahi and committee members are often stretched to provide dedicated support. The Secretariat continues to work with Council to encourage ways in which resource can be provided to support marae.</p> <p>May 2021</p> <p>The funding round for the Cultural Initiatives Marae Development and Papakāinga Māori Housing Fund 2021-2022 closed on 18 April having been open for one month. This year saw the most applications that Council have received since its inception.</p> <p>Eleven applications received for marae development, six mana whenua and five mātāwaka.</p> <p>Five applications received for Papakāinga and Māori Housing, four mana whenua and one mātāwaka.</p>



Board Strategic Priorities Update

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Attachment A

3. Communities	
Goal	<i>Council promotes community leadership opportunities to Māori and actively appoints Māori leaders and integrates Te Ao Māori into the way council regulations, bylaws, facilities and services are run.</i>
Strategic Alignment	
Māori Plan	<i>Whānaungatanga - Māori communities are connected and safe Rangatiratanga - Māori are decision-makers in public institutions Manaakitanga - Māori enjoy a high quality of life Wairuatanga - Māori social institutions and networks thrive Kaitiakitanga - Whānau wellbeing and resilience is strengthened</i>
Issues of Significance	<ul style="list-style-type: none"> • Community Development • Engagement/Consultation/Inclusion in Decision Making • Regional Planning and Development
Work Programme Priorities	Monthly Update
<p>3.1 Advocate for a Te Ao Māori view to be implemented into council and CCO regulations, bylaws, services and facilities.</p> <p>3.2 Influence Council and CCO's to support Māori to stand for general elections and CCO positions.</p> <p>3.3 Increase Māori capability to be involved in community and council leadership.</p> <p>3.4 Advocate funding for Māori communities in order to support and increase Māori outcomes.</p>	<p>April 2021</p> <p>The funding round for the Cultural Initiatives Fund for financial year 2021-2022 opened 1 March and closed 18 April. The fund was established to support marae and papakāinga development.</p> <p>The Kotahi a Tāmaki marae collective have been collaborating with libraries to develop a publication on marae in Tāmaki Makaurau. The publication will showcase sixteen marae across the region.</p> <p>In preparation for the 2022 local government elections the Secretariat met with Council to seek an understanding on how it intends to provide education and support to Māori on the election process.</p> <p>May 2021</p> <p>Following on from the 2019 elections council are intending to refine programmes to increase voter participation and standing in local government elections. Previously these programmes have targeted youth, with the civics in kura and the youth rating programme which include eight modules intended to raise awareness of being an elected member. It is important to note that all Chief Executives across local government are mandated by legislation to increase voter turnout and participation.</p>



Board Strategic Priorities Update

4. Environment	
Goal	<i>Māori are kaitiaki of the environment and actively involved in decision making, on managing the use, development and protection of natural, spiritual and physical resources.</i>
Strategic Alignment	
Māori Plan	<p><i>Whānaungatanga - Te Taiao is able to support ngā uri whakatipu</i></p> <p><i>Rangatiratanga - Māori are actively involved in decision-making and management of natural resources</i></p> <p><i>Manaakitanga - The mauri of Te Taiao in Tāmaki Makaurau is enhanced or restored for all people</i></p> <p><i>Wairuatanga - Taonga Māori are enhanced or restored in urban areas</i></p> <p><i>Kaitiakitanga - Māori are kaitiaki of the environment</i></p>
Issues of Significance	<ul style="list-style-type: none"> • Sites of Significance • Customary Rights • Water Quality • Environmental Resilience, Protection and Management • Resource Consents • Māori input into the RMA review
Work Programme Priorities	Monthly Update
<p>4.1 Monitor the Māori provisions of the Unitary Plan and ensure kaupapa such as Waahi Tapu and their outcomes are monitored and reported by council.</p> <p>4.2 Promote the development, use and integration of iwi management plans into council activities and monitor reports.</p> <p>4.3 Advocate that Māori interests in the environment are not confined to kaitiakitanga.</p> <p>4.4 Ensure Māori are partners in the development and maintenance of all infrastructure that supports Māori environmental outcomes.</p> <p>4.5 Influence strategic collaboration between CCOs and council to promote and support Māori environmental development and preservation aspirations.</p> <p>4.6 Ensure Māori as Treaty Partners participate in the coast, land, air and water planning and development of Tāmaki Makaurau rohe.</p> <p>4.7 Encourage the recognition of Mātauranga Māori, particularly in developing mauri monitoring indicators.</p> <p>4.7 Advocate that council plans to include a strong commitment to partnerships between Māori and council.</p> <p>4.8 Monitor the implementation of council's Urban Māori Design protocol.</p> <p>4.9 Ensure the Board has an overview and input to council and other external submissions.</p>	<p>April 2021</p> <p>The National and Built Environment Act exposure draft is expected to be approved by Cabinet to be considered by a special Select Committee throughout June-Sept 2021.</p> <p>The Secretariat continues to monitor the provisions of the Unitary Plan through council updates to November 2022. The Secretariat is involved in reviewing proposals for fast-track resource consents. Recent Drury applicants were asked to confirm relationship agreements with local iwi.</p> <p>Mahi continues on the Cultural Values Assessment (CVA) recommendations. This programme is co-designed between mana whenua and council. This has been a key area of Board advocacy that arose out of the Board's facilitation of a cultural impact assessment process. A business case has been developed seeking funding from the Māori Outcomes portfolio for implementation of the programme.</p> <p>Development of a non-statutory Māori Heritage GIS alert layer continues. There are concerns that positions in the Māori Heritage team have not been filled, particularly that the approach to scheduling sites of significance and using non-regulatory tools are being reviewed.</p> <p>Ahead of changes to the Resource Management system, the Secretariat will continue to advocate for a validated repository of Iwi Management Plans (IMP) for the resource consenting process and to provide resource for the development and use of plans.</p> <p>Council is undertaking further work on the Water Strategy that is intended to direct investment and actions across the Council Group. A work-stream of the water strategy is the long-term water consumption targets that were reported to the Environment and Climate Change Committee in April 2021.</p> <p>Watercare has developed its Māori Outcomes Plan led by the Chief Executive and senior team that provides some useful actions and output measures that will be reported to council committees.</p>



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Attachment A

	<p>May 2021</p> <p>The Board continues to monitor the provisions of the Unitary Plan through Council updates. The following is an update of the Section 35 monitoring of the Auckland Unitary Plan:</p> <p>34 topics have been split into two groups. Group one is scheduled for delivery by November 2021 (9 topics) and Group two is scheduled for delivery by November 2022 (25 topics) – including the B6 topics relating to mana whenua. The split was made due to resourcing pressures within the Plans and Places Department and provides for more robust and quality work to be done on the monitoring project.</p> <p>All topics have refined their indicators and measures. Group one topics are currently collecting data, with draft reports to be completed by 30 July 2021. Group two topics will have their draft reports completed by the end of April 2022. All topics will produce a technical report and with a summary highlighting the main findings.</p> <p>The Māori Cultural Heritage Team (MCHT) are predicting an overspend for financial year 2021. Further plan changes are scheduled to be notified by December 2021. Iwi continue to work with MCHT to nominate sites for scheduling. Development on the Māori Heritage alert layer continues. The GIS layer will show extent of the site and have a management statement attached. Mana whenua sign-off is required for each management statement prior to going “live”.</p> <p>Council has progressed the third workshop in a series of workshops on the National Policy Statement (NPS) Urban Development. The Secretariat has continued dialogue with council staff who are leading the implementation of the NPS. At this point Plans and Places are not looking to repeat areas where there is already substantial evidence that was provided through the Proposed Auckland Unitary Plan process. Instead, they are focusing their resource on completing the monitoring report by December 2021.</p> <p>Support for resourcing the development of Iwi Management Plans (IMP) could be provided by Plans and Places if budget allows for this. It would provide the opportunity to backfill staff positions to enable them to provide planning support in developing the plans. A reoccurring question in the Fast-Track consenting process from applicants is whether IMPs have been formally lodged. Plans and Places are currently working to ensure the lodgement process is followed in the IMPs currently referred to by Council.</p> <p>The Secretariat is providing review and feedback to Council's draft submission on the Unit Titles Act and providing direction on Council's process for the Congestion Pricing submission.</p>
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Board Strategic Priorities Update

5. Climate Change	
Goal	<i>Māori are kaitiaki of the environment and actively involved in decision making, on managing the use, development and protection of natural, spiritual and physical resources.</i>
Strategic Alignment	
Māori Plan	<i>Whānaungatanga - Te Taiao is able to support ngā uri whakatipu Rangatiratanga - Māori are actively involved in decision-making and management of natural resources Manaakitanga - The mauri of Te Taiao in Tāmaki Makaurau is enhanced or restored for all people Wairuatanga - Taonga Māori are enhanced or restored in urban areas Kaitiakitanga - Māori are kaitiaki of the environment</i>
Issues of Significance	<ul style="list-style-type: none"> • Sites of Significance • Customary Rights • Water Quality • Environmental Resilience, Protection and Management • Resource Consents • Māori input into the RMA review
Work Programme Priorities	Monthly Update
<p>5.1 Monitor the implementation of Te Taruke a Tāwhiri action plan on climate change and prioritise Māori in decision making.</p> <p>5.2 Advocate that sites of significance are actively protected from climate change with priority resource.</p> <p>5.3 Advocate for resource so that Māori communities have increased awareness and understanding of climate change.</p>	<p>April 2021</p> <p>Auckland Unlimited (as part of the update on Council Controlled Organisations) presented their Climate Change work programme to the Environment and Climate Change Committee in April. As part of the programme, they are undertaking work on climate risks and opportunities for Māori businesses in Tāmaki Makaurau. Whetū Consultancy Group have completed a desk-top analysis and are currently in conjunction with Auckland Unlimited, carrying out individual interviews with iwi commercial managers and some Māori businesses. The Secretariat provided constructive feedback into this report which was not welcomed by the Consultant and appears to have been a tick-box exercise to seek feedback.</p> <p>May 2021</p> <p>Public engagement on the climate action package was undertaken as part of the Long-term Plan consultation earlier this year.</p> <p>The Long-term Plan consultation included targeted engagement with mana whenua entities and mātāwaka organisations. This targeted engagement was led by the Ngā Mātārae and supported by council subject matter experts.</p> <p>Council received 18 submissions from 18 mana whenua entities during the consultation period. From these submissions, 11 mana whenua entities supported the proposed climate action package. Seven mana whenua entities did not express a position on the climate package.</p> <p>Of the total funding for the Long-term Plan, \$152m is being sought to fund the climate action package. \$14m of this climate action funding will fund the two climate programmes that are Māori-led.</p> <p>The Secretariat will be working closely with the council to ensure there are opportunities for mana whenua and mātāwaka to work with council in design and delivery of climate actions.</p>



Board Strategic Priorities Update

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6. CCO Strategy	
Goal	<i>That CCOs will have strong relationships and partnerships with Māori to achieve Māori outcomes</i>
Strategic Alignment	
Māori Plan	<i>Rangatiratanga - Māori are decision-makers in public institutions Rangatiratanga - Māori in management and leadership positions Māori are resourced and are influential in the business of the CCOs The distinctive identity of Māori is highly visible in the Tāmaki Makaurau rohe.</i>
Issues of Significance	<ul style="list-style-type: none"> • Council Controlled Organisations • Access to infrastructure services/development • Economic Development • Tourism • Thriving Business Networks
Work Programme Priorities	Monthly Update
<p>6.1 Statement of Intents include a commitment to give effect to the Treaty of Waitangi and have a Māori Responsiveness Plan that address te reo māori and relationships with Māori.</p> <p>6.2 Advocate that CCO Boards include Te Ao Māori expertise in their governance skills, matrix, with an influence on Māori as chair or co-chair.</p> <p>6.3 Monitor programme of actions developed by each CCO and resourcing to achieve Māori outcomes.</p> <p>6.4 Advocate that all CCOs evidence social procurement targets.</p> <p>6.5 Advocate for consistent and effective Te Reo Māori policy and budgeted operational plan.</p> <p>6.6 Promote the Board's advocacy priorities.</p>	<p>April 2021</p> <p>The Secretariat are collaborating with Council (Nga Mātārae) to review and provide feedback of the draft Council Controlled Organisations Statement of Intent (SoI) 2021-2024. The review will seek to ensure that they provide greater transparency on their contributions to deliver Māori outcomes. A report on shareholder comments will be presented to the CCO Oversight Committee in May 2021.</p> <p>The Secretariat are working in conjunction with Ngā Mātārae and the Lead Officer of the Mana Whenua Kaitiaki Forum (the Forum) on the CCO review implementation programme. There are six recommendations that focus on clarifying the respective roles of the Board and the Forum and the expectations of CCOs engagement with Māori entities. A report to the CCO Oversight Committee is due July 2021.</p> <p>May 2021</p> <p>The Secretariat contributed to shareholder comments on the draft Statements of Intent 2021-2024 for the Council Controlled Organisations. The drafts were reported to the CCO Oversight Committee in May 2021. Proposed amendments to the drafts have been made to ensure consistency across the Council Group.</p> <p>Auckland Unlimited have stated in their Statement of Intent 2021-2024 the 'establishment of a Māori Economic Advisory Group for Tāmaki Makaurau'. A request has been made for a brief description on the scope and purpose of this group and to include information of its investment in Māori outcomes.</p> <p>Several Board members are currently participating in the recruitment for CCO Directors.</p> <p>CCO quarterly reports to end of March 2021 refer to the following contributions to Māori Outcomes:</p> <ol style="list-style-type: none"> Auckland Unlimited key deliverables included Te Pua, which was held on the weekend of 13-14 March, to coincide with the first weekend of AC36 racing. This was a showcase of Māori art, craft, music and kai at Silo Park. Eke Panuku has achieved 36 out of 40 significant Māori initiatives in the 2020-2021 financial year. Highlights include: <ul style="list-style-type: none"> • Infrastructure projects in preparation for the 2021 America's Cup and a lesson learnt session is planned with mana



	<p>whenua.</p> <ul style="list-style-type: none">• A process has been operated with mana whenua to identify commercial property opportunities.• Eke Panuku has hosted joint meetings between mana whenua and three local boards around specific projects. <p>Ports of Auckland Limited 2020-23 Statement of Corporate Intent has a commitment to “Develop and implement a Māori Outcomes Framework by 2023”. The General Manager Sustainability has been appointed to lead this programme and two Board Directors have agreed to provide direct Board support. The POAL Board have engaged an independent consultant to develop the programme of work.</p>
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Board Strategic Priorities Update

Item 7

Attachment A

7. Transport	
Goal	<i>Māori have access to affordable quality transport services and options that enables them to move around the region easily to essential services and facilities in a timely way</i>
Strategic Alignment	
Māori Plan	<p><i>Whānaungatanga - Māori communities are connected and safe</i></p> <p><i>Manaakitanga - Māori enjoy a high quality of life</i></p> <p><i>Māori will be able to:</i></p> <ul style="list-style-type: none"> ○ <i>move around the rohe to reach their work, business, health, sport, education, cultural facilities, shopping centres affordably and easily.</i> ○ <i>Participate in affordable defensive driving programmes</i>
Issues of Significance	<ul style="list-style-type: none"> • Access to infrastructure services/development • Engagement/Consultation/ Inclusion in Decision Making Arts & Culture
Work Programme Priorities	Monthly Update
<p>7.1 Advocate for affordable public transport that enables accessibility to essential life activities.</p> <p>7.2 Monitor participation in safe driving initiatives to reduce death and serious injuries.</p> <p>7.3 Advocate to understand the impacts on Māori with fuel tax and possible congestion chargers.</p> <p>7.4 Contribute to the Auckland Transport Alignment project political working group for inclusion of Māori outcomes</p>	<p>April 2021</p> <p>The draft Regional Land Transport Plan (RLTP) 2021-2031 proposes to retain the child fare free weekends and the discounted off-peak fares. These were previously advocated for by the Board and were introduced during the Covid-19 levels 1-3 period in 2020.</p> <p>Auckland Transport operates Te Ara Haepapa road safety programme for Māori drivers, child restraint education, speed management and promoting safe walking and cycling. There were approximately 140 'beginner' drivers that participated in the programme during the second quarter of 2020-2021.</p> <p>The Secretariat will provide input to the Council's submission on road pricing to the Transport Select Committee. This will be reported to the Planning Committee at its meeting in May 2021. The Board's focus is on whether the equity implications of road charges will be better than the current regional fuel tax, and the feasibility of providing mitigation measures as part of any alternative charging scheme.</p> <p>May 2021</p> <p>The Board were represented on a delegated panel of Planning Committee members to approve the submission on The Congestion Question to Select Committee.</p> <p>The Secretariat contributed to the joint Auckland Council and Auckland Transport submission. Key input to the submission was inclusion of a Te Ao Māori values-based approach and sought that next steps be agreed by the Committee to:</p> <ul style="list-style-type: none"> • engage directly with mana whenua and matāwaka representatives in Tāmaki Makaurau in the course of designing significant policy changes • understand the impact of proposed policy changes on Māori cultural, economic and social well-being; and • address equity considerations in the design of proposed policy changes by avoiding or mitigating negative or unintended effects for Māori. <p>The Auckland Transport Alignment Project 2021-2031 process is now complete. The 10-year programme of projects and services is now subject to decision-making of the Regional Land Transport Plan 2021-31 which is due June 2021.</p>



Board Strategic Priorities Update

8. Housing	
Goal	<i>Māori are empowered, enabled, respected and recognised as requiring affordable, quality housing across the Auckland region, by a council that recognises that improved housing is a priority for increasing the standard of living and quality of life for Māori.</i>
Strategic Alignment	
Māori Plan	<i>Whānaungatanga - Māori communities are connected and safe Manaakitanga - Māori are earning income and returns that fulfill their lifestyle expectations including having high quality and affordable housing Kaitiakitanga - Whānau wellbeing and resilience is strengthened-social equity and papakainga</i>
Issues of Significance	<ul style="list-style-type: none"> • Affordable Housing • Rates • Papakāinga Housing
Work Programme Priorities	Monthly Update
<p>8.1 Promote the prioritisation of the Kāinga Strategic Action Plan as a key resource and reference document.</p> <p>8.2 Influence effective coordination between local government, central government, the housing sector and Māori in achieving housing outcomes for Māori.</p> <p>8.3 Advocate for Māori to have a wider range of culturally appropriate, quality, affordable and accessible housing options available.</p> <p>8.4 Advocate for effective strategies and policies to support development of affordable housing for Māori.</p> <p>8.5 Encourage and advocate for achievable home ownership options.</p> <p>8.6 Advocate and support the establishment of Māori Community Housing Provider in Tāmaki Makaurau.</p> <p>8.7 Promote and encourage collaboration and partnership between Māori and relevant agencies via a Joint Agency Group</p>	<p>April 2021</p> <p>Council is progressing the housing wānanga that is being facilitated in conjunction with Te Matapihi. The first of the two wānanga has been scheduled for 18 June that will be held at Mataatua Marae. The agenda for this hui includes keynote speakers from the Community Housing Regulatory Authority, Te Matapihi, Kāhui Tū Kaha, Kāinga Ora and Auckland Council.</p> <p>The Ministry of Housing, Urban and Development completed reviews of the Public Housing Allocation Plan (PHP) and the Social Allocation System. Social allocation system determines the prioritisation of applicants and there is an opportunity for special consideration of Māori that are currently on the waiting list in Tāmaki Makaurau.</p> <p>May 2021</p> <p>The budget announcement 20 May 2021 provides significant opportunities to increase Māori housing and support to deliver on the objectives of the Kāinga Strategic Action Plan. A summary of the Government's announcements are outlined below:</p> <ul style="list-style-type: none"> • 1,000 new homes for Māori in regions that will be a range of papakāinga housing, affordable rentals, transitional housing and owner-occupied housing. • Funding to strengthen MAIHI approaches and partnerships with iwi and Māori to deliver more whenua-based housing and papakāinga. • Funding to improve housing quality through repairs of 700 Māori-owned houses for whānau most in need, led by Te Puni Kōkiri to improve social and health outcomes. • \$30m towards building future capability for iwi and Māori groups to accelerate housing projects and a range of support services. <p>In addition to this, \$350m will be ring-fenced for a Māori Infrastructure Fund from the \$3.8b Housing Acceleration Fund announced in March. The revised Affordable Housing Advocacy Plan is due for completion by 27 May. The plan will be discussed with elected members and Government Ministers on 11 June. The Department of Housing and Urban Development launched the iwi and Māori pathway that is a programme to support home ownership.</p>



Board Strategic Priorities Update

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Attachment A

9. Strategy, Research and Data Implementation	
Goal	Ensure alignment of the Board's strategic instruments (the Issues of Significance, the Māori Plan and the Māori Report) with Auckland Council's Auckland Plan, Long-Term Plan and Kia Ora Tāmaki Makaurau Framework.
Strategic Alignment	
Māori Plan	The Māori Plan is monitored via the Māori Report. The Māori Report was last updated in 2020 and will be updated every three years and/or as new data is released for indicators.
Issues of Significance	The Board's Issues of Significance has undergone a review in 2021.
Work Programme Priorities	Monthly Update
<p>9.1 Influence Māori wellbeing outcomes and measures in the Auckland Plan.</p> <p>9.2 Influence and advocate significant funding to deliver outcomes for Māori in the LTP.</p> <p>9.3 Influence the strategic alignment on the Kia Ora Tāmaki Makaurau framework with the Issues of Significance</p> <p>9.4 Review of the Board's Issues of Significance</p> <p>9.5 Advocate to Council for data collation in monitoring Māori outcomes, while monitoring data sovereignty.</p> <p>9.6 Develop Te Ao Māori based measures for the Māori Value Reports</p> <p>9.7 Advocate the implementation of the MAHI Strategy with a particular focus on Māori leadership.</p>	<p>April 2021</p> <p>The Technical Steering Group has finalised the details of the performance measures for the Kia Ora Tāmaki Makaurau (KOTM) framework. The measures are currently pending operational approval through the Māori Outcomes Steering Group and approval from the Mana Whenua Kaitiaki Forum. The measures will be presented at the Parks, Arts, Communities and Events Committee at its 8 July meeting as part of the adoption of the KOTM framework.</p> <p>Secretariat participation in the Technical Steering Group enables the opportunity to leverage the performance measurement framework for regular reporting on Council performance towards delivery of Māori outcomes. The KOTM framework has also been integrated with the Board's monitoring framework for the revised Issues of Significance actions.</p> <p>May 2021</p> <p>The review of the actions in the Schedule of Issues of Significance to Māori in Tāmaki Makaurau has been completed. An attached Board report seeks approval of the updated version of the Issues of Significance 2021-2025. The revised actions have been placed within an internal monitoring framework that will allow the Secretariat to track progress against the new actions quarterly, 6-monthly and annually.</p> <p>The Secretariat has engaged with the StatsNZ data investment group on the requirement for improved data on housing. The Secretariat also provided input to a council report on housing issues in Tāmaki Makaurau.</p> <p>The Secretariat participated in the annual review of the measures in the Māori wellbeing chapter of the Auckland Plan 2050. As part of this review council is undertaking to identify "communities most in need" i.e. identifying the Local Boards most negatively impacted in relation to the economic downturn from COVID-19, which may call for place-based interventions.</p> <p>At the end of April, the Chief Executive and General Manager attended the first engagement hui of Te Ara Mahi Māori (Māori Employment Action Plan) held at Te Mahurehure marae. The development of this plan is being led by Ministry of Business, Innovation and Employment and invited key stakeholders from across Tāmaki Makaurau to provide input and feedback to the plan. Written summary of information has since been circulated and it is disappointing that feedback from the Secretariat has not been incorporated.</p>



The Schedule of Issues of Significance to Māori in Tāmaki Makaurau 2021-2025

File No.: CP2021/06935

Ngā tūtohunga Recommendation/s

That the Independent Māori Statutory Board:

- a) approve the publication of the Schedule of Issues of Significance to Māori in Tāmaki Makaurau 2021-2025.

Te take mō te pūrongo Purpose of the report

1. The purpose of this report is to seek Board approval for the printed publication of the Issues of Significance to Māori in Tāmaki Makaurau.
2. This report provides the Board with the key dates for dissemination of the publication.

Whakarāpopototanga matua Executive summary

3. The Issues of Significance (IoS) is a statutory document prepared by the Independent Māori Statutory Board to support advocacy to Auckland Council for and on behalf of Māori in Tāmaki Makaurau. The primary relationship for advocacy from the Board is Auckland Council Group.
4. As stated in the Local Government (Auckland Council) Act 2009 there is a requirement that the schedule of the IoS is to be “kept up to date” however the Board has discretion as to how this is accomplished. The last update was in 2017 and with a large part of the actions in that version completed, the Board took the opportunity to update the IoS actions in 2021.
5. In 2020 a review was completed on how the Board instruments were being used by Auckland Council. The findings of that review were that the IoS was the least commonly known in Council in comparison to other Board instruments.
6. To support the improvement in visibility of the IoS, the 2021 review of the actions involved:
 - engagement with Māori Outcome Leads and Managers delivering Māori outcomes
 - sought alignment with Council strategic priorities and investment
 - review of the draft CCO Statements of Intent 2021-2031
 - review of the CCO review recommendations, and the
 - Kia Ora Tāmaki Makaurau performance measurement framework.
7. The new actions focus on planned and ongoing activities by Council Group with an 18-month to 3-year timeframe. The Board’s draft revised work programmes have also been aligned to the same periods.
8. A draft IoS publication was presented to the Māori Outcomes Steering Group on 26 May. A key message to that operational steering group was the opportunity for regularly tracking progress of the actions and the connections to the Kia Ora Tāmaki Makaurau performance measurement framework.



Ngā koringa ā-muri Next steps

9. Presentations of the IoS are scheduled for the Joint Governing Body and Independent Māori Statutory Board Meeting on 21 June and for the council Executive Leadership Team in July. Following on from those meetings will also include presentations to key internal stakeholder groups.

Ngā tāpirihanga Attachments

No.	Title	Page
A	The Schedule of Issues of Significance in Tāmaki Makaurau 2021-2024	33

Ngā kaihaina Signatories

Authors	Johanna Lundberg - Principal Advisor
Authorisers	Theresa Roigard - General Manager Advisory & Performance



Schedule of **ISSUES OF SIGNIFICANCE**

2021 - 2025



Independent Māori
Statutory Board

Item 8

Attachment A



Rārangi take

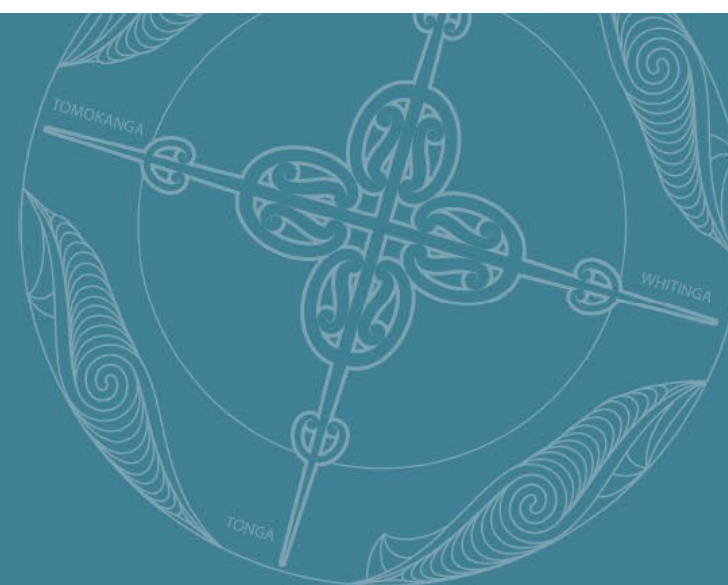
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Improve Quality of Life

“
Kaua e rangiruatia
te hāpai o te hoe;
e kore tō tātou waka
e ū ki uta”

*“Do not lift the paddle out of unison,
or our canoe will never reach the shore.”*

*Nā Erica Sinclair Photography rāua ko Rawhitiroa
Photography i tango ēnei whakaahua.
Nā Authentic Media Ltd tēnei pūrongo i waihanga.*



Message from the Independent Māori Statutory Board Chairman

**Ko Tangaroa te atua o te moana
Ko Hinemoana te whaea o te moana
Ka moe a Hinemoana i a Kiwa
Koia ko te Moana nui a Kiwa
Tīhei Mauriora!**

Item 8

Attachment A



DAVID TAIPARI

E pari ana rā ngā tai o mihi ki a koutou, kei ngā mana, kei ngā reo, kei ngā karangaranga maha, mō koutou i whakapeto ngoi ki te whai oranga i te takiwā o Tāmaki Makaurau, Tāmaki Herenga Waka.

Me pēwhea e kore ai e mihi ki ngā mate tāruru nui o te wā, haere koutou ki te munga o te tini, te moenga o te mano. Otirā tātou ngā mahuetanga o rātou ma, tēnā koutou katoa.

The establishment of the Independent Māori Statutory Board in 2010 was a historical development in the local government reforms that created the largest council in Aotearoa, the Auckland Council. The Board has a statutory responsibility to monitor Auckland Council against its Treaty of Waitangi obligations and promote issues of significance to Māori in Tāmaki Makaurau, using this document.

We see the Schedule of Issues of Significance to Māori in Tāmaki Makaurau as a compass that guides the Board's direction, including key partnerships with Auckland Council, and highlights the many issues and opportunities to be considered in planning and resourcing.

The cover of this iteration of the Issues of Significance features an image of Haunui, a replica of a waka hourua, (traditional double-hulled voyaging

canoe) managed by Te Toki Waka Hourua Trust, led by Hoturoa Kerr who is committed to ensuring ancestral knowledge and practices of ocean navigation remain alive.

We have also incorporated a stylised image of te kāpehu whetū, the star compass that our pioneering ancestors used to read the night sky and navigate their waka hourua around Te Moana Nui-a-Kiwa (the Pacific Ocean).

Just as Hoturoa and other Pacific Island navigators are reclaiming that knowledge of navigating by the rising of the sun and stars and them setting on the horizon, we have adopted the symbolism of te kāpehu whetū to guide us in our role to address critical issues with Auckland Council.

However, our guiding lights are not stars on the horizon, but our five core values, manaakitanga, wairuatanga, whanaungatanga, kaitiakitanga and rangatiratanga which we use to help us be responsive to the evolving needs and priorities of Māori within Tāmaki Makaurau.

The Board is committed to updating the Issues of Significance, which succinctly outlines key issues of interest to Māori in Tāmaki Makaurau and helps to define where Auckland Council has a major responsibility for action. This document has been

reviewed and updated to ensure that it continues to provide strong connections with and direction for Auckland Council.

The Board is without precedent in central or local government and so presents us with the unique opportunity to lead in the development of a successful partnership with Māori and local government and ensure accountability and transparency in delivering to the Board's legislative requirements.

I take this moment to acknowledge all those who have contributed to the Board's mission since this journey began in 2010: past and present Board members, members of Parliament, Auckland Mayors and councillors, Auckland Council staff and experts who have assisted us, and most certainly - Māori of Tāmaki Makaurau.

I also look forward to working with you as we chart the next decade of our journey to achieve tangible outcomes for Māori in Tāmaki Makaurau. As the whakataukī mentioned earlier reminds us - we will never reach our destination if we do not work in unison. Ki te hoe!

Ngā manaakitanga

**David Taipari
Chairman for the Independent
Māori Statutory Board**



Introduction to the Schedule of Issues of Significance

The Schedule of Issues of Significance (IoS) is a statutory document prepared by the Independent Māori Statutory Board (the Board) to promote and advocate to Auckland Council for and on behalf of Māori in Tāmaki Makaurau.

At the core the Schedule of Issues of Significance must:

- Address social, cultural, environmental and economic wellbeing for Māori in Tāmaki Makaurau
- Record issues of significance to mana whenua and mātāwaka
- Reflect the views of mana whenua and mātāwaka groups.

The IoS brings together issues that are enduring to Māori in Tāmaki Makaurau. In comparison, the Board's Māori Plan states Māori aspirations for Māori wellbeing, and takes a long term view with a 30 year horizon, while the IoS is focused on Council Group activities that can help realise the Issues with a short to medium-term focus.

The 29 issues in the IoS were derived from extensive consultation in 2011-2012. This included 23 hui with mana whenua and mātāwaka, and ten with rangatahi Māori. In addition, a Facebook site, an online survey and community events were also used

to gather feedback, in particular from rangatahi Māori.

Drawing on the IoS, the Board works to address issues of relevance to mana whenua and mātāwaka, and to direct Auckland Council's focus on how to operationalise positive outcomes for Māori in Tāmaki Makaurau. As such, the IoS provides a platform for the Board's advocacy towards Auckland Council Group, including Local Boards and CCOs.

The IoS further enables the Board to prioritise issues and promote opportunities that support the development of robust partnerships between mana whenua and mātāwaka and local government in Tāmaki Makaurau.

More specifically, the Board undertakes the following activities:

- Advising on Auckland Council's plans, budgets and reports (such as Annual Plan and Annual

Report, Statements of Intent, Long-term Plan, the Auckland Unitary Plan and Auckland Plan)

- Decision-making on strategies, policies, plans and investments on Auckland Council committee agendas and ensuring that the input of mana whenua and mātāwaka has been included.
- Advising and monitoring Auckland Council programmes of action, such as Auckland Council's Kia Ora Tāmaki Makaurau performance measurement framework, and Māori outcomes funding.

The 2021 update of the IoS aims at increasing the profile and effectiveness of the IoS within Auckland Council Group, by reviewing actions through direct engagement with Council Māori Outcome leads and managers; assessing stronger alignment with existing priorities in Council strategies; considering operational guidance such as Statements of Intent 2021-2024 and the CCO Review 2020; ensuring strong

connections with Council's Kia Ora Tāmaki Makaurau performance measurement framework; and pointing out clearer links from each action to ownership and accountability by Auckland Council Group.

The intent has been to provide a document with current actions relevant for promoting positive Māori outcomes, while encouraging consistent referencing to the Issues by Council staff in any strategy, planning and policy development in collaboration with Māori in Tāmaki Makaurau.

The Board will regularly monitor and report on the actions at its joint meeting with the governing body; regularly monitor and report on the actions as per the Board's internal monitoring framework; and continually identify opportunities in Council Group to promote the issues and drive positive outcomes for Māori in Tāmaki Makaurau.

The Local Government Auckland Council Amendment Act 2010 (the Act) established the Independent Māori Statutory Board and Auckland Council. Sections within the Act relevant to this report state:

SECTION 81 Establishment and purpose of the Board

This part establishes a board whose purpose is to assist the Auckland Council to make decisions, perform functions, and exercise powers by:

- a) Promoting cultural, economic, environmental and social issues of significance for
 - i. Mana whenua groups; and
 - ii. Mātāwaka of Tāmaki Makaurau; and
- b) Ensuring that the Council acts in accordance with the statutory provisions referring to the Treaty of Waitangi

SECTION 84 Board general functions

The Board's general functions are:

- a) To develop a schedule of issues of significance to mana whenua groups and mātāwaka of Tāmaki Makaurau, and give priority to each issue, to guide the board in carrying out its purpose;
- b) To keep the schedule up to date;



Structure of the **Schedule of Issues of Significance**

The Schedule of Issues of Significance are anchored in Māori values, emphasising the idea that Māori contribute their own worldviews and practices to policies and plans that affect Māori in a way that is meaningful and enduring.

The Schedule of Issues of Significance is structured as follows:

- MĀORI VALUES**
- WELLBEING AREAS**
- ISSUES OF SIGNIFICANCE**
- ACTIONS**

Wellbeing Areas

The wellbeing areas refer to the four pou - social, cultural, economic and environmental - that stem from the Board's purpose, which is to assist the Auckland Council to make decisions, perform functions and exercise powers by the promotion of social, cultural, economic and environmental issues.

The Māori Values

The Māori Values emerged from the Board's initial robust engagement hui. They reflect the overarching goals or aspirations that mana whenua and mātāwaka want for their own iwi, organisations and communities. The key directions sit alongside the Māori values to ensure that Māori worldviews are embedded and integral to the IoS.

The Māori Values are:

- Whanaungatanga**
Develop Vibrant Communities -
"A city and region that caters for diverse Māori lifestyles and experiences"
- Rangatiratanga**
Enhance Leadership and Participation -
"People engaged in their communities"
- Manaakitanga**
Improve Quality of Life -
"Satisfaction with our environments and standard of living"
- Wairuatanga**
Promote Distinctive Identity -
"Recognised sense of identity, uniqueness and belonging"
- Kaitiakitanga**
Ensure Sustainable Futures -
"Intergenerational Reciprocity"

Issues of Significance

The issues reflect the wide-ranging issues of significance for Māori within the Auckland Council region and covers issues relevant to both central and local government action.

Actions

The actions focus on changes to put into effect better policy, improved processes and specific projects that will have a transformational and enduring impact on Māori outcomes. Most actions are attributed to Auckland Council, including all parts of its governance including Local Boards and Council Controlled Organisations (CCOs).

Monitoring

One of the purposes of the Board is to measure progress or change in Māori outcomes over time. The Board's internal IoS monitoring framework will ensure timely follow-up and monitoring of Council action and provides an accountability mechanism to ensure that Auckland Council and other agencies are responsive to Māori issues and deliver actions that make positive change to Māori wellbeing.



The stylised kāpehu whetū, the star compass above, has four mangopare at the centre, which symbolise the Independent Māori Statutory Board's four critical areas of focus to address social, cultural, economic and environmental wellbeing for Māori in Tāmaki Makaurau.





“ A city and region that caters for diverse Māori lifestyles and experiences ”

Whanaungatanga

Develop Vibrant Communities

	Issues of Significance	Actions by Auckland Council Group
Cultural	<p>Marae Development - Māori are enabled to have existing marae developed by a Council that respects and genuinely considers the importance of marae to Māori.</p>	<ul style="list-style-type: none"> Monitor uptake of Council's Kia Ora Te Marae strategic plan across Council Group and the reporting on marae operational plans and KPIs at least biannually. Council-allocated funding for marae have adequate lead-in times for design, delivery, and full use of funding by Council Group. Council ensures that the marae funding envelope is utilised fully and that identified funding gaps are addressed from 2022 onwards. Ensure that design and construction of transport infrastructure supports marae development (e.g. entry and exits onto State Highways or arterial roads). Council works with marae to address building standards and the impacts of new urban development, freshwater and water regulations. Measure and report on the effectiveness of their relationship management with all marae in Auckland, in particular with regards to supporting Māori communities to adapt to climate change effects (i.e., coastal inundation, freshwater supply, infrastructure). Council builds on learnings from marae emergency management during the 2020-2021 Covid-19 lockdowns to develop an agile process for funding marae civil defence needs.
Social	<p>Community Development - Māori recognised as playing an important role in the development of local communities through the inclusion of Māori in Local Board decision-making.</p>	<ul style="list-style-type: none"> Council and Local Boards report regularly on the implementation of Relationship Agreements between Local Boards and mana whenua and mātāwaka; and report on improvements. Council and Local Boards establish consistent protocols and processes to allow Local Boards to meaningfully engage with and implement mana whenua and mātāwaka outcomes through their Local Board Agreements/Plans and delivery of projects.

	Issues of Significance	Actions by Auckland Council Group
Social	<p>Access to infrastructure services / development - Māori receive ongoing access to safe, operational and reasonably priced infrastructure services.</p> <p>Māori are enabled to actively and meaningfully contribute to the decision-making process of future infrastructure projects.</p>	<ul style="list-style-type: none"> Enable a meaningful and timely process for Māori to be informed and engaged on infrastructure plans and services (this includes but is not limited to the Infrastructure Strategy and the Future Development Strategy). Monitor any Auckland Transport initiatives within transport funding, fuel tax and pricing, to ensure equitable access for Māori to transport services across Tāmaki Makaurau. Delivery of Te Ara Haepapa programme for mana whenua and mātāwaka to increase road safety and reduce Māori road injuries and fatalities. Ensure that infrastructure in Māori communities is made more resilient to the effects of climate change, such as coastal inundation and more frequent extreme weather events. Council to identify Māori social procurement opportunities among infrastructure and environment activities, such as recycling and waste management, design and construction and conservation activities.
Economic	<p>Tamariki and Rangatahi Development - Māori are enabled to nurture tamariki and rangatahi to develop to their full potential in a culturally appropriate way.</p>	<ul style="list-style-type: none"> Develop proposals for funding of specific rangatahi and tamariki programmes in key Local Boards. Monitor the reach of Council grants (local boards and regional grants) into Māori communities, with the aim of supporting better connected communities through Council rangatahi and tamariki-focused activities. Review education programmes in libraries and sports and recreation facilities to assess reach and frequency of use by Māori rangatahi and tamariki.
Environment	<p>Sites of Significance - Mana Whenua are enabled to maintain and protect sites of significance to reaffirm connections to the whenua and preserve for future generations.</p>	<ul style="list-style-type: none"> Regularly review policies for renaming, co-naming and creating new names for sites to reflect Māori heritage and history. Council and mana whenua to review in partnership the approach to assessing Sites of Significance (and sites of value that includes consideration of cultural landscape policy and objectives) and make any necessary changes to the approach. Implement and report on the use of non-regulatory methods to identify, protect and maintain highly valued Māori cultural heritage sites. Finalise the approach and measures for the Māori provisions of the Unitary Plan by end of 2021 and ensures that kaupapa such as Wāhi Tapu and their outcomes are monitored and reported by Council. Promote the development and greater use of iwi management plans in Council planning and activities, making these more directional to Council. Develop and fund a programme in partnership with Māori to mitigate any undesired effects from climate change on marae and other areas of importance to Māori, including wāhi rongoā, mahinga kai, wāhi tapu, wāhi taonga and Sites of Significance.



Rangatiratanga

Enhance Leadership and Participation

“*People engaged in their communities*”

	Issues of Significance	Actions by Auckland Council Group
Cultural	Māori Representation - Māori are enabled to actively and meaningfully contribute to the long-term future of Auckland through representation on Council.	<ul style="list-style-type: none"> CCOs and Council to develop a policy for increasing Māori representation on decision-making bodies (Local Boards, CCO Boards, Council committees) and co-governance entities. CCO Board members meet annually with the Board members on their Māori Responsiveness Plans and Māori outcomes.
	Mātāwaka - Council recognises the importance of mātāwaka organisations for Māori in Auckland.	<ul style="list-style-type: none"> Identify and put in place best practice engagement protocols to build relationships with mātāwaka. Implement Council procurement policy, strategy and processes to enable mātāwaka businesses to participate in Auckland Council procurement opportunities, including the social procurement strategy. Partner with urban Māori authorities and mātāwaka marae to develop programmes for engaging with whānau Māori to participate in culturally supportive activities pertaining to te reo, tikanga and whakapapa.

	Issues of Significance	Actions by Auckland Council Group
Social	Engagement / Consultation / Inclusion in Decision-making - Māori are empowered to actively and meaningfully contribute to the development of Auckland, through consultation and inclusion in decision-making processes and future plans.	<ul style="list-style-type: none"> Strengthen Māori participation by finalising Te Hoanga and Relationship Agreements between Council and mana whenua, and report quarterly on this to the Board. Identify and put in place best practice engagement protocols to build working relationships with mana whenua and mātāwaka to seek their input on the development of Council policy and budgets (including Long-term Plans, regional strategies/plans, and Annual Budgets). Council and CCOs to engage regularly with the Board on implementation of the CCO Review programme, Te Tiriti o Waitangi Audit recommendations and Māori Responsiveness Plan actions.
	Regional Planning and Development - Māori are recognised as playing an important role in the development of the Auckland region.	<ul style="list-style-type: none"> Council and CCOs to engage with mana whenua (where appropriate) at the earliest stage of the development of the Auckland Plan, changes to the Unitary Plan, Development Strategy, and any Local Area plans (e.g. masterplans for Panuku Development Auckland precinct projects). Council to be responsive to requests by mana whenua to enter into Mana Whakahono-ā-Rohe agreements to enhance Māori participation in RMA resource management and decision-making processes. Council to engage with mana whenua in developing Council submissions on proposals to reform or amend the RMA.
	Council Controlled Organisations - Council Controlled Organisations recognise the critical role of Māori in making Auckland the world's most "liveable city".	<ul style="list-style-type: none"> Develop a programme for succession and recruitment of Māori directors onto Council-Controlled Organisations (CCO) Boards and for Māori appointments to senior executive positions in CCOs (as part of expanding Council's Māori employment strategies). CCOs to commit to programmes that achieve the outcome of "Māori identity as Auckland's point of difference in the world" by integrating Māori culture and te reo Māori expression in bilingual signage, communication channels, infrastructure, art design and service design. Ensure better tracking and reporting on CCO progress to achieve initiatives outlined in the Māori responsiveness plans, especially those addressing the Board's priorities as outlined in the Issues of Significance and the Treaty audits. Ensure the consistent inclusion of Māori impact statements in all CCO board reports.

Continued on next page



Rangatiratanga continued

	Issues of Significance	Actions by Auckland Council Group
Economic	<p>Treaty Settlements - Council recognises the importance and value of Treaty settlements and is proactive in engaging with iwi to understand Council's role in fulfilling the objectives of Treaty settlements.</p> <p>Economic Development - Māori are a critical and active part in the economic development of a more productive, high value economy for Auckland.</p>	<ul style="list-style-type: none"> Define post-settlement partnership approaches and protocols with iwi, with Council being responsive to iwi objectives for the use and development of Treaty settlement land and achievement of kaitiakitanga-focused outcomes (mainly with regards to harbours and waterways). Council Group's Economic Development Strategy and plans substantively address the interests and priorities of both mana whenua and mātāwaka, particularly skills development and progression to future jobs. Council to recognise the need of place-based initiatives due to existing inequities in conditions for growing local prosperity in different parts of Tāmaki Makaurau, mainly in the South and West. Implement Council processes to enable mana whenua and mātāwaka businesses to participate in Auckland Council procurement opportunities, including the social procurement strategy.
Environment	<p>Customary Rights - Iwi are empowered to exercise a range of customary rights by a Council that understands, respects and genuinely considers the customary rights of iwi.</p>	<ul style="list-style-type: none"> Review existing local regulations and policies to ensure there are adequate processes, policies and training in place to protect: <ol style="list-style-type: none"> customary rights codified in Treaty of Waitangi settlements future management interests and rights of coastal and maritime areas. Council and CCOs to use iwi management plans regularly as a source of guidance to assist with planning, budgeting and regular reporting to council committees and CCO Board meetings. Council to work with iwi to ensure they have sufficient resources to maintain and update their iwi management plans and Mana Whakahono-ā-rohe agreements. Council to support data initiatives enabling transparency and facilitation of developmental projects, e.g. the Tiaki Tāmaki conservation portal and RURU bio information database initiatives.





Wairuatanga

Promote Distinctive Identity

“ *Recognised sense of identity, uniqueness and belonging* ”

	Issues of Significance	Actions by Auckland Council Group
Cultural	<p>Distinctive Identity - Māori retain a sense of place and identity, and the wider community understands the value of diversity and embraces our unique culture.</p>	<ul style="list-style-type: none"> • Council and CCOs to commit to programmes that achieve the outcome of “Māori identity as Auckland’s point of difference in the world” by integrating Māori culture and te reo Māori expression in new developments, signage, communication channels, infrastructure, art design and service design. • Increase the capacity of the Māori design team to promote and advise on Māori design aspirations across Council Group’s infrastructure, development and community facilities programmes. • Council to co-design with mana whenua expansions of Te Herenga Waka, Matariki, Te Wiki o Te Reo Māori and Waitangi Day. • Take place-based approaches towards integration of te reo Māori and Māori design elements in the review of policies for renaming, co-naming and creating new names for sites to reflect Māori heritage and history.
Social	<p>Cultural and Spiritual Connection - Māori are enabled to maintain a social, cultural and spiritual connection to our uniquely cultural support systems including marae and wānanga.</p>	<ul style="list-style-type: none"> • Marae are climate change ready and prepared to adapt to the effects of climate change - this includes Council Group efforts to ensure that Māori are connected to their marae and that Māori communities as a whole are connected and safe. • Increase Council resourcing into organised community collectives to advocate for policy changes relevant to particular Māori community needs. • Support school programmes aiming to enhance the spiritual connection with places of meaning, such as Sites of Significance and guided maunga walks.

	Issues of Significance	Actions by Auckland Council Group
Economic	<p>Thriving Business Networks - Māori business owners are enabled and supported to develop stronger business networks that will facilitate further business growth opportunities and support promotion of Māori businesses to the wider business community.</p>	<ul style="list-style-type: none"> • Deliver a programme for Māori business interests to identify economic growth opportunities in key industries, e.g. infrastructure, digital, tourism and creative. • Actively support implementation of Council procurement policy, strategy and processes to enable Māori businesses to participate in Auckland Council procurement opportunities. • Partner with mana whenua and mātāwaka at Local Board level in South, West and Waitematā to enable participation in local planning and delivery of economic benefits. • Develop protocols for taking flexible approaches to any priority needs as set by Māori businesses - i.e. enabling Māori businesses to partner with existing contractors to build larger business consortia; connecting with training providers to support successful delivery of projects and support of other networking opportunities.
Environment	<p>Built Environment - Māori cultural values, history and heritage are reflected within the built environment through design, architecture and the inclusion of uniquely Māori design principles in public spaces.</p>	<ul style="list-style-type: none"> • Work in partnership with mana whenua to develop a scholarship and internship programme through the Cultural Values Assessment programme. • Council and CCOs to commit to programmes that achieve the outcome of “a Māori identity as Auckland’s point of difference in the world” by integrating Māori culture and te reo Māori expression in new developments, signage, communication channels, infrastructure, art design and service design. • Te Aranga Māori Urban design principles are incorporated into projects through Auckland Transport’s engagement framework and other guiding documents, such as Auckland Transport’s Māori Engagement Guide for Project Management.



Kaitiakitanga

Ensure Sustainable Futures

“ Intergenerational reciprocity ”

	Issues of Significance	Actions by Auckland Council Group
Cultural	Arts and Culture - Māori are enabled to continue to practice our unique cultural heritage, to ensure the retention and protection of mātauranga Māori across Tāmaki Makaurau.	<ul style="list-style-type: none"> Support the provision of an ongoing programme of wānanga with Toi Māori and contemporary Māori arts practitioners that ensure that Māori cultural practitioners are enabled to preserve and promote their craft. Develop a cultural arts centre to promote Māori art and culture locally and internationally, which could be linked to the development of a Māori precinct in Tāmaki Makaurau. Partner with mana whenua and mātāwaka on cultural storytelling at Local Board level.
Social	Papakāinga Housing - Māori have access to papakāinga housing and are supported to develop papakāinga housing initiatives.	<ul style="list-style-type: none"> Remove any remaining constraints for Māori to build papakāinga on ancestral land including general title and in various Auckland Unitary Plan zones and overlays. Review and adjust policies and processes for supporting papakāinga developments for both mana whenua and mātāwaka.

	Issues of Significance	Actions by Auckland Council Group
Economic	Tourism - Māori are actively supported to participate in tourism opportunities and recognised for the unique value-add to the Auckland tourism sector.	<ul style="list-style-type: none"> Support commissioning and positioning of Māori sculptures, art and taonga in significant places around Auckland, making expressions of Māori culture highly visible to international and domestic visitors. Support Māori businesses to lead the development of a Māori tourism strategy - with a particular focus on Covid-19 recovery and contingency preparation for any future emergency situations. Deliver a work programme focusing on product development, content development and capability building for Māori tourism operators, as outlined in the Destination Auckland Recovery Plan.
Environment	Environmental Resilience, Protection and Management - Māori are empowered and treasured in their customary role as kaitiaki over lands, cultural landscapes, sites of significance and wāhi tapu.	<ul style="list-style-type: none"> Develop and strengthen co-governance and co-management approaches with mana whenua for sites of significance and areas of importance to Māori cultural heritage preservation. Work in partnership with Māori on resourcing and support for Māori communities to plan for and adapt to climate change effects (i.e. coastal inundation). Ensure that Māori are partners in the development and maintenance of all infrastructure pertaining to coast, land, air and water that supports Māori environmental outcomes. Support the development and application of a mana whenua framework to the Coastal Management Plan.
	Resource Consents - Māori actively and meaningfully contribute to the resource consent decision-making process that is simple, efficient and value for money.	<ul style="list-style-type: none"> Review the implementation of policies for resource consenting and the use and participation of Māori in cultural value assessments. Review measures for the increased use of Māori Hearings Commissioners. Council to seek input from the Board when appointing hearings commissioners to hear plan changes and resource consents of relevance to mana whenua (to ensure the appointment of Māori Hearings Commissioners).



Manaakitanga

Improve Quality of Life

“ Satisfaction with our environments and standard of living ”

	Issues of Significance	Actions by Auckland Council Group
Social	Te Reo Māori - Te Reo Māori is recognised as a taonga and an integral part of Māori cultural expression within Tāmaki Makaurau.	<ul style="list-style-type: none"> Monitor and report on Council Groups implementation of Te Reo Action Plan 2020 - 2023, including the progress of the Taumata Reo advisory panel. Ensure that Council and CCOs te reo Māori policies are implemented and monitored against the Boards expectations and Council's Kia Ora Te Reo performance measures. Monitor the consistency of any new signage - including temporary and emergency signage - in accordance with the Auckland Council Bilingual Signage Manual. Deliver a number of te reo Māori initiatives by CCOs, including signage (regional signage, placemaking, wayfinding) and announcements on the public transport network.
	Access to Justice - Māori have equal, ongoing and speedy access to justice.	<ul style="list-style-type: none"> Support community-based initiatives that facilitate access to legal advice, financial literacy and budgeting for Māori.
Cultural	Education - Māori have access to high quality, culturally appropriate, lifelong educational opportunities.	<ul style="list-style-type: none"> Facilitate access by local Māori educational groups to Council grants supporting community education programmes. Advocate that Auckland Unlimited, Te Pūkenga, Ministry of Education and the Regional Skills Committee develop a long-term Māori education strategy and plan for Māori in Tāmaki Makaurau, acknowledging education as a pathway to employment. Strengthen pathways from education to skills and employment through work within Council Group and with partners to expand rangatahi cadet schemes, internships and work opportunities for rangatahi and report on measures as part of Council Māori employment strategies.

	Issues of Significance	Actions by Auckland Council Group
Social	Health - Māori have access to high quality healthcare and culturally appropriate resources and practices.	<ul style="list-style-type: none"> Assess Council health programmes with regards to increasing the quality of engagement and responsiveness to Māori community needs for parks, sports and recreation facilities. Work in partnership with Māori for emergency management responses in Tāmaki Makaurau including identification of funding needs pertaining to emergency health services.
	Rates - Māori require a fair and just rating system that recognises and reflects the status of tangata whenua.	<ul style="list-style-type: none"> Become a leader in Māori land rating by recognising the values and principles associated with Māori land through: <ul style="list-style-type: none"> seeking input from Māori and experts on Māori land promoting and tracking the uptake of Māori freehold land rates remission and postponement policies research on Māori land ratings advocacy to government for enabling provisions for Māori land and its valuation. Council and CCOs to address cultural, social and economic impacts on Māori and Māori businesses in the designing and implementing of new funding and rating tools, e.g. regional petrol tax, road pricing and targeted levies.
Economic	Affordable Housing - Affordable and improved quality housing is a priority for increasing the standard of living and quality of life of Māori.	<ul style="list-style-type: none"> Council addresses and progresses priority actions from the Kāinga Strategic Action Plan: <ul style="list-style-type: none"> access to Council land inclusionary zoning Actively work with government and non-government agencies to advance Māori housing interests in Tāmaki Makaurau. Progress Council's internal homelessness action plan "Ka whai kāinga ki ā tātou katoa" and develop actions specifically aimed at supporting homeless Māori. Council with central government to support the capability and capacity building of Māori housing providers in Tāmaki Makaurau through wānanga that will assist them to attain community housing provider (CHP) registration.
	Water Quality - The mauri of our waterways is restored, maintained and preserved for future generations.	<ul style="list-style-type: none"> Review current decision-making policies and processes regarding water quality including reporting on its real time measurement, water management, storm water management and sewerage management to ensure Māori concerns and ongoing engagement with Māori is provided. Allocate some of Council's targeted water rate to Māori-led water remediation projects. Encourage restoration of local streams, e.g., Waipapa, Waiparuru, Newmarket streams and support programmes that improve biodiversity in the Hauraki Gulf. Mana whenua are active participants in Manukau Harbour improvement programmes funded by its targeted water rate. Investigate the quality of water supply for marae to identify and support issues for remediation and the provision of access to clean water Encourage the recognition of mātauranga Māori, particularly in developing mauri monitoring indicators for water.
Environment		



Independent Māori
Statutory Board

Ground Floor
16 Viaduct Harbour Ave
Auckland 1010

Tel: 09 308 3262

Email: patai@imsb.maori.nz

www.imsb.maori.nz

Item 8

Attachment A



Te Pae Tata 2021-2022 Forward Work Programme

File No.: CP2021/06903

Ngā tūtohunga Recommendation/s

That the Independent Māori Statutory Board:

- a) approve the Independent Māori Statutory Board work programme Te Pae Tata 2021 – 2022 to be delivered over the remaining term of the current Board.
- b) approve in principle the reallocation of the Board's priorities to Te Pae Tawhiti 2022 – 2025.

Te take mō te pūrongo Purpose of the report

1. To receive and approve the Board's work programme Te Pae Tata 2021–2022 for the next 18 months from July 2021 to November 2022 and approve in principle the reallocation of work into Te Pae Tawhiti 2022–2025.

Whakarāpopototanga matua Executive summary

2. The Board's 2019–2022 work programme outlining the Board's strategic priorities was reviewed in detail in April 2021. Through this review, efficiencies and opportunities were identified to further refine the efforts and focus of the Board in key areas.
3. The review included an assessment of the strategic alignment between actions outlined in the Board instruments in comparison to the Board Strategic Priorities forward work programme.
4. Following this review, a summary of the current work programme consists of:
 - 20 outcomes in The Māori Plan
 - 29 Issues of Significance (IoS)
 - 118 actions in the IoS
 - 4 legislative wellbeing pou - Cultural, Social, Economic, Environment
 - 5 values - Whanaungatanga, Rangatiratanga, Manaakitanga, Kaitiakitanga, Wairuatanga
 - 108 value indicators
 - 9 Board Strategic Priorities
 - 56 actions – Board Strategic Priorities
5. The above outlines the significant number of actions in which the Board has been focused on over time. The reviewed work programme (Te Pae Tata) allows the Board to be deliberate on its advocacy efforts and ensure opportunities are maximised.
6. Both Te Pae Tata and Te Pae Tawhiti provide stronger strategic alignment between the IoS and the Board strategic priorities with clear intent of delivery and outcomes.

Horopaki Context

Current Board work programme

7. The Board's current work programme is for the 2019–2022 period. The Secretariat align their mahi to the Board Strategic Priorities and provide progress updates as part of the Board's monthly reporting. There are nine strategic priority areas with 56 actions.



8. There are also some issues of significance which are not being fully addressed by the current priority areas and actions.
9. With a large number of work programme priorities, the review has allowed the focus to be repositioned and more deliberate in key areas.
10. Following this review, a summary of the current work programme consists of:
 - 20 outcomes in The Māori Plan
 - 29 Issues of Significance (IoS)
 - 118 actions in the IoS
 - 4 legislative wellbeing pou - Cultural, Social, Economic, Environment
 - 5 values - Whanaungatanga, Rangatiratanga, Manaakitanga, Kaitiakitanga, Wairuatanga
 - 108 value indicators
 - 9 Board Strategic Priorities
 - 56 actions – Board Strategic Priorities

Proposed updates to the Board's work programme

11. In 2020, MartinJenkins reviewed the Board instruments and identified that very little action was being taken to address Māori Identify and Wellbeing. Te Pae Tata addresses this and ensures strategic alignment of priorities through to the IoS and the Māori Plan.
12. The revised work programme will be underpinned by the four wellbeing pou. Each wellbeing pou will include the prioritised key focus areas and a maximum of one action under the relevant key focus area.
13. The five Māori values are incorporated to the relevant wellbeing pou to ensure the overarching goals or aspirations of Māori in Tāmaki Makaurau are given effect to as per the IoS and the Māori Plan.
14. With the revised approach the work programme focuses on the four wellbeing pou with 17 associated actions (reduced from 56) to be prioritised over the remaining 18-month period, and 20 actions over the 2022 – 2025 term.
15. Following the review, a summary of the new programme; Te Pae Tata, consists of:
 - 20 outcomes in The Māori Plan
 - 29 Issues of Significance (IoS)
 - 96 actions in the revised IoS
 - 4 legislative wellbeing pou that become the Key Focus Areas
 - 5 values – Whanaungatanga, Rangatiratanga, Manaakitanga, Kaitiakitanga, Wairuatanga
 - 108 value indicators
 - 17 Board IoS actions (2021 – 2022) and 20 Board IoS actions (2022 – 2025)

Ngā koringa ā-muri

Next steps

16. Following the Board hui feedback provided will be considered and incorporated into the work programmes Te Pae Tata 2021–2022 (Attachment A) and Te Pae Tawhiti 2022–2025 (Attachment B).
17. Monthly Board agendas and reporting will be updated to reflect changes to the work programme.
18. The mahi of the Secretariat will be updated to align with the key focus areas and four wellbeing pou and therefore strategic priority updates will be reported in accordance with the four wellbeing pou.



19. Next to be developed will be a governance reporting roadmap to show interconnections between:

- the 13 committees of council
- the council's Māori Outcomes framework Kia ora Tāmaki Makaurau
- key relationships
- allocated Māori Outcomes funding.

Ngā tāpirihanga Attachments

No.	Title	Page
A	Te Pae Tata 2021 - 2022	53
B	Te Pae Tawhiti 2022 - 2025	55

Ngā kaihaina Signatories

Authors	Theresa Roigard - General Manager Advisory & Performance
Authorisers	Leesah Murray - Independent Māori Statutory CEO



TE PAE TATA 2021-2022



	Cultural	Social	Economic	Environment					
Whanaungatanga	The Māori Plan	Māori communities are culturally vibrant	Māori communities are connected and safe	Māori have the skills to realise economic opportunities	Te taiao is able to support ngā uri whakatipu				
	IOS	Marae Development	Community Development	Access to infrastructure services/ development	Tamariki and Rangatahi Development	Sites of Significance			
	Board Key Focus Area	Marae Development	Communities	CCO - Transport (AT)	3	Sites of Significance			
	Board IOS Actions	Advocate the necessary infrastructure to support the on-going use of marae	Advocate funding for Māori communities in order to support and increase Māori outcomes	Contribute to the Auckland Transport Alignment project political working group for inclusion of Māori outcomes		Monitor the Māori provisions of the Unitary Plan to ensure kaupapa such as wāhi tapu are protected and other relevant outcomes are monitored and reported by council			
Rangatiratanga	The Māori Plan	Māori are actively participating and demonstrating leadership in the community	Māori are decision makers in public institutions	Māori are active across all sectors of the economic community	Māori are actively involved in decision-making and management of natural resources				
	IOS	Māori Representation	Mātāwaka	Engagement/ Consultation/ Inclusion in Decision Making	Regional Planning and Development	Council Controlled Organisations (CCOs)	Treaty Settlements	Economic Development	Customary Rights
	Board Key Focus Area			Māori Representation	CCO - Development (Panuku)	CCO Strategy/ Review	CCO - Economic (AKL Unlimited)	Economic Development	Customary Rights
	Board IOS Actions			Influence the communication, engagement and education to support Māori to stand for general elections and senior Council group positions.	NEW: Advocate for the release of unused Council land to be utilised for social housing development.	NEW: Ensure the relevant CCO review recommendations are closed while promoting Māori on the Board of CCO's across the group.	NEW: Monitor the new Māori Economic development strategy and the impact it has on Māori business in Tāmaki Makaurau.	Promote the implementation of an event focused on the impact of Covid-19 to Māori business and economy.	Support the development, use and integration of iwi management plans into Council group activities and monitor reports.
Manaakitanga	The Māori Plan	Māori communities are culturally strong and healthy	Māori enjoy a high quality of life	Māori are earning incomes and returns that fulfill their lifestyle expectations	The mauri of te taiao in Tāmaki Makaurau is enhanced or restored for all people				
	IOS	Te Reo Māori	Access to Justice	Education	Health	Rates	Affordable Housing	Water Quality	
	Board Key Focus Area	Te Reo Māori	POTENTIAL REFORM	GOING THROUGH REFORM	GOING THROUGH REFORM	Emergency Housing	Affordable Housing	CCO - Water (Watercare)	
	Board IOS Actions	Ensure Council group's Te Reo Māori policies are implemented and monitored, and include the integration of Te Reo Māori on all public transport, venues and places.				NEW: Influence a collective community project that addresses emergency housing in Tāmaki Makaurau as an initial pilot for Council group to consider.	Advocate and support the establishment of a Māori Community housing provider, strategies and policies for Māori to have a wider range of culturally appropriate, quality, affordable and accessible housing options available.	NEW: Determine a water position to advocate to Council group on the importance of water to Māori in Tāmaki Makaurau.	
Kaitiakitanga	The Māori Plan	Māori cultural well-being is future proofed	Whānau well-being and resilience is strengthened	Māori businesses are improving and enhancing the quality of their people, assets and resource base	Māori are kaitiaki of the environment				
	IOS	Arts & Culture	Papakāinga Housing	Tourism	Environmental Resilience, Protection and Management	Resource Consents			
	Board Key Focus Area	3	3	3	Climate Change	MAU			
	Board IOS Actions				Monitor the implementation of Te Taruke a Tāwhiri action plan on climate change and prioritise Māori in decision making.				
Wairuatanga	The Māori Plan	Māori heritage of Tāmaki Makaurau is valued and protected	Māori social institutions and networks thrive	Māori businesses are uniquely identifiable, visible and prosperous	Taonga Māori are enhanced or restored in urban areas				
	IOS	Distinctive Identity	Cultural & Spiritual Connection	Thriving Business Networks	Built Environment				
	Board Key Focus Area	Distinctive Identity	3	Thriving Business Networks	3				
	Board IOS Actions	NEW: Promote the use of the values reports to inform wellbeing outcomes.		Increase Māori business and professionals participation in the procurement process of Council group's services and advocate social procurement spend for Māori.					

3 : Next 3 years priority MAU : mahi as Usual



TE PAE TAWHITI 2022-2025



	Cultural	Social	Economic	Environment					
Whanaungatanga	The Māori Plan	Māori communities are culturally vibrant	Māori communities are connected and safe	Māori have the skills to realise economic opportunities	Te taiao is able to support ngā uri whakatipu				
	IOS	Marae Development	Community Development	Access to infrastructure services/ development	Tamariki and Rangatahi Development	Sites of Significance			
	Board Key Focus Area	Marae Development	Communities	CCO - Transport (AT)	Tamariki and Rangatahi Development	Sites of Significance			
	Board IOS Actions	NEW: Continue to work with marae, marae collectives and Council Group to ensure that the marae funding envelope is fully utilised and identified gaps are addressed	Continue to advocate for funding for Māori communities in order to support and increase Māori outcomes	NEW: Advocate equity and behavioural changes to the transport system to ensure Māori communities are reached and addressed	Advocate for graduate, internship and cadet programmes across the Council Group	Influence and embed actions from the RMA reform to ensure kaupapa such as wāhi tapu are protected and other relevant outcomes are monitored and reported by council			
Rangatiratanga	The Māori Plan	Māori are actively participating and demonstrating leadership in the community	Māori are decision makers in public institutions	Māori are active across all sectors of the economic community	Māori are actively involved in decision-making and management of natural resources				
	IOS	Māori Representation	Mātāwaka	Engagement/ Consultation/ Inclusion in Decision Making	Regional Planning and Development	Council Controlled Organisations (CCOs)	Treaty Settlements	Economic Development	Customary Rights
	Board Key Focus Area		Māori Representation	CCO - Development (Panuku)	18 (CCO REVIEW)	CCO - Economic (AKL Unlimited)	18 (3 YRS under AU)	Customary Rights	
	Board IOS Actions		NEW: Accelerate promotion of Māori participation and representation to stand in 2025 local government elections	NEW: Advocate to enhance Māori participation in RMA resource management, proposals and decision making processes		NEW: Continue to monitor the new Māori Economic development strategy and the impact it has on Māori business in Tāmaki Makaurau		Support the integration of iwi management plans and ensure Council Group are using them as a source of guidance	
Manaakitanga	The Māori Plan	Māori communities are culturally strong and healthy	Māori enjoy a high quality of life	Māori are earning incomes and returns that fulfill their lifestyle expectations	The mauri of te taiao in Tāmaki Makaurau is enhanced or restored for all people				
	IOS	Te Reo Māori	Access to Justice	Education	Health	Emergency Housing	Affordable Housing	Water Quality	
	Board Key Focus Area	Te Reo Māori	POTENTIAL REFORM	GOING THROUGH REFORM	GOING THROUGH REFORM	18	Affordable Housing	CCO - Water (Watercare)	
	Board IOS Actions	Ensure Council Group policies support bilingual communication and signage					Continue to advocate and support the establishment of a Māori Community housing provider and influence effective coordination between local govt, central govt, the housing sector and Māori to achieve housing outcomes for Māori	NEW: Monitor the implementation of the three waters reform	
Kaitiakitanga	The Māori Plan	Māori cultural well-being is future proofed	Whānau well-being and resilience is strengthened	Māori businesses are improving and enhancing the quality of their people, assets and resource base	Māori are kaitiaki of the environment				
	IOS	Arts & Culture	Papakāinga Housing	Tourism	Environmental Resilience, Protection and Management	Resource Consents			
	Board Key Focus Area	Arts & Culture	Papakāinga Housing	Tourism	Climate Change	MAU			
	Board IOS Actions	NEW: Support the development of a cultural arts exhibition on all mana whenua	NEW: Advocate to Council and central government to fund additional papakāinga housing developments	NEW: Promote and advocate for an event that supports Māori in Tāmaki Makaurau to understand their opportunities and their identity	Advocate for resource for Māori communities to have increased awareness and understanding of climate change so they can plan and adapt to climate change effects				
Wairuatanga	The Māori Plan	Māori heritage of Tāmaki Makaurau is valued and protected	Māori social institutions and networks thrive	Māori businesses are uniquely identifiable, visible and prosperous	Taonga Māori are enhanced or restored in urban areas				
	IOS	Distinctive Identity	Cultural & Spiritual Connection	Thriving Business Networks	Built Environment				
	Board Key Focus Area	Distinctive Identity	Cultural & Spiritual Connection	Thriving Business Networks	Built Environment				
	Board IOS Actions	NEW: Partner with mana whenua on cultural story telling in Tāmaki Makaurau	NEW: Support school programmes aiming to enhance the spiritual connection with places of meaning such as Sites of Significance and guided maunga walks	Increase Māori business and professionals participation in the procurement process of Council Group services and advocate social procurement spend for Māori	Ensure Māori as Treaty partners participate in the coast, land, air and water planning and development of Tāmaki Makaurau rohe				

18 : 18 month priority MAU : mahi as usual



Te Reo Māori Update

File No.: CP2021/06960

Ngā tūtohunga Recommendation/s

That the Independent Māori Statutory Board:

- a) receive the update on implementation of te reo Māori across the Auckland Council Group for May 2021.

Te take mō te pūrongo Purpose of the report

1. To receive an update on the Council Group's implementation of te reo Māori.
2. To provide an overview on two key programmes Bilingual Signage and Te Kete Rukuruku that are delivering actions outlined in Te Reo Māori Action Plan 2020 – 2023.

Whakarāpopototanga matua Executive summary

3. At the February 2021 Board meeting a te reo Māori update was provided that outlined the implementation of the actions intended to deliver on Kia ora Te Reo, an outcome area of the Kia ora Tāmaki Makaurau framework.
4. At that meeting it was requested that an update on the bilingual signage and Te Kete Rukuruku programmes be included in the June 2021 update.

Horopaki Context

5. The Kia Ora Tāmaki Makaurau framework is due for adoption by the Parks, Arts, Communities and Events Committee in July. It is intended that Council Group align their programmes delivering Te Reo Māori to the framework.
6. Te Reo Māori Action Plan 2020 – 2023 (the plan) is an operational policy that is designed to deliver on Kia Ora Te Reo, one of the 10 outcome areas of Kia Ora Tāmaki Makaurau, councils Māori Outcome Performance Measurement Framework.
7. The plan has four themes:
 - Te Reo tē kitea, Māori language that is yet to be visible
 - Te Reo tē rongohia, Māori language that is yet to be heard
 - Te Reo tē kōrerohia, Māori language that is yet to be spoken
 - Te Reo te ākona, Māori language that is yet to be learnt
8. Two significant programmes that support delivery of actions of Te Reo Tē Kitea are bilingual signage and Te Kete Rukuruku.

Update on bilingual signage

9. In April 2021, the Auckland Council signage manual was updated. The update included the process for renewing all new external signage that were due for renewal (due to being damaged, dated or faded) in local parks, regional parks and council facilities to be bilingual. The updated manual follows the Māori-English Bilingual Signage guide published by Te Puni Kōkiri and aligns with Auckland Transport's wayfinding system.



10. With over 4,000 parks and facilities, new bilingual signage will be introduced when a sign needs to be renewed and when there is new park or facility. To date 100 bilingual signs have been installed with 60 of those signs via Te Kete Rukuruku programme. Funding for updated signs is resourced through the community facilities renewals programme.
11. The council has also created more than 70 bilingual generic signs (and continues to grow) that staff can access when updating signage for buildings and wayfinding points within parks and facilities.
12. A capital works signage chapter of the manual is underway. This will provide guidance to hoardings on new facilities that are being built.

Update on Te Kete Rukuruku

13. The council’s Te Kete Rukuruku programme works with mana whenua to collect and share the rich Māori heritage and unique stories of Tāmaki Makaurau.
14. A subset of the programme is the naming of local parks and other public places and involves the reclamation or identification of new Māori names and narratives across Tāmaki Makaurau.
15. The Māori naming part of Te Kete Rukuruku responds to strong feedback from mana whenua about the current naming practices across council. Te Kete Rukuruku supports mana whenua to document and share Tāmaki Makaurau history through a partnership programme of recording and storytelling.
16. The programme is currently working with 15 of the 21 local boards and mana whenua together to name, rename and dual name parks and community facilities throughout Tāmaki Makaurau.
17. There have been 70 bilingual wayfinding signs installed across local board parks. One park in each local board area is chosen to have a suite of bilingual wayfinding signage and one interpretive sign with the name and narrative.
18. There are currently 192 Māori names for local parks that have either been adopted or are in the process of being adopted by the relevant local board. The number of Māori names per local board in the process are summarised in the following table.

Local Board	Number of Māori names
Whau	24
Ōtara-Papatoetoe	18
Manurewa	57
Māngere-Ōtāhuhu	62
Henderson-Massey	63
Waitākere Ranges	19

19. Before the end of this calendar year there will be a further 233 names proposed for adoption and a total of ten bilingual parks.
20. Part of Te Kete Rukuruku programme is the dual naming of Auckland Council Libraries. For example, Te Paataka Koorero O Takaanini. This project has just commenced.

Update on the implementation of Te Reo Māori Action Plan 2020 – 2023

21. The action plan has 22 outcome areas that each have associated actions that respond to achieving the four themes.

Te Reo tē kitea

22. To ensure a quality, consistent application and appropriate use of te reo Māori, council were intending to establish Te Taumata Reo. The establishment of Te Taumata Reo has been ceased while council reassess the approach for te reo and tikanga support. It is important to note that no formal appointments to a taumata have been made and council is committed to working with mana whenua to inform an approach.



Te Reo tē rongohia

23. Te Wharau o Tāmaki (135 Albert St) lift announcements have been re-installed now that the upgrades have been completed.
24. Nourish café based on level three screen reo Māori on Tuesdays and host games that champion te reo Māori.
25. QR code with pronunciation and explanations of meeting rooms are being completed. All floor and meetings rooms within Te Wharau o Tāmaki hold Māori names.
26. Progress of 20 new videos of Tāmaki Makaurau place names are underway. This follows the production of 18 video clips produced for Te Wiki o te reo Māori in 2020. These are accessible via social media platforms.

Te Reo tē kōrerohia

27. Two bilingual workshops addressing wellbeing from a Māori perspective were conducted by Rereata Makiha and Te Pū a Ngā Māra. These workshops were aimed at council staff to support hauora.
28. Level 25 of Te Wharau o Tāmaki has established an allocated reo Māori only space where people are encouraged to kōrero Māori only.
29. Te Pātaka kōrero o Takaanini has been set up as a bilingual hub. Three of the nine staff are fluent in te reo Māori.

Te Reo tē ākona

30. Council's internal Ngā Kete Akoranga programme continues its course offerings. These include, te reo Māori, tikanga and Treaty of Waitangi training for elected members.
31. The Auckland Council internet homepage is interchangeable between te reo Māori and English.
32. The 2021 programme for the Matariki festival 19 June to 11 July and Te Wiki o te reo Māori 13-19 September is being planned and further details will be provided once final programmes are confirmed and released.

Council Controlled Organisations – Te Reo Māori actions

CCO	Policy
Auckland Transport	Auckland Transport (AT) are developing a revised Māori Responsiveness Plan. As part of the development, they had indicated that they were undertaking an internal audit of te reo Māori however the findings of this audit have not been released to the Independent Māori Statutory Board. During this reporting period Auckland Transport have installed 30 bilingual signage at and around ferry stops and wharfs. The schedule for all announcements at the Downtown Ferry Terminal in te reo Māori followed by English will be completed by June 2021.
Auckland Unlimited	Auckland Unlimited are developing a new Māori Outcomes Plan that will be aligned to Kia Ora Tāmaki Makaurau. During this reporting period which included the America's cup event Auckland Unlimited incorporated te reo Māori throughout the America's cup village, naming of New Zealand House – Te Pou and the city-wide campaign Tāmaki Makaurau Karanga Rā. Installation of internal wayfinding signage and te reo Māori in the lifts in Te Pokapū - Aotea Centre, Herald Theatre, Town Hall and the Civic Theatre.
Eke Panuku Development Auckland	Eke Panuku have a Mana Whenua Outcomes Framework and implementation plan which aligns its actions to deliver Te Reo Māori. This framework was developed in partnership with mana whenua.



Item 10

	Since the adoption of Te Reo Māori Action Plan Eke Panuku has updated its policy to create dual language signage. Eke Panuku have also confirmed their achievement of 36 out of 40 significant Māori initiatives as reported in the quarterly update to the CCO Oversight Committee in May.
Watercare	One of the top nine priorities for Watercare is improving Māori Outcomes. Watercare is realigning its Māori Outcomes Plan to deliver on outcomes and actions of Kia Ora Tāmaki Makaurau. It was the first CCO to submit its plan to council. Watercare has also committed in its of Intent 2021 - 2024 to building staff awareness and understanding in te reo Māori and tikanga Māori principles. Internal te reo courses will be made available to staff in due course. Watercare are in the process of securing a facilitator for these courses.

Ngā koringa ā-muri

Next steps

33. The Secretariat will continue direct engagement with Auckland Transport on seeking its internal audit findings.
34. The Secretariat will continue to monitor the delivery of bilingual signage upgrades with council's Customer and Community Services Directorate.
35. The Secretariat will monitor the implementation of Kia Ora Te Reo as the performance measurement framework will be approved at the Parks, Arts, Communities and Events Committee meeting in June. This will monitor actions delivering te reo Māori across the Council Group.
36. The Secretariat will provide a six-month update to the Board in December 2021.

Ngā tāpirihanga

Attachments

There are no attachments for this report.

Ngā kaihaina

Signatories

Authors	Theresa Roigard - General Manager Advisory & Performance
Authorisers	Leesah Murray - Independent Māori Statutory CEO