

I hereby give notice that an ordinary meeting of the Independent Māori Statutory Board will be held on:

Date: Monday, 6 July 2020
Time: 11.00am
Meeting Room: Ground Floor
Venue: 16 Viaduct Harbour Avenue
Auckland



Independent Māori Statutory Board

OPEN AGENDA

MEMBERSHIP

Chairperson

David Taipari

Deputy Chairperson

Hon Tau Henare

Members

IMSB Member Renata Blair

IMSB Member Mr Terrence Hohneck

IMSB Member Tony Kake

IMSB Member Liane Ngamane

IMSB Member Josie Smith

IMSB Member Glenn Wilcox

IMSB Member Karen Wilson

(Quorum members)

David Taipari
Chairperson

06 July 2020

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Note: The reports contained within this agenda are for consideration and should not be construed as Council policy unless and until adopted. Should Members require further information relating to any reports, please contact the Chief Executive Officer.

TERMS OF REFERENCE



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1 Apologies

At the close of the agenda no apologies had been received.

2 Declaration of Interest

Members are reminded of the need to be vigilant to stand aside from decision making when a conflict arises between their role as a member and any private or other external interest they might have.

3 Confirmation of Minutes

That the Independent Māori Statutory Board:

- a) confirm the ordinary minutes of its meeting, held on Monday, 8 June 2020, including the confidential section, as a true and correct record.

4 Extraordinary Business

Section 46A(7) of the Local Government Official Information and Meetings Act 1987 (as amended) states:

“An item that is not on the agenda for a meeting may be dealt with at that meeting if-

- (a) The local authority by resolution so decides; and
- (b) The presiding member explains at the meeting, at a time when it is open to the public,-
 - (i) The reason why the item is not on the agenda; and
 - (ii) The reason why the discussion of the item cannot be delayed until a subsequent meeting.”

Section 46A(7A) of the Local Government Official Information and Meetings Act 1987 (as amended) states:

“Where an item is not on the agenda for a meeting,-

- (a) That item may be discussed at that meeting if-
 - (i) That item is a minor matter relating to the general business of the local authority; and
 - (ii) the presiding member explains at the beginning of the meeting, at a time when it is open to the public, that the item will be discussed at the meeting; but
- (b) no resolution, decision or recommendation may be made in respect of that item except to refer that item to a subsequent meeting of the local authority for further discussion.”



Financial Management Report May 2020

File No.: CP2020/08358

Ngā tūtohunga Recommendation/s

That the Independent Māori Statutory Board:

- a) receive the Financial Report for May 2020.

Te take mō te pūrongo Purpose of the report

1. The purpose of this report is to present the Independent Māori Statutory Board's (the Board) financial position as at 31st May 2020.

Whakarāpopototanga matua Executive summary

2. The figures presented are exclusive of GST. The Full Year Budget (\$3,025,621) has been phased evenly (\$252,000) over 12 months.
3. May's expenditure of \$184,000 is at 81% of the Year to Date budget \$2,773,000 and which is also under the monthly forecast.
4. The variance for year to date continues to be a result of some delays in work (impact Covid19) and a number of outstanding issues in procurement administration and financial processing. These have been mostly worked through and we expect a number of delayed payments to be reflected in the June report.
5. The design of will be a fuller updated financial report is underway for 2020-21 period.

Ngā tāpirihanga Attachments

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A	Financial Management Report May 2020	9

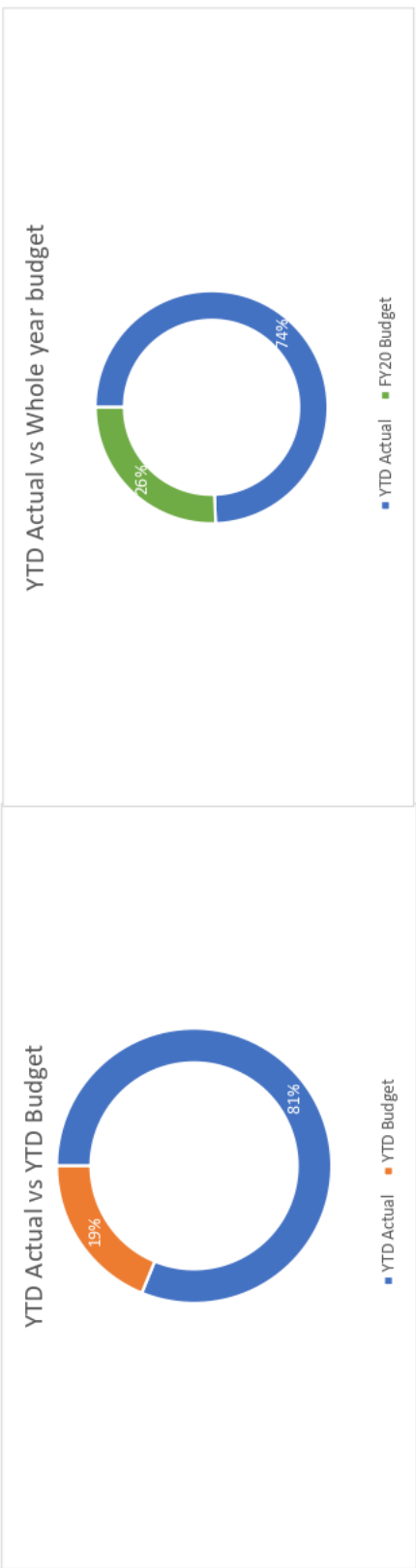
Ngā kaihaina Signatories

Authors	Catherine Taylor - Independent Māori Statutory Board CEO
Authorisers	Catherine Taylor - Independent Māori Statutory Board CEO



FINANCIAL REPORT FOR 31 MAY 2020

	Full Year	YTD	May-20	Apr-20	Mar-20	Feb-20	Jan-20	Dec-19	Nov-19	Oct-19	Sep-19	Aug-19	Jul-19
COSTS													
Board Costs	698	698	61	63	67	58	69	65	64	72	67	69	43
Staff Costs	1,145	1,145	107	121	135	120	61	66	89	159	124	76	87
Professional Services	285	285	15	-14	80	-5	40	4	55	61	12	39	-2
Other Costs	125	125	2	13	27	54	-21	6	22	18	18	25	-38
TOTALS COSTS	2,253	2,253	184	183	309	226	149	142	230	311	221	209	89
BUDGET	3,026	2,773	252	252	252	252	252	252	252	252	252	252	252
VARIANCE	773	521	68	69	-57	26	103	110	22	-59	31	43	163





Board Strategic Priorities Progress Report

File No.: CP2020/08357

Ngā tūtohunga Recommendations

That the Independent Māori Statutory Board:

- a) receive the Board Strategic Priorities Progress Report for July.

Te take mō te pūrongo Purpose of the report

1. The purpose of this progress report is to update the Independent Māori Statutory Board (the Board) on its strategic work priorities.

Whakarāpopototanga matua Executive summary

2. For 2020, this report has been organised with the Board's key documents. Board secretariat staff will utilise opportunities across each of their respective work programmes to address a number of Board strategic priority outcomes in a pragmatic and collaborative way.

Ngā tāpirihanga Attachments

No.	Title	Page
A	Update Board Strategic Priorities July 2020	13

Ngā kaihaina Signatories

Authors	Catherine Taylor - Independent Māori Statutory Board CEO
Authorisers	Catherine Taylor - Independent Māori Statutory Board CEO



Update Board Strategic Work Priorities for 6 July (2019/2022)

Priorities	Update: Milestones and Forward Opportunities								
ECONOMIC DEVELOPMENT									
<p>Māori and Tāmaki Makaurau Economy</p> <ul style="list-style-type: none"> • Māori actively supported in tourism, Trade delegations, foreign direct investment and innovation in key sectors • Increasing participation of Māori in Business Ecosystem • a Māori Entrepreneur Fund to co-design and implement a Māori enterprise centric accelerator/innovation lab and eco-system connector (Business Case) 	<p>Covid-19 and the closure of the border has caused a significant reduction in tourism. Tourism is projected to fall by 91% and local tourism by 21%.</p> <p>Peaks in the unemployment rate vary from around 13% to nearly 26%.¹</p> <p>The Government Wellbeing Budget 2020 includes funding for Business, Innovation and Employment which includes \$124.5m:</p> <table border="0"> <tr> <td>• Expanding the impact of Vision Mātauranga²</td> <td style="text-align: right;">\$33m</td> </tr> <tr> <td>• Māori Apprenticeships Fund</td> <td style="text-align: right;">\$50m</td> </tr> <tr> <td>• He Poutama Rangatahi³</td> <td style="text-align: right;">\$121k</td> </tr> <tr> <td>• Industry Policy: Covid-19 Recovery and Transformation Package</td> <td style="text-align: right;">\$41.4m</td> </tr> </table> <p>ATEEDs recent Draft SOI 2020 – 2023 is limited to being accountable for almost \$800k of Māori investment. The ATEED key performance indicator for Māori is – “Number of Māori businesses that have been through an ATEED programme or benefitted from an ATEED intervention (LTP measure)”.</p> <ul style="list-style-type: none"> • This means a mis-alignment between bullet point three above and ATEED’s service delivery priorities; and this being an issue for the Board’s attention and advocacy. 	• Expanding the impact of Vision Mātauranga ²	\$33m	• Māori Apprenticeships Fund	\$50m	• He Poutama Rangatahi ³	\$121k	• Industry Policy: Covid-19 Recovery and Transformation Package	\$41.4m
• Expanding the impact of Vision Mātauranga ²	\$33m								
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• He Poutama Rangatahi ³	\$121k								
• Industry Policy: Covid-19 Recovery and Transformation Package	\$41.4m								

¹ Treasury Report T2020/973 Economic scenarios – 13 April 2020

² Vision-Matauranga-Unlocking the Innovation Potential of Māori Resources & People

³ <https://www.growregions.govt.nz/regions/he-poutama-rangatahi/>



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Update Board Strategic Work Priorities for 6 July (2019/2022)	
Priorities	Update: Milestones and Forward Opportunities
MĀORI IDENTITY AND WELLBEING	
<p>Embed Te Reo</p> <ul style="list-style-type: none"> • Te Reo on public transport announcement systems • Bilingual signage • Implementation and funding by Council Group of the Māori Language Strategy 	<p>Meetings have been arranged with Ngā Mātārae to understand Council's approach and action plan for Te Reo.</p> <p>In addition we are seeking an understanding of CCOs current and projected operational policy and spend, particularly for bilingual signage. Meetings have been scheduled with Regional Facilities and meetings with other CCOs.</p>
<p>Marae Development</p> <ul style="list-style-type: none"> • Recognise and enable relationships with marae • Marae supported to develop marae plans and obtain specialised advice • Meet regulatory requirements and food safety ratings • Have necessary infrastructure • Plan and prepare for climate change • Enabled to develop papakāinga 	<p>The Board secretariat have been invited to and attended hui with Te Kotahi A Tāmaki. Where marae expressed they had difficulty with obtaining goods and services from Council during the Councils Covid19 response. They have also expressed concern around eligibility criteria and also the cost of insurance. A further meeting with Te Kotahi A Tāmaki is going to take place to continue to better understand marae needs to inform our advocacy.</p> <p>We are completing an analysis to develop an advocacy position on council's support of marae and our initial analysis identifies issues in engagement and funding.</p> <p>In relation to funding, focus has been around access and eligibility to funds. We will continue to monitor the operation of the Manaaki Fund which has a broader range of criteria, to determine if this equates to better access for Māori and marae. The Council has provided information on the spend for marae over the past three years which identifies the importance of the Cultural Initiatives Fund (CIF fund). This may need to be reviewed in the future to determine its accessibility and effectiveness. In summary:</p> <ul style="list-style-type: none"> • \$4.5m of funding has been allocated to marae over the last three years to support a wide range of initiatives. The bulk of this fund is distributed as shown in the diagram below (note: this doesn't include the Marae Infrastructure funding as this does not go directly to marae).



Update Board Strategic Work Priorities for 6 July (2019/2022)	
Priorities	Update: Milestones and Forward Opportunities
	<div style="border: 1px solid black; width: 80%; height: 150px; margin: auto;"></div>
ENVIRONMENT AND CLIMATE CHANGE	
<p>Affirm rangatiratanga as well as kaitiakitanga in regional planning and developments, use of co-governance and partnerships in planning)</p> <ul style="list-style-type: none"> • Increased Māori measures in spatial plans • Māori Spatial Plan 	<p>Council staff are scoping the potential to include Board Value Report indicators in the review of sections of the Auckland Plan. See data issues implementation below.</p> <p>Mana Whakahono a Rohe: The Board seeks to ensure that Council meaningfully engages Māori and Mana Whenua in the early stages of Council plan development, regulatory processes, consultation and decision-making. The Mana Whakahono a Rohe provisions provide opportunities for Council and iwi to enter into an agreement about iwi participation in plan or policy changes, consultation and monitoring requirements and how these will be given effect to, and how effect will be given to any requirements of iwi participation legislation going forward.</p> <p>The Board met with members of the Executive Lead Team and John Duguid (GM - Plans & Places, Auckland Council CPO) to discuss Council's position. There has been no formal position, however from the discussions imply that the Council was not seeking to initiate a Mana Whakahono a Rohe agreement but were prepared to start the conversation if any iwi were ready to do so.</p>



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Update Board Strategic Work Priorities for 6 July (2019/2022)	
Priorities	Update: Milestones and Forward Opportunities
	<p>Currently, Ngāi Tai ki Tāmaki are working through the final stages of their Mana Whakahono a Rohe agreement with Auckland Council. The Board will put forward a business case in 2020-21 to Council advocating for sufficient funding for future Mana Whakahono a Rohe agreements with other iwi.</p> <p>The Board has prepared detailed information to share with any iwi/Mana Whenua wishing to enter into discussions with Council about a Mana Whakahono a Rohe agreement. This includes legal guidance and an opportunities analysis report.</p> <p>A Board position paper on Mana Whenua and Mataawaka participation in spatial planning is put forward for the Board's consideration in July. The Board's advocacy position is to:</p> <ul style="list-style-type: none"> Enhance the capability and capacity of Mana Whenua to participate in all parts (development, implementation and monitoring) of the spatial plan process
<p>Enable development and use of Iwi Management Plans (increased funding)</p> <ul style="list-style-type: none"> Council Group validates their use of IMPs in their plans and budgets 	See above.
<p>Māori as partners participate in coast, land, air and water planning in the development of Auckland</p> <p>Advocacy for freshwater</p>	<p>We are currently working with Council on a review of the Regional Parks Management Plan. It is positive that the Board and Council have begun discussions early on in the review.</p> <p>At this stage Council are to develop a specific engagement strategy to work with Mana Whenua. We see this review as an opportunity for better input for Mana Whenua and better outcomes for Māori overall. Standard engagement practice have been encouraged with Council including ensuring Rangatira to Rangatira discussions and also consideration of how partnership discussions will be resourced.</p>



Update Board Strategic Work Priorities for 6 July (2019/2022)

Priorities	Update: Milestones and Forward Opportunities
Implementation of Council's climate change strategy	<p>We are been advocating for input into Te Tāruke a Tāwhiri to ensure Te Tiriti, equity and Mana Whenua partnerships are prioritised. We have also been advocating for input into the Long-term Plan and budget for Māori for such things as localised risk assessments completed by, for and with whanau/hapu and iwi.</p> <p>Meetings have also been held with Council staff to look at supporting marae as part of preparedness for Civil Defence and Emergencies.</p> <p>A letter was sent to Dr Rod Carr, Chair of the Climate Change Commission raising the issue Māori involvement in Climate Change work and the need for Tāmaki Makaurau focused research.</p>
Implementation and monitoring of Auckland Unitary Plan and use by Māori	The Board has requested an update from the Auckland Council Cultural Values Assessment programme.
Environmental capacity building and funding for Māori (participate in RMA processes)	Work is underway to scope advocacy positions for environmental management.
CCO STRATEGY	
<p>Embed Te Reo</p> <p>Increased funding and implementation of Te Aranga Design Principles in development and infrastructure</p>	<p>We are seeking further information from Ngā Mātārae on CCOs' Te Reo expectations. Meetings and relationship building is also underway with CCOs in relation to Te Reo with particular regard to bilingual signage.</p>
<p>Statements of Intent</p> <ul style="list-style-type: none"> • Measurement • Adequate resourcing for Māori outcomes 	<p>CCO Draft Statements of Intent have been redone to take account of the draft Emergency Budget 2020/21. They were received for review in June to be reported to council committee in late June.</p> <p>The Board Secretariat noted all except Auckland Transport have a single KPI relating to Māori Outcomes (Watercare's new measure being an engagement related one while the others</p>



Update Board Strategic Work Priorities for 6 July (2019/2022)

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Priorities	Update: Milestones and Forward Opportunities
<ul style="list-style-type: none"> • Collaboration across Council Group to achieve Māori outcomes 	<p>are output/throughput orientated), and raised several comments to be considered for inclusion in the report on 'Shareholder Comments' seeking changes to be made to the Sols. Main points are:</p> <ul style="list-style-type: none"> • ATEED and Pānuku do not refer explicitly to playing a role in the Tiriti o Waitangi Audit programme. Their commitment should be stated for consistency with the rest of the council group. • ATEED's Sol appears to be broader than last year's, elevating its role in business investment attraction, domestic visitor promotion, and encouraging consumer spending in town centres/local board areas. It is less clear what its role will be in the skills matching/retraining area and whether this will in effect be less than currently due to the need to reallocate their budget with the loss of the Accommodation Provider targeted rate, yet still intending to carry out visitor attraction functions. • The implication appears to be that ATEEDs response to the emerging job losses, particularly in the vulnerable communities in the south and the west, will be largely through encouraging spending by visitors and business investment in various sectors across Auckland. There is no real explanation in the Sol of what that will entail as a role for ATEED e.g. whether it will have a direct role in establishing skills hubs or what it will do to encourage 'Skills development and matching'. • The major employment/unemployment challenge is not mentioned directly in the three Māori Outcomes work programmes (2021 and beyond; Māori Business and Development; Working with Partners). Nor is there any mention of ATEED working with the Southern Initiative or the Western Initiative on such issues. Given ATEED is the outcome lead for Māori Business, Tourism and Employment within the Māori Outcomes portfolio for Auckland Council, it would be desirable to clarify how, or if, ATEED will play a direct role in an equity led approach in economic recovery decision-making and labour market development, with respect to



Update Board Strategic Work Priorities for 6 July (2019/2022)

Priorities	Update: Milestones and Forward Opportunities
	Auckland's vulnerable workers in the south and the west in particular.
TRANSPORT	
Transport infrastructure costs and benefits for Māori, particularly in the South and West	Criteria used in the Innovative Streets Fund proposals by Auckland Council assessed projects and considered their ability to contribute positively to Māori outcomes, by adopting a design or project approach founded on Māori principles, or by helping to advance Māori wellbeing, through active Māori participation, improved access to marae, kura, kohanga, papakāinga or employment, for example. Approved proposals will be sent to NZTA for further assessment.
HOUSING	
<p>Promote the implementation of the Strategic Kāinga Action Plan in Tāmaki</p> <ul style="list-style-type: none"> • Relationships with partners, NGOs and local and central government • Central Government Housing Budgets. 	<p>As a result of the housing challenges that Māori living in Tāmaki Makaurau face, and the COVID19 pandemic, priorities across the housing continuum require immediately scrutiny. The Strategic Kāinga Action Plan formalises the Boards position in terms of advocacy.</p> <p>We have engaged the services of a housing/local government consultant to provide an report for the Board's consideration on Strategic Kāinga Action Plan and to assist in prioritising its actions.</p> <p>We have engaged in discussions with Council, Central Government and members of the Māori Housing community. New Government appropriated budgets and initiatives are:</p> <ul style="list-style-type: none"> • \$5b debt including \$570m IRR subsidy, for 6000 new public houses and 2000 transitional houses • Progressive home ownership incl iwi/Māori partnership channel \$414m • <i>Homelessness</i> action plan \$300m, plus extra \$106m Covid 19 support extension • Māori And Iwi Housing Innovation (MAIHI) framework and \$40m <p>This should provide opportunities for Māori in Tāmaki and will be addressed as part of prioritising actions in Strategic Kāinga Action Plan. The Board will be meeting with MHUD. There will be a</p>



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Update Board Strategic Work Priorities for 6 July (2019/2022)	
Priorities	Update: Milestones and Forward Opportunities
	Board Housing Report for the 3 rd August Board meeting.
Monitor and measure the delivery of the Strategic Kāinga Action Plan	<p>We have also identified an imperative need to maintain and build strong working relationships with Council and Central Government. The Board secretariat is part of the following working groups:</p> <ul style="list-style-type: none"> • Māori Housing Sectorial Response to COVID 19 • Progressive Home Ownership Māori Pathway Collective (PHO) • External advisory member to the MHUD Māori Pathway policy team • Te Matapihi Māori Social Housing network • Community Housing Regulatory Authority policy.
Advocate to Auckland Council to support actions in the Kāinga Action Plan	<p>As a result of COVID 19 and the budget announcements, we will work closely with various arms of Auckland Council. We will continue to provide Council with advice, guidance and support in terms of whanau, hāpū and Iwi housing aspirations within Tāmaki Makaurau.</p>
Council Relationships	<p>Priority relationships are being forged with key people from Development Programme Office, Ngā Mātārae, Pānuku and Chief Planning Office.</p>
BOARD'S DATA STRATEGY IMPLEMENTATION	
Promotion of the Māori Values Report for Tāmaki Makaurau	<p>Meetings have been held with members of Board secretariat and a number of Council leadership teams and CCO's throughout May and June – main purpose was to introduce the Māori Value reports and the Data Issues report and scope current Māori data collection across Council, and address the gaps where these are found. Hard copies of the reports have been sent to Council key staff and to key staff in central government agencies.</p> <p>Meeting with Council's Infrastructure and Environmental Services lead team has resulted in follow-up meetings on sharing successful practices around data, measurement and evaluation. The Value reports will also be integrated in work by Chief Planning Office on developing environmental and cultural heritage measures for the Auckland Plan 2050.</p>



Update Board Strategic Work Priorities for 6 July (2019/2022)

Priorities	Update: Milestones and Forward Opportunities
	<p>A couple of indicators from the Value reports have been included in Ngā Mātārae’s Māori Outcomes Framework. We are regularly engaging with Council’s Māori Outcome Leads in Council to discuss the development of the draft Māori Outcomes Framework and the Māori Responsiveness Plans and how these plans can become more effective.</p> <p>Video clips of Professor Tahu Kukutai talking about the Value reports and Māori data issues have been recorded and will be published on the Board website to promote the Value reports. They can also be used for social media publication.</p>
Update on the Māori Report	<p>An update of the headline indicators in the Māori Report is underway; currently awaiting StatsNZ Census data release in July 2020.</p> <p>Work has started with MartinJenkins to design an interactive webpage (as part of the existing Board website) for presenting the Māori report indicators in an accessible way, possibly also with interactive maps per Local Board area and other features.</p>
<p>Data Issues Implementation</p> <ul style="list-style-type: none"> • Requests • Deep dive data reports 	<p>Ongoing collaboration with Council to further develop indicators for the Environmental and Cultural Heritage section of the Auckland Plan Direction 2 (around applying a Māori world view to treasure and protect our natural environment / taonga tuku iho) drawing on the Value reports and promoting a Te Ao Māori worldview through this, with the aim of including this in the Auckland Plan 2050.</p> <p>The Data Issues report has been shared with the lead for the planned Data Strategy for Council Environmental Services, with acknowledgement of the Board’s three key messages in this report.</p>
Council Committee Data Opportunities and Advice (previous month and pending)	<p>Meeting with Council teams on the Value reports and Data Issues will help distil a couple of main themes that can be directly tied to the LTP and so can guide the Board’s advocacy for funding in these particular areas.</p> <p>A general question to add to any item brought to Council’s attention could be: “How will you be able to tell if this project/fund/intervention has been successful for Māori or resulted in good outcomes for Māori?” Data collection and measures (planned at the outset of the project) is a central part of this.</p>



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Update Board Strategic Work Priorities for 6 July (2019/2022)																
Priorities	Update: Milestones and Forward Opportunities															
	Opportunities for the Board to build connections with iwi around data infrastructure.															
TREATY AUDIT AND COUNCIL GROUP'S MĀORI OUTCOMES																
Planning Treaty Audit 2020	A scoping exercise is underway on considering various audit approaches and tools. This will inform a brief for a future Treaty Audit Plan.															
Council Treaty Audit Response Programme MRPs	The MRP's are in the process of being reviewed and the Board will provide advice.															
	<p>Te Tiriti o Waitangi Audit Rec Status as of August – 2019</p> <table border="1"> <thead> <tr> <th>Audit Year</th> <th>Total Number of recs</th> <th>Recs closed to December 2019</th> <th>Total open recs remaining for 2018 - 2021 Work Programme</th> <th>Project Plans</th> </tr> </thead> <tbody> <tr> <td>2012 & 2015</td> <td>67</td> <td>57</td> <td>10</td> <td>4 in development 6 monitoring</td> </tr> <tr> <td>2018</td> <td>13</td> <td>9</td> <td>4</td> <td>3 in development 1 monitoring</td> </tr> </tbody> </table> <p>There has not been any closed actions since December 2019. This has been a result of the Te Waka Angamua restructure and key staff moving to new positions.</p>	Audit Year	Total Number of recs	Recs closed to December 2019	Total open recs remaining for 2018 - 2021 Work Programme	Project Plans	2012 & 2015	67	57	10	4 in development 6 monitoring	2018	13	9	4	3 in development 1 monitoring
Audit Year	Total Number of recs	Recs closed to December 2019	Total open recs remaining for 2018 - 2021 Work Programme	Project Plans												
2012 & 2015	67	57	10	4 in development 6 monitoring												
2018	13	9	4	3 in development 1 monitoring												
Council Capability and Capacity <ul style="list-style-type: none"> Increase number of Māori Senior 	We will seek an update on MAHI for the forthcoming Joint Meeting.															



Update Board Strategic Work Priorities for 6 July (2019/2022)

Priorities	Update: Milestones and Forward Opportunities
<p>Executives in the Auckland Council Group (MAHI Programme)</p> <ul style="list-style-type: none"> • Internship programmes 	
<p>Te Toa Takitini Programme / MOSG Including issues for LTP</p>	<p>For the 2019/20 Quarter 3 period (i.e. January-March 2020), the council was on track to deliver Māori outcomes initiatives of \$2.4m spend for the quarter, and \$7.1m spend year to date (against a 'year to date' budget of \$8.0m).</p> <p>In April 2020 the council expected the COVID-19 lockdown would result in an underspend for many projects over the rest of the financial year of around \$4.3m. This has now reduced to \$3m - \$3.6m, indicating that the Māori Outcomes portfolio has performed better than expected. In response to the underspend the Manaaki Fund was set up as a one-off grants funding source for up to \$100k to Mana Whenua and Mataawaka entities to apply for "COVID-19 response and recovery initiatives" (until December 2020). In early June close to 40 proposals were in initial discussions with council staff.</p> <p>The implications of the Emergency Budget 2020/21 for the Māori Outcomes portfolio as well as wider impacts on Māori residents will be monitored as part of the final decision-making process for the budget in July 2020 by the Finance and Performance Committee and Governing Body.</p> <p>Even though the Māori Outcomes portfolio is protected, the Board will need to scrutinise the basis for other proposed changes in expenditure or user charges, and seek to hold the council to account on equity based criteria of protecting vulnerable communities and honouring its commitment to Māori.</p> <p>The fiscal pressures likely to apply to the LTP 2021-31 will reinforce the need to pursue Māori Outcomes through council and CCO 'business as usual' projects in addition to the dedicated Māori Outcomes portfolio. As the timeline for the LTP process is not yet confirmed, it will also need to be subject to a future Board report, including advice on advocacy issues aligned to the Board's own strategic priorities for 2019-22.</p>



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Update Board Strategic Work Priorities for 6 July (2019/2022)	
Priorities	Update: Milestones and Forward Opportunities
Input to Council Submissions	<p>Presentation on Board submission on LGA Rating (Whenua Māori) Bill given by Glenn Wilcox and Kelvin Norgrove to Māori Affairs Select Committee in June 2020. Submission sought all Māori Freehold Land nationally to be exempt from general rates.</p> <p>Provided advice to the Council's Submission on the COVID-19 Recovery (Fast-track consenting) Bill on how the provisions could be strengthened to involve iwi and to meet Treaty principles. Our advice was included in the submission.</p> <p>For example, the Board recommended that comments from iwi alongside the Te Arawhiti Report should be used to assist the Minister to comply with Clause 6. This Clause requires the Minister to act in a manner consistent with the principles of the Treaty and Treaty Settlement legislation when making a determination as to whether a project should be referred to a panel for the Fast Track process.</p>

Attachment A

Communications Report	
<i>Media</i>	<p>Media activity for the reporting period has included:</p> <ul style="list-style-type: none"> The Board's submissions to a Parliamentary Select Committee that proposed legislation to give councils the power to write off rate arrears on Māori land does not go far enough were extensively reported on in various media, including widely on RNZ National.
<i>Website & Social</i>	<p>Website</p> <p>Web traffic has increased slightly in the post lockdown period 900 users over 1,000 sessions in the last 28 days. Apart from visiting the landing page the majority of visits were to the Board Members' pages, Values Reports' pages and the Annual Report pages.</p>



	<p>TinoAKL Activity on the TinoAKL site was down significantly in the last 28 days over all previous reporting periods where reasonably consistent and high levels of activity was characteristic. Posts in the last 28 days focussed on things to as we emerge from the COVID-19 environment with a mix of information, music and links to a range of websites.</p> <p>The site membership remains steady as of 17 June with 1,584 active followers, slightly up on the last report. However, posts reached 1,066 people in the last month, which is down significantly over the last reported 28 day period when over 8,000 people were reached. Active engagements are also down from 820 at the last report to 199 in the last 28 days. The highest post reach during the period was 400.</p> <p>Coming out of the lockdown period the content on the site has tended to be reposts of other organisation’s information. TinoAKL has been lacking its more original content with its usual focus on issues and things to do in Tāmaki Makaurau.</p> <p>A content planning hui will be held in late June to focus on re-establishing the local, more original content now that we are out of lockdown and in Level 1 with people more able to participate in local events and experiences.</p>
<p>The Māori Report for Tāmaki Makaurau</p>	<p>The Board will actively consider a bi-monthly Pānui newsletter to stakeholders detailing achievements and progress covering the previous two monthly period.</p>

Health and Safety June Update	Risk Register								
	Description of hazard	Location or task	Potential Harm	Risk Rating	Significant Hazard	Control method E & M	Controls applied	Frequency of monitoring	Person Responsible
	Change of floor levels in		Possibility of slip / trip / fall		Y	M	Hazard Sign posted at front door	Weekly	Norelle Parker



Item 6

the entrance to tenancy						Report lodged on Council system Vault 6/5/2016 ID18728 requested assessment & mitigation		
Change of floor levels from tiled area (outside kitchen) to carpeted area (resource / hallway)		Possibility of slip / trip /fall			M	Report lodged on Council system Vault 6/5/2016 ID18728 requested assessment & mitigation	Weekly	Norelle Parker
Hot water tap	Kitchen	Burns		Y	M	Hazard sign posted in kitchen above sink	Weekly	Norelle Parker
Doors to toilets – heavy to manage	Toilets	For small children/seniors					Weekly	Norelle Parker

Attachment A

Office Status Update

Incident Injury Report	New Hazards	First Aid course for staff completed. Workplace assessments for all staff have been completed.	The Health and Safety e-module has been completed successfully by all staff.
Nil	Nil		

During the Emergency period – focus has been on supporting the team to work remotely and preparing for the return to the Office.



Update on Māori Outcomes budget and the Auckland Council 2020/21 Annual Budget process

File No.: CP2020/08154

Ngā tūtohunga Recommendation/s

That the Independent Māori Statutory Board:

- a) receive the report on the Māori outcomes budget and the Auckland Council 2020-21 Annual Budget process.
- b) note that this report provides:
 - i. an update on the state of delivery of Māori Outcomes projects and programmes prior to and during the COVID-19 lockdown period (over January-May 2020); and
 - ii. an assessment of the implications of the Auckland Council Draft Emergency Budget 2020/21 for the baseline Māori Outcomes budget.

Te take mō te pūrongo Purpose of the report

1. To update the Board on current status of delivery of the Māori Outcomes portfolio and budget in 2019/20, and the baseline budget in the council's draft Emergency Budget 2020/21

Whakarāpopototanga matua Executive summary

2. For the 2019/20 Quarter 3 period (i.e. January-March 2020), the council was on track to deliver Māori outcomes initiatives of \$2.4m spend for the quarter, and \$7.1m spend year to date (against a 'year to date' budget of \$8.0m).
3. In April 2020 the council expected the COVID-19 lockdown would result in an underspend for many projects over the rest of the financial year of around \$4.3m. This has now reduced to \$3m - \$3.6m, indicating that the Māori Outcomes portfolio has performed better than expected.
4. The baseline budget for Māori Outcomes in the original draft Annual Budget 2020/21 (consulted on in March 2020) was \$18.3m and assumed that the projects planned in 2019/20 would be fully delivered by end of June 2020, and new ones would commence in 2020/21.
5. The Draft Emergency Budget 2020/21 (consulted on during June 2020) indicates that the council will assess the impacts of expenditure cuts associated with 2.5% and 3.5% alternative rates rise options, based on a range of criteria e.g. impacts on 'community grants', 'transport investment', 'employment', and 'vulnerable communities'. In respect to 'Honouring our commitment to Māori', it states "Māori outcomes will be progressed as a key priority area" under both options, suggesting the baseline portfolio will stay as it is.
6. The implications of the Emergency Budget 2020/21 for the Māori Outcomes portfolio as well as wider impacts on Māori residents will be monitored as part of the final decision-making process for the budget in July 2020 by the Finance and Performance Committee and Governing Body. Even though the Māori Outcomes portfolio is protected, the Board will need to scrutinize the basis for other proposed changes in expenditure or user charges and



seek to hold the council to account on equity based criteria of protecting vulnerable communities and honouring its commitment to Māori.

7. The fiscal pressures likely to apply to the LTP 2021-31 will reinforce the need to pursue Māori Outcomes through council and CCO 'business as usual' projects in addition to the dedicated Māori Outcomes portfolio. As the timeline for the LTP process is not yet confirmed, it will also need to be subject to a future Board report, including advice on advocacy issues aligned to the Board's own strategic priorities for 2019-22.

Horopaki Context

8. For 2019/20 the Māori Outcomes annual budget of \$14.3 million had been fully allocated across 46 projects. By the end of Quarter 3, 2019/20 (i.e. January-March 2020), the council was on track to deliver Māori outcomes initiatives of \$2.4m spend for the quarter, and \$7.1m spend year to date (against a 'year to date' budget of \$8.0m). Key highlights over that 'pre-COVID-19 quarter' included:
 - a. Marae Infrastructure Programme completing urgent works at Te Mahurehure marae and Reretewhioi marae, and commencing its first planned physical works at Te Kia Ora Marae.
 - a. Māori Housing & Papakāinga: The Māori Housing Unit supported the Papakura Marae kaumātua housing project and Te Mahurehure marae, resulting in a \$3.7m grant from the Department of Internal Affairs.
 - b. Whānau and Tamariki Wellbeing: work to deliver māra hupara in the Birkenhead War Memorial Park.
 - c. Marae development: Marae Infrastructure Programme planned work with eight marae will recommence as COVID-19 restrictions allow.
 - d. Te Reo Māori: Te Kete Rukuruku project is progressing with Mana Whenua working towards handing over names and narratives between Q4 and Q1 FY20/21.
 - e. Māori Identity and Culture: integration of Ngāi Tai ki Tāmaki cultural narrative into the Ngāti Otara Multi-sport facility. Māori Cultural Heritage programme making progress to identify, protect and manage sites and places of significance to Mana Whenua.
 - f. Māori Business, Tourism and Employment: delivery of Te Herenga Waka Festival; supported Te Tūpuna Maunga Authority in its development of the Whau Café and Kiosk on Maungawhau (Mt Eden). He Waka Eke Noa (The Southern Initiative's social procurement initiative) support for Māori businesses and buyers.
 - g. Realising Rangatahi potential: Rangatahi engagement / Māori education plan programme is trialling ways of enhancing rangatahi Māori leadership and participation.
 - h. Kaitiakitanga (particularly water): Work on the integration of cultural narrative into the Pūhoi to Pakiri Trail Development began. Support for the design and construction of the Puhinui Jetty to be built adjacent to the Manurewa Marae for waka ama.
 - i. Effective Māori participation: The Mana Whenua Kaitiaki Forum had its annual funding level increased to \$1.26 million. Council and Mana Whenua progressed co-design of an improved Cultural Value Assessment process.
 - j. Organisational Effectiveness (internal): Progress on the council's MAHI strategy has been delayed due to COVID-19 but should resume post-COVID.
9. In April 2020 the council expected the COVID-19 lockdown would result in an underspend for many projects over the rest of the financial year of around \$4.3m. In response the



Manaaki Fund was set up as a one-off grants funding source for up to \$100k to Mana Whenua and Mataawaka entities to apply for “COVID-19 response and recovery initiatives” (until December 2020). In early June close to 40 proposals were in initial discussions with council staff.

10. At the same time the estimate of underspend has now reduced to \$3m - \$3.6m, indicating that the Māori Outcomes portfolio has performed better than expected (e.g. COVID-19 delayed construction timelines but work on design was able to continue). Any underspend not allocated via the Manaaki Fund is expected to be carried over into 202/21 on top of the current baseline.
11. The final Annual Budget 2020/21 will be adopted in late July 2020 and will have a bearing on the starting point budget settings for the Long-term Plan 2021-31. That process is currently at an early planning stage but has been delayed because of the need to repeat the Annual Budget 2020/21 process.

Tātaritanga me ngā tohutohu Analysis and advice

12. The baseline budget for Māori Outcomes in the original draft Annual Budget 2020/21 (consulted on in March 2020) was \$18.3m and assumed that the projects planned in 2019/20 would be fully delivered by end of June 2020, and new ones would commence in 2020/21. This is the starting point for considering the impacts of the final Annual Budget 2020/21 on Māori Outcomes.
13. The Draft Emergency Budget 2020/21 (consulted on during June 2020) indicates that the council will assess the impacts of expenditure cuts associated with 2.5% and 3.5% alternative rates rise options, based on a range of criteria e.g. impacts on ‘community grants’, ‘transport investment’, ‘employment’, and ‘vulnerable communities’. In respect to ‘Honouring our commitment to Māori’, it states “Māori outcomes will be progressed as a key priority area” under both options, suggesting the baseline portfolio will stay as it is⁴.
14. The difference between the two rates rise options for the council budget overall is not that big (it is likely to be \$19-20m based on total rates revenue in the 2019/20 Annual Budget being close to \$1,900m, so as a rule of thumb, a 1% rates increase will yield \$19m. Therefore the difference between 2.5% and 3.5% won’t do a lot to offset the council’s loss of non-rates revenue which was forecast to be around \$525m when the draft Emergency Budget was prepared.
15. The 2.5% option would be associated with changes such as “a review of public transport fares (which could see the temporary removal of some fare concessions),” and “reduction in local board funding equivalent to a 20 per cent reduction in LDI operational funding (Locally Driven Initiatives) rather than 10 per cent”, along with various other reductions in expenditure. If rates are increased below 2.5% the council will face increased pressure to make cuts across a wider range of services, in which case the Māori Outcomes portfolio could be vulnerable to projects being deferred or losing staff capacity in order to meet a much higher savings target.
16. Given the re-opening of council facilities and services has now occurred sooner than first anticipated, the net loss of non-rates revenue may end up being less than previously forecast, and there could be a reduced need for all of the budget changes listed in the draft Budget 2020/21 to be adopted.
17. In light of the wider budget pressures on the council, Māori Outcomes Programme Lead staff are also working with project managers to refine their budget costings for 2020/21 and identify any potential to reallocate ‘residual’ budget to other initiatives in the portfolio, within the current \$18.3m baseline for 2020/21. This action is acknowledged as consistent with the

⁴ Refer Emergency Budget 2020/21 p23.



Board's previous audits of council expenditure on Māori Outcomes, finding weakness in budget setting as a partial cause of under-expenditure against budgets.

18. The final Emergency Budget 2020/21 will inevitably have flow-on implications for the LTP 2021-31, and capital works projects deferred from 2020/21 will compete with new projects (e.g. new initiatives are likely to be generated from LTP workstreams on climate change and Māori Outcomes) to be included in the early Years 1-3 of the LTP. The LTP 2021-31 process will likely be just as difficult as the Emergency Budget in terms of the need to make hard choices and decide between what is essential vs. nice to have.

Ngā koringa ā-muri Next steps

19. The implications of the Emergency Budget 2020/21 for the Māori Outcomes portfolio as well as wider impacts on Māori residents will be monitored as part of the final decision-making process for the budget in July 2020 by the Finance and Performance Committee and Governing Body. Even though the Māori Outcomes portfolio is protected, the Board will need to scrutinize the basis for other proposed changes in expenditure or user charges, and seek to hold the council to account on equity based criteria of protecting vulnerable communities and honouring its commitment to Māori.
20. Details on the mix of Māori Outcomes portfolio projects and their funding should be confirmed by August 2020, and will be subject to an update report to the Board at that time.
21. The fiscal pressures likely to apply to the LTP 2021-31 will reinforce the need to pursue Māori Outcomes through council and CCO 'business as usual' projects in addition to the dedicated Māori Outcomes portfolio. As the timeline for the LTP process is not yet confirmed, it will also need to be subject to a future Board report, including advice on advocacy issues aligned to the Board's own strategic priorities for 2019-22 and previous business cases.

Ngā tāpirihanga Attachments

There are no attachments for this report.

Ngā kaihaina Signatories

Authors	Kelvin Norgrove - Executive Officer
Authorisers	Catherine Taylor - Independent Māori Statutory Board CEO



Rangatahi – Digital Inequity Report

File No.: CP2020/08342

Ngā tūtohunga Recommendations

That the Independent Māori Statutory Board:

- a) receive the Rangatahi Digital- Inequity Report.
- b) note and accept the key advocacy positions and action points for rangatahi digital inequity and connectivity:
 - i. The Board advocates for a robust digital audit for Māori living in low-socio economic communities to measure the digital capability and capacity and impact on wellbeing;
 - ii. The Board advocates for affordable access to digital technology for Māori students and in particular those living in low-socio economic communities;
 - iii. The Board advocates for Auckland Council to provide free wifi access in public spaces that are frequently visited and are accessible to Māori, e.g. marae, sports grounds, leisure centres, churches, shopping centres and schools;
 - iv. The Board advocates for at least 27 local libraries in south and west and also make available digital devices such as laptops that could be borrowed, similar to lending books; and
 - v. The Board advocates for all homes to have affordable access to the internet by way of supporting whānau living in low socio-economic communities with a subsidy.

Te take mō te pūrongo Purpose of the report

1. To update the Board on noted inequities for rangatahi from low socio-economic backgrounds accessing digital technology and connectivity.
2. To set out key advocacy positions for the Board in the area of rangatahi digital technology and connectivity.

Whakarāpopototanga matua Executive summary

3. New Zealand's COVID-19 pandemic response has disproportionately impacted whānau Māori, especially those living in low-socio economic backgrounds who are already facing inequities.
4. The pandemic exposed and exacerbated the existing digital divide for tamariki, rangatahi and whānau Māori in areas of work, education and social connectedness.
5. Enabling rangatahi to be digitally included requires access to necessary resources and training which will effectively support a healthier economic recovery. Affordability of access to digital technology remains an issue for many Māori whānau, and Māori continue to be digitally excluded.



Item 8 Horopaki Context

6. **The Schedule of Issues of Significance to Māori in Tāmaki Makaurau states that:**
 - a) Rangatahi Development: Māori are enabled to nurture tamariki and rangatahi to develop to their full potential in a culturally appropriate way.
 - b) Education: Māori have access to high quality, culturally appropriate, lifelong educational opportunities.
 - c) Economic Development: Māori are a critical and active part in the economic development of a more productive, high value economy for Auckland.
7. **Rangatahi Insights Research Report June 2016:**
 - a) Rangatahi need support at key transition points to keep them engaged and informed of the education, work and career options available to them.
 - b) Rangatahi need better support who are in mainstream schools.
 - c) Rangatahi want information to learn what's available to them and need improved accessibility.
8. **The Board's Strategic Priorities 2016 – 2019 states that:**
 - a) Economic Development - Māori are active and successful across all sectors of the economic and business community nationally and internationally.
9. **The Board's 2017 Business Case for Rangatahi aims to:**
 - a) Provide additional expenditure to fund a rangatahi Māori leadership fund, and dedicated employee to connect initiatives and programmes to create successful outcomes for youth.
 - b) Scaling up initiatives and programmes for greater impact.
 - c) Promoting Māori success stories for rangatahi.
10. **ATEED Statement of Intent 2018 – 2021:**
 - a) ATEED purpose is to support the growth of “quality jobs for all Aucklanders”.
 - b) Quality Jobs are defined by the Southern Initiative as jobs that offer potential for transformation through paying a living wage, presenting prospects for progression and providing access to training and skill development.
11. **NZIER Improving the lives of Auckland Māori Report November 2016:**
 - a) Build resilience to technological disruption by focusing on individuals is a vital ingredient for success, as people who can adapt to change are more likely to benefit from it.

Tātaritanga me ngā tohutohu / Analysis and advice

12. Research shows there are continuing divides between ‘digital-rich’ and ‘digital-poor’ in Aotearoa⁵. Eight years ago, 68% Māori households had internet access compared to 86% of all households. In terms of broadband access, 73% of Māori internet users had access to broadband compared with 89% for Pākehā. The main reason for digital exclusion is affordability.

⁵ Lips, M. (2015). Digital divide persists in New Zealand.



13. Research undertaken in 2018 across schools in New Zealand showed a significantly higher proportion of students living in Decile 1-3 areas had no access to internet at home, compared to students in Decile 8-10 areas⁶.
14. It was estimated that at least 100,000 rangatahi and tamariki would be without connection during the lockdown period and whilst the government's response to assist whānau without digital devices or internet connection was well intended, execution was underwhelming.
15. The Ministry of Education sent out 12,300 laptops across the country, however there were reports that many laptops went to Decile 10 schools whose students already had laptops, whilst Decile 1 schools weren't sent any⁷.
16. Reports from schools around the country reported that Māori students were disadvantaged from having to study from home and attend online classes. 97% of 180 students from Kia Aroha College in Ōtara did not have personal laptops or internet connection⁸ and did not receive laptops from Ministry of Education. At least 20% of Auckland University of Technology students, who live in some of the highest deprivation areas in Tāmaki Makaurau were also without devices and/or connection⁹.
17. Sharing electronic devices between family members living in overcrowded housing situations has meant limited access to educational resources for individuals and students. It was also discovered that many of the devices were incompatible or useless for accessing interactive learning apps or for completing assignments.
18. Auckland Council closed all libraries two-weeks prior to the COVID-19 lockdown period as a precautionary measure, any internet connections which remained on were soon turned off after Police warnings of social gatherings outside of the libraries. Many students depend on the free Wi-Fi services provided by libraries to complete their studies.
19. School Principals agree that the lack of devices and internet access at home is a barrier to learning especially as digital technology is now compulsory in New Zealand school curriculum.

“Devices were most commonly mentioned as the technology that would have the biggest impact on learning in the next three years, indicating that many schools are still working to have devices integrated into their school in the most effective way.”
(N4L, Touch Point Survey, pg. 4)
20. Students leaving school to work and help support their families has been raised as an issue, along with the undersupply of laptops provided by Ministry of Education (only half of those ordered to help 120 students continue studying during the lockdown period were received by Ōtāhuhu College¹⁰).
21. Every year, approximately 60,000 students leave school and at least 9,000 (15%) leave without qualifications. Nearly 75% of school leavers enrol into University, the other either enter the workforce or join Youth NEET (not in employment, education or training).
22. The correlation between education and employment is well-known. Enabling rangatahi with digital tools is effectively supporting a healthier economic recovery, as it means rangatahi will become part of the solution for the economy. Global research indicates that employers are less likely to employ someone who does not have digital capability¹¹. Being digitally included, having access to devices and Wi-Fi to continue with education and building digital capability, gives greater opportunity to be work-ready.

⁶ Network 4 Learning. (2018). Opportunities and challenges facing schools using technology for learning.

⁷ Ikin, K. (2020). Principal and Kahui Ako leader.

⁸ Milne, H. (2020). Principal of Kia Aroha College.

⁹ McCormack, D. (2020). Vice President AUT.

¹⁰ Watson, N. (2020). Principal of Ōtāhuhu College.

¹¹ EC. (2016). The European Digital Competence Framework for Citizens.



23. Rangatahi are the future and digital devices and connectivity are a necessity, not a privilege. Rangatahi having access to digital tools could mean the difference between staying in school longer, enrolling into University, gaining meaningful employment, becoming an entrepreneur, attending an apprentice training programme and/or remaining connected to the world around them.
24. In response to the challenges faced by rangatahi in their social connectiveness, education and skills development we propose key advocacy positions and action points for rangatahi digital inequity and connectivity. These will be directed at the Auckland Council, Ministry of Education, schools and educational institutions in the South and the West. The key planks are :
- The Board advocates for a robust digital audit for Māori living in low-socio economic communities to measure the digital capability and capacity and impact on wellbeing.
 - The Board advocates for affordable access to digital technology for Māori students and in particular those living in low-socio economic communities.
 - The Board advocates for Auckland Council to provide free wifi access in public spaces that are frequently visited and are accessible to Māori, e.g. marae, sports grounds, leisure centres, churches, shopping centres and schools.
 - The Board advocates for at least 27 local libraries in south and west and also make available digital devices such as laptops that could be borrowed, similar to lending books.
 - The Board advocates for all homes to have affordable access to the internet by way of supporting whānau living in low socio-economic communities with a subsidy.

Ngā koringa ā-muri

Next steps

25. The Board will continue to monitor Council on rangatahi initiatives in particular for digital inclusion, and will develop a detailed action plan for progressing the points of advocacy.

Ngā tāpirihanga

Attachments

There are no attachments for this report.

Ngā kaihaina

Signatories

Authors	Norelle Parker - Executive Assistant
Authorisers	Catherine Taylor - Independent Māori Statutory Board CEO



Advocacy Position Paper on Mana Whenua and Mataawaka Participation in Spatial Plan Development

File No.: CP2020/08361

Ngā tūtohunga Recommendation

That the Independent Māori Statutory Board:

- a) receive and endorse the report Advocacy Position Paper on Mana Whenua and Mataawaka Participation in Spatial Plan Development.

Te take mō te pūrongo Purpose of the report

1. This report poses a Board position on Mana Whenua and Mataawaka participation in spatial planning is put forward for the Board to consider. The Board's advocacy position is to:
 - Enhance the capability and capacity of Mana Whenua to participate in all parts (development, implementation and monitoring) of the spatial plan process.

Whakarāpopototanga matua Executive summary

2. The Board has a statutory responsibility to assist and monitor Auckland Council against its Treaty of Waitangi obligations, and promote cultural, economic environmental and social issues of significance for Mana Whenua and Mataawaka in Tāmaki Makaurau (Auckland). Auckland Council has developed numerous spatial plans which set out Auckland's strategic priorities.
3. The Board's advocacy position focusses on enhancing the capability and capacity of Mana Whenua to participate in all parts of the spatial plan process. The position paper sets out nine interventions for the Board to raise over the next three years. The interventions aim to set in place a Treaty-based approach to spatial planning and increase Mana Whenua and Mataawaka participation.

Ngā tāpirihanga Attachments

No.	Title	Page
A	Advocacy Position Paper on Mana Whenua and Mataawaka Participation in Spatial Plan Development	37
B	Auckland Council Spatial Plan Guidance Notes	41



Ngā kaihaina Signatories

Item 9

Authors	Lena Henry - Principal Advisor
Authorisers	Catherine Taylor - Independent Māori Statutory Board CEO



Board Position Format

INDEPENDENT MĀORI STATUTORY BOARD	ADVOCACY POSITION PAPER ON MANA WHENUA AND MATAAWAKA PARTICIPATION IN SPATIAL PLAN DEVELOPMENT
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Board Interest and Outcomes

- a. The Board has a statutory responsibility to assist and monitor Auckland Council against its Treaty of Waitangi obligations, and promote cultural, economic environmental and social issues of significance for Mana Whenua and Mataawaka in Tāmaki Makaurau (Auckland)¹². Auckland Council has developed numerous spatial plans which set out Auckland’s strategic priorities.
- b. The Board has an issue of significance:
 - Māori are recognised as playing an important role in the development of the Auckland Region.
- c. This has an associated action of “develop processes and guidance that recognise the values, interests and aspirations of Māori in each regional development plan such as the Auckland Plan, Unitary Plan, Area Plans, Structure Plans and Precinct Development”.
- d.
- e. The Board's advocacy position is to:
 - Enhance the capability and capacity of Mana Whenua and Mataawaka to participate in all parts (development, implementation and monitoring) of the spatial plan process.
- f.

Context

- g. In accordance with the Local Government (Auckland Council) Act 2009, section 79- Spatial Planning for Auckland¹³, Council prepared and adopted the Auckland Plan 2050. The purpose of the Plan is to contribute to Auckland’s social, economic, environmental and cultural wellbeing through a long-term (20-30 year) strategy for Auckland’s growth and development. The Auckland Plan is the overarching document in Council’s strategic framework, informing all other regulatory funding and implementation programmes.
- h. Auckland Council also has non-statutory spatial plans. These include, area plans and structure plans which implement Auckland Plan strategic directions at a local and sub-regional level.

¹² Local Government (Auckland Council) Act 2009

¹³ Section 79 (LGACA) specifically sets out the requirement for Auckland’s spatial plan (the Auckland Plan) to “outline a high-level development strategy” which shows how Auckland will achieve its strategic direction and objectives: and ‘(c) enable coherent and coordinated decision making by the Auckland Council (as the spatial planning agency) and other parties to determine the future location and timing of critical infrastructure, services, and investment within Auckland in accordance with the strategy; and (d) provide a basis for aligning the implementation plans, regulatory plans, and funding programmes of the Auckland Council.’



i. Throughout 2019, the Board analysed and recommended Council improve Māori engagement in spatial plans. Some progress has been made such as the adoption of the Spatial Plan guidance notes (see appendix 1), Council now provides a copy of the drafted section 32 report¹⁴ to ensure Mana Whenua are informed of how their feedback and views were considered in the report and therefore enable them to address any issues they may have with finalising the report. However, the overall pace of improvements is slow.

j. Central government have posed changes to the resource management system and introduced (on 16 June 2020) the Covid-19 Recovery (Fast-track consenting) Bill. Therefore, the pace of change needs to be accelerated to ensure that Mana Whenua and Mataawaka are empowered to participate, and their contribution is reflected in local and regional spatial plans (both statutory and non-statutory plan-making processes).

k.

Board Rationale and Actions

l.

m. The Board's advocacy position focusses on enhancing the capability and capacity of Mana Whenua and Mataawaka to participate in all parts (development, implementation and monitoring) of the spatial plan process. Effectively, this could occur by ensuring Council has a Treaty-based approach to spatial planning and provides for the following;

- meaningful engagement with Mana Whenua and Mataawaka
- gives effect to statutory provisions referring to the Treaty of Waitangi, Māori interests and rights
- considers Council's relationship agreements with Mana Whenua¹⁵
- develops a best practice Treaty model on spatial planning which set clear performance standards for engagement and outcomes
- spatial plans reference and demonstrate the inclusion of Māna Whenua and Māori-centred documents. For example, iwi management plans, the Māori Plan and Issues of Significance 2017, the Board's Māori values reports 2019, Mana Whenua design values and Te Aranga urban design principles
- identifies and provides for the protection and/or celebration of Māori cultural landscapes and cultural heritage sites
- Clearly sets out commitments to achieve outcomes for Māori communities.

Intervention

- Advocacy through the Structure Plan Political Working Group for a Treaty-based approach to spatial plans
- Monitor and evaluate 'spatial development frameworks for Dairy Flat and Kumeu/Huapai (to be completed by the end of 2020 and move towards structure plans in 2022)
- Treaty Audit of spatial plans and Mana Whenua engagement

¹⁴ Section 32 (s32) of the Resource Management Act 1991 (RMA) is integral to ensuring transparent, robust decision-making on RMA plans and policy statements (proposals).

¹⁵ The Three Kings Te Tātua o Riu-ki-Uta Area Plan (2014) - In 2018, Council signed an agreement with Ngāti Tamaoho to formalise a working relationship, and working with iwi on projects like restoring Te Auaunga Awa / Oakley Creek



- Review, monitor and evaluate completed area plans – Aotea/Great Barrier (2020), Waiheke Area Plan (2020), Manurewa Takanini Integrated Area Plan (2018), Pukekohe Area Plan (2014), Three Kings Te Tātua o Riu-ki-Uta (2014), Devonport-Takapuna Area Plan (2014), Mangere Otahuhu Area Plan (2013), Hibiscus and Bays Area Plan (2012).
- Advocacy through Council submissions on resource management reforms and the Covid-19 Recovery (Fast Track consenting) Bill
- Review, monitor and report on strategic development plans –Auckland Future Urban Land Supply (2017) Strategy
- Monitor levels of satisfaction Mana Whenua participants have in spatial plans
- Evaluate Māori outcomes and Māori impact statements of spatial plan reports
- Identify opportunities in Auckland Council’s work programme with central government (‘shovel ready projects).



Spatial Plan Guidance Note 2 – Project set up

Scoping

Scoping is a key step to the successful delivery of a spatial plan. Within the core project team spend time brainstorming the options, the purpose and scope of the spatial plan.

Think about:

- What geographical boundaries will you draw?
- What are the environmental priorities for the area?
- What will be in scope?
- What type of plan will you produce?
- What are the key projects you know of in the area?
- Is there any consultation underway or planned in the area?
- Have you identified which mana whenua iwi has/have (shared) interests in this area?
- What Iwi Management Plans identify for the area?
- What are the key issues in the area?
- What are the key groups to work with?
- What does the Cultural Heritage Inventory (CHI) inform on sites in the area?
- Are there any scheduled/nominated Māori Cultural Heritage/Sites of Significance to Māori in the area?
- What do/does the cultural landscape/s in which the spatial plan is being undertaken look like (geographic/natural features)?
- What marae/kohanga reo/kura kaupapa Māori/wānanga are located nearby or in the area?
- What engagement with mana whenua has been planned and/or undertaken in the past?
- Where are the opportunities to identify and embed Māori design values and/or Te Aranga Design Principles into the urban design process?
- How would iwi/mana whenua wish to use Maori design values and/or the Te Aranga Design Principles?

Use this background scoping to form up a proposal for the new plan. This will need to be agreed by the Plans and Places Senior Lead Team (SLT) and the relevant local board. Any new plan will need to be approved by SLT prior to inclusion on the Plans and Places work programme. Also you will need to flag this with the Mana Whenua Kaitiaki Forum at first opportunity (Plans and Places and CPO are currently identifying avenues for doing this).

Project team(s)

The core project team is typically made up of a group of planners from across the Plans and Places department and can include:

- Team leader – has oversight of the project and has responsibility for the relevant local board and mana whenua relationships

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- Project lead – responsible for setting up and supervising the project team and overall project. They also need to be involved with building/holding relationships with relevant mana whenua. It is recommended to have a separate technical lead so project lead can focus on project management
- Consultation lead – responsible for preparing the consultation and engagement plan and leading consultation
- Core planning team – planners with a mix of skills i.e. experience in spatial plans, ability to work with graphics programmes, good communicator/facilitator. Spatial plans can also offer a good opportunity for someone to develop a new set of skills
- Wider project team – various key technical specialists (traffic, stormwater, parks etc.) and representatives from the Community Empowerment Unit (Strategic Advisors and Brokers) and/or Communications and Engagement (see table below).

Set up regular meetings for the core planning team and wider project team. To gain momentum the core team may meet weekly or more often. Cross-council with internal stakeholders meetings occur less frequently and are dependent on the project milestones.

If the project team is to be jointly led between Plans and Places and another department e.g. Community Empowerment or Auckland Transport, consider preparing a Memorandum of Understanding or Terms of Reference (which sets out the respective roles and responsibilities).

It is also good practice at the initiation of a project, to put out a call for Expression of Interest within the Plans and Places Department, to see who may have interest in and skills for being involved. Work this through with the Team Leader.

Site visit

Go out on an initial site visit early on with the core project team. This initial site visit will help define the geographic extent of the project and may identify some initial opportunities and constraints. It is important and preferable to get mana whenua present at initial site visit. Once the wider project team is established, organise a more detailed site visit(s) with specialists and elected representatives, mana whenua representation and/if where possible viewing their cultural sites of significance and cultural landscape to provide context.

GIS

Once the geographic extent of the area is identified provide this to Shelley in our GIS team to create a shape file layer for the plan area and update our internal GIS layer of projects.

Working group or steering group

Setting up a working or steering group is often beneficial, with a range of parties (mana whenua, residents groups, commercial organisations, cross council officers etc.) involved, depending on the nature of the spatial plan and at different stages of its development.



Local board and councillors

The 21 local boards may operate differently when it comes to the development of spatial plans. It is best to discuss the proposal with the relevant local board member/portfolio lead for planning and chair initially, along with the advisor, and then meet with the full board at a workshop. The oversight of the project being delegated to a few local board members (if appropriate) has also worked well in the past.

To assist you in the relationship with the relevant local board(s) it is vital to establish a good working relationship with the local board advisor and strategic broker throughout the process.

A schedule of regular meetings should be set and also regular updates (memos) provided to the full board. Generally the project is workshopped with the local board at key points i.e. draft concept development, draft plan and the public engagement approach. Prior to the workshops, usually one week in advance, any material is loaded onto 'The Hub' so members can read. Liaison with the democracy advisor for organisational matters is also essential e.g. timings of workshops and business meetings. Check also existence of a Relationship Agreement with mana whenua connecting to the area (LB Advisor will be able to advise presence or status of this as will Te Waka Angamua).

Reports for business meetings are only required to seek a formal resolution i.e. approval to consult, approve the draft document, seek additional budget, and approve the final document. If these items have been adequately workshopped beforehand then attendance at the business meeting is not usually required.

Contact should be made with the respective councillors [via the councillor support advisors] for the areas covered by the project. Councillors will have varying degrees of interest in the project. In some instances they may just want regular updates via email as they are included in agendas/attendance for/at business meetings. Along with the relevant local board portfolio lead/chair, they can also be a political spokesperson for the project.

The project should be included on the Local Board Work Programme. This is housed on 'Sharepoint' which team leaders have access to and is reported on quarterly. Local board members will look for any 'red flags' i.e. projects not on track. Ask your team leader about the work programme.

Local boards have a number of budgets (such as Local Development Initiative or equivalent 'LDI' budget) that we can utilise for supporting the preparation of spatial plans. LDIs are agreed as part of the annual budget process. There are other "pots" of money available and we can request budget for document production, specialist work and public engagement events (including collateral, advertising, venue hire etc.). If there is no budget agreed as part of work programmes, then these requests must be workshopped and agreed at a business meeting. Feb/March is a critical time for securing budgets as there can be a review of money that still needs to be spent from the reprioritisation of other budgets.

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Local boards also produce a local board plan every three years, following elections. The local board plans are informed by community needs and preferences and form the basis for each local board's policy positions, work programming and advocacy initiatives. While the plans contain some specific key initiatives, they have a focus on strategic outcomes and direction. This is a great background document for our spatial plans and conversely actions that come out of the spatial plans can feed into future local board plans.

Planning Committee

Reports to the Planning Committee may be required at set points in the project. It is also good practice to keep the Committee updated on your project. This responsibility should sit with the Project Lead and Team Leader. However, smaller projects may just require local board approval. A decision on this should be made at the project initiation. Planning Committee reports require a Māori Impact Statement commentary so early assessment and planning of who the mana whenua are that you are required to consult/work with and consideration of an engagement plan is important as a first step – refer Scoping.

Mana whenua and mataawaka

Council has empowering legislation which recognises Te Tiriti o Waitangi. The Auckland Plan sets out the overarching framework and strategic direction for Council. Whiria Te Muka Tangata – the Māori Responsiveness Framework – articulates council's commitments and obligations to Māori. It is embedded within the Auckland Plan and Local Board Plan, enabled through the Long Term Plan, Unitary Plan and other council strategies and plans. In response, each department in Council is required to develop and implement their Māori Responsiveness Plan.

Plans and Places has a Māori Responsiveness Plan, 'Te Miro', and a commitment to deliver on that Plan. If you are unfamiliar with this Plan, Te Miro, make sure you have read and understood the document on the Plans and Places Intranet page under 'Māori Responsiveness'. There are a number of other resources on our Intranet page which will also assist you in embedding Te Miro in our work. This will from time to time require that you look at the planning exercise from a different perspective. For mana whenua, council's activities occur *inside* their broader, cultural landscape (i.e. not outside of/external to our work area). To understand their perspectives better it is important to identify and understand what this looks like. A good example is the Southern Structure Plan Cultural Landscapes Report.

To support you in cultural landscape mapping and issues, engagement with mana whenua and mataawaka (i.e. Māori citizens and ratepayers who are not mana whenua or their representatives), we have a Principal Advisor Te Tiriti o Waitangi and Māori Responsiveness for the Chief Planning Office Division, Ani Pitman, who can provide strategic direction and support. On certain other matters (such as status of Relationship Agreements, advice on tikanga protocols during actual hui/engagement events) you can also contact Te Waka Anga Mua Ki Uta, our Māori Strategy and Relations Department which sits inside the Governance

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Division; and also Caitlin Borgfeldt, Principal Advisor, Māori in Communications and Engagement. Some useful reference background material is relevant Waitangi Tribunal Reports and Treaty Settlements (cultural and/or commercial redress information and Right of First Refusal or 'RFR' lands). For Maori Engagement Protocols refer to the separate practice note.

It is best practice to start the conversation with mana whenua early on in the project – and be briefed beforehand as much as possible on relevant material provided to Council by mana whenua. As mentioned previously, at outset the project needs to be flagged with the Mana Whenua Kaitiaki Forum. You will also need to understand their cultural landscape within which the planning activity is being undertaken and be cognisant of any sites of significance or Māori cultural heritage areas (MCH team held information) and the CHI. This includes (but is not limited to):

- Iwi Environmental Management Plans
- The mana whenua collective input into the Proposed Unitary Plan
- Previous planning activities in the relevant area
- Cultural Values Assessments/Cultural Impact or Effects Assessments for the relevant areas (in some cases not available)
- The scope of their cultural landscape
- CHI
- Relevant Waitangi Tribunal reports and decisions
- Relevant Treaty of Waitangi Settlement Acts.

It is recommended that contact is made with all iwi that have an interest in the area through their official contacts (Office Manager and/or RMA Technician/Contact).

To ascertain who the appropriate mana whenua are there is a set of mana whenua rohe maps available on Auckland Councils external website to assist you under the section 'Engaging with iwi'. Contact details are held by Teams' business co-ordinators and also Te Waka Anga Mua ki Uta, contact Chelsea Woods.

Ensure that correct protocol is followed at meetings and that tikanga is known and upheld. Look on Tupu for a range of training courses to help with pronunciation, some tikanga and preparing a mihimihi (introduction).

From the initial hui, agreement can be reached as to how the iwi want to be involved in the project. This is dependent on the resourcing/staffing of the respective iwi. As a department we have a dedicated budget that can be used for iwi engagement. For invoicing purposes, some iwi groups have a Master Services Agreement for work with Council. If so, then an agreed Statement of Works agreement needs to be signed for the project with the relevant iwi. If no Master Service Agreement exists then a Purchase Order up to the value of \$25,000 can be raised for the work. Ensure to seek advice on parameters from Team Lead.

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Part of our role in Māori Responsiveness is to ensure we do not treat mana whenua as another 'stakeholder'. They are a partner in the development of the spatial plan. A best practice approach, after initial hui, is to have joint local board and mana whenua sessions.

Auckland Council is developing a Māori Portal which will be a great online resource for our work with Māori and will include the following:

- Overview of Auckland's Māori
- Māori and Auckland Council: framework, policy, programmes, key relationships
- Working with Auckland's Māori and how to engage effectively
- Resource Library (searchable database)
- Auckland Plan
- IMSB's Māori Plan
- IMSB's Schedule of Issues of Significance
- Auckland Design Manual – Te Aranga Māori Design Principles
- Iwi Management Plans

Mataawaka

Identifying relevant mataawaka groups and Māori community members to engage with is also required. Identify any marae, Kohanga Reo, Kura Kaupapa Māori or Wānanga that are located in, near or adjacent to the area. For each of these, they will have a feeder community/population. Also consider other relevant Māori groups to undertake engagement with e.g. Māori organisations, Māori health and/or social services. Check with Caitlin Borgfeldt and Ani Pitman for any updated contacts.

Developing our best practice - Responsiveness to Māori

Plans and Places have established a group of project leads that meet regularly to talk about Māori Responsiveness and preparation for and engagement with mana whenua and mataawaka. Contact Anna Jennings to be included in this group.

Internal teams

The following table sets out internal and CCO teams that may be involved in the delivery of spatial plans, their responsibility and possible role they may have in the project. This list may be subject to change and be added to as the project progresses; you may also discover that there are teams working on projects in the area that may benefit from being involved.

As good practice, once the list of internal teams are agreed, ask the General Manager of Plans and Places to send out an email to the teams notifying them of the project and securing their commitment to delivery.



Team	Responsibility	Role
Community Empowerment	Empowering sections of the community to deliver on their own projects and outcomes and supporting a change within Auckland Council's engagement approach to enable this to happen.	Part of the core or wider project team that assists in shaping the approach to consultation and engagement, and how the community can be involved in plan projects or activities.
Communication and Engagement	Guiding planning teams on our approach to communications and engagement throughout the project and early discussion on document production. Also provide information on Mataawaka and Māori organisations	A representative may be part of the wider project team. Resource dependant. Will have a database on Mataawaka/Māori organisations to contact.
Auckland Transport and Implementation Strategy	Specialist knowledge on transport strategy.	Representative(s) sit on the cross-council working group and input into topic papers.
Auckland Transport	Specialist knowledge on transport infrastructure, projects and funding.	Representative(s) sit on the cross-council working group and input into topic papers.
Healthy Waters	Specialist knowledge on stormwater, water quality and water sensitive design opportunities.	Representative(s) sit on the cross-council working group and input into topic papers.
Natural Environment Strategy	Specialist knowledge on environmental considerations and alignment to strategic documents.	Representative can input early on in the project to produce a summary of environmental considerations and alignment to strategic documents and give guidance on the right departments and teams in council to contact.
Heritage	Specialist in built heritage and archaeology.	Representative(s) sit on the cross-council working group and input into topic papers.
Maori Heritage Team	Maori Cultural Heritage Programme	Can assist with identifying nominated Scheduled Sites and Places of Significance to Māori (SOSM) in the area only with permission of mana whenua. (must consult with mana whenua first). Also reference to cultural landscape mapping advice and see below.
Community and Social Policy	Specialist input on community and social policy. Authors of Community Needs Assessments.	Representative(s) sit on the cross-council working group and input into topic papers; Māori engagement

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Attachment B

Team	Responsibility	Role
	Check also for any Māori engagement information relevant to your project.	information/feedback/intel that might be of relevance (with Comms and Engagement Principal).
Watercare	Specialist input on waste water services, future projects and investment.	Representative(s) sit on the cross-council working group and input into topic papers (project dependant).
Te Waka Angamua	Specialist knowledge on engaging with mana whenua and hui protocol.	May attend hui (resource dependant).
CPO Māori Responsiveness (Nga Waka Angamua)	Specialist advice on manawhenua and Māori responsiveness issues; charting cultural landscapes (see above also).	Can assist in scoping/feedback Māori (mana whenua/mataawaka) information and content. (resource dependent)
Corporate Libraries	Information source on Māori history.	To assist with background information on Māori history.
Community Facilities	Specialist input on existing community facilities and any planned upgrades. Authors of Greenways/Local Paths for local boards.	Representative(s) sit on the cross-council working group and input into topic papers (project dependant).
Community Services	Specialist input on community development.	Representative(s) sit on the cross-council working group and input into topic papers (project dependant).
Libraries	Specialist input on libraries.	Representative(s) sit on the cross-council working group and input into topic papers (project dependant).
Parks	Specialist input on existing parks and any planned upgrade works.	Representative(s) sit on the cross-council working group and input into topic papers (project dependant).
RIMU	Specialist advice and information around Census data and specific environmental areas e.g. soils.	Input into topic papers.
Auckland Design Office	Specialist input on urban design and Te Aranga Māori Design Principles. <i>Note – payment is required for input from this team.</i>	Input into urban design of public spaces or areas (project dependant); expertise in Maori Design Principles and ensuring an indigenous characteristic in design thinking and cultural landscape understanding/appreciation
ATEED	Specialist input on local economic development. Authors of local economic development plans. Holders of local development	Representative(s) sit on the cross-council working group and input into topic papers.

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Team	Responsibility	Role
	initiative budgets with Boards.	
Panuku Development Auckland	Specialist input on Auckland Council property and development sites. Interest will depend on project area.	Input into project as required.
Sustainability	Specialist input around sustainable design.	Input into project as required.
Arts, Culture and Events	Specialist input on council's arts programme. May have project budget for local board area.	Input into project as required.
The Southern Initiative (TSI)	Specialist input on social initiatives in South Auckland. TSI are a 'Place-based' initiative providing co-design activities with communities.	If the project is in South Auckland a representative from TSI may join the team.
Plans and Places GIS team	Specialist in geospatial mapping.	Mapping of spatial components.
Resource Consents	Specialist input on consenting information in the area.	Provide an overview of consenting in the area.

Topic papers

Topic papers are prepared at the start of the spatial plan. The papers provide a useful stocktake of the status and issues by topic area. It should cover context, current projects, and issues/opportunities/aspirations. Length of the topic paper and content will differ between plans but try to keep them succinct, referencing other strategies where required. Specialists who input into the topic paper should also review the final copy. Below is a general guide of the topic areas covered and what strategies and specialist will assist. Adapt as required and refer to best practice topic paper examples.

Topic Paper	Relevant strategies/key points	Internal teams to involve
Stormwater	Catchment plans, Water Sensitive Design (GD04), Freshwater Management NPS	Healthy Waters
Transport	Corridor Management Plans, AT's Roads and Street Strategy (draft), Auckland Regional Land Transport Plan, Regional Public Transport Plan	Auckland Transport, Transport Infrastructure and Strategy
Wastewater and Infrastructure	Watercare Statement of Intent and Watercare Asset Management Plans	Watercare, electricity providers
Parks and Community facilities	Community Needs Assessment, Greenways Plans	Community and Social Policy, Parks, Sports & Recreation, Libraries, Community Facilities
Community	Community issues and networks,	ACE (Community

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Topic Paper	Relevant strategies/key points	Internal teams to involve
Development and Services	community development approaches, provision of services	Empowerment Unit, Community and Social Policy)
Economic Development	Local Economic Development Plans	ATEED
Built Heritage and Māori Heritage	Local Heritage Plans, Council databases	Heritage
Land use	Unitary Plan	Consents Department for data
Environment and Landscape	Unitary Plan hearing evidence useful for landscape	Natural Environment and Strategy and RIMU
Manawhenua Information	Manawhenua assessment of activities	CIA/CVAs that are contracted for and/or already existing

Tips and tools

The Community Empowerment Unit and Plans and Places encourage the use of the Empowering Communities Approach in spatial plans. This and other relevant guidance can be found at the following place. Make early contact with the strategic broker and strategic advisor to discuss the project and how to apply the ECA toolkit or kete.

<https://acintranet.aklc.govt.nz/EN/departments/ace/Pages/EmpoweredCommunitiesApproachProject.aspx>

File management – All spatial plan folders are located on the U:Drive under CPO > RLP > FC > LUP. There is one folder for Area Plans and one for Local Plans. When setting up a project folder you should follow the Plans and Places best practice file structure.

Email address – Raise a ticket through Awhina to set up an email address for the project e.g. howickcentreplan@aucklandcouncil.govt.nz. Ensure that all of the team have access and set up a roster for checking emails. Create folders for 'in progress and 'actioned' for emails. Once the project is complete either keep the email open for implementation or close it.

Census Data – For background research contact RIMU's Statistical Information Analyst. Provide a map showing the geographical extent of the area and the list of data needed.

The Wire – Auckland Council have an online image gallery which is searchable. It has a good database of images. Email brand@aucklandcouncil.govt.nz for access. Note – you will need permission to use these images in published documents.

Community Facilities have a comprehensive spatial mapping tool for looking at Council's facilities. Through this tool you can get information of key facilities by local board area and also click on the facility to access the Facilities Management Plan which provides information around age and asset renewal. This can be accessed here -

<http://shareit13/AMIS/DashboardWork/SitePages/LocalBoard/default.aspx>