



Houkura - Independent Māori Statutory Board

BOARD PACK

for

May Board Meeting

Monday, 6 May 2024

11:00 am (NZST)

Held at:

Houkura - Independent Māori Statutory Board

Level 1, 16 Viaduct Harbour Avenue, Auckland Central 1010

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AGENDA

MAY BOARD MEETING



Name:	Houkura - Independent Māori Statutory Board
Date:	Monday, 6 May 2024
Time:	11:00 am to 1:00 pm (NZST)
Location:	Houkura - Independent Māori Statutory Board, Level 1, 16 Viaduct Harbour Avenue, Auckland Central 1010
Board Members:	Mook Hohneck, David Taipari (Chair), Billy Brown, Glenn Wilcox, Edward Ashby, Honey Renata, Ngarimu Blair, Tau Henare, Tony Kake
Attendees:	Leesah Murray, Taff Wikaira, Norelle Parker

1. Opening Meeting

1.1 Karakia

Open meeting with karakia.

1.2 Confirm Minutes

That the Board:

- a) confirm the ordinary minutes of its meeting, held on Monday, 08 April 2024, including the confidential section, as a true and correct record.

Supporting Documents:

1.2.a Minutes : April Board Meeting - 8 Apr 2024	8
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1.3 Extraordinary Business

2. Management Reports

2.1 CEO Summary

Leesah Murray

That the Board:

- a) receive the CEO Summary report.

Supporting Documents:

2.1.a 20240506_CEO Summary.pdf	12
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2.2 Finance Report

Leesah Murray

That the Board:

- a) receive the Financial Report for January and February 2024.

Supporting Documents:

2.2.a	20240506_Financial Report March 2024.pdf	15
2.2.b	Attachment A_Financial Management Report March 2024.pdf	16

3. Pou Updates

3.1 Cultural Update

Taff Wikaira

That the Board:

- a) receive the Cultural Update report.

Supporting Documents:

3.1.a	20240506_Cultural Pou.pdf	17
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3.2 Economic Update

Taff Wikaira

That the Board:

- a) receive the Economic Update report.

Supporting Documents:

3.2.a	20240506_Economic Pou.pdf	21
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3.3 Social Update

Taff Wikaira

That the Board:

- a) receive the Social Update report.

Supporting Documents:

3.3.a	20240506_Social Pou.pdf	28
3.3.b	Attachment A_Māori Representation Six Key Area Categories.pdf	32
3.3.c	Attachment B_CCO draft Statement of Intent Feedback.pdf	34

3.4 Environment Update

Taff Wikaira

That the Board:

- a) receive Environment Update report.

Supporting Documents:

3.4.a	20240506_Environment Pou.pdf	37
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4. Appointment

4.1 Appointment Report

Taff Wikaira

That the Board:

- a) receive the appointment report.
- b) endorse the Board Chair as a delegate to approve a short-list of Watercare Services Limited Chair candidates.

Supporting Documents:

4.1.a	20240506_Appointment Report_Selection Panel.pdf	42
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4.2 Appointment Report

Taff Wikaira

That the Board:

- a) receive the appointment report.
- b) appoint Board member as a delegate to serve on the selection panel for the Tāmaki Redevelopment Company Appointment Processes 2024.

Supporting Documents:

4.2.a	20240506_Appointment Report_Tāmaki Redevelopment Company Appointment Processes for 2024.pdf	43
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4.3 Appointment Report

Taff Wikaira

That the Board:

- a) receive the appointment report.
- b) appoint a Houkura Independent Māori Statutory Board member to the Southern Rural Strategy Working Group which will provide direction to staff in the development of the Southern Rural Strategy (SRS).

Supporting Documents:

4.3.a	20240506_Appointment Report_Southern Rural Strategy.pdf	44
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4.4 Appointment Report

Taff Wikaira

That the Board:

- a) retrospectively appoint member Edward Ashby to the Fast- Track Approvals Bill sub-group of the Planning, Environment and Parks (PEP) Committee.).

Supporting Documents:

4.4.a	20240506_Appointment Report_Fast-Track Approvals Bill.pdf	45
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5. Te Pae Whakatere Reports

5.1 Te Pae Whakatere - Governance Roadmap 2024-2025

Taff Wikaira

That the Board:

- a) approve Te Pae Whakaterere, the Houkura Independent Māori Statutory Board’s (the Board’s) Governance Roadmap through to 30 June 2025.

Supporting Documents:

5.1.a	20240506_Te Pae Whakaterere Report.pdf	46
5.1.b	Attachment A - DRAFT_Te Pae Whakaterere.pdf	48

6. Confidential Agenda

6.1 Procedural motion to exclude the public

Exclusion of the Public: Local Government Official Information and Meetings Act 1987

That the **Independent Māori Statutory Board**

- a) exclude the public from the following part(s) of the proceedings of this meeting.

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution follows.

This resolution is made in reliance on section 48(1)(a) of the Local Government Official Information and Meetings Act 1987 and the particular interest or interests protected by section 6 or section 7 of that Act which would be prejudiced by the holding of the whole or relevant part of the proceedings of the meeting in public, as follows:

C1 Draft Budget FY25

Reason for passing this resolution in relation to each matter	Particular interest(s) protected (where applicable)	Ground(s) under section 48(1) for the passing of this resolution
The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.	s7(2)(f)(ii) - The withholding of the information is necessary to maintain the effective conduct of public affairs through the protection of such members, officers, employees and persons from improper pressure or harassment. In particular, the report contains information that needs to be approved and feedback provided.	s48(1)(a) The public conduct of the part of the meeting would be likely to result in the disclosure of information for which good reason for withholding exists under section 7.

6.2 Appointment Report

Taff Wikaira

Supporting Documents:

6.2.a	20240506_Appointment Report_Sites of Significance.pdf	49
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6.3 Draft Budget FY25

Leesah Murray

Supporting Documents:

6.3.a	20240506_Draft Budget.pdf	50
6.3.b	20240423_DRAFT_Funding Agreement 2024-2025_FINAL.pdf	53

7. Close Meeting

7.1 Karakia

Close meeting with karakia.

7.2 Close the meeting

Next meeting: June Board Meeting - 10 Jun 2024, 11:00 am

MINUTES (in Review)

APRIL BOARD MEETING



Name:	Houkura - Independent Māori Statutory Board
Date:	Monday, 8 April 2024
Time:	11:00 am to 12:11 pm (NZST)
Location:	Independent Māori Statutory Board, Level 1, 16 Viaduct Harbour Avenue
Board Members:	David Taipari (Chair), Billy Brown, Edward Ashby, Honey Renata, Ngarimu Blair, Tau Henare, Tony Kake
Attendees:	Leesah Murray, Taff Wikaira, Norelle Parker
Apologies:	Mook Hohneck, Glenn Wilcox

1. Opening Meeting

1.1 Karakia

1.2 Confirm Minutes

February Board Meeting 12 Feb 2024, the minutes were confirmed as presented.



Confirm Minutes

That the Board:

- a) confirm the ordinary minutes of its meeting, held on Monday, 12 February 2023, including the confidential section, as a true and correct record.

Decision Date: 8 Apr 2024
Mover: Tony Kake
Seconder: Billy Brown
Outcome: Approved

2. Management Reports

2.1 CEO Summary



CEO Summary

That the Board:

- a) receive the CEO Summary report.

Decision Date: 8 Apr 2024
Mover: Billy Brown
Seconder: Edward Ashby
Outcome: Approved



Follow up with brand contractors

Follow up with Iceberg to confirm payment to artist Graham Tipene.

Due Date: 6 May 2024
Owner: Leesah Murray

2.2 Finance Report



Finance Report

That the Board:

- a) receive the Financial Report for January and February 2024.

Decision Date: 8 Apr 2024
Mover: Tau Henare
Seconder: Ngarimu Blair
Outcome: Approved

3. Pou Updates

3.1 Cultural Update



Cultural Update

That the Board:

- a) receive the Cultural Update report.

Decision Date: 8 Apr 2024
Mover: Billy Brown
Seconder: Edward Ashby
Outcome: Approved

3.2 Economic Update



Economic Update

That the Board:

- a) receive the Economic Update report.

Decision Date: 8 Apr 2024
Mover: Tau Henare
Seconder: Edward Ashby
Outcome: Approved

3.3 Social Update



Social Update

That the Board:

- a) receive the Social Update report.

Decision Date: 8 Apr 2024
Mover: Billy Brown
Seconder: Tony Kake
Outcome: Approved

3.4 Environment Update



Environment Update

That the Board:

- a) receive Environment Update report.

Decision Date: 8 Apr 2024
Mover: Ngarimu Blair
Seconded: Edward Ashby
Outcome: Approved

4. Te Pae Whakaterere Reports

4.1 Te Pae Whakaterere - Governance Roadmap 2024-2025



Defer Te Pae Whakaterere - Governance Roadmap 2024-2025

That the Board:

- a) defer for review the item to the next Board meeting, Te Pae Whakaterere, the Houkura Independent Māori Statutory Board's (the Board's) Governance Roadmap through to 30 June 2025.

Decision Date: 8 Apr 2024
Mover: Billy Brown
Seconded: Edward Ashby
Outcome: Approved

5. Appointment

5.1 Appointment Report



Appointment Report

That the Board:

- a) receive the appointment report.
 b) appoint Board member Ashby to the delegated sub-group with the authority to confirm Council's position on any legal proceedings relating to the Auckland Unitary Plan (Operative in Part) where urgency is required on technical matters in advance of and during mediation, settlement discussions and/or a hearing.

Decision Date: 8 Apr 2024
Mover: Billy Brown
Seconded: Ngarimu Blair
Outcome: Approved

5.2 Appointment Report



Appointment Report

That the Board:

- a) receive the appointment report.
 b) retrospectively appoint Board member Brown to approve Auckland Council Group's final submission on the Government Policy Statement on Land Transport 2024 (GPS) that was approved at an Extraordinary Transport and Infrastructure Committee meeting on the 27 March 2024.

Decision Date: 8 Apr 2024
Mover: David Taipari
Seconded: Tony Kake

Outcome: Approved

6. Close Meeting

6.1 Karakia

6.2 Close the meeting

Next meeting: No date for the next meeting has been set.

Signature: _____

Date: _____

Cover Report: CEO Summary

Ngā tūtohunga:

Recommendations:

That the Board:

- a) receive the CEO Summary report.

Whakarāpopototanga:








Executive Summary:

1. The purpose of this report is to provide the Board with a summary of events for the reporting month, noting that this report will cover the month of April.
2. It also provides the health and safety update for the reporting month.

Ngā koringa ā-muri:

Next steps:

3. All activities will be monitored and reported through to the Board.

Action	Responsibility	Due Date	Progress
Request for proposal for the FY24 financial audit	Pou Whakarae	May 2024	
Board to develop position on the rate sites of significance are being processed	Pouārahi	May 2024	
Summarised report of the Government's RMA reset	Pouārahi	May 2024	
Liaise with Tātaki to understand the process for filming permits and engagement with iwi	Poutuarā Pou Whakarae	May 2024	
Request information from Council on CIF and MIP funds – and the criterion for selection	Pouārahi Poutuarā	May 2024	
Confirm the entity's name Ngā Iwi Mana Whenua o Tāmaki Makaurau and their role within the Auckland Council Group	Pouārahi	May 2024	
Follow up with Council regarding sites of significance and review of the policy and process of how they are scheduled	Pouārahi	May 2024	

Action List Key

Completed



In progress -
on time for delivery



Behind schedule -
no major risk



Behind schedule - major risk



Author	Leesah Murray – Pou Whakarae
Authoriser	Leesah Murray – Pou Whakarae

Report: CEO Summary

Horopaki:

Context:

1. The Group CE's hui scheduled for June has now been moved to 11 July 2024.
2. Key points for the next CEO to CEO Auckland Council have been provided.
3. Feedback has been provided to Council on their proposed change process. Submissions closed on 21 March 2024 with the finalised structure to be announced in May. It is important to note that the change proposal focused on Tier 2 and 3.
4. Meet and greet with the new Tūmuaki Huanga Māori for Ngā Mātārae, Nick Turoa, who began his role on 11 March 2024. The Secretariat will meet Nick with the full Ngā Mātārae in due course.
5. A hui has been held with the Director – Māori Outcomes for Tātaki Auckland Unlimited, to address the Board's concerns regarding filming on iwi sites. Tātaki have confirmed that they are following up on these concerns.
6. A final review hui with the brand agency has occurred where critical feedback was provided and received.
7. As part of the Service Level Agreement with Auckland Council, a meeting was conducted with the Finance and Procurement directorates to address process issues.
8. An additional hui has been held with the People and ICT team to ensure back-office systems are updated to the Board's new name.
9. A positive meeting was held with David Reeves, CEO of Auckland Museum, to establish a CEO-to-CEO working relationship.
10. The underground carpark at the office is undergoing repairs to both lifts. These will be done one at a time, with the other accessible. Two carparks will be replaced with alternative ones during the repair. Noise could cause disruption to our floor however the Property Manager has been notified of Board Hui dates, and no work is to be carried out during these times. Repairs are expected to be completed by November 2024.

11. The table below is the Health and Safety update for April 2024.

Risk Register								
Description of hazard	Location or task	Potential Harm	Risk Rating	Significant Hazard	Control method E & M	Controls applied	Frequency of monitoring	Person Responsible
Uneven floor level.	Main entrance	Slip, trip or fall	Low	Y	M	Hazard sign visible. Landlord contacted	Weekly	Annette Tunoho
	Kitchen area to carpet		Low		M			
Heavy doors.	Main entrance	Difficulty opening for small children and seniors	Low	N	M	Monitor when small children and seniors are on site	Daily	Annette Tunoho
	Hallway to and in bathroom		Low	N	M			
Electrical cords in meeting room.	Boardroom	Risk of trip or fall	Low	N	M	Mats covering cords	When applicable	Annette Tunoho
Lighting in areas with little to no windows.	Hallway to bathroom	Low visibility	Low	N	M	Ensure lights are consistently working. Report any outages	Daily	Annette Tunoho
OFFICE STATUS UPDATE								
Incident to report	Injury to report	New Hazard to report	Further updates to report for the month		- Fire evacuation drill 9 April. The Executive Assistant was warden in the absence of the Governance Advisor. No issues to report.			
Nil	Nil	Nil						

Ngā tāpirihanga:

Attachments:

There are no attachments for this report.

Cover Report: Financial Report

Ngā tūtohunga:

Recommendations:

That the Board:

- a) receive the Financial Report for March 2024

Whakarāpopototanga:

Executive Summary:

1. The purpose of this report is to present the Board's financial position as at 31 March 2024.

March Year-to-Date Commentary

2. Net operating expenditure is \$396K favourable to budget [Act \$1,410K vs Bud \$1,779K].
 - Kaimahi costs is \$0.2M are favourable resulting from vacancies, and annual leave payouts. Actual FTE 8 vs. budget FTE 9.
3. Professional Services is \$207K favourable.
 - Consultancy, Engagement and Legal are favourable due to timing of engaging consultants for the work programme and incurring costs.
4. Other expenditure on activities is \$50K favourable.
5. Due to actual costs being \$50k less than the budget. This is due to reduced actual travel costs being \$10k lower than the year-to-date budget and a reduction in monthly website costs, with the implementation of the new website. Board Costs \$24K favourable.
 - Remuneration is favourable due to having six members compared to nine budgeted up to September. As of November, there are 9 Board members appointed.
 - Board costs are favourable due to timing of costs incurred compared to budget phasing.
 - Board travel is unfavourable.

Ngā tāpirihanga:

Attachments:

Attachment A - Financial Management Report – March 2024

Author	Annette Tunoho - Poutāhuhu
Authoriser	Leesah Murray – Pou Whakarāe

Financial Performance Dashboard as at March 2024
Houkura - Independent Māori Statutory Board

GL Code - Account	Month		Year to Date			Full Year						
	Actual	Revised Budget	Actual	Revised Budget	Variance	Prior Year Actuals	Forecast	Revised Budget	Variance	Annual Plan	Prior Year Actuals	Notes
Kaimahi Costs	109	133	953	1,135	182	924	1,512	1,512	0	1,512	1,286	
Professional services	20	44	211	419	207	124	550	550	0	550	338	
Consultancy	18	27	142	240	98	61	320	320	0	320	241	
Engagement and Reporting		14	28	124	96	23	165	165	0	165	53	
Legal and Planning	2	3	13	30	17	23	40	40	0	40	27	
Audit			28	25	-3	17	25	25	0	25	17	2
Other expenditure on activities	7	15	34	83	50	52	111	111	0	111	89	
Board Costs	67	75	616	640	24	502	852	852	0	852	655	
Elected member remuneration	61	69	519	591	72	451	787	787	0	787	582	
Elected member other costs	1	3	11	26	15	9	35	35	0	35	12	
Elected member travel	6	3	87	23	-64	43	30	30	0	30	60	1
Net operating expenditure/(revenue)	203	267	1,815	2,277	462	1,601	3,025	3,025	0	3,025	2,368	

Note 1 - Credit received on elected member travel cost

Note 2 - Annual audit costs above budget

Cover Report: Cultural Pou

Ngā tūtohunga:

Recommendations:

That the Board:

- a) receive the Cultural Pou report.

Whakarōpopototanga:

Executive Summary:

1. The purpose of this report is to update the Houkura Independent Māori Statutory Board (Houkura) on the cultural priority that is part of its work programme.
2. The report will look at the four key focus areas of the cultural priority from the governance roadmap Te Pae Whakātere and the Houkura work programme Te Pae Tawhiti 2022 – 2025.

Ngā koringa ā-muri:

Next steps:

3. The Secretariat will continue to work across the Council Group to monitor progress against the Houkura cultural priorities and provide an update at its next meeting.

Author	Heather Ruru – Pouārahi
Authoriser	Taff Wikaira – Poutuarā

Report: Cultural Pou

Te Tūāpapa:

Background:

1. The Secretariat will utilise opportunities across their respective work programmes to address the cultural priorities of Houkura.
2. Within the cultural priority there are four key focus areas of the Houkura Issues of Significance (IoS) instrument and each area has a corresponding action.
3. The key focus areas are:
 - Marae Development – Continue to work with marae, marae collectives and Council Group to ensure that the marae funding envelope is fully utilised and identified gaps are addressed.
 - Te Reo Māori – Ensure Council group’s Te Reo Māori policies support bilingual communication and signage.
 - Distinctive Identity – Partner with mana whenua on cultural story telling in Tāmaki Makaurau.
 - Arts and Culture – Support the development of a cultural arts exhibition on all mana whenua.

Horopaki:

Context:

Marae Development

4. On 15 April 2024, Ngā Mātārae staff presented the Māori Outcomes Fund Evaluation report at the Joint Governing Body and Houkura meeting. The evaluation report undertaken by Awa Associates and is included in BoardPro in the Joint Governing Body and Houkura section.

Marae Infrastructure Programme

5. The Marae Infrastructure Programme (MIP) spend during February and March 2024 caused most of the increase of the Māori Outcomes Fund as outlined in the Social Pou report.
6. The MIP provided funding for six marae in the February to March period.

Cultural Initiative Fund

7. The funding update received at the end of February 2024 noted that \$694,678 of the Cultural Initiative Fund (CIF) grant has been drawn down, making up 58% of the total grant allocations.
8. The last marae to access the approved CIF funding was drawn down in March 2024.



9. Applications for the next round of the CIF grants opened on 4 March 2024 and closed on 28 April 2024. An update on the number of applications received will be provided in the June report.
10. Resource consent has been granted in December 2023 for Te Motu a Hiaroa Charitable Trusts', marae build.
11. At its April meeting, Houkura requested the Secretariat receive information from Council on the criterion for selection of marae applying for CIF and MIP funding. The information can be found on the Auckland Council website see links below:
 - a) [Cultural Initiatives Fund – Marae Development Grant](#)
 - b) [Cultural Initiatives Fund – Papakāinga and Māori Housing Grant Guideline](#)
 - c) [Marae Infrastructure Programme – Interim Funding Guidelines](#)

Te Reo Māori

12. The online learning modules and the application, Kete Kōrero were available to Council staff from February 2024.

Distinctive Identity

Te Ara Tukutuku

13. Eke Panuku began the next stage of concept design development including further stakeholder and political engagement for Te Ara Tukutuku, the regeneration plan for Wynyard Point.
14. The concept design development stage began in February and is expected to be completed in June 2024.
15. The vision and framework was shared for public feedback in October and November 2023.
16. The Eke Panuku Board endorsed the vision and the supporting framework document for Te Ara Tukutuku at its meeting on 13 December 2023, with the Waitemātā Local Board approving the vision and framework on 12 December 2023.

Te Kete Rukuruku

17. Te Kete Rukuruku works alongside mana whenua to restore te reo Māori to its parks and places through the adoption of Māori names and the traditional narratives behind them.
18. Council staff recruitment for Te Kete Rukuruku was completed in quarter three, with a full team now supporting the programme.
19. Upper Harbour Local Board agreed to join the programme in the next financial year following a workshop facilitated by Council staff. Of the 21 local boards, 17 local boards will be committed to the programme in the next financial year.
20. Signage for the cultural narratives of Wairaki was installed, with a whakarewatanga at Wairaki/Lynfield Reserve by Ngāti Whātua Ōrākei and Puketāpapa Local Board.



21. Signage was installed at Waitangi Falls Esplanade near Waiuku, outlining the meaning of Waitangi and its connection with local iwi. A whakamāramatanga was held with Ngaati Te Ata Waiohua and attended by the local school and community stakeholders.
22. At its meeting on 21 March 2024, the Howick Local Board resolved to invite iwi to name 15 parks and four libraries which forms tranche one of the programme for the Local Board.
23. Three narratives were received to support the names for Regional Parks. A meeting is planned for quarter four to present and adopt the Māori names for six regional parks.

Tūpuna Maunga

24. Whānau Ātea, at the foot of Te Pane o Mataoho /Te Ara Pueru in Māngere Bridge is a space featuring award winning designs by mana whenua, Tūpuna Maunga Authority and Boffa Miskell.
25. An in-ground hāngī pit which is now available to the community, was designed by Tūpuna Maunga Authority in partnership with Rewi Spraggon. The hāngī pit caters for 200 – 400 people and is the first “bookable” hāngī facility of its kind in Aotearoa.
26. In April, Tūpuna Maunga Authority and Boffa Miskell Limited were presented with the 2023 Recreation Aotearoa Whāiao Māori award. The award recognises excellence, innovation and effectiveness within the recreation sector and was awarded for the design and development of Whānau Ātea.

Arts and Culture

27. He Kupenga Horopounamu is a programme of work delivered by Council of New Zealand University Libraries (CONZUL) and Auckland City Libraries to change libraries’ practice and service design to achieve better outcomes for Māori communities.
28. Initial funding of \$500,000, followed by a top-up of \$125,000 enabled the expansion of community engagement, quality and depth of evaluation, and to increase staff capability. The programme is progressing steadily with five prototype pilot sites selected to commence.
29. The development of the capability framework and evaluation approach is underway. A two-month extension has been sought from the NZ Libraries Partnership Programme to enable longer time for evaluation of the prototypes. The Secretariat will provide a summary of the final report due to be completed in August 2024.

Ngā tāpirihanga

Attachments:

There are no attachments for this report.

Cover Report: Economic Pou

Ngā tūtohunga:

Recommendations:

That the Board:

- a) receive the Economic Pou report.

Whakarōpopototanga:

Executive Summary:

1. The purpose of this report is to update Houkura Independent Māori Statutory Board (Houkura) on the economic priority that is part of its work programme.
2. The report will look at the five key focus areas of the economic priority from the governance roadmap Te Pae Whakatere and Houkura work programme Te Pae Tawhiti 2022 – 2025.

Ngā koringa ā-muri:

Next steps:

3. The Secretariat will continue to work across the Council Group to monitor progress against the economic priorities of Houkura and provide an update at its next meeting.

Author	Jett Sharp – Pouārahi
Authoriser	Taff Wikaira – Poutuarā

Report: Economic Pou

Te Tūāpapa:

Background:

1. The Secretariat will utilise opportunities across its respective work programmes to address the economic priorities of Houkura.
2. Within the economic priority there are six key focus areas of the Houkura Issues of Significance (IoS) and each area has a corresponding action.
3. The key focus areas are:
 - Economic Development – Promote the implementation of an event focused on the impact of Covid-19 to Māori business and economy.
 - CCO Economic (Tātaki Auckland Unlimited) – Continue to monitor the new Māori Economic development strategy and the impact it has on Māori business in Tāmaki Makaurau
 - Affordable Housing – Continue to advocate and support the establishment of a Māori Community housing provider, strategies, and policies for Māori to have a wider range of culturally appropriate, quality, affordable and accessible housing options available.
 - Thriving Business Networks – Increase Māori business and professionals’ participation in the procurement process of Council group’s services and advocate social procurement spend for Māori.
 - Māori Tourism – Promote and advocate for an event that supports Māori in Tāmaki Makaurau to understand their opportunities and their identity.
 - Tamariki and Rangatahi Development – Advocate for graduate, internship, and cadet programmes across the Council Group.

Horopaki:

Context:

Economic Development

4. An economic development update was received at the 27 March 2024 Tātaki Auckland Unlimited (Tātaki) Board meeting.
5. A summary of high-level updates is outlined below:
 - Changes to the Destination Auckland Partnership Programme have been communicated to the industry. A basic CPI increase across categories has been proposed, additional categories added, and refinements made to benefits.



- A qualitative presentation was received by the Tātaki Board on the 'Nighttime economy', with a full presentation scheduled to be received at the May 2024 meeting.
 - A wrap-up post industry leaders' event with playback document was circulated to all attendees. Tātaki continues to await direction from Council and Central Government on next steps on the broader approach.
 - Tātaki commissioned PWC Auckland to update the Auckland Growth Monitor with additional research commissioned across its suite of economic development initiatives.
 - Tātaki hosted a Tech Industry Group session on 22 February 2024. The theme of the meeting was a discussion of how Tātaki can improve visibility of Tāmaki Makaurau as a global technology hub.
 - The GridAKL innovation network continues to grow with 123 companies at GRDAKL, 19 companies at Click Studio's and 7 companies at GridMNK.
 - Tātaki hosted officials from Fukuoka City (sister city). The visit coincided with the launch of Moana Auckland.
6. At the 09 April 2024 Council Controlled Organisation Direction and Oversight Committee meeting the Committee received a presentation from Tātaki on its recent performance and outlook across the 2023/2024 financial year. A summary of economic development highlights presented to the Committee are outlined below:
- Te Puna Creative Quarter Launch.
 - GridAKL partnership with Stone and Chalk.
 - Climate Connect Aotearoa.
 - Tech Tāmaki Makaurau.
 - Iconic Auckland Eats – Top 100 dishes for 2024.

CCO Economic (Tātaki Auckland Unlimited)

7. Tātaki Māori Outcomes team has developed a business case to support the development of a Māori economic development strategy utilising FY24 Māori Outcomes Fund underspend.
8. The project is expected to be delivered by the end of FY24.
9. The business case will be received at the May 2024 Kia ora Tāmaki Makaurau Delivery and Enablement Board meetings for their consideration.
10. The Secretariat will provide an update at the Houkura June meeting on funding outcomes.
11. Long Term Plan consultation closed on 28 March 2024.
12. Council is currently processing submissions with a series of Budget Committee workshops to be held throughout April – May 2024 to inform decision making at the 16 May 2024 Budget Committee meeting.



13. An update on Māori engagement for the Long-Term Plan was received at the 15 April 2024 joint Houkura Independent Māori Statutory Board – Governing Body meeting.
14. A high-level summary of Māori engagement themes is outlined below:
 - Improving access to the Māori Outcomes Fund,
 - Better transport options, especially in rural areas.
 - Procurement opportunities.
 - Resilient infrastructure for flood impacted regions,
 - Improved Marae development funding.
 - Increased funding activity focused on the environment.
 - Support for rangatahi development programmes and rangatahi events,
 - Increased opportunities and support for Pakihi Māori.

Affordable Housing

15. On 08 April 2024 the Government announced nine governmental targets to be delivered by 2030.
16. The Government has announced an emergency housing specific target: “75 percent reduction of households in emergency housing”.
17. The Secretariat will monitor the implementation of the Government’s measures and its impact on Emergency and Community Housing provision across Tāmaki Makaurau.

Thriving Business Networks

18. The Board’s work programme Te Pae Whakatere includes an advocacy position to ‘Increase Māori business and professional participation in the procurement of Council process of Council group’s services and advocate for social procurement spend.
19. The Board’s work programme includes a commitment to provide an update on Council’s Māori procurement outcomes. The following update covers FY22 – 23.
20. Auckland Council’s procurement approach is guided by the Auckland Council Group procurement policy.
21. The policy is guided by six overarching principles:
 - Working together.
 - Value Te Ao Māori.
 - Be sustainable.
 - Act Fairly.
 - Deliver the best value for every dollar.
 - Safe with us.
22. The Auckland Council Group sustainable procurement framework supports and guides the delivery of the Council group’s sustainable procurement objectives.



23. Sustainable procurement means procurement that meets Councils' organisational objectives while having the least negative impact on economic, environmental, social, and cultural wellbeing.
24. The framework is guided by an overarching objective which seeks to ensure that sustainable procurement becomes 'business as usual' across the Council Group.
25. The framework is centred by an overarching Te Ao Māori view which seeks to enable Māori outcomes across the delivery of sustainable procurement across the Council Group enabling:
 - Māori business opportunities and development.
 - Co-governance of natural resources.
 - Innovation and capability building.
 - Māori identity and decision-making.
26. To support the delivery of sustainable procurement, Council has developed key sustainable procurement objectives which seek to:
 - Increase Council's direct and indirect spend with Māori-owned businesses, Pasifika businesses and social enterprises.
 - Create quality employment and development opportunities for targeted communities.
 - Increase the delivery of local projects by local suppliers.
 - Minimise waste and reduce carbon emissions.
27. Council has two over-arching supplier diversity targets:
 - 5% of the value of all direct contracts to be awarded to diverse suppliers, and,
 - 15% of the total subcontract value to be awarded to Māori and/or Pasifika business or social enterprises.
28. An update on key sustainable procurement measure delivery and achievements is outlined below.
29. FY22 - 23 sustainable procurement results for the Council and Council Controlled Organisations include:
 - Auckland Council
Auckland Council achieved 4% spend with diverse suppliers in FY23.
 - Tātaki Auckland Unlimited
Tātaki exceeded its 5% percent supplier diversity target for FY23.
 - Eke Panuku
Eke Panuku exceeded its supplier diversity for FY23 achieving 8.4% supplier diversity spend against a target of 7.5%.
 - Watercare
Watercare reported a total Māori business spend of \$22.84m for FY23. This is an increase of \$9.58m in FY22. Watercare reported a total of 83 active Māori suppliers out of a total of 1952 suppliers (4% of active suppliers) in FY23.



Auckland Transport

Auckland Transport reported Māori procurement spend of \$18.9m for the financial year.

30. The Secretariat will work with the Ports of Auckland to receive updates on their sustainable procurement delivery.
31. The key sustainable procurement achievements across the Council Group are outlined below:

FY22 – FY23 Procurement Achievements

32. The Matakana Road Link Project – Te Honohono ki Tai was completed in 2023. The head construction contractor exceeded their key performance indicators with local Māori and Pasifika businesses.
33. The total Māori and Pacific business spend accounted 11.6% of the total project value (\$3.7m). The project has been shortlisted as a finalist for the World Procurement Awards Supplier Diversity and Inclusion category.
34. Auckland Council developed several initiatives in the last year to support sustainable procurement.
 - Amotai reports that it has over 199 buyer organisations and 1,753 Māori or Pasifika businesses of which 84% are Māori. It reported that during 2022/23 it worked on over \$205m of procurement opportunities and put forward 1,437 Māori and Pasifika businesses for these opportunities.
 - Auckland Council developed an ‘emerging suppliers’ programme to support Māori procurement across the Council Group. The programme went to market in September 2023 and established a group of suppliers to carry out Community Facilities minor expenditure and low risk, low value work. The programme launched in April 2024.
 - Auckland Council worked with Whāriki and Amotai to identify Māori suppliers to carry out a three-year tree planting contract across Tāmaki Makaurau. A contract totalling \$400k was awarded to Māori business Kenai and AMA Civil to carry out the work.
 - Auckland Council, Eke Panuku and Auckland Transport partnered to establish a deconstruction panel. The panel will identify opportunities across the waste and construction sector and seek to support smaller and diverse companies across the industry. Two Māori businesses were selected to participate in the deconstruction panel.
 - Auckland Council reported that since 2020, Auckland Council’s sustainable procurement focus has resulted in \$92.4m spend with Māori businesses. In FY25 three initiatives will integrate 29 Māori businesses into their procurement processes.
35. A key advocacy position of Houkura during the Long Term 2024 – 2034 development process was the development of a Māori procurement measure and target for Māori suppliers of 13% of total direct spend.



36. This advocacy position was subsequently endorsed by the Māori Outcomes political working group and received at the 23 September 2023 Governing Body meeting.
37. Auckland Council has committed to consider its Māori procurement metrics as part of a review of Council's sustainable procurement policy.
38. The Secretariat will update Houkura on Council and Council Controlled Organisation FY24 supplier diversity results via monthly economic pou reporting.

Māori Tourism

39. A Māori Tourism update was received at the 27 March 2024 Tātaki Board meeting.
40. A summary of high-level updates is set below:
 - Tātaki has had positive engagement with NZ Māori Tourism on a series of projects,
 - Two further cultural activations were delivered on cruises in the last month.
 - 200 tickets shared with mana whenua for the 8 March 2024 M9 event.
41. Tātaki is developing a Māori engagement framework. The framework will enable Tātaki to deliver on its work in alignment with its Te Tiriti o Waitangi obligations.
42. A central focus of the framework is to equip Tātaki staff with the tools to engage with Māori.

Tamariki and Rangatahi Development

43. The Secretariat will continue to monitor the delivery of Houkura Tamariki and Rangatahi Development priorities.

Ngā tāpirihanga:

Attachments:

There are no attachments for this report.

Cover Report: Social Pou

Ngā tūtohunga:

Recommendations:

That the Board:

- a) Receive the Social Pou report.

Whakarāpopototanga:

Executive Summary:

1. The purpose of this report is to update the Houkura Independent Māori Statutory Board (Houkura) on the social priority that is part of its work programme.
2. The report will look at the six key focus areas of the social priority from the governance roadmap Te Pae Whakatere and Houkura work programme Te Pae Tawhiti 2022-2025.

Ngā koringa ā-muri:

Next steps:

3. The Secretariat will continue to work across the Council Group to monitor progress against the Board's social priorities and provide an update at the Board's next meeting.

Author	Paula Bold-Wilson – Pouārahi
Authoriser	Taff Wikaira – Poutuarā

Report: Social Pou

Te Tūāpapa:

Background:

1. The Secretariat will utilise opportunities across their respective work programmes to address social priorities of Houkura.
2. Within the social priority there are six key focus areas of Houkura Issues of Significance (IoS) and each area has a corresponding action.
3. The key focus areas are:
 - Communities – Advocate funding for Māori communities to support and increase Māori outcomes.
 - CCO Transport – Advocate equity and behavioural changes to the transport system to ensure Māori communities are reached and addressed.
 - Māori Representation – Accelerate the promotion of Māori participation and representation to stand in 2025 local government elections and on CCO Boards.
 - CCO Development (Eke Panuku) – Advocate for the release of unused Council land to be utilised for social housing development.
 - Papakāinga Housing – Advocate to Auckland Council and central government to fund additional papakāinga housing developments.
 - Cultural and Spiritual Connection – Marae are climate change ready and prepared to adapt to the effects of climate change – this includes Council Group efforts to ensure that Māori are connected to their marae and that Māori communities as a whole are connected and safe.

Horopaki:

Context:

Communities

4. As of 31 March 2024, the year-to-date spend of the Māori Outcomes Fund was \$10.6m versus a budget of \$10.9m, with the variance totalling \$318,787. Included in the spend is an accrued amount for the capacity uplift work.
5. The Marae Infrastructure Programme was the main driver of the increased spend between February and March.



6. Ngā Mātārae has identified several initiatives that can utilise forecast underspend by 30 June 2024, in addition to the funding that was redirected in February via the Programme Delivery Board.
7. The end of year forecast for the Māori Outcomes Fund is approximately \$14.4m against a budget of \$15.6m.

CCO Transport

8. The scope for the preparatory works for the Auckland Integrated Transport Plan (AITP) was endorsed at the 7 March 2024 Transport and Infrastructure Committee (TIC) meeting.
9. The preparatory work ensures Auckland Council have developed a well-informed position to work with central government when developing the AITP.
10. At the 9 April 2024 TIC meeting, staff provided an update on the scope of works progress.
11. High level Māori Outcomes updates received by the Committee are outlined below:
 - The advocacy positions of iwi representatives shared at the May 2023 joint meeting with the Mayor and then Minister of Transport will inform the initial phase of the joint work on the AITP.
 - Council staff note the preparatory work will be aligned to Kia Ora Tāmaki Makaurau, with the work being overseen by a Political Reference Group which includes a member of Houkura. It is anticipated that work undertaken jointly with Government later in the year will seek to engage with Māori.
 - Council staff reported that they will ‘endeavour’ to engage with Māori, however no new work on potential outcomes for Māori will be undertaken. The Secretariat will work with Council to receive updates on AITP developments.
12. At the 4 April 2024 Transport and Infrastructure Committee Auckland Transport provided a high-level update which focused on recent highlights, challenges, and risks. The capital programme rapid review and reprioritisation remains a key challenge as they respond to the direction of the coalition government.
13. A Time of Use Charging programme team is being assembled and pre-implementation planning work across a range of areas is currently underway. In order to accelerate an early scheme politic and options analysis, a “congestion question” will be refreshed, and used as a baseline.
14. The inaugural meeting of the ‘Time of Use’ Political Reference Group considered the timeline and work programme. However, the development, timing and form of the scheme will be reliant on legislation timing and content.
15. To reiterate Auckland’s wish to collaborate on legislation drafting, parameters and technology applications, Auckland Council initiated early engagement with Waka Kotahi and the Ministry of Transport.



16. The Secretariat will develop a position paper on the congestion charging for time of use which will be presented at the June Board meeting.

CCO Development Eke Panuku

17. At the time of writing the report, no updates were received from Eke Panuku.
18. The Secretariat will work with Council to provide an update on the 'selecting development partners' policy at the Board's June meeting.

Māori Representation

19. At the 12 April 2024 Joint Governance Working party meeting the working party received the themes from early mana whenua and mātāwaka engagement on Local Board reorganisation. Feedback was categorised into six key areas as outlined in Attachment A.
20. The Joint Political Working Group will report the working group's initial proposal for representation arrangements to the 24 May 2024 Governing Body meeting.
21. In accordance with the Mayors Letter of Expectations, Council Controlled Organisations (CCO) are required to develop their draft Statement of Intents (Sol). The final Sol's for Eke Panuku, Tātaki Auckland Unlimited and Watercare will be received at the 13 August 2024 CCO Direction and Oversight Committee meeting. Whereas Auckland Transport's will be presented at the Transport and Infrastructure Committee meeting on the on 5 September 2024.
22. Secretariat feedback on the Auckland Transport, Eke Panuku, Watercare and Tātaki Auckland Unlimited draft Sol is outlined in Attachment B of this report.

Papakāinga Housing

23. There has been no update received on the Houkura papakāinga housing priority this month.
24. The Secretariat will continue to work with Council to provide a papakāinga development update to the Board at the Board's June meeting.

Cultural and Spiritual Connection

25. An update on Marae Climate Change Adaptation and preparedness is provided in the environment pou report.
26. The Secretariat will continue to work with Council to provide a cultural and spiritual connection to Houkura at its June meeting.

Ngā tāpirihanga:

Attachments:

Attachment A: Māori Representation Six Key Area Categories

Attachment B: Council Controlled Organisation draft Statement of Intent Feedback

Attachment A: Māori Representation Six Key Area Categories

Fair Funding and equity:

- Focus on achieving fairer funding across local boards, with priority on addressing over and underfunded boards.
- Critique of the "over and under" concept and doubts about the efficiency of amalgamations.
- Concerns raised about excluding equity issues from funding discussions and the impact on Māori relationships with the council.

Amalgamation concerns:

- Doubts and lack of support for merging certain local boards, especially in regions with high Māori and Pasifika populations.
- Any changes that take place must ensure that relationship agreements and MOUs transfer properly.
- Emphasis on potential negative effects on Māori engagement, representation, and relationships with council. Uncertainty about impacts this will have on Māori and concerns about needing to build new relationships.
- Questioned why unaffected local boards aren't taking cuts to their representation arrangements and concern this perpetuates inequalities.
- Concerns about social disparities, with more investment in certain areas (e.g., waterfront) compared to the southern and western local boards.
- Suggestion to consider alternative models and amalgamation to address underinvestment in specific areas.

Engagement and public consultation:

- Questions about the resourcing of engagement efforts and the need for advance notice on engagement matters. Staff must be willing to get into the finer detail when engaging with Māori.
- Highlighted imbalances between current local boards in working with Mana Whenua and inconsistency through local boards' autonomy.
- Critique of limited engagement with Iwi and calls for improved relationships and efforts from ward councilors.
- Likelihood of public consultation on proposed changes and the importance of early engagement.
- Feedback on the Houkura Independent Māori Statutory Board and calls for more direct engagement with Iwi throughout the decision-making process.

Decision-making and representation:

- Discussion on community of interest boundaries and the importance of avoiding elected member conflicts of interest.
- Concerns about social disparities and underinvestment in certain areas, highlighting the importance of representation in decision-making processes.
- Consideration of at-large representation and alignment with rohe boundaries, noting Auckland councils' records of rohe boundaries may not be correct.
- Emphasis on the need for alignment with rohe boundaries and consideration of Māori communities as their own community of interests.

Specific considerations for Māori representation:

- Suggestions for meaningful Māori representation through mechanisms like Māori wards or seats and co-governance models.
- Recognition of unique Māori interests and the importance of consultation and engagement throughout the decision-making process.

Specific feedback on proposal/s

- Caution against using statistics to justify amalgamations without considering local issues for mana whenua.
- Lack of support for merging certain local boards, especially in the southern region.
- Concern over why it appears to be targeting south, high Māori population but also high Pasifika population.
- Council must be careful not to undo the relationships that have formed between Māori and local boards over the years.
- Inquiry into how downsizing from 21 to 13 or 15 local boards addresses presented concerns and empowerment issues.
- Clarification that downsizing is not a cost-saving measure, but potential savings would be reinvested in empowering the remaining local boards.



Attachment B: CCO Statement of Intent Feedback 2024-2027

Background

1. Section viii) of the the Mayor's Letter of Expectation 2023 clearly outlines Māori Outcomes, affirming the responsibilities and expectations of Council Controlled Organisations (CCO's) to actively:
 - Be guided by Kia Ora Tamaki Makaurau (KOTM) and deliver, monitor, and report on each Achieving Māori Outcomes Plan.
 - Work as a partner with Māori, along with central government and external partners.
 - Seek to maximise opportunities for Māori businesses to participate in procurement processes.
2. Further, this accountability is contained in the CCO Accountability Policy, and the separate Statement of Expectations of Substantive CCO's 2023. In summary these policies refer to:
 - Improve outcomes for Māori - to give effect to KOTM, ensuring the principles of te Tiriti o Waitangi are applied consistently in activities and decision-making; implement and report on agreed Tiriti o Waitangi Audit actions and Achieving Māori Outcome Plans, and contribute to an aligned approach across the council group to working with mana whenua and mātāwaka.
 - CCO's will maintain and build relationships at governance and management level with Houkura - Independent Māori Statutory Board (Houkura). CCOs should be aware of the Schedule of Issues of Significance commissioned by Houkura which is a statutory document that provides a platform for advocacy to Council and directly informs the input of Houkura into processes such as Council's review of draft Statements of Intent.
 - Requires quarterly reporting of the performance targets set out in each CCO's Statement of Intent and must be in a format required by Council.

General Comments

3. The following feedback should be considered by each CCO before Final Statement of Intent's are approved.
4. In reviewing the four CCO's, ensure that the first time Houkura is referred to in the Statements of Intent, the Board is referred to as Houkura - Independent Māori Statutory Board (Houkura). As such, Houkura can be referred to thereafter within each CCO Statement of Intent.
5. Each Statement of Intent should refer to Te Tiriti o Waitangi and outline the legislative requirements in the Local Government Act 2002, to reinforce and affirm the Council Group obligations.
6. To ensure consistency across the Council Group, it is recommended that an organisational wide procurement target is identified that aligns with Auckland Council's Māori procurement



target.

7. Houkura notes that overall, the Statement of Intent's have less Māori outcomes content, particularly targets, than in previous years. The Secretariat recognises this may be due to the reduced budget overall. However, there are measures in CCO's Achieving Māori Outcomes that could be specifically identified as targets.
8. Watercare, Eke Panuku, and Tātaki Auckland Unlimited (Tataki) have extensive Māori Outcome Plans. In the case where a CCO has less than three Māori outcome measures, it is recommended that a maximum of three specific measures be identified within the Statement of Intent.
9. In the place of formally recognised Māori outcomes measures, there is a commitment across the CCO's to report on Māori Outcomes delivery at the CCO committee meeting.
10. The Board's Issues of Significance instrument is clearly articulated in each Statement of Intent. However, it would be beneficial for CCO's to identify specific actions or issues relevant to their work which enables delivery across the year (as Auckland Transport's Statement of Intent does).
11. As outlined in the Local Government Act 2002, CCO's Statement of Intent's should include a statement that commits to working with Houkura to respond to its Issues of Significance instrument.

Tataki

12. It is noted that Tātaki had a measure pertaining to the number of Māori businesses that attended a Tātaki programme. This measure is no longer identified.
13. The Statement of Intent identified the number of programmes, initiatives and events contributing to the visibility and presence of Māori in Tāmaki Makaurau. It is great to see that Tātaki has exceeded this measure. However, of note, only 40 events have been identified over the last few years. Is there an opportunity to stretch this target, rather than retaining the same number?

Watercare

14. We note there is only one measure for Māori outcomes. Given the extent of its AMO plan, are there any other outcomes it believes could be measured to meet the Mayor's Letter of Expectation?
15. Pg, 18 states there is no financial expenditure allocation for Māori outcomes. Without dedicated funding, how are the Māori outcomes supposed to be delivered?

Eke Panuku

16. Eke Panuku has a measure for delivering several ongoing or new significant initiatives that support Māori outcomes. It is noted that this was achieved for this financial year. It is unclear why in the FY23-24, FY25-26, only 10 significant initiatives were identified. Whilst the Statement of Intent (page 29 footnote) provides a rationale for the decrease¹, creating positive outcomes for Māori through delivery of a range of significant initiatives remains a key priority for Houkura. Therefore, it is important that the Statement of Intent's percentage demonstrates an increase in initiatives.



17. The main omission of the document is it does not acknowledge mātāwaka and potential to partner with such entities on development projects (e.g. housing) or as a procurement supplier. This is an area which has been expressed by Houkura and raised at the CCO's Direction and Oversight Committee.
18. It should consider identifying opportunities for mātāwaka engagement and strengthening relationships with mātāwaka partners across the spectrum of work done by Eke Panuku.

Auckland Transport

19. It is noted that Auckland Transport does not yet have an Achieving Māori Outcomes plan. Through its Secretariat, Houkura continues to advocate for this and has determined that this is a matter of urgency, as identified in its 2021 Te Tiriti o Waitangi Audit.
20. Only one measure is identified. Two further measures are required to ensure greater accountability and delivery for Māori across Tāmaki Makaurau.
21. It is a positive that the Māori procurement target has increased over the years.

ⁱ The number of initiatives has been reduced in FY25 from 40 to 10 due to the focus on significant initiatives, such as engagement with development partners on significant development, or large events such as Matariki programme activities and large monetary investment into projects to deliver strong outcomes for Māori. This is a recommendation on the review of Eke Panuku performance measures by the council.

Cover Report: Environment Pou

Ngā tūtohunga:

Recommendations:

That the Board:

- a) Receive the Environment Pou report.

Whakarōpopototanga:

Executive Summary:

1. The purpose of this report is to update Houkura Independent Māori Statutory Board (Houkura) on its environment priority that is part of its work programme.
2. The report will look at the five key focus areas of the environment priority from the governance roadmap Te Pae Whakaterere and Houkura work programme Te Pae Tawhiti 2022-2025.

Ngā koringa ā-muri:

Next steps:

3. The Secretariat will continue to work across the Council Group to monitor progress against the environment priorities of Houkura and provide an update at its next meeting.

Author	Caleb Hamilton – Pouārahi
Authoriser	Taff Wikaira – Poutuarā

Report: Environment Pou

Te Tūāpapa:

Background:

1. The Secretariat will utilise opportunities across its respective work programmes to address the environment priorities of Houkura.
2. Within the environment priority there are five key focus areas of the Issues of Significance (IoS) and each area has a corresponding action.
3. The key focus areas are:
 - Sites of Significance – Influence and embed actions from the resource management reforms to ensure kaupapa such as wāhi tapu are protected and other relevant outcomes are monitored and reported by Auckland Council.
 - Customary Rights – Support the integration of iwi management plans and ensure Council Group are using them as a source of guidance.
 - Water Quality – Advocate for the restoration of the mauri of waterways so that it is preserved for future generations.
 - Climate Change – Advocate for resource for Māori communities to have increased awareness and understanding of climate change so they can plan and adapt to climate change effects.
 - Built Environment – Ensure Māori as Te Tiriti partners participate in the coast, land, air and water planning and development of Tāmaki Makaurau rohe.

Horopaki:

Context:

Sites of Significance

4. Post the Sites of Significance update at the Planning, Environment and Parks (PEP) committee on 11 April 2024, the Māori Cultural Heritage Programme (MCHP) staff continue to work with mana whenua for the Tranche 2b sites and through the list of sites included in Tranche 3.
5. At the time of writing the Secretariat had not received a reply to its request for the Sites of Significance policy that informs the process and procedures for engagement with iwi. The Secretariat will continue to engage with the MCHP staff for an update on this matter.
6. At its 08 April 2024 meeting, Houkura requested its Secretariat follow up with Council regarding sites of significance and a review of the policy and process of how sites are scheduled.



7. The Secretariat received an update from Auckland Council which confirms that Houkura has a role in reviewing the process for scheduling Sites of Significance and advocating for expediting processes to ensure that such sites are processed in an equitable and timely manner for stronger outcomes for mana whenua.
8. This could include better funding and support for mana whenua through planners placed with mana whenua to provide fit-for-purpose information when scheduling and to ensure better pathways and procedures that allow nominating iwi to recommend their sites for protection and recognition.
9. The Houkura work programme Te Pae Whakatere 2024 – 2025 includes a commitment to report on Sites of Significance once Te Pae Whakatere 2024 – 2025 is approved.

Customary Rights

10. No updates on the integration of iwi management plans have been received at the time of writing. The Secretariat will continue to work with Regulatory Services and Environmental Services to provide updates on this matter.

Water Quality

11. The Government will revise the National Policy Statement-Freshwater Management (NPS-FM). This is expected to take 18 to 24 months (likely, late 2025), and includes consultation with iwi. High-level updates for the NPS-FM include:
 - The freshwater plan change deadline has changed from December 2024 to December 2027 to allow the NPS-FM revisions to be incorporated in this round of plan changes and for councils to implement the national policy statement.
 - Regardless of this extension, Council continues to work towards a draft plan change. A revised programme timing has been presented to the NPS-FM Political Working Group. The NPS-FM Political Working Group endorsed the recommendation to delay notification of a plan change until after the revised NPS-FM is finalised, and to undertake consultation on a draft plan change before notification.
 - The timing review will be reported to the 23 May 2024 Planning, Environment and Parks Committee meeting. This allows for inclusion of a collation of local boards feedback on the 'setting our direction' freshwater consultation which was reported to all local boards in March.
 - Mana whenua direction has been to focus on te mauri o te wai, so Council remains committed to te mauri o te wai through the Water Strategy and its Te Tiriti obligations.
 - Council has received substantial mana whenua guidance on freshwater management since mid-2021 and before. With changes to the timing of the NPS-FM, Council proposes to shift next steps engagement with mana whenua in the second half of 2024.



12. Healthy Waters has completed an initial round of conversations with mana whenua who expressed interest in the first four Blue-Green Network projects. The projects represent a system of waterways that give stormwater space to flow with the aim of reducing the impact of flooding on Tāmaki Makaurau.
13. The first four Blue-Green Network projects are Te Ararata Stream, Wairau Creek, Te Auaunga Stage 2, as well as Waimoko and Opanuku Twin Streams.
14. The Government has announced an additional \$5 million of funding support to support the elimination of exotic caulerpa.
15. The funding will be used by Council to support trials of new technology at Iris Shoal near Kawau Island and to support local efforts to hold back the creep of caulerpa on Aotea Great Barrier. It will also be used on a Waiheke test site for improving surveillance technology.

Climate Change

16. The inaugural annual update for the Climate Action Targeted Transport Rate was received at the 11 April 2024 PEP Committee meeting.
17. The update outlined good progress for all programmes (bus, ferry, cycling and walking). The report noted that the urban ngahere planting programme is delivering positive Māori outcomes, with two Māori suppliers progressing this work.
18. The Mātātahi Taiao (the Rangatahi leadership rōpu) project has recruited a new Poutaiao Rangatahi. Seven new rangatahi participants have been engaged in the project and attending regular online hui (taking the total to 19 rangatahi).
19. Both the Resilient Marae and the Mātātahi Taiao projects are now offering their respective kaupapa as a package under the taiao plan umbrella when engaging with iwi mana whenua marae.
20. Councils' Climate Innovation and Sustainability staff have organised a hui at Te Mahurehure Marae in June 2024. The event - He Kete Mātauranga – Mātauranga Māori and Climate Innovation, seeks to inspire, educate, and connect Māori businesses and communities in Tāmaki Makaurau who are looking to better their climate practices.

Built Environment

21. Council staff have prepared a submission on the Fast-Track Approval Bill. The Secretariat provided input into this submission and reviewed it prior to Member Ashby signing it on behalf of Houkura. This was submitted to the Environment Select Committee on 19 April 2024.
22. The Secretariat will continue to work with Council to receive updates on the submission process.
23. At its 08 April 2024 meeting, Houkura requested the Secretariat confirm the entity's name Ngā Iwi Mana Whenua o Tāmaki Makaurau and their role within the Auckland Council Group.



24. The Secretariat has followed up with Council who have confirmed that this is not a new forum, rather a group of iwi who worked on Te Haumanu Taiao: Restoring the Natural Environment.
25. This was undertaken with the Infrastructure and Environmental Services Mana Whenua Kaitiaki Forum, who selected the name.

Ngā tāpirihanga:

Attachments:

There are no attachments for this report.



Appointment Report

Ngā tūtohunga:

Recommendations:

That the Board:

- a) receive the appointment report.
- b) endorse the Board Chair as a delegate to approve a short-list of Watercare Services Limited Chair candidates.

Whakarāpopototanga:

Executive Summary:

1. The Performance and Appointments Committee approved criteria for the selection of the Watercare Services Limited Chair on 12 March 2024.
2. The role was advertised from 21 March and closes on 21 April 2024.
3. The appointed selection panel has yet to review the long-list of candidates nor able to recommend a short-list to the 16 April committee meeting.
4. The selection panel consists of Mayor Wayne Brown, Deputy Mayor Desley Simpson, Houkura Independent Māori Statutory Board Chair - David Taipari, Auckland Council Chief Executive - Phil Wilson and the Mayor's Chief of Staff - Max Hardy.
5. The Appointments and Remuneration Policy for Board Members of Council Controlled Organisations allows this committee to delegate the power to approve a short-list (to the committee chair, deputy chair and the chair of Houkura – Independent Māori Statutory Board) to allow decisions to be made promptly.
6. Delegating the approval of the short-list of candidates, in this instance, will enable the selection panel to promptly proceed with the interviews and make an appointment recommendation to this committee by 14 May 2024.

Ngā koringa ā-muri:

Next steps:

7. The Secretariat will update the Governance Advisor to advise of the Board's appointment.

Author	Taff Wikaira – Poutuarā
Authoriser	Taff Wikaira – Poutuarā



Appointment Report

Ngā tūtohunga:

Recommendations:

That the Board:

- a) receive the appointment report.
- b) appoint a Board member as a delegate to serve on the selection panel for the Tāmaki Redevelopment Company Appointment Processes 2024.

Whakarāpopototanga:

Executive Summary:

1. At the 16 April Performance and Appointments Committee meeting, it was agreed that the committee:
 - a. Agree the following criteria to be sought for two positions on the Tāmaki Redevelopment Company board:
 - i. Knowledge of and experience of built generation, such as large-scale residential and/or commercial property construction and development.
 - ii. Extensive governance experience.
 - iii. A good understanding of public accountability.
 - iv. Financial and commercial acumen.
 - v. Prior experience in Chair roles.
 - b. Invite Houkura – Independent Māori Statutory Board to nominate a member to serve on the selection panel.

Ngā koringa ā-muri:

Next steps:

2. The Secretariat will update the Governance Advisor to advise of the Board's appointment.

Author	Taff Wikaira – Poutuarā
Authoriser	Taff Wikaira – Poutuarā



Appointment Report:

Ngā tūtohunga:

Recommendations:

That the Board:

- a) receive the appointment report.
- b) appoint a Houkura Independent Māori Statutory Board member to the Southern Rural Strategy Working Group which will provide direction to staff in the development of the Southern Rural Strategy (SRS).

Whakarāpopototanga:

Executive Summary:

1. At the April 11, 2024, Planning, Environment and Parks Committee meeting (Resolution number PEPCC/2024/27), the Committee recommended to delegate authority to a Southern Rural Strategy Working Group.
2. This working group will provide direction to Council staff in the development of the SRS, with the group consisting of the Planning, Environment and Parks Committee Deputy Chair, the Franklin Local Board Chair and Deputy Chair, a Franklin Ward Councillor, and a member of Houkura Independent Māori Statutory Board.
3. The SRS is the long-term strategic plan for the southern rural area of Tāmaki Makaurau and will provide strategic direction on long-term land-use and development. The SRS is intended to inform the next Future Development Strategy (FDS) review in 2025-2026 and potential updates to the Auckland Unitary Plan (AUP).
4. The SRS development highlights the intention to engage with relevant hapū and iwi in preparing the plan.
5. Council will utilise existing engagement with iwi to provide a starting point for engagement with and participation by iwi in the development of the SRS.
6. The Secretariat will provide advisory support to the nominated Member throughout the public notification process.

Ngā koringa ā-muri:

Next steps:

7. The Secretariat will update the Governance Advisor to advise of the Board's appointment.

Author	Caleb Hamilton – Pouārahi
Authoriser	Taff Wikaira – Poutuarā



Appointment Report:

Ngā tūtohunga:

Recommendations:

That the Board:

- a) retrospectively appoint member Edward Ashby to the Fast- Track Approvals Bill sub-group of the Planning, Environment and Parks (PEP) Committee.

Whakarāpopototanga:

Executive Summary:

1. At its meeting on April 11, 2024, PEP recommended to delegate authority to the Mayor, Chair and Deputy Chair of PEP, and a member of Houkura Independent Māori Statutory Board approval of Council's submission on the Fast-Track Approvals Bill as a delegated Fast-Track Approvals Bill (the Bill) sub-group.
2. At this meeting PEP also recommended to delegate authority to the sub-group to support or oppose proposed Schedule two projects, supported by advice from staff when presenting the Council's submission to the Environment Select Committee.
3. The Government introduced the Fast-track Approvals Bill under urgency on 7 March 2024 and submissions to the Environment Select Committee closed on 19 April 2024.
4. The purpose of the Bill is to provide a fast-track decision-making process for the delivery of infrastructure and development projects with significant regional or national benefits.
5. Council staff prepared a submission on the concerns and mitigations discussed in the report, Agenda Item 10 of PEP on April 11, 2024, and supporting technical analysis.
6. The Secretariat provided input into Council's submission, which was reviewed and submitted to the Environment Select Committee on 19 April 2024.

Author	Caleb Hamilton – Pouārahi
Authoriser	Taff Wikaira – Poutuarā

Te Pae Whakaterere – Governance Roadmap

Ngā tūtohunga:

Recommendations:

That the Board:

- a) approve Te Pae Whakaterere, the Houkura Independent Māori Statutory Board's (the Board's) Governance Roadmap through to 30 June 2025.

Whakarōpopototanga:

Executive Summary:

1. The purpose of this report is to update the Board on the next iteration of Te Pae Whakaterere, its Governance roadmap.
2. Te Pae Whakaterere and Te Pae Tawhiti (the Board's work programme) provide the architecture for planning an effective operating model for the Secretariat to meet the Board's expectations.
3. Te Pae Whakaterere outlines the Board's priorities with reports aligned to each Board priority area, Board advocacy positions and identifies each Board members Committee's and Secretariat support.
4. Te Pae Whakaterere also serves to align each Board priority to Kia ora Tāmaki Makaurau (where applicable), the Auckland Council group owner, and identifies key relationships to progress each priority, overall providing clear line of sight of all reporting to the Board.
5. The next iteration of Te Pae Whakaterere is due 1 July 2024. At the same time, the Secretariat will begin the work on the refresh of the Issues of Significance (IoS) statutory document.
6. It is expected that the IoS refresh will be completed by May 2025.
7. Past IoS have provided core focus and advocacy areas for the Board to promote to Auckland Council. Since the last IoS refresh, the social, cultural, economic, and environmental landscapes have changed.
8. The Secretariat has planned the roll out of Te Pae Whakaterere to begin on 1 July 2024 through to 30 June 2025 and is provided as Attachment A.
9. It is important to note that the Board requested information on the budgeted amount of Māori Outcomes Funding (MOF) that is allocated to each priority area of



Te Pae Whakaterere. At the time of writing this report, the Kia Ora Tāmaki Makaurau Enablement and Delivery Boards had not met to approve the MOF business cases. This meeting is scheduled for May and information will be provided to the Board once the allocations have been made.

10. On 10 April, Te Pae Whakaterere was sent out to the Board for input, changes and any further feedback. The deadline for feedback was 5.00pm 19 April 2024, with no feedback received from the Board.
11. The Secretariat recommends that the reporting period of this iteration is for 12 months with the work programme to be reviewed in parallel with the IOS refresh to ensure strategic alignment.
12. In early 2025, the Secretariat will work to refresh the Boards Te Pae Whakaterere Governance Roadmap 2025 – 2027, in line with its statutory document – Issues of Significance 2025 – 2028.

Ngā koringa ā-muri:

Next steps:

13. Upon approval from the Board, the Secretariat will begin reporting on the Board's Te Pae Whakaterere work programme from 1 July 2024.

Ngā tāpirihanga:

Attachments:

Attachment A – Te Pae Whakaterere 2024 - 2025.

Author	Taff Wikaira - Poutuarā
Authoriser	Lessah Murray – Pou Whakarāe



Te Pae Whakaterere 2024 - 2025

	Kia ora Tāmaki Makaurau priority	Key Focus 'Owner' Council group	Key Relationship(s)	Performance & Appointments	Revenue, Expenditure & Value	Audit & Risk	CCO Direction & Oversight	Civil Defence & Emergency Management	Planning, Environment & Parks	Regulatory & Community Safety	Auckland Domain	Transport & Infrastructure	Joint Governing Body	Board Actions	A/P
Cultural	IOS	Kia ora te Marae	Customer & Community Services (C&CS)	Māori Outcome Lead - C&CS										Continue to work with marae, marae collectives and Council Group to ensure that the marae funding envelope is fully utilised and identified gaps are addressed - Monitor and review Te Ara Taunaki to ensure it fit for purpose - Monitor and review Council policies and guidelines that support interactions between Council and marae and marae collectives - Develop a position and advocate for identified opportunities	A/P
	Māori Development														
	Te Reo Māori	Kia ora te Reo	Ngā Mātārae	Mātanga Reo - Ngā Mātārae										Ensure Council Group policies support bilingual communication and signage - Advocate for full bilingual signage across parks and reserves in Tāmaki Makaurau - Advocate for the development of a Road Naming policy - Influence the development of the reo Māori strategy, policies and guidelines	A
	Distinctive Identity Arts and Culture	Kia ora te Ahurea	Chief Planning Office (CPO)	Māori Outcomes Lead - CPO Director Māori Outcomes - Tātaki Auckland Unlimited, Head of Māori Outcomes - Eke Panuku										Partner with mana whenua on cultural story telling in Tāmaki Makaurau - Advocate to Council Group to ensure active participation of mana whenua in the design of Tāmaki Makaurau - Advocate to Council the creation of a comprehensive database that identifies cultural markers - Advocate to Council the creation of a comprehensive database of deliverers of cultural story telling in Tāmaki Makaurau - Monitor the support of Māori cultural practitioners to preserve and promote their craft in Tāmaki Makaurau - Support the development of cultural arts exhibitions and installations on all mana whenua - Monitor Council Groups planning and decision-making to ensure ongoing collaboration with Māori arts and cultural practitioners	A
	Papakāinga Development	Kia ora te Kāinga	Regulatory Services	Head of Māori Housing, Māori Outcomes Lead - Reg. Services										Advocate to Auckland Council and central government to fund additional papakāinga housing developments - Develop an advocacy position regarding the Development Contributions policy - Monitor the review of policies and processes for papakāinga development for mana whenua and mātaiwaka	A
	Cultural and Spiritual Connection	Kia ora te Ahurea Kia ora te Marae	Chief Planning Office (CPO) Auckland Unlimited Customer and Community Services (C&CS)	Kaiwhakahaere Tupuna Maunga Authority Tai Ranga Whenua										Marae are climate change ready and resilient - Monitor Council Group efforts to ensure that Māori are connected to their marae and that Māori communities as a whole are connected and safe - Advocate for the design of plans to ensure Māori communities and marae are prepared to adapt to the effects of climate change - Advocate for a development of a fund to support climate change readiness for marae	A
Social	Communities	Kia ora te Whānau	Customer & Community Services (C&CS)	Māori Outcome Lead - C&CS Head of Māori Outcomes Delivery - Kia Ora Te Whānau										Continue to advocate for funding for Māori communities in order to support and increase Māori Outcomes - Advocate for the delivery of the Māori initiatives fund and dedicated resources for improved iwi capacity - Advocate for equitable funding for Māori at a local board level	A
	CCO - Transport		Auckland Transport	Māori Responsiveness Programme Manager										Advocate equity and behavioural changes to the transport system to ensure Māori communities are reached and addressed - Advocate and monitor the findings of the Māori transport inequity dataset, to ensure Māori transport inequities in Tāmaki Makaurau are addressed and responded too	A
	CCO - Development		Eke Panuku	Head of Māori Outcomes - Eke Panuku General Manager Strategy and Planning (Eke Panuku)										Advocate for the release of unused Council land to be utilised for social housing development - Influence the development of a 'disposal of land' policy which ensures mana whenua participation and management of land	A
	Tamariki and Rangatahi Development	Kia ora te Whānau Kia Hāngai te Kaunihera Kia ora te Rangatahi	Customer & Community Services (C&CS) Ngā Mātārae Group Services	Māori Outcome Lead - C&CS, Head of Māori Strategic Relationships & Partnerships, Māori Outcome Lead - Group Services										Advocate for Rangatahi and Tamariki funding that enhances wellbeing - Advocate for programmes that support the cultural, spiritual, economic and social outcomes that enhance rangatahi wellbeing - Monitor current funding allocations of rangatahi programmes across Council Group - Advocate for the increase of funding to support rangatahi development programmes across Council Group	A
	Māori Representation	Kia Hāngai te Kaunihera Kia ora te Hononga	Governance Division Ngā Mātārae	Manager Governance Services Tumuaki Māori Outcomes - Ngā Mātārae										Promote and advocate for Māori participation and representation on Auckland Local Boards - Advocate to Council for the implementation of Māori representation on Local Boards - Identify barriers to participation, and work towards overcoming these to encourage Māori representation on local boards	A
Economic	CCO - Economic	Kia ora te Umanga	Auckland Unlimited	Head of Māori Outcomes										Monitor Auckland Council group's economic development action plans and the impact they have on Māori business in Tāmaki Makaurau - Continue to monitor the implementation of the Economic Development Action Plan - Monitor the implementation of the 'Māori Economic Innovation' Hubs	A
	Economic Development	Kia ora te Umanga	Auckland Unlimited	General Manager - The Southern Initiative										Council to recognise the need of place-based initiatives due to existing inequities in conditions for growing local prosperity in different parts of Tāmaki Makaurau, mainly in the South and West - Monitor the work of The Southern and Western Initiative in supporting entrepreneurship and innovation across South and West Auckland	A
	Thriving Business Networks	Kia ora te Umanga	Auckland Unlimited	Head of Māori Outcomes										Increase Māori business and professional participation in the procurement process of Council's group services and advocate social procurement spend for Māori - Monitor the Council Group spend towards the procuring of Māori businesses and professionals in Tāmaki Makaurau - Advocate for the development of a Māori procurement policy	A
	Rates	Kia ora te Umanga	Ngā Mātārae Mayoral Office	Head of Strategy and Insights										Council and CCOs to address cultural, social and economic impacts on Māori and Māori businesses in the designing and implementing of new funding and rating tools, e.g. regional petrol tax, road pricing and targeted levies - Develop a Board Position to inform the implementation of Congestion Charging. - Advocate for robust Māori engagement in the development and implementation of novel rating tools including congestion charging - Monitor the impact of the cessation of the Auckland Regional Fuel Tax on Māori	A
	Tourism	Kia ora te Umanga	Auckland Unlimited	Director Māori Outcomes Tātaki Auckland Unlimited										Promote and advocate for an event that supports Māori in Tāmaki Makaurau to understand their opportunities and their identity - Monitor the development of the Destination 2035 strategy to influence the delivery of Māori tourism opportunities.	A
Environment	Sites of Significance	Kia ora te Ahurea	Chief Planning Office (CPO)	Māori Outcome Lead - CPO, Māori Heritage Team										Influence and embed actions from the resource management reforms to ensure kaupapa such as wāhi tapu are protected and other relevant outcomes are monitored and reported by Council - Monitor Council's position of the resource management reform repeals and the impact on the protection and scheduling of sites of significance - Monitor and report on Council's process and pace of scheduling sites of significance (including individual sites and holistic landscapes)	A
	Customary Rights	Kia ora te Taiao	Infrastructure & Environmental Services (I&ES)	Māori Outcome Lead - CPO, Māori Outcome Lead - Reg. Services										Support the integration of iwi management plans and ensure Council Group are using them as a source of guidance - Support the implementation of iwi management plan review actions (MFE) and review their effectiveness in Council's planning process - Advocate for Council to increase the number of natural resource co-governance/co-management opportunities agreed with iwi (outside of legislative mandates)	A
	Water Quality	Kia ora te Taiao	Watercare Infrastructure & Environmental Services (I&ES)	Poutiaki Tikanga Māori, Māori Outcome Lead - I&ES										Monitor the implementation of the two waters Government/Council programme - Develop a position on the impact of the three waters repeal and new legislative programme (including the two waters reform) - Advocate for state of mauri reporting to Council - Advocate for restoration of local streams that improve biodiversity in the Hauraki Gulf and Manukau Harbour	A
	Environmental resilience, protection and management	Kia ora te Taiao Kia ora te Marae	Infrastructure & Environmental Services (I&ES)	Māori Outcome Lead - I&ES, Māori Outcome Lead - CPO, Māori Outcome Lead - CC&S										Advocate for increased resources for Māori Communities in Tāmaki Makaurau for awareness, understanding and planning of climate change impacts so they can adapt to climate change effects - Advocate for Council Group to increase funding and resource for Māori-led climate actions and weather event recovery actions - Advocate for more climate change work programmes to be developed and delivered in partnership with Māori.	A
	Built Environment	Kia ora te Ahurea	Chief Planning Office (CPO)	Māori Outcome Lead - CPO, Māori Outcome Lead - Reg. Services										Ensure Māori as Te Tiriti partners participate in the coast, land, air and water planning and development of Tāmaki Makaurau rohe - Monitor Council's implementation of the Intensification Planning Instrument and prioritise Māori in decision making - Review the implementation of policies and resource consenting and the use of participation of Māori in cultural value assessments for planning and development	A

Committee	Performance & Appointments	Revenue, Expenditure & Value	Audit & Risk	CCO Direction & Oversight	Civil Defence & Emergency Management	Planning, Environment & Parks	Regulatory & Community Safety	Auckland Domain	Transport & Infrastructure	Joint Governing Body		
Appointed Board Member(s)	David Taipari	David Taipari Tony Kake	Tony Kake	Ngarimu Blair Tau Henare	Honey Renata Glenn Wilcox	Edward Ashby Tau Henare	Edward Ashby Ngarimu Blair	Ngarimu Blair	Billy Brown Honey Renata	All	Advocate or Influence:	A
Secretariat 'Owner'	Norelle	Jett	Taff	Paula	Heather	Caleb	Heather	Heather	Paula	Taff	Position	P
Gov. Advisor	Duncan Glasgow	Lata Smith	Mike Giddey	Duncan Glasgow	Mike Giddey	Sandra Gordon	Phoebe Chiquet Kaan	Phoebe Chiquet Kaan	Lata Smith	Duncan Glasgow		

Board Agendas	July	August	September	October	November	December	January	February	March	April	May	June
Key Focus Areas/Actions/Reports	Tamariki and Rangatahi Development	Thriving Business Networks	Customary Rights	Position Paper	Marae Development	CCO - Transport		Te Reo Māori	Position Paper	Arts & Culture - Cultural and Spiritual Connection	Position Paper	Environmental resilience, protection and management
	Sites of Significance	Papakāinga Development	Māori Representation	Economic Development	Water Quality			Built Environment	Rates	Sites of Significance	Position Paper	Tourism
Secretariat Items/Instruments	IoS Refresh			Annual Report/Audit	IoS Update Report				Te Pae Tawhiti 2025-2028	Year End Audit Plan	IoS Report	